## City of Fairfax, Virginia



# THE CITY OF FAIRFAX, VIRGINIA A BRIEF HISTORY

Farmers from eastern Virginia and Maryland began settling this area in the early 1700s. Fairfax County, formed in 1742, was named for Thomas, the Sixth Lord Fairfax, whose family's land grant included all of Northern Virginia. The City of Fairfax began as the Town of Providence, platted in 1805 on fourteen acres of land owned by Richard Ratcliffe. The early community was centered around the Fairfax County Courthouse, completed in 1800 at the corner of Little River Turnpike and Ox Road.

The area became a crossroads of conflict during the American Civil War with hardship and disruption experienced by all. On June 1, 1861, the first land engagement of the American Civil War was fought here resulting in the death of Captain John Quincy Marr, the first Confederate officer killed. Confederate John S. Mosby and his rangers' raid and capture of a sleeping Union general here on March 9, 1863 did not change Union control of the area-but the bold act remains one of war's best-known legends.

In the late nineteenth century the crossroads village expanded. New homes, barns, churches, and schools were built, including the county's first two-story brick elementary school in 1873, now the Fairfax Museum and Visitor Center. In 1874, the Town of Providence officially became the Town of Fairfax following Culpepper's name change from Fairfax to Culpepper.

By the early twentieth century, the mixed grain agricultural economy gave way to a booming dairy industry that served the growing population of the metropolitan Washington area. The Washington, Arlington and Falls Church Electric Railway was extended to Fairfax in 1904, inspiring new development and the Town's earliest residential subdivision. Civic and social progress saw the creation of a Town police unit, volunteer fire company, sports clubs, and civic organizations. Fairfax High School, the Town's first four-year high school, opened in 1935.

World War II and its aftermath brought rapid population growth that completed Fairfax's conversion to a suburban community. In 1959, the Town of Fairfax deeded a 150-acre tract of land to the University of Virginia to establish a permanent home for what is now George Mason University, an innovative leader in higher education.

In 1961, the Town of Fairfax was incorporated as the independent City of Fairfax. A new City Hall was completed in 1962. The City built new schools, established a bus service, expanded services to residents, and created a downtown historic district. Today, the City-through its elected officials and citizen involvement--strives to meet the changing needs of an increasingly multicultural community. Rich in history and tradition, residents and visitors enjoy a small-town atmosphere and an abundance of cultural and recreational pursuits in the midst of a busy metropolitan area. As the City's first Mayor, John C. Wood, said in 1962, "Fairfax has a wonderful past and present, and an even greater future."

## City of Fairfax Adopted Budget FY 2016



## Mayor

R. Scott Silverthorne

## **City Council**

Michael J. DeMarco

Jeffrey C. Greenfield

Nancy F. Loftus

David L. Meyer

Janice M. Miller

Eleanor D. Schmidt

## City Manager

Robert L. Sisson



GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

## City of Fairfax Virginia

For the Fiscal Year Beginning

July 1, 2014

Jeffry R. Ener

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fairfax, Virginia for its annual budget for the fiscal year beginning July 1, 2014. This is the 20th consecutive year that the City of Fairfax has received this award, and is valid for a period of one year. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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## The City of Fairfax

Office of the City Manager



June 19, 2015

The Honorable R. Scott Silverthorne and Members of the City Council City of Fairfax Fairfax, Virginia 22030

RE: City Manager's Adopted FY15-16 Budget Transmittal Message

Dear Mayor Silverthorne and Members of City Council:

In accordance with responsibilities established for the City Manager under the City Charter, I am submitting the adopted budget for the City of Fairfax for the 2015-2016 fiscal year beginning July 1, 2015.

In compliance with City Council policy and sound fiscal practice, the budget is balanced. Further, the adopted budget comports with City Council approved FY16 Budget Guidelines.

The adopted budget sets total city expenditures of \$170,598,944, an increase of 5.8% over the current fiscal year. General Fund spending is \$130,464,802, an increase of 1.9% from current year.

Following are the major themes that have influenced the construction of the FY16 adopted budget.

- 1. STABLE FINANCIAL OUTLOOK. For FY16, the city's economy is projected to advance with moderate growth. The city's real estate tax base, source of its single largest source of revenue, will see limited growth; overall 1.8%, as a result of assessments increasing approximately \$100M. By contrast, last year's assessment increase totaled \$176M. Commercial assessments are down 1.9%, residential assessments are up approximately 2.91%. Other large revenue sources, sales tax, BPOL, and personal property tax in total are projected to increase modestly.
- 2. BUDGET CONSTRAINED BY NON-DISCRETIONARY EXPENDITURES. The City's ability to adjust expenses in any fiscal year is constrained by the significant percentage of non-discretionary expense categories that comprise the General Fund budget. Each of the following large expense areas is basically off-limits when analyzing potential expenditure reductions:

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- School Instruction Contract
- Non-Education County Contracts
- Annually Required Contribution to Retirement Systems
- Debt Service

These expenditures comprise approximately 55.4% of total General Fund expenditures. Remaining areas available for reduction of expenditures are therefore reduced to 44.6% of the General Fund budget.

- 3. EDUCATION CONTRACT. The largest single expenditure of the General Fund for FY16 is the City of Fairfax schools instructional contract with Fairfax County. This expense is expected to be \$46,100,000, an increase of \$660,000 or 1.5%.
- 4. SALE OF THE CITY'S WATER SYSTEM. The sale of the city's water utility system in January 2014 has resulted in several positive impacts on the FY16 budget and beyond:
  - Water rate reduction scheduled for July 2015 for residential and commercial customers will also reduce the cost of purchased water by the city,
  - Remaining on-hand Water Fund monies are providing leverage as partial tax equivalency for the C&I tax, and
  - City's financial stability is enhanced as result of utility sale.
- INCREASE FOR THE TRANSPORTATION TAX FUND. The Transportation Tax Fund is used to account for the funds collected by the city under the C&I tax which is currently levied on those property classifications at a rate of 5.5¢ per hundred dollars of assessed valuation. The FY 16 adopted budget includes an increase in the C&I tax of 2¢, equaling 7.5¢ per hundred. Since localities are required to levy a C&I tax of 12.5¢ or equivalent funding to qualify for matching funds, the budget directs the use of other funds (on-hand funds from dormant Water Fund) to achieve C&I tax equivalency between the adopted new rate of 7.5¢ and the 12.5¢ required to maximize the receipt of regional transportation funds. Revenues from the C&I tax, or equivalent from a dedicated source, and matching NVTA "30%" funds, afford the city transportation infrastructure opportunities not possible in prior years and will have a significant effect on the city's ability to keep pace with the needs of its transportation system. For every dollar of C&I tax or equivalency (up to the 12.5¢ maximum) the city will receive just over one dollar of NVTA 30% funds. The total estimated annual revenue to be received by the city at the maximum rate (12.5¢ or equivalent) is \$2,250,000. Further, it is recommended that City Council adopt another 2¢ increase in the C&I rate in FY17 and again use on-hand Water Fund monies to make up the equivalency of the 12.5¢.
- 6. RETIREMENT PLAN FUNDING. The city supplemental retirement plan costs are projected to be reduced \$850,000 from FY15 projections due to the plan's investment performance and actions taken by the city and the Retirement Committee to adjust certain benefits. The Virginia Retirement System costs are projected to stay at the same rate for FY16. The city's total projected costs for both systems will be \$5,967,615 for FY16 versus \$6,715,523 for FY15.

- 7. ADDITIONAL EMPLOYEES. Departmental managers requested a number of additional positions for FY16. Due to budgetary constraints, only one additional FTE position has been approved: a park maintenance employee needed to help maintain the recently completed downtown park and other sites.
- 8. PAY AND CLASSIFICATION STUDY. The budget includes a pay and classification study in FY16 at an estimated cost of \$45,000. The past 7-8 years of pay adjustments were dependent on scarce funding and several years passed without merit pay being available. This created pay compression between employees and the perception that the pay plans need attention. It has been a number of years since the city conducted a thorough pay study, relying instead on in-house analysis and spot adjustments which have worked reasonably well; however, it is time for a thorough review by a compensation professional.
- 9. EMPLOYEE COMPENSATION ADJUSTMENTS. Compensation adjustments approved in the FY16 adopted budget for city employees are a 3.5% merit step (\$313,000) for eligible employees and a 1% market adjustment (\$270,000).
- 10. **DEBT SERVICE.** The city's total debt service payment for FY16, including educational debt is \$13,089,299 a decrease from estimated FY15 of \$111,848. This expense represents 10.0% of General Fund spending. The city's debt load remains a significant burden; however, it is well within state law limitations.
- 11. FUNDING FOR STORMWATER: REGULATORY COMPLIANCE, NEW CONSTRUCTION AND MAINTENANCE. The Storm Water Fund was created in 2014 to enable a more focused approach to city storm water infrastructure maintenance with a dedicated funding source. Two cents from the real estate tax has been set aside for this fund for the past two years and it is approved to stay at that level for FY16. However, projected workload and increasing project expenses may result in requests for additional personnel resources and funding in the FY17 budget.
- 12. INCREASES IN NON-EDUCATION CONTRACTS WITH COUNTY. Non-education contracts with Fairfax County will increase \$646,000 primarily reflecting increased jail contract costs.
- 13. WASTEWATER RATE INCREASE NECESSARY. With the phase out of the Water Fund, the Wastewater Fund will continue to exist and function as an enterprise system, as before, since the city will continue as the operator and owner of the wastewater system. By contract with the city, Fairfax Water bills and collects fees from city residents for the city-provided wastewater services; then those fees are remitted to the city. The city will continue to set the annual rate for wastewater collection and treatment. As earlier projected, the approved rate increase for wastewater services is 10% for FY16. Annual increases in the wastewater rates in the 10-12% range will be necessary over the next several years to generate sufficient funds for debt service related to the city's share of improvements at the Noman Cole Wastewater Plant, with the estimated city share at \$40M, as well as to pay for ongoing capital needs of the in-city wastewater collections system. With the reduction in water rates in July, the combined water and sewer bill for city residents

will likely be among the lowest in Northern Virginia, even with the wastewater rate increase.

- 14. CAPITAL FUNDING INCREASED, FAR SHORT OF NEED. The Capital Improvement Program transfer from the General Fund is approved at \$5,008,106. Requests totaling over \$12M were made by the various departments before prioritization. The city faces significant funding hurdles in the next few years as it grapples with debt amortization and pressure to increase CIP funding.
- 15. PARKS SYSTEM CAPITAL NEEDS DETAILED. During the current year, the Parks and Recreation Master Plan was completed which effectively documents the significant needs, capital and otherwise, of the park system. In an effort to begin to address the deferred needs, the Parks and Recreation Director identified over \$2M in capital maintenance needs in FY16 alone, and some \$14M worth of projects in the 5-year period 2016-2020. Unfortunately, only \$601k in funding could be included for the department's capital needs in FY16. During the budget adoption process, the City Council helped staff examine alternative strategies for achieving the goals of the master plan, whether that continues to be a pay-as-you-go model at an increased funding commitment or the use of pay-go funding as annual debt service on a larger bonded program, or some other method.
- 16. INTERNAL COST CONTAINMENT EFFORTS. Throughout the year, the city staff searches for cost reduction strategies and/or methodologies that will improve services without increasing costs. In other words, there is an effort to look within the organization for cost control before looking 'outside' for tax or fee increases to balance the budget. Following is a list of representative items, some significant, some minor. All are important.
  - Annual Savings on P-Card Use; now in excess of \$40k;
  - Overtime policies refined; savings produced;
  - Printing of business cards restricted to need-only basis;
  - Phase out of most desk top printers and color copying on cost-prohibitive copiers;
  - City Treasurer evaluating alternative investment strategies for greater ROI;
  - Commissioner of the Revenue secured additional funding from state for the DMV facility at City Hall;
  - Retirement Committee reviewing streamlining investment processes for greater ROI;
  - Careful use of "30%" transportation funding to leverage available resources;
  - Sought (and received) permission to use transportation funding to pay for legal expenses on transportation projects instead of payment from General Fund;
  - Use of grants. For example, the city recently initiated a request, subsequently approved, of the VA Attorney General for grant funding in the amount of \$600k, for a portion of the cost of a renovated firing range. Other grants, for a myriad of purposes, are used throughout the year; and
  - Extensive use of sponsorships of publications and events.

- 17. WHAT ISN'T FUNDED IN THIS BUDGET? The following community needs, requested or documented by city residents for inclusion into the budget, while fully justifiable, could not be addressed due to lack of funding:
  - No additional registered arborist included; city has one arborist on staff presently.
  - No increase in the Senior Tax Relief program;
- 18. 1.2 CENT REAL ESTATE RATE INCREASE APPROVED. The budget preparation process is an intense exercise in attempting to balance a complicated list of needs, usually dominated by capital projects and employee compensation requests, with estimated available revenue. The persistent pattern is that there are never enough resources. After an effort to curtail as many costs as seem reasonable, given community expectations of quality services, and in conformance with City Council policy of a minimum 10% General Fund Cash Balance, the City Council adopted a real estate tax increase of 1.2¢ from the current rate of \$1.04 to \$1.052. Additionally, as mentioned above, the City Council adopted an increase in the C&I tax of 2¢ from 5.5¢ to 7.5¢ per hundred dollars of assessed valuation. Therefore, an owner of commercial or industrial property will pay a combined real estate rate of \$1.127 where a residential property owner will pay \$1.052. There is no increase sought for the existing downtown service district real estate rate.
- 19. OTHER INCREASES CONTAINED IN BUDGET. There are several relatively minor increases approved in the Rates and Levies Schedule, primarily in the Fire Marshal Permits area, which will generate approximately \$5k in additional revenue.

In summary, the adopted FY16 budget reflects our efforts to address community priorities, to maintain the desired quality of life, and to provide infrastructure, services, and facilities that will support the community's needs. It is also a positive reflection of diverse points of view, having been given careful thought about how to best care for the community in which we live.

We appreciate the dedication given to the budget process by the Mayor and City Council. Finally I want to say thank you to the team of city employees who make the preparation of the budget document possible. A complete list of those individuals is found at page A-35.

Respectfully submitted,

Robert Sisson City Manager

### Historic Old Town Hall



City Manager's
Budget Message
FY 2016 Budget

### **FY 2016 Adopted Budget Highlights**

- Expenditures for all funds total \$170,598,944, an increase of 5.8% from FY 2015
- General Fund revenues and expenditures of \$130,464,802, an increase of 1.9% over FY 2015
- Capital Fund expenditures for General Fund supported projects of \$6,505,532 (\$5,008,106 pay as you go and \$1,497,426 debt service) representing 5.0% of General Fund expenditures
- A 1.2¢ real estate tax rate increase to \$1.052 per \$100 of assessed value, which includes 2.0¢ dedicated to the Stormwater Fund; average residential tax bill to increase 4.09%
- The real estate tax rate necessary to provide residential equalization, whereby the average homeowner would pay no more in taxes than in the prior year equates to \$1.01 per \$100 of assessed value
- A 2.0¢ increase in the Commercial and Industrial real estate tax, from 5.5¢ to 7.5¢ per \$100 of assessed value
- One cent on the real property tax rate is equivalent to \$567,166
- Real estate residential assessments increase an average of 2.9% for CY 2015; commercial
  assessments decrease an average of 2.1% for CY 2015; combined assessments increase an average
  of 1.2% for CY 2015. New Construction has been excluded from this calculation
- Based on increase in value, assessed value of all real property equal to \$5,611,206,804, an increase of \$62,256,004 or 1.1%. The increase in assessed value due to estimated new construction is \$38,000,000 or 0.7%. Assessed value of all real property equal to \$5,649,206,804, an increase of \$100,256,004 or 1.8%
- Provides a 3.5% merit raise for eligible employees at \$313,494 (General Fund) and a 1.0% market adjustment (COLA) at \$270,407
- Includes an additional full-time equivalent employee for the Parks and Recreation Department
- \$300,000 was allocated from the General Fund to establish an Economic Development Opportunity Fund
- Contributes an additional \$50,000 (\$100,000 total) to fund the City's housing improvement fund (Housing Renaissance Fund)
- Wastewater utility rate increase of 10.0% to support the City's share of capital project costs required for the Noman M. Cole, Jr. Wastewater Treatment Plant
- Use of \$975,017 Unassigned General Fund Balance

#### **Guide to the Budget Document**

#### **OVERVIEW**

The City's budget serves as a financial and policy plan that guides decisions made during each fiscal year. The budget is the single most important document we have for establishing control over the direction of change and determining the future of the City. It lays the groundwork for what we hope will be our community's continued future prosperity. Within the pages of the document, the reader will find:

- A fiscal plan
- Revenue and expenditure summaries
- Policy statement
- Goals and objectives
- An annual operating program
- A long range planning guide
- A management tool to ensure financial control
- Performance measures to ensure accountability and evaluate performance

Not all narratives will contain each of these components, but rather only those that are applicable.

#### **BUDGET PREPARATION PROCESS**

The development of the City's Operating Budget involves three phases: formulating budget requests, City Manager executive review and proposal, and City Council review and adoption. Each of the three phases is summarized as follows:

#### Formulating Budget Requests: September – December

- The formative stage of every budget begins in the Fall.
- Work with the City's Budget Committee throughout the entire budget process
- City Council sets guidelines for the budget in November, which provides the framework for developing the new budget. In addition, the City Manager briefs the City Council on the financial summary of the previous fiscal year, and a projection of the current and upcoming fiscal years.
- City agencies assess their budgetary needs and submit requests to the Budget Committee.

  Requests are typically due in the middle of December.
- Revenue estimates are derived from a review of current and projected economic indicators, current and proposed Federal and State legislation, knowledge of future events in the City and a review of historic trends.

#### City Manager Executive Review and Proposal: December – February

- Requests from departments are reviewed and evaluated for priority.
- Meetings are held between the departments and Budget Committee to discuss budget requests.
   Based on estimated revenues, funding is requested by the City Manager for the programs and services required to maintain an essential level of service or to provide for enhancements to programs identified as priorities by City Council.
- City Manager proposes the budget to City Council in late February or early March.
- By law, local government budgets must be balanced; i.e., expenditures may not exceed revenues.

#### City Council Review and Adoption: March – May

- City departments provide department budget presentations.
- City Council advertises the proposed real estate tax rate (mid to late March)
- Council reviews the proposed budget and a minimum of two public hearings are held to provide the public with an opportunity to comment to ensure the budget is responsive to citizen needs.
- After careful deliberation, the proposed budget, as modified for additions and deletions, is
  enacted by City Council as the adopted budget. In addition, City Council adopts the real estate
  tax rate, all other rates and levies, and the budget appropriation resolution.
- The budget can only be amended by the City Council after proper notice and a public hearing.
- The Adopted Operating Budget takes effect on July 1, the beginning of the fiscal year.

The Capital Improvement Program (CIP) follows a similar process whereby departments submit estimates, which are evaluated for priority and funding. The initial proposed CIP is issued in November and presented to the City Council and the Planning Commission in a joint work session for discussion. The Planning Commission holds a public hearing on the CIP and issues a memorandum to the City Council with recommendations. The City Council holds a series of work sessions and public hearings on the CIP and defers action until adoption of the operating and capital budgets in April/May. The City Manager refines the initial proposed CIP based on an evaluation of operating funding requests and available resources. A capital budget (the first year of the CIP) is included in the operating budget—together they become the adopted budget. The CIP document contains all detailed project and budgetary information for the full five year period.

#### **BUDGET REVIEW SCHEDULE**

The following dates were scheduled for City Council review and approval of the budget, but are subject to change per City Council:

Date	Action Item
October 28, 2014	Discussion of the FY 2014 Financial Results, FY 2015 Budget Update, Projections for FY 2016, and suggested FY 2016 Budget Guidelines.
November 18, 2014	FY 2016 Budget Guidelines – Public Hearing and Adoption
December 2, 2014	FY 2016 CIP Joint Work Session w/Planning Commission; Major Department CIP Presentations
March 3, 2015	FY 2016 Proposed Budget Presentation
March 5, 2015	FY 2016 Budget Staff Presentations to Council and Community Outreach
March 10, 2015	FY 2016 Budget Public Hearing; Consideration of Real Estate Tax Rate to be Advertised*
March 24, 2015	FY 2016 Public Hearing and City Council Budget Discussion Work Session
April 7, 2015	FY 2016 City Council Budget Discussion Work Session
April 14, 2015	FY 2016 Introduction of C&I, Wastewater; RE Tax Rate Public Hearing
April 21, 2015	FY 2016 City Council Budget Discussion Work Session
April 29, 2015	FY 2016 Public Hearings: Budget, Rates & Levies, C&I, Wastewater, Budget Adoption (Note: WEDNESDAY replacing Tuesday's regular Council Meeting)

#### **ORGANIZATION OF THE BUDGET**

The City's financial operations are budgeted and accounted for in a number of funds. Fiduciary funds, used to account for assets held by the City in a trustee capacity (i.e. City retirement funds), are not included. A fund is a separate accounting unit. All of the following funds are adopted (through appropriation resolutions) and included in the budget book as part of the City's annual budget review:

**General Fund** — This fund is the principal operating fund of the City, used to account for all expenditures and revenues not required to be accounted for in other funds. Generally, the majority of the spending incurred in performing the normal functions of the City, such as public works, public safety, administration, etc., is captured in the General Fund. The major revenue sources that fund these functions are general property taxes, other local taxes, licenses & fees, fines & forfeitures, charges for services, use of money & property, and State & Federal aid.

General Fund (continued) – General government services and expenditures are organized into the following functions: Legislative, Judicial Administration, Electoral Board, General & Financial, Public Safety, Public Works, Social Services, Recreation & Cultural, Community Development & Planning, Education, and Non-departmental (primarily fringe benefits and debt service). Within each General Fund function are departments that account for a specific set of governmental activities. For example, within the Public Safety function are the Fire and Police departments. Every department accounts for its activities in various accounts. While budgetary control is exercised at the department level, accounts are utilized to allow for more detailed management. Capital Fund — Each year, the City adopts a five-year Capital Improvement Program (CIP) that serves as a blueprint for the long-term physical improvements the City wishes to make. The Capital Fund is funded through transfers from the General, Stormwater, Transportation Tax, Cable, Downtown, and Wastewater funds, the Northern Virginia Transportation Authority (NVTA), Federal and State aid, bond issues, and private donations. The current year CIP is included as part of the annual budget.

**Stormwater Fund** — This fund was established to account for major stormwater projects. Two cents on the real estate tax rate are dedicated for project funding. This is a separate Capital Fund.

**Cable Grant Fund** — This fund receives its revenue from cable television fees, which can only be used for cable television equipment. This is a separate Capital Fund.

**Old Town Service District Fund** – This fund was established to fund services and commercial projects in the Old Town District. The City levies an additional 6 cents per \$100 of assessed value on all properties in this district.

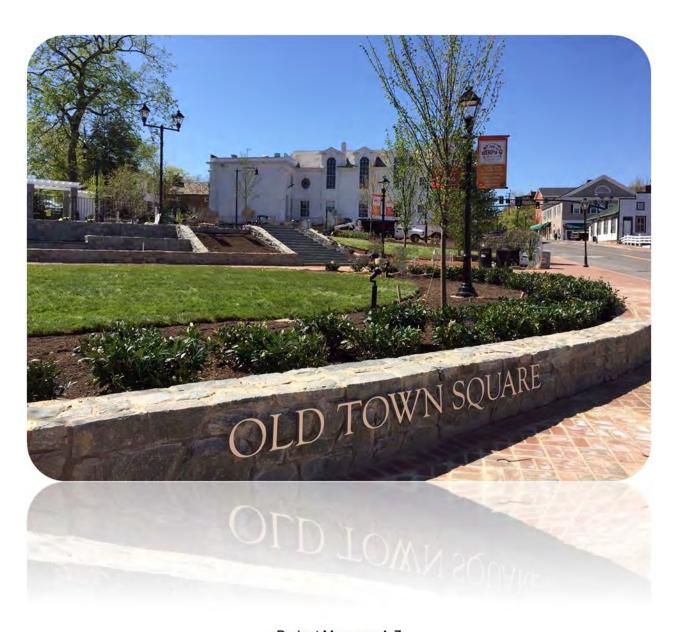
**Utility Fund** — Wastewater services are accounted for in the Utility Fund, which is an enterprise fund. Enterprise funds are those funds in which the cost of providing goods or services is financed primarily through user charges.

**Transit Fund** — The Transit Fund is used to account for operations of the City's transit system. The City's transit system owns and operates the CUE bus system and funds the City's share of Washington Metropolitan Transportation Authority (WMATA) costs. The Transit Fund receives funding from the NVTA and the Northern Virginia Transportation Commission (NVTC).

**Transportation Tax Fund** – This fund levies an additional 7.5 cents per \$100 of assessed value on all commercial and industrial properties. This fund also accounts for "30%" monies received from the NVTA pursuant to HB2331. The revenue collected is to be used exclusively for approved transportation projects and transit costs.

#### **BUDGETARY BASIS**

The budgets of the General and Capital funds (including Stormwater, Old Town Service District, Cable Grant, and Transportation Tax) utilize the modified accrual basis of accounting under which revenues are recorded when measurable and available to finance operations during the year. Expenditures, except for interest, are recorded when the liability is incurred. Interest is recorded when due. Budgets of the Wastewater and Transit funds utilize the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when the liability is incurred. The budget basis of accounting does not materially differ from that used for financial reporting (all funds), with the notable exceptions of depreciation and amortization, and debt service reporting in the enterprise funds, which are more appropriately illustrated in the City's Comprehensive Annual Financial Report (CAFR).



Budget Message A-7

## **Council Goals\***

#### 1. Economic Development:

Capture opportunities for economic development and advance the economic health of the City
through balanced business expansion, retention, attraction, incubation, and placement to
progress a business environment conducive to maintaining the quality of life to which our
residential and business communities have become accustomed.

#### 2. Governance:

Maintain a high-performing, efficient, and effective governing system through open, multi-modal communication with our residential and business communities; ensure active participation from our diverse citizenry, and a professional, capable City administration collectively creating a model of successful municipal governance to sustain the City as a vital, thriving community.

#### 3. Neighborhoods:

Build strong, safe, and secure neighborhoods, and improve residential quality of life through
active community participation, improved connectivity through enhanced and inclusive
communication, provide a safety net for those in need, well-funded renovation programs, a
culture of shared accountability, and robust city services.

#### 4. Transportation:

Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass
transit and commercial vehicles through the City and region by use of a transportation
infrastructure with traffic control systems that maximize safety, ease of use, and reliability while
minimizing travel time and inconvenience.

#### 5. Development and Redevelopment:

Enable appropriate, targeted, sustainable, and transportation-oriented mixed use development
and redevelopment that expands on our sense of place, supports our changing demographics,
prioritizes housing affordability, and significantly contributes to the economic strength of the
City.

<sup>\*</sup>These goals were adopted by the City Council on July 22, 2014.

## **Council Strategic Priorities Linked by Function**

The five strategic priorities generated by the City Council provide the framework to align our top strategic priorities through City Departments in creating goals and objectives that support the City Council's vision and achieve operational and sustainable accountibility.

The relationship between departments and related council strategic priorities are identified in the chart below:

Strategic Priority					
	#1	#2	#3	#4	#5
Function	Economic Development	Governance	Neighborhoods	Transportation	Development & Redevelopment
Legislative		*			
Judicial Administration		*			
Electoral Board		*			
General and Financial Administration	*	*	*		*
Public Safety			*		
Public Works			*	*	*
Social Services			*		*
Culture and Recreation	*		*		*
Community Development and Planning	*		*	*	*
School Board/Education			*		

## Water and Wastewater Fiscal and Operating Policies\*

#### **ESTABLISHMENT OF RATES**

- Water and Wastewater rates and fees shall be established by City Council in a transparent manner consistent with all similar City activities. To that end, customers and residents (the rate payers) shall be given notice of all meetings of the City Council when such discussions and rate settings occur. In the establishment of annual Water and Wastewater rates, the City shall adequately disclose future growth plans and their expected impact on future rates.
- 2. The City shall annually prepare and include in the adopted budget a three-year future estimated rate schedule.
- 3. All ratepayers shall be charged uniform rates within their rate class. The determination of rates for the enterprise funds shall conform to standard municipal utility practices.
- 4. Rates for the enterprise funds, including the timing of rate adjustments, shall be designed to recover fixed and variable costs in such a manner as to ensure cost recovery and rate stability.
- 5. Rates of the enterprise funds shall be established to 1) ensure efficient and effective operation of the utilities, 2) fully recover actual operating and maintenance expenses incurred during the fiscal year, 3) repay annual debt payments for capital expenses of the enterprise fund, and 4) ensure surplus revenues are reserved to facilitate rate stability for ratepayers.

#### **APPLICATION OF THE MANAGEMENT FEE**

- The Water and Wastewater utilities shall reimburse services received from other City departments, including but not limited to, personnel, administrative expenses, equipment and facilities. These services shall be prorated to reflect actual costs and designated as the "management fee". The Water and Wastewater enterprise funds shall pay the City for, or reimburse the City for materials and services purchased during the fiscal year when consumed.
- 2. The procedures used to allocate each fund's share of the management fee shall be reviewed by the City's auditor not less frequently than every five years. The results of such a review shall be included as part of the documentation for subsequent rate proceedings. Unless otherwise justified by the auditor's review, the total amount included in the Water and Wastewater enterprise funds for payment to the City, or other entities, for management fee expenses may each be increased at a rate no greater than the growth rate of the City's total budget.
- Because the Fiscal and Operating Policies were adopted by Council, they cannot be amended without Council action. These policies will be amended at a future date. With the City's transition out of the water treatment and distribution business in January 2014, policies relating to the Water Fund no longer apply.

#### **RECOVERY OF CAPITAL INVESTMENT**

 Utility physical plant investments in excess of normal and customary repair and replacement will be capitalized and amortized for rate setting over their useful lives, either through depreciation/amortization or sinking fund amortization of borrowings. Normal and customary repair and replacement will be expensed when incurred during the fiscal year. Depreciation and amortization shall conform to standard municipal utility practices.

#### **UNDESIGNATED FUNDS**

- 1. Surplus revenues, also known as Undesignated Funds, will be used in lieu of customer revenues, if possible, when those surplus funds reach a level equal to 100% of the prior year's fund expenses, unless such funds are to be held for pay-as-you-go capital expenses.
- 2. Surplus revenues shall be invested through the City and the interest earned shall be credited to the respective Water and Wastewater funds. Surplus revenues shall not be transferred from their respective Water and Wastewater accounts to be used for non-utility purposes.

## **Council Adopted Financial Policies**

To establish and document a policy framework for fiscal decision-making and to strengthen the financial management of the City, in April 2000, the City Council initially enacted a comprehensive set of Financial Policies, as detailed below. The goal of these policies is to ensure that financial resources are well managed and available to meet the present and future needs of the citizens of the City of Fairfax. Revisions to the financial policies were incorporated per recommendations by the Budget Committee and approved by the City Council in November of 2008.

#### **Budgeting Policies:**

- The City's annual operating budget, capital budget and Capital Improvement Program (CIP) shall be coordinated with, and shall be in concert with, the City's Comprehensive Plan.
- 2. The City shall adhere to the following guidelines in preparing, implementing and executing the annual budget:
  - a. Mayor and City Council shall develop general budget guidelines and provide them to the City Manager by November 15.
  - b. The Capital Improvement Program shall be considered by the City Council prior to its consideration of the annual budget.
  - c. Where appropriate, revenues related to expenditures shall be reflected in the budget documents.
  - d. The Mayor and City Council shall meet with selected boards and commissions in work sessions as part of the budget deliberations to review budget items concerning areas of interest to the boards and commissions.
  - e. The Mayor and City Council shall conduct a quarterly review of the implementation of the budget.
- 3. Budgeted current revenues must be greater than budgeted current expenditures.
  - a. Significant one-time revenues shall be used only for one-time expenditures.
  - Revenues must be increased or expenditures decreased, in the same fiscal year, if deficits appear.

- 4. The target for the General Fund transfer to the Capital Fund shall be at least 5 percent of General Fund expenditures to help ensure adequate reinvestment in capital plant and equipment. This transfer percentage incorporates the City's use of annual debt service payments toward capital projects.
- 5. The City shall set utility rates for the Water\* and Wastewater funds that will ensure industry-standard operation of the enterprise functions.

#### **Reserve Policies:**

1. The target for the General Fund balance shall be, at minimum, approximately 10 percent of General Fund expenditures.

#### **Debt Policies:**

- 1. Debt Service Targets
  - a. Annual debt service expenditures shall be less than 9 percent of annual expenditures.
  - b. Outstanding Debt shall be less than 3 percent of assessed valuation.
- 2. The term of any bond issue shall not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

#### **Revenue/Cash Management Policies:**

- 1. The City shall develop an aggressive economic development effort in order to lessen the impact of any future real estate rate increases.
- 2. The City shall maintain a diversified revenue base in order to shelter City finances from short-term fluctuations in any single revenue stream.
- 3. Annual City revenues shall be projected by an objective and thorough analytical process.
- 4. The City shall deposit all funds within 24 hours of receipt.
- 5. Investment of City funds shall emphasize the preservation of principal with safety, with liquidity and yield being the primary factors considered.
- Because the Fiscal and Operating Policies were adopted by Council, they cannot be amended without Council action. These policies will be amended at a future date. With the City's transition out of the water treatment and distribution business in January 2014, policies relating to the Water Fund no longer apply.

#### **Accounting/Auditing and Financial Reporting Policies:**

- The City shall take necessary action to ensure receipt of the Government Finance
  Officers Association annual accreditation for the budget and for the comprehensive
  annual financial report (audit).
- 2. An independent audit shall be performed annually and a management letter shall be received by City Council. City administration shall prepare a response to the management letter on a timely basis to resolve any issues contained in the letter.

## **Council Adopted Budget Guidelines**

FY 16 Budget Guidelines were approved by the City Council in November of 2014.

#### Revenue:

- Projected revenues must equal or exceed proposed expenditures. Significant one-time revenues shall be used only for one-time expenditures.
- The City will pursue federal, state and private grants but will strictly limit financial support of these programs to avoid commitments which continue beyond funding availability.
- Sufficient user charges and fees shall be budgeted to support the full cost (operating, direct, indirect and capital) of operations. Market rates and charges imposed by other public and private organizations for similar services should be considered when establishing tax rates, fees and charges.

#### Operating:

- Continually review City government programs and operations to achieve the most efficient and effective delivery of community services possible.
- The annual budget process shall weigh all competing requests for City resources within expected
  fiscal constraints. New initiatives shall be financed by reallocating existing City resources to
  programs and services with the highest priorities or through new revenue sources.
- Consider allocating funds to the school tuition reserve to absorb unforeseen deficits in future school tuition budgets

#### **Employee Staffing/Compensation/Administration:**

- Consider a fair and affordable market adjustment and performance based increase for employees to retain parity with other local governments.
- The City's budget shall fully fund the Annual Required Contribution (ARC) to the City's Supplemental Retirement Plan, as determined by the City's actuaries.

#### Capital Improvement Program (CIP):

 Maintain the General Fund CIP transfer to provide the minimum funding required for repairs and maintenance to adequately protect the City's investment in infrastructure. The sources of funding will largely be determined based on the useful life of the project. However, the City will use the pay as you go funding method whenever practical.

#### **Fund Balance:**

• Maintain an Unencumbered General Fund balance equal to approximately 10 percent of the general fund expenditures in conformance with the City Council financial policy.

#### Financial:

- Follow the rating agencies and financial advisor directives, in order to maintain the highest possible credit rating.
- Adhere to the Council's adopted financial policies.

## **Community Profile**

City Government	
Date of Incorporation	1799
Date of City Charter	1961
Form of Government	Council—Manager
City Employees	399.30
Dh	

#### <u>Physiographic</u>

6.34
188
169
87

#### **Utilities**

Telephone	Verizon
Electric	Dominion Virginia Power
Gas	Washington Gas
Water	Fairfax Water
Wastewater	City of Fairfax
Cable	COX Cable / Verizon

#### **Economic Indicators:**

#### **Largest Private Employers (June 2014)**

The Wackenhut Corp Fairfax Nursing Center Ted Britt Ford Sales Zeta Associates Multivision, Inc Catholic Diocese of Arlington Fairfax Volkswagen, Honda

#### **Largest Public Employers (June 2014)**

City of Fairfax

Dominion Virginia Power

U.S. Postal Service

Department of Rehabilitation Services

U.S. Department of the Treasury

#### Taxes:

FY 2016: \$1.052 per \$100 assessed value FY 2015: \$1.040 per \$100 assessed value

#### **Personal Property Tax Rate**

FY 2016: \$4.13 per \$100 assessed value FY 2015: \$4.13 per \$100 assessed value

#### <u>City Finances – Bond Ratings</u>

Moody's Investors Service, Inc Aaa Standard & Poor's AAA

<u>Population</u>	
2013 UVA Weldon Cooper Ctr. Estimate	23,938
2010 U.S. Census	22,671
2000 U.S. Census	21,498
1990 U.S. Census	19,622
<u>Households</u>	
2010 U.S. Census	8,347
2000 U.S. Census	8,035
1990 U.S. Census	7,362
Average Household Size	
2010 U.S. Census	2.64 persons
2000 U.S. Census	2.61 persons
Age (2010 Census)	
(1-19)	22.4%
(20-34)	22.5%
(35-64)	41.5%
(65 +)	13.7%
Race and Ethnicity (2010 Census)	
White	61.4%
Hispanic	15.8%
Asian	15.1%
Black	4.6%
Other/Mixed	3.2%
Note: White, Asian and Black categories in	clude non-
Hispanics only.	

#### **Unemployment**

Source: U.S. Census Bureau

	Nov 2013	Nov 2014
City of Fairfax	3.5%	3.5%
Virginia	5.3%	5.0%
United States	7.0%	5.8%

#### **Hotel Industry**

	Dec. 2010	Feb. 2014
Number of Hotel Rooms	561	1,138
Occupancy Rate	70%	72%
Average Daily Rate	\$92	\$110

#### **Vacancy Rates**

	FY 2012	FY 2014
Office Space	10.4 %	13.6 %
Retail Space	2.8 %	3.7 %
Industrial	<1.0 %	6.7 %

#### City of Fairfax Employment by Industry

The largest major industry sector was Retail Trade with 18.7% of the employment followed by Professional, Scientific and Technical Services with 17.2%, Health Care and Social Assistance with 15.5% and Accommodation and Food Services with 11.1%. The following is a listing of major industries and the number employed in those sectors for 2014 in the City of Fairfax.

Industry Group	Employees
Retail Trade	3,758
Professional, Scientific & Technical Services	3,452
Health Care and Social Assistance	3,101
Accommodation and Food Services	2,224
Administrative and Waste Services	1,480
Government	1,207
Other Services (Except Public Administration)	926
Finance and Insurance	807
Public Administration	636
Construction	614
Arts, Entertainment and Recreation	419
Education Services	404
Information	340
Transportation and Warehousing	307
Real Estate, Rental and Leasing	159
Management of Companies and Enterprises	114
Manufacturing	96
Wholesale Trade	66

Source: Virginia Employment Commission,

Quarterly Census of Employment and Wages, First Quarter 2014

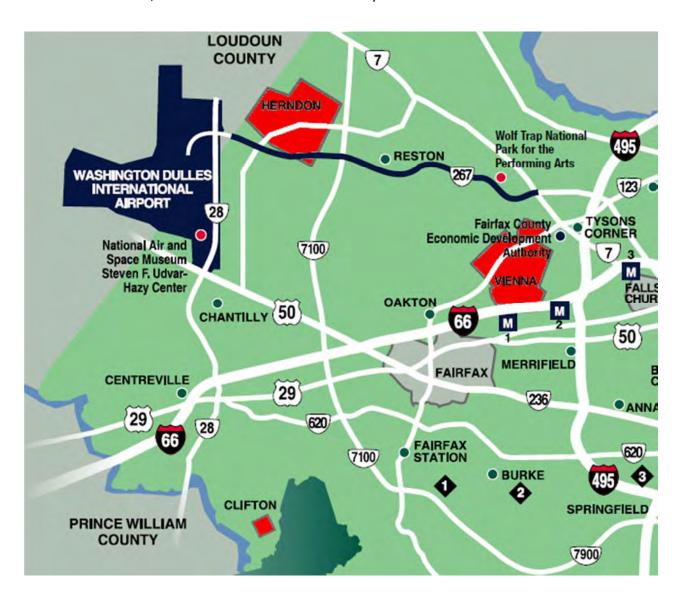
## **Economic Assumptions and Budgetary Influences**

The underlying economic assumptions in this budget are:

- Increase in residential assessments of 2.9 percent; commercial assessments decreasing 2.1 percent (excludes new construction)
- A stable regional economy as reflected in higher business licenses (BPOL) projected revenue
- State funding projected to increase 3.1 percent
- Non-education Fairfax County contracts to increase 10.0 percent
- School tuition contract with Fairfax County Public Schools to increase 1.5 percent
- Addition of 1.0 full-time equivalent (FTE) to the General Fund employee count
- Several organization-wide factors have influenced the budgetary decisions in this budget, including:
  - The desire to maintain a comparatively low overall tax burden on City taxpayers while meeting the budgetary demands of rising costs
  - Continue the high level of services and amenities offered to citizens, including parks, roads, trash and leaf collection services, City Hall services, social welfare programs, etc.
  - ➤ Continue to address infrastructure needs and concerns that have arisen as a result of past budgetary deferrals due to economic pressures (i.e. roads, storm drainage infrastructure, and facility maintenance)
  - Consideration of the short and long-term impact of changing demographics in the City, especially the fluctuating number of school-age children living in the City, influencing the cost of schools as well as the demand for recreation and social programs

## **Economic Condition and Outlook**

An independent jurisdiction of 6.34 square miles, just 15 miles west of Washington D.C., the City of Fairfax lies in the heart of Northern Virginia. Bounded by Interstate 66 to the north and less than five miles west of the Capital Beltway, the City is at the crossroads of the area's major north/south and east/west highways. Two major airports, Washington Dulles International Airport and Reagan National Airport, are within 30 minutes; and the City-run bus system provides direct access to mass transit at the Vienna Metro station, two miles from the center of the City.



#### **Local Economy**

The City continues to recover and adapt from the recession and the ripple effects of sustained reductions in federal spending. Sluggish employment growth persists and has impacted localities across the region. As of the end of 2013, there were 19,490 jobs within the City of Fairfax representing a slight decrease from the 2012 average of 19,731. Encouragingly the City is faring better than most with unemployment reported at 3.5%, which is well below state and national averages and an indicator of renewed interest by businesses to relocate within the City.

Downsizing by federal contractors has had a discernable impact on the regional office market. The City of Fairfax experienced an increase of almost 3.2% in office vacancy over the last year, reaching 13.6%. Fortunately the retail market continues to bolster the City's economy; at 3.7%, our vacancy rates remain among the lowest in the region.

Despite lingering economic malaise, three key revenue sources that are bellwethers for the local economy (Real Estate (RE), Local Sales and Use and Business Professional and Occupational License taxes) are projected to show significant increases. The City's largest source of revenue, RE tax continued its overall growth due to a 2.9% increase in CY 2015 residential assessments. Additionally, Local Sales and Use tax is projected to increase 2.9% over the FY 2015 Budget. Should actual experience result in substantially lower than projected revenues, the City will respond with additional cost containment efforts for non-critical services.

#### **Economic Development**

Since 1990, the Economic Development Office (EDO) has been focused on ensuring a strong economic base across the City. The EDO promotes the City's office and retail spaces to business prospects; vacant commercial properties to developers; assists businesses in their location decisions and processing through the City's administrative procedures; and acts as a facilitator for existing businesses in understanding and working through issues with city ordinances and policies.

#### **Major Projects**

Over 230,000 square feet in existing retail centers are currently undergoing renovations or have planned for future improvements or redevelopment. An additional 133,000 square feet of office space is undergoing significant exterior and interior improvements. Multiple high-end residential projects are under construction or recently added to the market.

#### Commercial:

Major mixed-use development projects are on the horizon that will begin to fulfill the City's Fairfax Boulevard Master Plan.

Fairfax Circle Plaza Shopping Center Redevelopment: A proposal to redevelop approximately 108,000 square feet of commercial space (the oldest dating back to 1964) was approved earlier this year. The mixed-use development will include 400 multifamily apartments and 88,000 square feet of retail (including a 54,000 square foot grocery store). Ground breaking is expected in 2017.

*NOVUS:* Currently a car storage lot for Ted Britt Ford, this 8.33 acre site will experience significant redevelopment over the next few years. City Council recently approved a plan to convert the site into 403 multifamily apartments, including 24 affordable dwelling units; it will also consist of 29,000 square feet of first-floor retail and commercial uses – including a 4,000-square-foot office space for use by a nonprofit, a 5,000-square-foot restaurant, and 11,000 square feet of residential amenities.

Northfax: The \$30 million Northfax transportation and stormwater improvement project is underway creating new and significant opportunities for public and private investment on Fairfax Boulevard. The City is actively working with land owners to assess potential development strategies, property consolidations and public private partnership opportunities. A feasibility study of the entire area is planned with a third-party consultant.

Aldi: Recently named as Retailer of the Year by Private Label Store Magazine, Aldi opened its newest location in the City's Kamp Washington area in September 2014. Occupying 20,000 square feet, the retailer is a welcome addition to the City, adding new well-paying jobs, providing more retail choice, and contributing to the commercial tax base.

Lowes: This big-box retailer was approved to redevelop a former Kmart in the City's Kamp Washington area, occupying roughly 75,000 square feet of space. In addition to constructing a new building, the developer will make various site improvements including facade enhancements, landscaping, adding in bike facilities and maximizing visibility of other businesses in the shopping center with new signage.

#### Residential:

Layton Hall. A plan to redevelop a 7.81 acre site currently occupied by a 110-unit garden apartment complex with 360 multifamily units has been approved; however financial constraints have caused the developer to place the project on hold for an indefinite period of time. In the interim the developer will proceed with renovations to the existing complex to improve curb appeal, render operations more efficient, and improve future marketability.

Eleven Oaks. Under construction and will consist of 12 single family detached units.

Residences at Main. Approved for 42 luxury town homes with more than half constructed.

Canfield Village. Under construction with approximately 29,000 square feet of commercial (office and first floor retail) and 14 town homes.

### Recognition

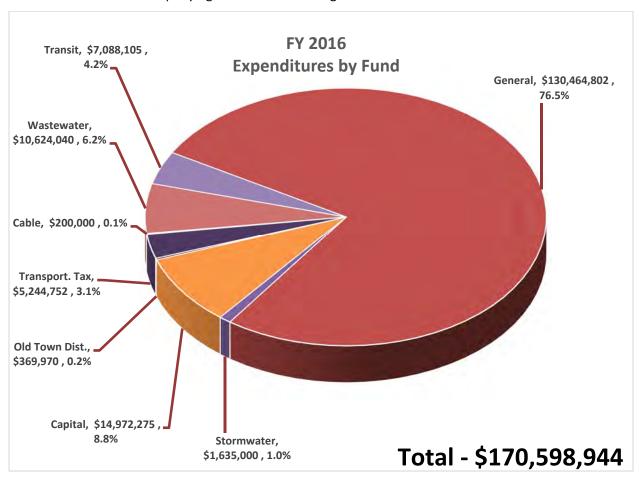
- Google named the City of Fairfax as 2014 e-City for Virginia. Google's eCity Awards "recognize the strongest online business community in each state," observing how businesses in each city use their Web presence for business development and customer service.
- ♣ The Mason Enterprise Center at George Mason University was recently named as one of the Top 10 U.S. and Top 20 Global University Business Incubators (UBI) by the UBI Index. A project spearheaded and supported by the City of Fairfax in an ongoing partnership with Mason, the Mason Enterprise Center (MEC) is an integrated network of programs and professional resources. It provides direct support for university and corporate-based entrepreneurship, technology transfer and innovation, as well as support for private sector clients engaged in business start-up and expansion.
- City of Fairfax wins the National Gold Medal Award, 2011 The Gold Medal Award honors communities throughout the United States that demonstrate excellence in long-range planning, resource management, volunteerism, environmental stewardship, program development, professional development and agency recognition in the area of Parks and Recreation.



- Forbes called the City "a great place for entrepreneurs" and stated the City's sole-proprietors-percapita ranks in the top 1% nationwide. The Atlantic magazine, a brand of Atlantic Media, which is dedicated to equipping opinion leaders with breakthrough ideas and original insights," recently identified the City as one of the nation's top jurisdictions for its high concentration of "creative class" workers.
- ♣ In 2009, the City was ranked third by Forbes magazine in their article titled "America's Top 25 Towns to Live Well." The City is proud of this accolade based on the quality of services provided to the citizens, and the significant investments made to its schools, parks, public buildings, and land purchases as part of open space preservation.
- The City's bond ratings continue to be Aaa (Moody's) and AAA (Standard & Poor's), placing the City in the top tier of municipal bond issuers.

## **Overview – All Funds**

Expenditures for all funds total **\$170,598,944**. Less General Fund transfers (\$7,674,458), net expenditures total **\$162,924,486**. This is an increase of 1.1 percent over the FY 2015 Budget. Further details follow in the accompanying sections of the budget book.



Note: Percentages may not total due to rounding; sums may differ immaterially due to rounding

## **Cash Management / Fund Balance**

Financial policies recommended by the City's financial advisors, the City's auditors, and as adopted by the City Council, require an unassigned fund balance equal to a minimum of approximately 10 percent of General Fund expenditures. More than being key to maintaining the City's bond rating, an adequate fund balance allows the City to cope with revenue shortfalls, to pay for unbudgeted expenditures or unanticipated needs, to pay for other one-time large expenditures, and provide for adequate cash flows to absorb fluctuating expenditures and revenues during the fiscal year. The Adopted FY 2016 Budget results in a 10.0% fund balance. In addition, \$256,000 was budgeted as Assigned School Tuition Reserve in FY 2015. This reserve balance is scheduled to remain unchanged through FY 2016.

The following chart provides a history of the City's General Fund Balance:

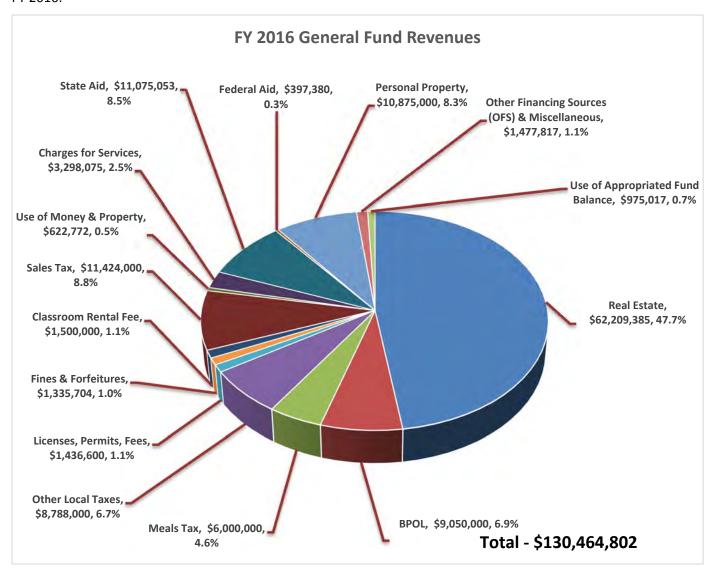
General Fund - Fund Balance									
Fiscal Year	Amount	% of Expenditures							
2016*	\$13,058,512	10.0%							
2015*	14,033,529	10.9%							
2014	15,130,848	12.0%							
2013	16,288,209	13.7%							
2012	13,205,665	11.4%							
2011	15,171,679	13.8%							
2010	15,569,907	14.1%							
2009	14,420,568	13.1%							
2008	15,834,008	14.8%							
2007	14,612,497	14.6%							
2006	14,278,483	14.6%							
2005	12,534,246	11.3%							
2004	10,975,387	13.4%							

<sup>\*</sup> Estimate

## **General Fund Revenues**

### Overview - General Fund

General fund revenues equate to \$130,464,802 for FY 2016, which represents an increase of 2.0% (\$2,492,331) over FY 2015. The following chart provides a summary overview of revenues by category for FY 2016.



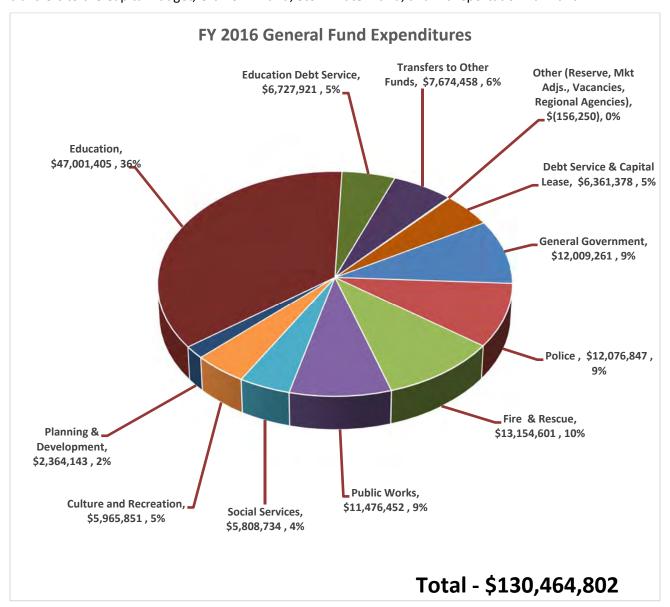
Note: Percentages may not total due to rounding; sums may differ immaterially due to rounding

The Use of Appropriated Fund Balance in the amount of \$975,017 is from the FY 2015 estimated Unassigned General Fund balance. The estimated ending Unassigned General Fund Balance in FY 2016 is equal to 10.0 percent (\$13.1 million) of General Fund expenditures.

## **General Fund Expenditures**

### **Overview- General Fund**

The City's General Fund expenditures are budgeted at \$130,464,802 for FY 2016. The largest spending category remains Education, followed by the Fire Department, Police Department, General Government and Public Works. The "Transfers to Other Funds" category notes the General Fund transfers to the Capital Budget, Old Town Fund, Stormwater Fund, and Transportation Tax Fund.



Note: Percentages may not total due to rounding; sums may differ immaterially due to rounding

### **General Fund Revenue and Expenditure Changes - FY 2015 to FY 2016**

The following chart highlights the major changes in expenses from last year's budget:

### **FY 2016 General Fund Expenditure Changes**

Increase / (Decrease) in Expenditures	\$ Change
Changes in Personnel Costs:	
City Retirement Plan Costs	(815,691)
Other Fringe Benefits Adjustments	131,171
Merit	313,494
COLA	270,407
Reduction in Salary Vacancy	641,101
Other Compensation Adjustments	31,549
All Other Changes	137,127
School Tuition Contract	661,107
County Contracts - Non Education	646,238
CIP Transfer	131,008
Transfer to C & I (2.0¢ Rate increase)	344,821
Total Increase / (Decrease) in Expenditures	2,492,331

The following chart highlights the major changes in revenues from last year's budget:

## **FY 2016 General Fund Revenue Changes**

Increase / (Decrease) in Revenues	\$ Change
Real Estate Taxes	845,334
C&I Taxes (due to Tax Rate Change 2.0¢)	344,822
Personal Property Taxes	378,608
Local Sales & Use Tax	324,000
All Other Changes	19,623
Ambulance Fees	234,665
State Sales Tax & Basic Aid	343,437
Safer Grant	217,000
Appropriated Fund Balance Repayment (FY 2015)	500,000
School Tuition Reserve (FY 2015)	256,000
Use of Surplus/Unassigned Fund Balance	(971,158)
Total Increase / (Decrease) in Revenues	2,492,331

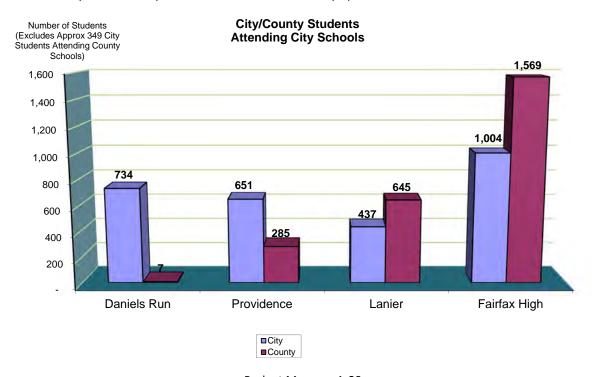
### **Education**

The total budget for the schools is \$53.7 million, an increase of .7% (\$.38 million). Administrative costs account for \$0.9 million, and combined debt/lease payments equate to \$6.7 million. The largest portion of this budget is the school tuition contract with Fairfax County Public Schools, budgeted at \$46.1 million, an increase of 1.5% (\$0.66 million) over the FY 2015 budget. The following chart highlights the historical costs associated with the school tuition contract.

Fiscal Year	Final Tuition Bill (excludes Classroom Rental Fee)	ADM
2016*	\$ 46,088,864*	3,135*
2015*	45,127,757*	3,132*
2014	44,029,716	3,077
2013	43,361,720	3,107
2012	40,392,677	3,081
2011	37,927,714	2,976
2010	37,380,696	2,905
2009	37,625,873	2,764
2008	37,806,032	2,771
2007	34,188,018	2,766
2006	32,785,342	2,745
2005	30,679,214	2,784
2004	27,291,210	2,767
2003	26,534,379	2,751

<sup>\*</sup> These figures are reconciled to actual amounts after the close of the respective fiscal year and may be adjusted

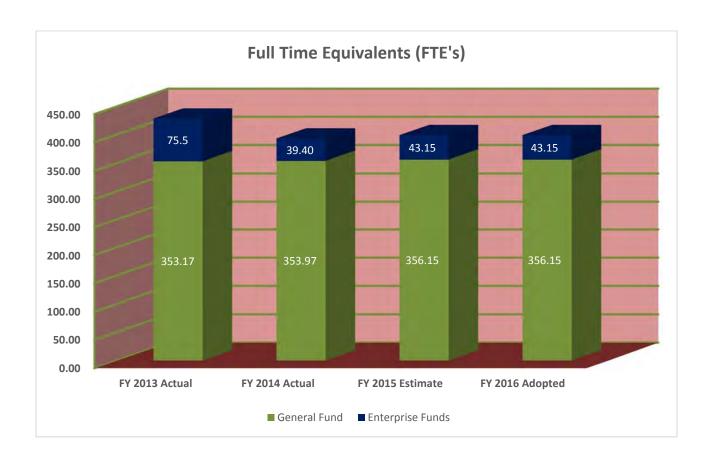
City students comprise a majority of the total population at both Daniels Run and Providence Elementary Schools at 99% and 70%, respectively. Lanier Middle School and Fairfax High School statistics note that City students represent 40% of their schools' populations.



Budget Message A-29

### **Employees, Salaries and Fringe Benefits**

The FY 2016 budget provides for a 3.5% merit (step) increase for eligible employees, and a 1.0% market adjustment (COLA). Employee benefits remain unchanged; however, FY 2016 retirement costs in the General Fund are projected to decrease by overall by \$0.6 million due to a reduction in the recommended City contribution to its supplemental retirement plan.



## **Contract Services**

Expenses for county and regional service contracts make up 42.1 percent of the City's General Fund expenditures. The City contracts with Fairfax County for many services, the largest of which is the City's School Tuition Contract.

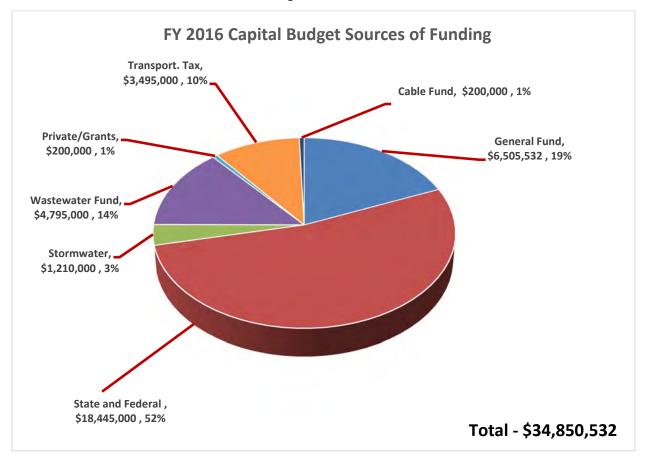
City-Coun	ty and Regional	Service Contrac	ts	City-County and Regional Service Contracts										
	FY 2015	FY 2016	Variance to	Variance to										
	Budget	Adopted	Budget \$	Budget %										
City-County Contracts:														
School Tuition Contract	\$45,427,757	\$46,088,864	\$ 661,107	1.46%										
Library Services	797,334	801,947	4,613	0.58%										
Joint Court Service	269,918	266,336	(3,582)	-1.33%										
Juvenile and Domestic Court	447,860	469,302	21,442	4.79%										
Commonwealth Attorney	77,114	107,079	29,965	38.86%										
Jail and Custody Service	1,361,136	1,752,772	391,636	28.77%										
Fire & Rescue – Operations	132,713	194,000	61,287	46.18%										
Refuse Disposal	450,000	450,000	-	0.00%										
Extension - County Agent	47,795	48,298	503	1.05%										
Social Services	1,720,656	1,783,393	62,737	3.65%										
Health Department	1,166,628	1,244,265	77,637	6.65%										
Subtotal City-County Contracts	51,898,911	53,206,256	1,307,345	2.52%										
Regional Agencies:														
Community Services Board	1,453,677	1,510,434	56,757	3.90%										
Council of Governments	16,586	16,996	410	2.47%										
Health Systems Agency	2,350	2,350	-	0.00%										
Area Agency on Aging	46,701	46,701	-	0.00%										
Legal Services of NoVa	23,042	24,079	1,037	4.50%										
NoVa Community College	1,894	1,895	1	0.05%										
NoVa Regional Commission	17,334	17,563	229	1.32%										
NoVa Regional Park Authority	44,431	45,309	878	1.98%										
Volunteer Center	7,046	7,040	(6)	-0.09%										
Subtotal Regional Agencies	1,613,061	1,672,367	59,306	3.68%										
Total Contract Services	\$53,511,972	\$54,878,623	\$ 1,366,651	2.55%										

## **Capital Fund**

The adopted Capital Improvement Program for FY 2016 totals **\$34,850,532**. The chart below summarizes the City's adopted capital improvement plan and compares to the adopted FY 2015 program.

	FY 2015			FY 2016	Change				
Category	Adopted		Adopted			\$	%		
Schools	\$	481,500	\$	250,187	\$	(231,313)	-48.04%		
General Government		2,326,986		2,682,483		355,497	15.28%		
Recreation / Community Appearance		525,295		600,862		75,567	14.39%		
Environment		4,092,000		6,355,000		2,263,000	55.30%		
Transportation		21,205,317		24,962,000		3,756,683	17.72%		
General Fund Subtotal	\$	28,631,098	\$	34,850,532	\$	6,219,434	21.72%		

In addition to the General Fund, funding for the Capital Fund comes from the Wastewater Fund, Federal and State funds (including NVTA 70% funds available under HB 2331), the Cable Fund, privately donated funds, the Stormwater Fund, and the Transportation Tax Fund (includes NVTA 30% funds available under HB2331). The following chart illustrates the sources of funding for the Capital Budget in FY 2016; additional information can be found in Section G of this budget.



Note: Sums may differ immaterially due to rounding

### **Wastewater Fund**

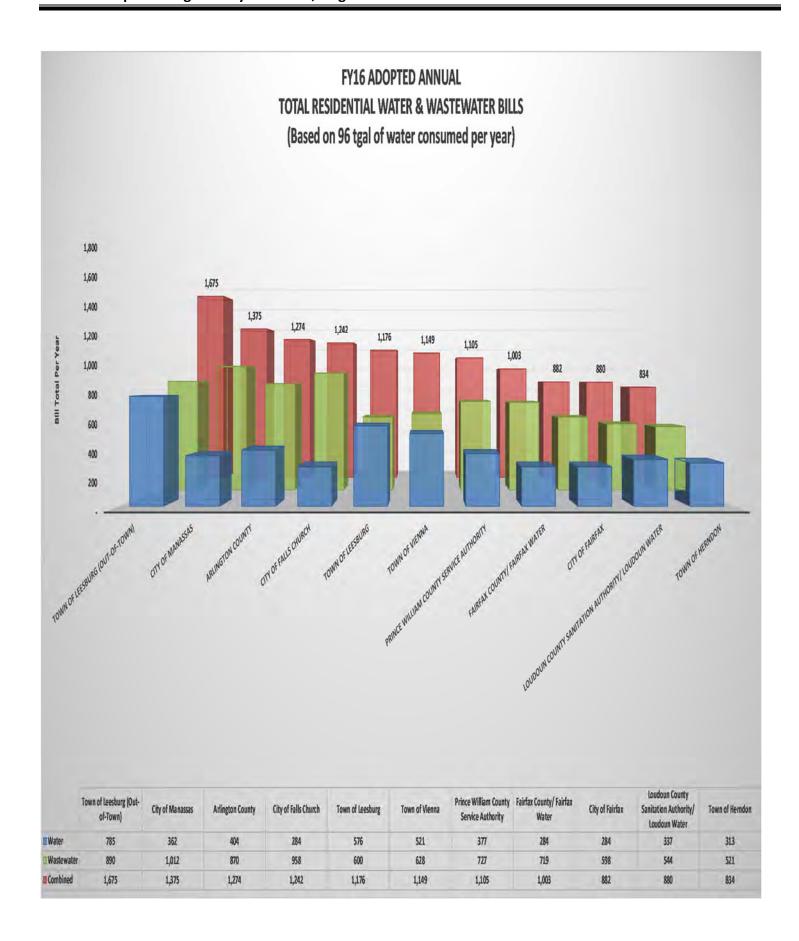
	FY 2014		FY 2015	FY 2015			FY 2016
	Actual		Adopted		Estimate		Adopted
Revenues	\$ 5,022,178	\$	9,726,232	\$	9,119,063	\$	11,208,825
Expenditures	\$ 4,693,886	\$	8,221,421	\$	8,870,129	\$	10,624,040
Rate Increase	12%		10%		10%		10%

For FY 2016, a rate increase of 10 percent has been adopted for the Wastewater Fund in order to keep pace with future operating, capital, and debt service costs as well as building the Wastewater Fund balance to industry recommended levels. In FY 2010, the City was officially notified of planned cost increases related to the City's cost sharing agreement with Fairfax County for the treatment of the City's wastewater at the County's Noman M. Cole Water Pollution Control Plant. This plant is subject to continuing stringent environmental standards to protect the Chesapeake Bay and therefore, numerous process upgrades to reduce nitrogen and phosphorus are mandated. Additionally, there are general capital upgrade costs, unrelated to treatment techniques that must be addressed at this facility. The City's portion of these upgrades is projected to be approximately \$40.6 million by 2023. The City has successfully financed the first two phases of these costs and has established a payment schedule acceptable to both jurisdictions. Future rate increases to enable repayment of the debt for the Wastewater treatment plant upgrades and modifications will be significant. Establishment of a future rate increase schedule was prepared to match the financial forecast and ensure rate stabilization.

Apart from the financial requirements of the Wastewater treatment facility, in FY 2009 the City undertook an analysis of the Wastewater collection system. Numerous infrastructure recommendations were made by the City's consulting engineers and financial advisors which resulted in the preparation of a multiyear Capital Improvement Plan. FY 2016 will require \$1,350,000 for continued wastewater conveyance maintenance to include pipe relining, manhole rehabilitation and an asset management program.

The three-year forecast for Wastewater fee increases is 10 to 12 percent per year. These increases are primarily driven by needed infrastructure improvements, particularly at the Noman M. Cole Water Pollution Control Plant.

The following chart is a comparison of the average quarterly residential cost for wastewater treatment by local jurisdiction.



### **Transit Fund**

	FY 2014 FY 2015			FY 2015		FY 2016
	Actual		Budget	Estimate	1	Adopted
Revenues:						
Local	\$ 578,554	\$	637,700	\$ 615,000	\$	617,000
GMU Contribution	720,000		720,000	720,000		720,000
NVCT	224,602		882,307	928,000		828,000
DRPT	2,084,306		3,173,353	3,173,353		3,173,353
Transfer from Transportation Tax Fund	1,275,000		1,352,783	1,373,551		1,749,752
Total Revenues	\$ 4,882,462	\$	6,766,143	\$ 6,809,904	\$	7,088,105
Expenditures:						
Operating Expenditures	\$ 3,431,491	\$	3,592,789	\$ 3,636,551	\$	3,914,752
DRPT transfer to NVCT Fund	2,084,306		3,173,353	3,173,353		3,173,353
Total Expenditures	\$ 5,515,797	\$	6,766,142	\$ 6,809,904	\$	7,088,105

The City/University/Energysaver (CUE) bus system provides an alternative transportation mode for City and area residents and George Mason University (GMU) students and faculty throughout the City and to and from GMU and Metro. The City has operated the CUE system since 1985 and provides 12 buses on a fixed route system traveling 441,430 vehicle miles during 30,215 hours of operation each year.

The adopted basic fare (cash or Smartrip) is \$1.75, which matches WMATA's rate. GMU currently contributes \$720,000 annually to cover the cost of student and faculty ridership. The chart below summarizes CUE's past financial results. As directed by the Department of Rail and Public Transportation (DRPT) in FY 2014, Transit Fund revenues and expenditures reflect the pass through of funds from DRPT to the Washington Metropolitan Area Transit Authority (WMATA) on the City's behalf. CUE did not require a subsidy since FY 2012 because supplemental funding available from the Transportation Fund currently supports the Transit Fund deficit.

### **Acknowledgements**

The budget is the product of an intensive effort by staff in all City departments. Appreciation is expressed to David Hodgkins, Assistant City Manager / Director of Finance, Jennie Tripoli, Assistant Director of Finance and Kerry Kidd, Budget Manager who have principal responsibility for the preparation of this document. Others who contributed significantly to the preparation and printing include Romelyn Guzman, Melanie Crowder, and Joanna Ormesher. Additional thanks go to each of the Department Directors, the City School Superintendent and staff, the Constitutional Officers and every employee who participated in finalizing materials for City Council's deliberation.



**Old Town Square Fountains** 

## **Budget Information Request**

Copies of the FY 2016 Adopted Budget and FY 2016-2020 Capital Improvement Program (CIP) are available as follows:

Office of Finance City Hall 10455 Armstrong Street, Room 312 Fairfax, VA 22310 Phone: 703-385-7870

E-mail: <a href="mailto:romelyn.guzman@fairfaxva.gov">romelyn.guzman@fairfaxva.gov</a>

City website: <a href="http://www.fairfaxva.gov/budget/budget.asp">http://www.fairfaxva.gov/budget/budget.asp</a>

### 2014 - 2016 Elected Officials

### Mayor

R. Scott Silverthorne scott.silverthorne@fairfaxva.gov

### **City Council**

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Nancy F. Loftus nancy.loftus@fairfaxva.gov

David L. Meyer david.meyer@fairfaxva.gov

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Eleanor D. Schmidt eleanor.schmidt@fairfaxva.gov

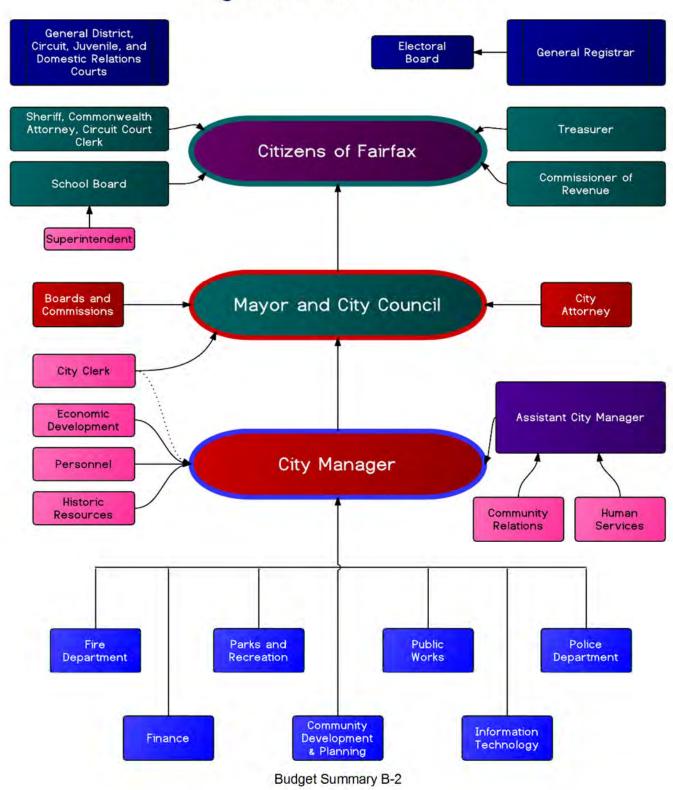
### **City Hall**

10455 Armstrong Street Fairfax, VA 22030 703-385-7850 (phone) 703-385-7811 (fax)

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## **BUDGET SUMMARY**

## City of Fairfax, Virginia Organizational Chart



## **Summary of Permanent Employee Positions**

	FY 2014	FY 2015	FY 2015	FY 2016
Department	Actual	Budget	Estimate	Adopted
City Clerk	1.50	1.50	1.50	1.50
Electoral Board	2.50	2.50	2.50	2.50
City Manager	2.63	3.00	3.00	3.00
Personnel	4.00	4.00	4.00	4.00
Community Relations	1.00	1.00	1.00	1.00
Marketing	0.50	0.50	0.50	0.50
Cable TV	1.50	1.75	1.75	1.75
Information Technology	9.00	9.00	9.00	9.00
Printing & Office Supplies	1.00	1.00	1.00	1.00
Fleet Maintenance	13.00	12.00	12.00	12.00
Finance & Accounting	7.50	7.50	7.50	7.50
Real Estate Assessment	4.00	5.00	5.00	5.00
Treasurer	7.75	7.75	7.75	7.75
Commissioner of Revenue	9.00	9.00	9.00	9.00
Police Department	90.00	90.25	90.25	89.25
Fire Department	80.00	80.00	80.00	80.00
Public Works	77.80	77.20	76.10	76.10
Social Services	0.62	0.62	0.62	0.62
Parks & Recreation	18.38	19.88	19.38	20.38
Historic Resources	3.95	3.95	3.95	3.95
Community Development & Planning	15.50	16.50	17.50	17.50
Economic Development	1.00	1.00	1.00	1.00
Education	1.85	1.90	1.85	1.85
Total General Fund	353.97	356.80	356.15	356.15
Wastewater Fund	8.20	9.10	9.20	9.20
Transit Fund	30.50	30.50	33.25	33.25
Stormwater Fund	0.70	0.70	0.70	0.70
Total Enterprise Funds	39.40	40.30	43.15	43.15
Total All Funds	393.37	397.10	399.30	399.30

City of	Fairfay and	Fairfay Cour	ntv Contracts
CILVUI	raii iax aiiu	Fall lax Coul	ILV CUIILI ACLS

Contract	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
School Tuition Contract	\$ 44,029,716	\$ 45,427,757	\$ 45,127,757	\$ 46,088,864	\$ 661,107	1.46%
Library Services	744,224	797,334	801,947	801,947	4,613	0.58%
Joint Court Service	280,964	269,918	254,867	266,336	(3,582)	-1.33%
Juvenile and Domestic Court	477,677	447,860	521,577	469,302	21,442	4.79%
Commonwealth Attorney	72,362	77,114	105,854	107,079	29,965	38.86%
Court Services and Custody	1,676,511	1,361,136	1,677,294	1,752,772	391,636	28.77%
Fire and Rescue - Operations	240,040	132,713	194,000	194,000	61,287	46.18%
Refuse Disposal	413,553	450,000	450,000	450,000	-	0.00%
Extension - County Agent	40,068	47,795	46,218	48,298	503	1.05%
Social Services	1,667,791	1,720,656	1,700,449	1,783,393	62,737	3.65%
Health Services	1,107,494	1,166,628	1,190,684	1,244,265	77,637	6.65%
Total	\$ 50,750,399	\$ 51,898,911	\$ 52,070,647	\$ 53,206,256	\$ 1,307,345	2.52%
Category Summary						
Education	44,029,716	45,427,757	45,127,757	46,088,864	661,107	1.46%
Non Education	6 720 683	6 /71 15/	6 942 890	7 117 302	646 238	0 00%

Category Summary						
Education	44,029,716	45,427,757	45,127,757	46,088,864	661,107	1.46%
Non Education	6,720,683	6,471,154	6,942,890	7,117,392	646,238	9.99%
Total	\$ 50,750,399	\$ 51,898,911	\$ 52,070,647	\$ 53,206,256	\$ 1,307,345	2.52%

### Combined Statement of Revenues and Expenditures - All Funds

	General		Capital	1	Wastewater	Transit	
Category	Fund		Budget*		Fund	Fund	Total
Revenues:				١.			
General Property Tax	\$ 73,084,38		-	\$	-	\$ -	\$ 73,084,385
Other Local Taxes	35,262,000						35,262,000
Licenses, Permits & Fees	1,436,600						1,436,600
Fines & Forfeitures	1,335,70						1,335,704
Use of Money & Property	2,122,77		200,000		418,397		2,741,169
Charges for Services	3,298,07	5			5,995,428	617,000	9,910,503
Miscellaneous Revenue	132,900	)					132,900
State and Federal Aid	11,472,433	3	21,940,000			4,721,353	38,133,786
Transfers from Other Funds			6,418,106			1,749,752	8,167,858
Other Financing Sources	1,344,91	'	1,497,426		4,795,000		7,637,343
Use of Surplus/Appropriated Fund Bal	975,01	'					975,017
Total Revenue	\$ 130,464,802	\$	30,055,532	\$	11,208,825	\$ 7,088,105	\$ 178,817,264
Expenditures:							
Legislative	\$ 248,552	2   \$	-	\$	-	\$ -	\$ 248,552
Judicial Administration	2,620,160	5					2,620,166
Electoral Board	275,123	2					275,122
General & Financial	8,865,42	.					8,865,421
Police Department	12,076,84	'					12,076,847
Fire & Rescue	13,154,60	.					13,154,601
Public Works	11,476,45	2					11,476,452
Social Services	5,808,73	ı					5,808,734
Culture & Recreation	5,965,85						5,965,851
Community Development & Planning	2,364,143	3					2,364,143
Debt Service	1,598,93	5			1,866,494		3,465,430
Education	53,729,320	;					53,729,326
Interest & Uses - Capital Leases	4,762,442	2					4,762,442
Other Non-Departmental	(156,250	))					(156,250)
Utility Service					3,962,546		3,962,546
Transit Service						7,088,105	7,088,105
Capital Projects			23,550,000		4,795,000		28,345,000
Transfer to Other Funds	7,674,458	3	(1,128,003)				6,546,455
Total Expenditures	\$ 130,464,802		22,421,997	\$	10,624,040	\$ 7,088,105	\$ 170,598,944

### Notes:

<sup>\* -</sup> Capital Budget also includes the Cable Fund, Old Town Fund, Transportation Tax Fund, and Stormwater Fund

### **Projected Fund / Cash Balance - All Funds**

	T	FY 2014		FY 2015		FY 2015		FY 2016
		Actual		Budget		Estimate		Adopted
General Fund	╈	Actual	г	Duuget		Littilate		Adopted
Beginning Fund Balance	\$	16,391,124	Ġ	14,258,000	ģ	15,130,848	\$	14,033,529
beginning rund balance	١	10,331,124	٦	14,230,000	٦	13,130,040		14,033,323
Surplus / Appropriated Fund Balance		1,260,276		1,190,175		841,319		975,017
Revenues - Non Fund Balance		124,936,695	1	126,782,296		127,409,305		129,489,785
Total Revenues		126,196,971		27,972,471		128,250,624		130,464,802
Expenditures	:	126,196,971	1	27,972,471		128,250,624		130,464,802
Less Encumbrances		-		256,000		256,000		-
Ending Fund Balance - Unassigned	\$	15,130,848	\$	13,684,673	\$	14,033,529	\$	13,058,512
	+		_					
Wastewater Fund	_	0.457.560	_ ا	0.770.004	, ا	0.405.064	_ ا	0.724.705
Beginning Cash Balance	\$	8,157,569	\$		\$		\$	8,734,795
Revenues		5,022,178		9,726,232		9,119,063		11,208,825
Expenses		4,693,886		8,221,421		8,870,129		10,624,040
Transfer In	_		_	-	_		_	- 212 522
Ending Cash Balance	\$	8,485,861	\$	10,284,715	\$	8,734,795	\$	9,319,580
Transit Fund	+							
Beginning Cash Balance	\$	636,220	\$	49,887	\$	2,885	\$	2,884
Revenues		4,882,462		6,766,143		6,809,904		7,088,105
Expenses		5,515,797		6,766,142		6,809,905		7,088,105
General Fund Transfer		-		-		-		-
Ending Cash Balance	\$	2,885	\$	49,888	\$	2,884	\$	2,884
Stormwater Fund	+							
Beginning Fund Balance	\$	454,784	\$	177,040	\$	-	\$	147,079
Revenues (Transfer from General Fund)		1,107,261		1,394,728		1,397,079		1,553,033
Expenses		518,180		1,535,000		1,250,000		1,635,000
Less: Committed Fund Balance		1,043,865		-		-		-
Ending Fund Balance	\$	-	\$	36,768	\$	147,079	\$	65,111
Old Town Fund	+		$\vdash$					
Beginning Fund Balance	\$	122,027	\$	272,838	\$	4,349,934	\$	182,039
Revenues		4,760,970		195,976	ľ	189,114		187,931
Expenses		533,063		452,734		4,357,009		369,970
Ending Fund Balance	\$	4,349,934	\$	16,080	\$	182,039		-
Transportation Tax Fund	+		$\vdash$					
Beginning Fund Balance	\$	3,392,136	\$	6,638,067	\$	4,418,394	\$	6,786,754
Revenues		4,599,853		4,670,382		4,844,410		4,645,389
Expenses		3,573,594		2,455,283		2,476,051		5,244,752
Less: Committed Fund Balance		-		-		-		-
Ending Fund Balance	\$	4,418,394	\$	8,853,166	\$	6,786,754	\$	6,187,391

### **Comments on Projected Fund Balance - All Funds**

### **General Fund:**

The City projects balanced budgets in both the FY 2015 budget and the adopted FY 2016 budget, which is largely the result of revenues generated by the FY 2015 increase in the real estate tax rate and an improved real estate market. Surplus unassigned fund balance in the amount of \$975,017 will be used in FY 2016 to balance the General Fund budget. The result is a projected ending fund balance for June 30, 2016 of \$13.1m (10.0%) of General Fund expenditures.

#### Water & Wastewater Funds:

In FY 2008 and FY 2011, the City financed \$5m and \$24m respectively in bond financing for water and wastewater capital projects. The debt financing is structured to meet the City's water and wastewater capital needs and help grow cash reserves to proper industry recommended levels. After the sale of the City's water treatment plant and related assets to Loudoun Water in January 2014, the remaining balance due on the 2008 financing was paid off with a portion of the resulting proceeds. The remaining \$24m due on the 2011 financing was refinanced and transferred to the wastewater fund as a revenue bond, supported by the cash flows of the wastewater fund.

In concert with the City's financial advisors, annual wastewater rate increases are recommended for the foreseeable future. As such, the FY 2016 adopted budget includes a recommended 10% rate increase for the Wastewater Fund, with similar rate increases likely to be recommended in the FY 2017 and FY 2018 budgets. The Wastewater Fund rate increase is necessary due to additional costs associated with the City's portion of capital improvements mandated at the Fairfax County Wastewater Treatment Plant (where the City's wastewater is treated) and improvement projects for the collection system and the increased debt service on the 2011 financing.

City of Fairfax water customers became retail water customers of Fairfax Water in January 2014 when the City bought into Fairfax Water's system and sold its water utility assets to Fairfax Water and Loudoun Water; the City's Water Utility effectively ceased operations at that time and is not included in the FY 2016 budget.

#### **Transit Fund:**

This fund maintains a minimal cash balance. The transit system operates at a deficit, requiring transfers from the State and the Commercial & Industrial Transportation Tax Fund.

#### Stormwater Fund:

As in the FY 2015 budget, the FY 2016 adopted budget reflects 2 cents (equivalent to approximately \$1.13m) on the real estate tax rate dedicated to fund Stormwater projects. Expenditures of \$1.6m are adopted for improvements relating to Stormwater infrastructure.

#### Old Town Fund:

This fund was established to fund services and commercial projects in the Old Town District. The City levies an additional 6 cents per \$100 of assessed value on all properties in this district.

### **Comments on Projected Fund Balance - All Funds Continued**

### **Transportation Tax Fund:**

The City Council established the Transportation Tax Fund as part of the FY 2010 Adopted Budget, which levied an additional 8 cents per \$100 of assessed value on all commercial and industrial properties, located in the City of Fairfax. During the FY 2011 budget process, this rate was reduced by 2.5 cents from 8 to 5.5 cents per \$100 of assessed value. The rate increases to 7.5 cents per \$100 of assessed value for FY 2016. All residential properties including apartment buildings are excluded from this tax. By approving HB 3202 and HB 2479 the General Assembly authorized Northern Virginia Transportation Authority (NVTA) members to raise revenue, by enacting a local ordinance levying the additional commercial tax. The revenue collected by the jurisdiction imposing this tax and all fund balance carried forward is to be used solely for transportation purposes. A preliminary set of projects has been approved by the City Council and are currently in the design and right-of-way acquisition phase.

HB 2313, as amended by the Governor went into effect July 1, 2013. The bill contains statewide and regional revenue components that will provide roughly \$840 million annually for transportation funding by FY2018, as well as a regional component for Northern Virginia which will provide another \$300 - \$350 million annually.

The additional revenue generated for Northern Virginia will result from the state imposing an additional state sales tax of 0.7%, an additional 2.0% state transient occupancy tax, and an additional state recordation fee equal to \$0.15 per \$100 of the value of the real property for which the deed, instrument, or writing is being recorded. The additional revenues are deposited into a Northern Virginia Transportation Authority Fund, with 30% of the funds being distributed to the member localities for use on transportation projects, and the remainder to be used for regional transportation projects. The 30% allocation will be distributed to the individual localities provided that locality imposes its commercial/industrial tax at the maximum rate of 12.5 cents per \$100 of assessed value (or dedicated an equal amount of revenue from an alternate source). In general, the revenue allocated to each jurisdiction may be used for (1) transportation projects which increase capacity and (2) costs related to transit (i.e. CUE expenses).

A transfer of \$900,000 in excess proceeds from the sale of the City's water utility assets will allow the City to maximize the allocation of the NVTA 30% monies available under HB2313.

### **All Funds Summary - Revenues**

	FY 2014	FY 2015	FY 2015	FY 2016		
	Actual	Budget	Estimate	Adopted		
General Fund Revenues						
General Property Tax	\$ 69,749,308	\$ 71,501,022	\$ 71,701,729	\$ 73,084,385		
Other Local Taxes	34,369,169	34,970,000	34,484,788	35,262,000		
Licenses, Permits & Fees	1,434,496	1,462,869	1,331,739	1,436,600		
Fines & Forfeitures	1,113,719	1,307,700	1,333,096	1,335,704		
Use of Money & Property	2,696,575	2,297,128	2,865,749	2,122,772		
Charges for Services	3,049,479	3,018,183	3,155,272	3,298,075		
Miscellaneous Revenue	145,536	134,700	171,959	132,900		
State and Federal Aid	11,480,641	10,974,384	11,203,512	11,472,433		
Other Financing Sources	897,772	1,116,310	1,161,461	1,344,917		
Appropriated Fund Balance	1,260,276	1,190,175	841,319	975,017		
Total General Fund Revenues	126,196,971	127,972,471	128,250,624	130,464,802		
Wastewater						
Operating Revenue	4,180,014	4,517,835	5,295,646	5,670,428		
Availability Charges	523,509	2,200,000	225,000	325,000		
Other Revenues	324,945	451,397	418,397	418,397		
Other Financing Sources	(6,290)	2,557,000	3,180,020	4,795,000		
Total Wastewater	5,022,178	9,726,232	9,119,063	11,208,825		
Transit						
Daily Receipts	573,091	615,000	600,000	600,000		
Miscellaneous	5,463	22,700	15,000	17,000		
State Revenues (NVTC)	224,602	882,307	928,000	828,000		
DRPT Revenues	2,084,306	3,173,353	3,173,353	3,173,353		
George Mason University	720,000	720,000	720,000	720,000		
Transfers In	1,275,000	1,352,783	1,373,551	1,749,752		
General Fund Support	-	-	-	-		
Total Transit	4,882,462	6,766,143	6,809,904	7,088,105		
Other Funds						
Stormwater Fund	1,107,261	1,394,728	1,397,079	1,553,033		
Transportation Tax Fund	4,599,853	4,670,382	4,844,410	4,645,389		
Old Town Fund	4,760,970	195,976	189,114	187,931		
Cable Fund	128,021	235,000	225,000	200,000		
Capital Fund	26,982,121	21,085,598	21,085,598	23,469,180		
Total Other Funds	37,578,226	27,581,684	27,741,201	30,055,532		
Total Revenues	\$ 173,679,836	\$ 172,046,530	\$ 171,920,793	\$ 178,817,264		

Totals may differ due to immaterial rounding.

А	All Funds Summary - Expenditures											
	FY 2014	FY 2015	FY 2015	FY 2016								
	Actual	Budget	Estimate	Adopted								
General Fund Expenditures												
Legislative	\$ 230,344	\$ 244,510	\$ 248,879	\$ 248,552								
Judicial Administration	2,523,536	2,175,478	2,579,392	2,620,166								
Electoral Board	223,474	223,234	231,696	275,122								
General & Financial	6,625,346	8,193,214	8,235,050	8,865,421								
Police Department	12,116,608	12,682,763	12,255,112	12,076,847								
Fire & Rescue	13,130,471	12,922,188	13,125,963	13,154,601								
Public Works	11,662,603	11,617,737	11,619,794	11,476,452								
Social Services	5,243,811	5,618,629	5,513,271	5,808,734								
Culture & Recreation	5,469,026	5,878,981	5,850,362	5,965,851								
Community Development & Plannin	2,083,794	2,504,460	2,691,652	2,364,143								
Debt Service	1,000,225	855,501	849,501	1,598,936								
Education	52,628,494	53,348,112	53,522,712	53,729,326								
Interest and Uses - Capital Leases	5,405,887	5,252,747	4,793,571	4,762,442								
Other Non Departmental	207,506	(733,452)	(351,616)	(156,250)								
Fund Transfers	7,645,848	7,188,370	7,085,287	7,674,458								
Total General Fund Expenditures	126,196,971	127,972,471	128,250,624	130,464,802								
Wastewater												
County Wastewater Contract	2,026,367	2,060,000	2,060,000	2,100,000								
Capital Improvements	-	1,567,000	3,180,020	4,795,000								
Line Maintenance	609,586	1,804,711	874,022	928,858								
Administration & Engineering	835,285	925,521	891,898	933,688								
Debt Service	1,222,648	1,864,189	1,864,189	1,866,494								
Total Wastewater	4,693,886	8,221,421	8,870,129	10,624,040								
Transit	5,515,797	6,766,142	6,809,905	7,088,105								
Other Funds												
Stormwater Fund	518,180	1,535,000	1,250,000	1,635,000								
Transportation Tax Fund	3,573,594	2,455,283	2,476,051	5,244,752								
Old Town Fund	73,857	452,734	4,357,009	369,970								
Cable Fund	612,155	225,000	225,000	200,000								
Capital Fund	26,982,121	20,739,080	21,085,598	14,972,275								
Total Other Funds	31,759,907	25,407,097	29,393,658	22,421,997								
	, <b>- , ,</b>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_, <b>-,</b> ;								
Less Fund Transfers	(7,645,848)	(7,188,370)	(7,085,287)	(7,674,458)								
Total Expenditures	\$ 160,520,713	\$ 161,178,761	\$ 166,239,029	\$ 162,924,486								

Totals may differ due to immaterial rounding.

### **General Fund - Summary of Revenues and Expenditures**

	FY 2014	FY 2015	FY 2015	FY 2016
	Actual	Budget	Estimate	Adopted
Revenues	d 60 740 000	d 74 504 000	. 74 704 700	<u> </u>
General Property Tax	\$ 69,749,308	\$ 71,501,022	\$ 71,701,729	\$ 73,084,385
Other Local Taxes	34,369,169	34,970,000	34,484,788	35,262,000
Licenses, Permits & Fees	1,434,496	1,462,869	1,331,739	1,436,600
Fines & Forfeitures	1,113,719	1,307,700	1,333,096	1,335,704
Use of Money & Property	2,696,575	2,297,128	2,865,749	2,122,772
Charges for Services	3,049,479	3,018,183	3,155,272	3,298,075
Miscellaneous Revenue	145,536	134,700	171,959	132,900
State and Federal Aid	11,480,641	10,974,384	11,203,512	11,472,433
Other Financing Sources	897,772	1,116,310	1,161,461	1,344,917
Use of Surplus/Appropriated Fund Bal	1,260,276	1,190,175	841,319	975,017
Total Revenues	\$ 126,196,971	\$ 127,972,471	\$ 128,250,624	\$ 130,464,802
Total Revenues	\$ 120,190,971	\$ 127,972,471	\$ 128,250,624	3 130,464,602
   Expenditures				
Legislative	\$ 230,344	\$ 244,510	\$ 248,879	\$ 248,552
Judicial Administration	2,523,536	2,175,478	2,579,392	2,620,166
Electoral Board	223,474	223,234	231,696	275,122
General & Financial	6,783,080	8,476,483	8,522,624	8,865,421
Police Department	12,116,608	12,682,763	12,255,112	12,076,847
Fire & Rescue	13,130,471	12,922,188	13,125,963	13,154,601
Public Works	11,662,603	11,617,737	11,619,794	11,476,452
Social Services	5,243,811	5,618,629	5,513,271	5,808,734
Culture & Recreation	5,469,026	5,878,981	5,850,362	5,965,851
Community Development & Planning	1,926,060	2,221,191	2,404,077	2,364,143
Debt Service	1,000,225	855,501	849,501	1,598,936
Education	52,628,494	53,348,112	53,522,712	53,729,326
Interest and Uses - Capital Leases	5,405,887	5,252,747	4,793,571	4,762,442
Other Non Departmental	207,506	(733,452)	(351,616)	
Transfer to CIP	5,331,717	4,877,098	4,607,098	5,008,106
Transfer to Wastewater Fund	5,551,717	.,5,7,,050	.,557,656	
Transfer to Wastewater Fund	_	_	_	_
Transfer to Stormwater	1,074,761	1,109,728	1,112,079	1,128,033
Transfer to Old Town Dist.	186,970	195,976	186,514	187,931
Transfer to Old Town Dist.  Transfer to Trans. R/E Tax Fund	1,052,401	1,005,568	1,179,596	1,350,389
Transier to trans. IVE Tax Fullu	1,002,401	1,000,008	1,179,390	1,330,389
Total Expenditures	\$ 126,196,971	\$ 127,972,471	\$128,250,624	\$ 130,464,802

## City of Fairfax, Virginia - General Fund Budget Review by Category

	FY 2014	FY 2015	FY 2015	FY 2016
	Actual	Budget	Estimate	Adopted
Revenues				
Real Estate Revenues	\$ 59,505,606	\$ 61,004,630	\$ 60,884,712	\$ 62,209,385
Personal Property	10,243,702	10,496,392	10,817,018	10,875,000
Other Local Taxes	34,369,169	34,970,000	34,484,788	35,262,000
Licenses, Permits, and Fees	1,434,496	1,462,869	1,331,739	1,436,600
Fines and Forfeitures	1,113,719	1,307,700	1,333,096	1,335,704
Use of Money and Property	2,696,575	2,297,128	2,865,749	2,122,772
Charges for Services	3,049,479	3,018,183	3,155,272	3,298,075
Miscellaneous Revenue	145,536	134,700	171,959	132,900
State Revenue	10,857,572	10,745,584	10,727,089	11,075,053
Federal Revenue	623,069	228,800	476,423	397,380
Other Financing Sources	897,772	1,116,310	1,161,461	1,344,917
Appropriated Fund Balance	1,260,276	1,190,175	841,319	975,017
Total Revenues	\$ 126,196,971	\$ 127,972,471	\$ 128,250,624	\$ 130,464,802
Expenditures				
Compensation	\$ 29,849,516	\$ 29,745,254	\$ 30,346,465	\$ 30,969,724
Fringe Benefits	11,938,545	12,803,460	12,570,864	12,151,019
Non Education County Contracts	6,720,683	6,471,154	6,942,890	7,117,392
Transfer to Other Funds (Storm, DT, Trans Tax)	2,314,132	2,311,272	2,478,189	2,666,352
Senior Tax Relief	939,463	992,850	992,850	1,009,431
Education:				
Tuition Contract	44,029,716	45,427,757	45,127,757	46,088,864
School Debt Service	7,026,370	6,969,400	6,975,400	6,145,440
School Capital Lease	710,367	64,379	582,676	582,482
General Debt Service:	1,000,225	858,401	849,501	1,598,936
General Capital Lease	5,405,887	5,249,847	4,793,571	4,762,442
Capital Budget - GF Transfer	5,331,717	4,877,098	4,607,098	5,008,106
Other (Contracts, Fuels, Utilities, Supplies, etc.)	10,930,351	12,201,600	11,983,363	12,364,615
Total Expenditures	\$ 126,196,971	\$ 127,972,471	\$ 128,250,624	\$ 130,464,802

General Fund Expenditure Summary											
	FY 2014			FY 2015		FY 2015		FY 2016		Variance to	Variance to
Agency Title		Actual		Budget		Estimate		Adopted		Budget \$	Budget %
Legislative											
City Council	\$	62,214	\$	77,494	\$	83,134	\$	77,494	\$	-	0.00%
City Clerk	_	168,130	_	167,016	_	165,745	_	171,058	_	4,042	<u>2.42%</u>
Total Legislative	\$	230,344	\$	244,510	\$	248,879	\$	248,552	\$	4,042	1.65%
Judicial Administration											
General District Court	\$	16,023	\$	19,450	\$	19,800	\$	24,677	\$	5,227	26.87%
Joint Court Service		280,964		269,918		254,867		266,336		(3,582)	-1.33%
Juvenile & Domestic Court		477,677		447,860		521,577		469,302		21,442	4.79%
Commonwealth Attorney		72,362		77,114		105,854		107,079		29,965	38.86%
Court Services & Custody		1,676,511		1,361,136		1,677,294		1,752,772	_	391,636	28.77%
Total Judicial Administration	\$	2,523,536	\$	2,175,478	\$	2,579,392	\$	2,620,166	\$	444,688	20.44%
Electoral Board											
Electoral Board	\$	223,474	\$	223,234	\$	231,696	\$	275,122	\$	51,888	23.24%
General & Financial											
City Manager	\$	403,142	Ś	489,692	Ś	487,609	\$	495,226	Ś	5,534	1.13%
Economic Development	•	157,734		283,269		287,575	•	553,363		270,094	95.35%
City Attorney		459,116		575,269		411,264		383,190		(192,080)	-33.39%
Public Audit of Accounts		71,832		74,827		74,827		69,295		(5,532)	-7.39%
Personnel		549,404		609,838		629,681		673,280		63,442	10.40%
Community Relations		128,556		173,740		173,133		171,618		(2,122)	-1.22%
Cable TV		172,545		246,600		244,759		253,532		6,932	2.81%
Risk Management		317,399		321,051		373,707		292,319		(28,732)	-8.95%
Telephone		114,873		116,861		125,582		125,582		8,721	7.46%
Information Technology		1,316,083		1,973,416		2,009,535		2,138,628		165,212	8.37%
Printing & Office Supplies		205,693		219,288		254,428		234,802		15,514	7.07%
Fleet Maintenance		(27,538)		-		-		-		-	0.00%
Finance		621,482		771,026		808,908		813,551		42,525	5.52%
Real Estate		536,911		594,175		616,227		616,280		22,105	3.72%
Treasurer		619,191		827,313		842,984		840,120		12,807	1.55%
Commissioner of Revenue		1,004,438		1,046,118		1,042,404		1,060,136		14,018	1.34%
Retirement Expenses Pool Maintenance		104,900 27,319		112,000 42,000		112,000 28,000		117,500 27,000		5,500 (15,000)	4.91% <u>-35.71%</u>
Total General and Financial	\$	6,783,080	\$	8,476,483	\$	8,522,624	\$	8,865,421	\$	388,938	4.59%
Police											
Police Administration	\$	1 07/1 026	ċ	1,171,222	ċ	1 150 005	ċ	1 157 244	ċ	/12 070\	-1.18%
Technical Services	ې	1,074,836 3,587,559	ڔ	3,895,170	ڔ	1,159,005 3,604,253	ې	1,157,344 3,410,369	Ş	(13,878) (484,801)	-1.18%
Field Operations		7,454,213		7,616,371		7,491,854		7,509,135		(107,236)	-12.43% -1.41%
Total Police	\$	12,116,608	Ś	12,682,763	Ś	12,255,112	Ś	12,076,847	Ś	(605,916)	-1.41% -4.78%
TOTAL TOTAL	Y	12,110,000	Y	12,002,703	Y	12,233,112	Y	12,070,047	Y	(303,310)	7.70/0

General Fund Expenditure Summary												
		FY 2014 FY 2015 FY 2015 FY 2016								Variance to	Variance to	
Agency Title		Actual		Budget		Estimate		Adopted		Budget \$	Budget %	
0× ×, ××				0								
Fire & Rescue												
Administration	\$	1,432,122	\$	1,490,161	\$	1,508,733	\$	1,462,314	\$	(27,847)	-1.87%	
Fire Operations	,	9,845,298		9,589,715		9,801,416		10,034,478	•	444,763	4.64%	
Code Administration		1,853,050		1,842,312		1,815,813		1,657,809		(184,503)	-10.01%	
Total Fire & Rescue	\$	13,130,471	\$	12,922,188	\$	13,125,963	\$	13,154,601	\$	232,413	1.80%	
Public Works												
Asphalt & Concrete Maint.	\$	2,080,539	\$	2,100,632	\$	2,057,914	\$	1,869,316	Ś	(231,316)	-11.01%	
Snow Removal	Ψ.	458,486	Ψ.	373,197	Ψ.	403,519	۲	441,945	Τ.	68,748	18.42%	
Storm Drainage		880,301		853,703		865,683		848,757		(4,946)	-0.58%	
Signs, Signal, and Lighting		2,144,310		2,072,381		2,083,663		2,064,252		(8,129)	-0.39%	
Refuse Collection		2,595,182		2,561,980		2,576,038		2,668,943		106,963	4.18%	
Facility Maintenance		1,644,994		1,620,218		1,644,204		1,652,364		32,146	1.98%	
R.O.W. & Grounds		1,183,530		1,157,127		1,127,760		1,040,063		(117,064)	-10.12%	
Administration		635,195		830,704		814,794		842,514		11,810	1.42%	
County Agent		40,068		47,795		46,218		48,298		503	1.05%	
Total Public Works	\$	11,662,603	\$	11,617,737	\$	11,619,794	\$	11,476,452	\$	(141,285)	-1.22%	
Social Services												
Health Department	\$	1,107,494	\$	1,166,628	\$	1,190,684	\$	1,244,265	\$	77,637	6.65%	
Commission for Women		312		1,575		1,575		1,075		(500)	-31.75%	
Community Services Board		1,336,100		1,453,677		1,389,544		1,510,434		56,757	3.90%	
Tax Relief		939,463		992,850		992,850		1,009,431		16,581	1.67%	
<b>Human Services Coordinator</b>		115,759		123,143		128,069		125,036		1,893	1.54%	
Social Services		1,744,682		1,880,756		1,810,549		1,918,493	_	37,737	2.01%	
<b>Total Social Services</b>	\$	5,243,811	\$	5,618,629	\$	5,513,271	\$	5,808,734	\$	190,105	3.38%	
Culture and Recreation												
Administration	\$	2,183,150	\$	2,240,003	\$	2,222,107	\$	2,250,752	\$	10,749	0.48%	
Special Events		351,248		471,683		467,742		523,716		52,033	11.03%	
Old Town Hall		269,029		349,384		343,022		351,902		2,518	0.72%	
Park/Ballfield Maintenance		1,174,072		1,267,444		1,253,895		1,279,270		11,826	0.93%	
Marketing		147,196		158,302		157,732		155,661		(2,641)	-1.67%	
Library		744,224		797,334		801,947		801,947		4,613	0.58%	
Historic Resources		600,106		594,831		603,916		602,603		7,772	1.31%	
<b>Total Culture and Recreation</b>	\$	5,469,026	\$	5,878,981	\$	5,850,362	\$	5,965,851	\$	86,871	1.48%	

General Fund Expenditure Summary													
		FY 2014		FY 2015		FY 2015		FY 2016		Variance to	Variance to		
Agency Title		Actual	Budget			Estimate		Adopted		Budget \$	Budget %		
Community Development and Planning													
Planning & Design Review	\$	1,145,617	\$	1,430,417	\$	1,529,927	\$	1,405,803	\$	(24,614)	-1.72%		
Current Planning		780,443		790,774		874,150		958,340	_	167,566	21.19%		
Total CD & P	\$	1,926,060	\$	2,221,191	\$	2,404,077	\$	2,364,143	\$	142,952	6.44%		
Education													
School Board	\$	854,241	\$	860,576	\$	816,879	\$	892,541	\$	31,965	3.71%		
Tuition		44,029,716		45,427,757		45,127,757		46,088,864		661,107	1.46%		
Fixed Charges		-		-		-		-		-	0.00%		
Capital Outlay		-		20,000		20,000		20,000		-	0.00%		
School - Interest on Leases		237,367		64,379		182,516		170,022		105,643	164.10%		
School - Uses from Leases		473,000		-		400,160		412,460		412,460	0.00%		
School Debt Service		7,034,170		6,975,400		6,975,400		6,145,440		(829,960)	-11.90%		
Total Education	\$	52,628,494	\$	53,348,112	\$	53,522,712	\$	53,729,326	\$	381,215	0.71%		
Debt Service													
General Debt Service	\$	1,000,225	\$	855,501	\$	849,501	\$	1,598,936	\$	743,435	86.90%		
Non-Departmental													
Interest on Leases	\$	1,814,986	\$	1,941,259	\$	1,882,243	\$	1,859,469	\$	(81,790)	-4.21%		
Uses From Leases		3,590,901		3,311,488		2,911,328		2,902,973		(408,515)	-12.34%		
Regional Agencies		207,506		159,384		159,384		161,932		2,548	1.60%		
Salary Vacancy		-		(761,836)		(380,000)		(124,408)		637,429	83.67%		
Reserve / Budget Cut		-		(131,000)		(131,000)		(193,775)		(62,775)	-47.92%		
Capital Budget		5,331,717		4,877,098		4,607,098		5,008,106		131,008	2.69%		
Transit Fund		-		-		-		-		-	0.00%		
Transfer to Other Funds		2,314,132		2,311,272		2,478,189		2,666,352		355,080	<u>15.36%</u>		
Total Non-Departmental	\$	13,259,241	\$	11,707,665	\$	11,527,243	\$	12,280,650	\$	572,985	4.89%		
Total General Fund Expenditures	\$	126,196,971	\$	127,972,471	\$	128,250,624	\$	130,464,802	\$	2,492,331	1.95%		

### History of General Fund Revenues by Category

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	2016 Adopted
Category	Actual	Estimate	Adopted							
Real Estate	\$ 37,522,201	\$ 38,953,943	\$ 40,975,135	\$ 43,774,958	\$ 47,677,911	\$ 49,960,103	\$ 57,072,395	\$ 59,505,606	\$ 60,884,712	\$ 62,209,385
Personal Property	7,298,936	8,870,109	9,207,637	10,011,917	11,070,647	9,976,554	10,377,334	10,243,702	10,817,018	10,875,000
Sales Tax	11,604,756	13,721,180	13,587,593	13,433,255	8,831,494	9,907,063	10,263,955	11,580,673	11,200,000	11,424,000
BPOL	8,370,119	8,444,976	8,662,866	8,599,019	8,375,551	8,151,072	8,932,634	8,709,712	8,950,000	9,050,000
Meals Tax	2,176,558	2,235,496	2,301,359	4,628,045	4,634,109	4,938,869	5,553,975	5,703,399	5,900,000	6,000,000
Other Local Taxes	7,052,627	7,664,874	6,653,880	7,662,450	7,226,450	8,036,140	8,384,251	8,375,385	8,434,788	8,788,000
Licenses, Permits, and Fees	1,364,665	1,376,855	1,257,887	1,055,604	1,065,386	1,230,352	1,408,601	1,434,496	1,331,739	1,436,600
Fines & Forfeitures	1,567,914	954,306	879,234	893,186	873,594	1,041,172	1,148,262	1,113,719	1,333,096	1,335,704
Use of Money & Property	3,257,577	5,464,202	5,463,064	3,446,770	2,298,050	1,866,897	2,162,378	2,696,575	2,865,749	2,122,772
Charges for Services	954,341	973,262	1,061,561	1,391,864	2,424,216	2,878,252	3,249,168	3,049,479	3,155,272	3,298,075
Intergovernmental	9,444,194	10,054,930	10,597,452	10,960,395	11,033,810	10,358,222	11,318,838	11,480,641	11,203,512	11,472,433
Other Financing Sources / Misc.	260,375	1,016,217	1,066,827	3,527,196	3,070,983	1,076,776	1,152,263	1,043,308	1,333,420	1,477,817
Appropriated Fund Balance	-	-	-	2,180,574	3,877,676	282,267	-	1,260,276	841,319	975,017
Total Revenue	\$ 90,874,263	\$ 99,730,350	\$101,714,496	\$111,565,233	\$112,459,877	\$109,703,739	\$121,024,054	\$126,196,971	\$128,250,624	\$130,464,802

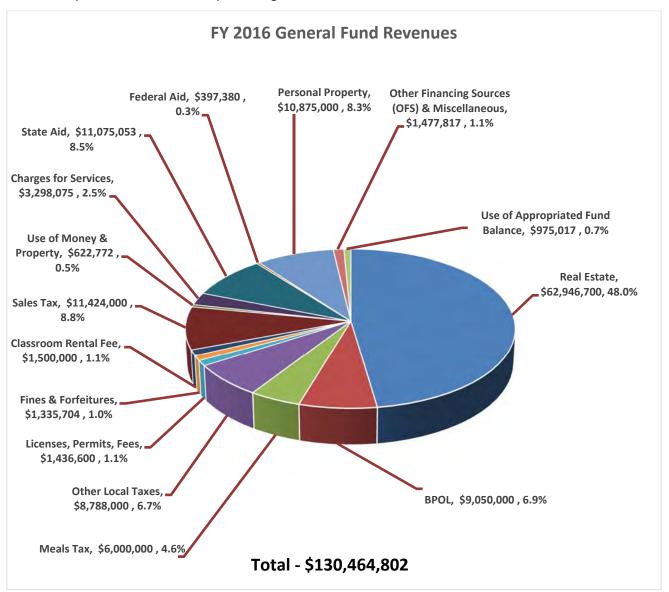
### History of General Fund Expenditures by Department

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	2016
Category	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimate	Adopted
Legislative	\$ 238,365	\$ 213,482	\$ 249,470	\$ 192,312	\$ 179,536	\$ 191,402	\$ 224,144	\$ 230,344	\$ 248,879	\$ 248,552
Judicial Administration	1,145,316	1,689,619	1,755,500	1,801,818	2,035,451	1,812,456	2,063,179	2,523,536	2,579,392	2,620,166
Electoral	150,448	145,443	170,875	150,070	148,191	132,424	219,437	223,474	231,696	275,122
General Government	6,390,789	6,959,137	6,917,546	6,562,917	6,259,272	6,512,592	6,772,441	6,783,080	8,522,624	8,865,421
Police	9,473,133	10,435,529	10,498,094	10,390,904	10,431,371	10,413,039	11,219,396	12,116,608	12,255,112	12,076,847
Fire	9,076,123	9,937,204	11,227,261	11,208,916	11,097,471	11,517,467	11,886,181	13,130,471	13,125,963	13,154,601
Public Works	9,179,215	9,594,896	10,814,142	10,561,599	10,469,030	10,296,840	11,135,575	11,662,603	11,619,794	11,476,452
Social Services	4,302,640	4,619,995	4,874,284	4,716,996	4,787,158	4,666,290	5,139,750	5,243,811	5,513,271	5,808,734
Culture and Recreation	4,327,000	4,489,533	4,779,894	4,423,151	4,359,702	4,680,062	5,186,835	5,469,026	5,850,362	5,965,851
Planning & Development	1,524,147	2,564,480	1,901,372	1,842,842	1,839,384	1,902,438	1,864,014	1,926,060	2,404,077	2,364,143
Education	37,684,721	41,991,554	46,732,735	46,390,831	45,504,869	46,428,547	51,262,702	52,628,494	53,522,712	53,729,326
Transfer to Other Funds	9,085,924	1,235,128	420,844	4,367,298	6,045,589	3,586,327	4,834,425	7,645,848	7,085,287	7,674,458
Other	5,408,292	6,402,313	7,226,437	7,385,987	7,441,952	7,563,853	7,473,292	6,613,618	5,291,456	6,205,128
Total Expenditures	\$ 97,986,113	\$100,278,313	\$107,568,454	\$ 109,995,641	\$ 110,598,976	\$ 109,703,737	\$ 119,281,371	\$ 126,196,971	\$ 128,250,624	\$ 130,464,802

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# GENERAL FUND REVENUE OVERVIEW

The following pie chart provides an overview by category of General Fund revenue sources for the City of Fairfax as part of the FY 2016 Adopted Budget.



The Use of Undesignated Fund Balance in the amount of \$975,017 is funded by the estimated FY 2015 Unassigned General Fund Balance. The ending Unassigned General Fund Balance is equal to approximately 10.0 percent (\$13.1m) of adopted General Fund expenditures.

General Fund Revenue Summary												
Account #	Account Title		FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		ariance to Budget \$	Variance to Budget %
	General Property Taxes											
311110	Real Estate Current December	\$	27,547,578	\$	27,381,076	\$	27,681,436	\$	28,523,826	\$	1,142,750	4.17%
311111	Real Estate Current June		27,520,553		29,217,756		28,534,862		28,823,999		(393,757)	-1.35%
311112	Real Estate Old Town - June		88,248		95,963		91,500		91,500		(4,463)	-4.65%
311113	Delinquent Real Estate		824,796		725,000		835,000		840,000		115,000	15.86%
311114	Real Estate Old Town - December		93,816		95,013		95,014		91,500		(3,513)	-3.70%
311116	Delinquent R/E Old Town District		4,906		5,000		5,026		4,931		(69)	
311119	Delinquent R/E Commercial		23,136		25,000		34,591		39,599		14,599	58.40%
311120	Stormwater Fund Tax		1,069,380		1,109,728		1,112,079		1,128,033		18,305	1.65%
311121	Comm. Real Estate Tax Rate Trans June		505,042		502,531		675,102		675,287		172,756	34.38%
311122	Comm. Real Estate Tax Rate Trans Dec		524,222		503,036		504,495		675,102		172,066	34.21%
311210	Personal Property Current		9,691,951		9,918,392		10,200,000		10,300,000		381,608	3.85%
311213	Delinquent Personal Property		294,272		330,000		330,000		295,000		(35,000)	-10.61%
311311	PSC R/E Current		947,135		994,527		965,608		965,608		(28,919)	-2.91%
311313	PSC R/E Delinquent		(529)		-		-		-		-	0.00%
311312	PSC PP Current		257,480		248,000		287,018		280,000		32,000	12.90%
311410	Penalties on Delinquent Taxes		252,314		250,000		250,000		250,000		-	0.00%
311411	Interest on Delinquent Taxes		105,008		100,000		100,000		100,000		-	0.00%
					,		,		,			
	Total General Property Taxes	\$	69,749,308	\$	71,501,022	\$	71,701,729	\$	73,084,385	\$	1,583,363	2.21%
	Other Local Taxes											
312010	Local Sales & Use Tax	\$	11,580,673	\$	11,100,000	\$	11,200,000	\$	11,424,000	\$	324,000	2.92%
312011	Consumers Utility Tax		1,653,003		1,650,000		1,650,000		1,683,000		33,000	2.00%
312012	Business & Occupational Licenses		8,709,712		9,275,000		8,950,000		9,050,000		(225,000)	-2.43%
312013	Motor Vehicle Licenses		618,553		640,000		620,000		630,000		(10,000)	-1.56%
312014	Recordation Tax		406,051		400,000		440,000		450,000		50,000	12.50%
312015	Bank Stock Tax		1,762,979		1,700,000		1,534,788		1,750,000		50,000	2.94%
312016	Tobacco Tax		924,350		975,000		900,000		900,000		(75,000)	-7.69%
312017	Transient Lodging Tax		613,363		780,000		820,000		850,000		70,000	8.97%
312018	Meals Tax		5,703,399		5,975,000		5,900,000		6,000,000		25,000	0.42%
312021	Consumption Tax		110,751		125,000		120,000		125,000		-	0.00%
312024	Communication Taxes	_	2,286,335		2,350,000		2,350,000		2,400,000		50,000	2.13%
	Total Other Local Taxes	\$	34,369,169	\$	34,970,000	\$	34,484,788	\$	35,262,000	\$	292,000	0.84%

	General Fund Revenue Summary												
Account #	Account Title		FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	۷	/ariance to Budget \$	Variance to Budget %	
	Licenses, Permits & Fees												
313202	Building Permits	\$	159,725	\$	250,000	\$	160,000	\$	210,000	\$	(40,000)	-16.00%	
313203	Electrical Permits		95,947		150,000		95,000		100,000		(50,000)	-33.33%	
313204	Plumbing Permits		61,399		80,000		60,000		70,000		(10,000)	-12.50%	
313205	Mechanical Permits		104,185		120,000		111,183		110,000		(10,000)	-8.33%	
313206	Elevator Inspection		58,951		53,000		53,000		55,000		2,000	3.77%	
313225	Rental Housing Occupancy		5,100		2,000		1,000		1,000		(1,000)	-50.00%	
313226	Fire Marshal Permit		91,450		80,000		80,000		80,000		-	0.00%	
313227	Fire Protection System Permit		19,161		35,000		20,000		30,000		(5,000)	-14.29%	
313231	Fire Marshal Development Fees		8,355		10,000		10,000		10,000		-	0.00%	
313233	Public Safety Fee		38,635		49,000		38,624		49,000		_	0.00%	
313234	Reinspection Fees		260		600		600		1,000		400	66.67%	
313308	Sign Permits		13,150		18,000		16,472		16,500		(1,500)	-8.33%	
313309	Occupancy Permits		32,675		31,000		28,000		32,000		1,000	3.23%	
313310	Soil & Erosion Fees		12,475		10,000		10,000		10,600		600	6.00%	
313323	Zoning Fees		47,000		49,000		42,000		45,000		(4,000)	-8.16%	
313328	Special Use Permits		84,315		90,000		120,000		120,000		30,000	33.33%	
313329	Variances		34,600		24,000		10,000		30,500		6,500	27.08%	
313330	Partial R/E Tax Exemption		240		300		-		-		(300)	-100.00%	
313411	Cemetery Interments		74,730		41,600		73,712		60,000		18,400	44.23%	
313420	Street Opening Permits		56,900		50,000		50,000		40,000		(10,000)	-20.00%	
313440	Public Right of Way Use		234,730		225,000		214,390		225,000		(20,000,	0.00%	
313510	Animal Licenses		10,195		12,000		11,000		11,000		(1,000)	-8.33%	
313512	Peddlers Permits		10,099		8,369		10,000		10,000		1,631	19.49%	
313610	Cable TV				-		-		-		-	0.00%	
313620	Transfer Fees		118,074		74,000		116,758		120,000		46,000	62.16%	
313630	Cellular Comm		62,145		74,000		110,730		120,000		40,000	0.00%	
313030	Certural Commi		02,143									0.0070	
	Total Licenses, Permits & Fees	\$	1,434,496	\$	1,462,869	\$	1,331,739	\$	1,436,600	\$	(26,269)	-1.80%	
	Fines & Forfeitures												
314001	Court Fines & Forfeitures	\$	737,038	\$	750,000	\$	735,000	Ś	725,504	Ś	(24,496)	-3.27%	
314002	Parking Fines		100,905	Ċ	107,000	•	64,185	•	107,000		-	0.00%	
314003	Juvenile Court		- ,		4,500		4,500		4,500		_	0.00%	
314005	Circuit Court Revenue		14,369		7,500		28,711		10,000		2,500	33.33%	
314006	Court Facilities Fee		18,374		20,000		20,000		20,000		-,	0.00%	
314010	Zoning Civil Penalties		18,900		9,000		7,000		10,000		1,000	11.11%	
314011	Photo Red Light		126,386		300,000		380,000		360,000		60,000	20.00%	
314012	Jail Admin Fee		1,586		1,700		1,700		1,700		/ -	0.00%	
314013	Courthouse Security		96,161		108,000		92,000		97,000		(11,000)	-10.19%	
	Total Fines & Forfeitures	\$	1,113,719	\$	1,307,700	\$	1,333,096	\$	1,335,704	\$	28,004	2.1%	

General Fund Revenue Summary												
			FY 2014		FY 2015		FY 2015		FY 2016	V	ariance to	Variance to
Account #	Account Title		Actual		Budget		Estimate		Adopted		Budget \$	Budget %
	Use of Money & Property											
315101	Interest on Investments	\$	24,487	\$	190,000	\$	292,845	\$	20,000	\$	(170,000)	-89.47%
315106	Unrealized Gain / (Loss)	·	-	·	-	•	-	·	, -	·	-	0.00%
315201	Rental - General Property		-		-		-		-		-	0.00%
315202	Rental - Old Town Hall		158,127		160,475		160,475		182,281		21,806	13.59%
315203	Rental - Green Acres		58,741		53,875		53,875		32,835		(21,040)	-39.05%
315206	Rental - Schools		2,071,812		1,500,000		1,950,000		1,500,000		-	0.00%
315208	Rental - Community Center		230,307		257,205		257,205		257,900		695	0.27%
315209	Rental - Main Street Day Care		28,015		28,000		28,000		28,000		-	0.00%
315210	Rental - Westmore School		-		-		-		, -		-	0.00%
315211	Rental - Blenheim		57,202		49,738		61,767		41,886		(7,852)	-15.79%
315213	Rental - Ball Fields		67,884		57,835		61,582		59,870		2,035	3.52%
	Total Use of Money & Property	\$	2,696,575	\$	2,297,128	\$	2,865,749	\$	2,122,772	\$	(174,356)	-7.59%
	Charges for Services											
316110	Court Fees	\$	7,099	\$	6,600	\$	6,600	\$	6,600	\$	_	0.00%
316220	Sale of Record Copies		3,397		2,376		4,000		4,000		1,624	68.35%
316221	False Alarm Fees		37,150		34,000		36,975		37,000		3,000	8.82%
316223	Ambulance Fees		1,074,753		900,000		1,112,417		1,134,665		234,665	26.07%
316225	Fire Recovery Fee - GMU		200,000		200,000		200,000		200,000		-	0.00%
316230	Animal Control Fees		2,339		2,004		3,000		3,500		1,496	74.65%
316346	Community Programming		49,006		64,798		57,000		58,114		(6,684)	-10.32%
316347	Sherwood Programming		116,593		111,480		120,000		120,000		8,520	7.64%
316348	Green Acres Programming		51,544		64,248		64,248		77,200		12,952	20.16%
316349	Senior Programs		60,696		79,097		75,000		75,000		(4,097)	-5.18%
316350	Rec Youth		1,515		-		-		, -		-	0.00%
316351	Day Camps		488,021		536,309		536,309		546,509		10,200	1.90%
316352	Pavilion Rentals		17,542		7,000		17,500		20,000		13,000	185.71%
316353	Cultural Arts		(309)		6,613		5,000		5,000		(1,613)	-24.39%
316354	Special Events		197,250		285,523		196,072		250,961		(34,562)	-12.10%
316355	Mus eum Revenue		606		1,200		1,200		1,200		-	0.00%
316356	Museum Gift Shop		13,419		15,500		14,500		14,500		(1,000)	-6.45%
316357	Show Mobile Revenue		3,464		4,800		4,800		4,800		-	0.00%
316460	Sale of Publications		18,553		35		50		35		-	0.00%
316461	Subdivision Review Fees		18,191		24,000		20,000		24,000		-	0.00%
316462	Site Plan Review Fees		90,387		90,000		80,000		88,000		(2,000)	-2.22%
316463	Architectural Review		3,345		3,400		5,000		3,600		200	5.88%
316464	Tree Removal Permit		1,870		1,300		1,500		1,400		100	7.69%
316466	Surety Review		12,975		15,000		10,000		14,000		(1,000)	-6.67%
316467	Mapping Sales		1,450		500		550		500		-	0.00%
316570	School Age Child Care		500,072		500,000		522,576		546,091		46,091	9.22%
316580	Returned Check Fees		2,887		4,000		3,000		3,000		(1,000)	-25.00%
316581	Charge Card Fees		15,179		8,000		13,000		13,000		5,000	62.50%
316585	Administrative Fees		9,711		15,000		10,000		10,000		(5,000)	-33.33%
316586	Collection Fees		1,405		1,500		1,500		1,500		-	0.00%
316587	Attorney Fees		1,892		1,400		1,400		1,400		-	0.00%
316712	5% Late Charge		2,144		2,500		2,500		2,500		-	0.00%
316810	Street & Sidewalk Assessments		308		-		-		-		-	0.00%
316811	Inspection Fees After Hours		45,025		30,000		29,575		30,000		-	0.00%
	<b>Total Charges for Services</b>	\$	3,049,479	\$	3,018,183	\$	3,155,272	\$	3,298,075	\$	279,892	9.27%

	General Fund Revenue Summary													
			FY 2014		FY 2015		FY 2015		FY 2016		riance to	Variance to		
Account #	Account Title		Actual		Budget		Estimate		Adopted	В	Budget \$	Budget %		
	Miscellaneous Revenue													
318102	Sale of Surplus Property	\$	52,500	\$	10,000	\$	48,811	\$	25,000	\$	15,000	150.00%		
318104	Sale of Cemetery Lot		24,408		22,700		49,248		33,700		11,000	48.46%		
318105	Perpetual Care - Cemetery		5,161		2,000		3,900		4,200		2,200	110.00%		
318107	Recycled Newspaper		-		-		-		-		-	0.00%		
318108	Sale of City License Plates		4,650		5,000		5,000		5,000		-	0.00%		
318201	Misc. Revenue		58,817		95,000		65,000		65,000		(30,000)	-31.58%		
318203	Police Seized Assets		-		-		-		-		-	0.00%		
	Total Miscellaneous Revenue	\$	145,536	\$	134,700	\$	171,959	\$	132,900	\$	(1,800)	-1.34%		
	State Aid													
321101	ABC Profits	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%		
321102	Wine Taxes		_	·	-		-	·	-	·	-	0.00%		
321103	Rolling Taxes		275		-		_		-		-	0.00%		
321104	State Aid Police		595,124		595,124		557,133		595,133		9	0.00%		
321106	Vehicle Rental Tax		288,444		250,000		263,691		275,000		25,000	10.00%		
321201	Commissioner of Revenue		139,859		137,000		139,000		139,000		2,000	1.46%		
321202	Treasurer		95,107		93,000		95,000		95,000		2,000	2.15%		
321203	Registrar /Electoral		41,432		50,000		41,432		50,000		-	0.00%		
321204	DMV Reimbursement		53,810		45,000		55,000		55,000		10,000	22.22%		
324201	State Sales Tax		2,915,703		2,836,117		2,836,117		3,126,567		290,450	10.24%		
324202	Basic School Aid		4,199,796		4,147,013		4,200,000		4,200,000		52,987	1.28%		
324204	State School Capital		-		-		-		-		-	0.00%		
324302	Four for Life Grants		26,551		21,000		21,000		21,000		_	0.00%		
324305	Smoke Alarm Grant		-		-		-		-		_	0.00%		
324308	EMAC		_		-		_		_		_	0.00%		
324321	Rescue Squad Assc Grant		_		_		_		_		_	0.00%		
324323	Fire Equip Mini Grant		1,000		_		_		_		_	0.00%		
324324	Byrne Jag Grant		-,000		_		_		_		_	0.00%		
324331	Asset Forfeiture		766		-		_		_		_	0.00%		
324344	Fire Programs Fund		77,838		63,000		63,000		63,000		_	0.00%		
324403	Street & Highway Maint.		2,383,636		2,501,829		2,449,215		2,448,852		(52,977)	-2.12%		
324405	Solid Waste Grant		6,366		6,501		6,501		6,501		(32,377)	0.00%		
324411	Disaster Assistance State		31,865		0,501		0,501		0,301		-	0.00%		
324612	Blenheim Grant		51,005		_		_		_		_	0.00%		
324614	Arts Grant		_				_		_		_	0.00%		
J24014	ALW CLAIR											0.00/0		
	Total State Aid	\$	10,857,572	\$	10,745,584	\$	10,727,089	\$	11,075,053	\$	329,469	3.07%		

	General Fund Revenue Summary												
			FY 2014		FY 2015		FY 2015		FY 2016	V	ariance to	Variance to	
Account #	Account Title		Actual		Budget		Estimate		Adopted		Budget \$	Budget %	
	Federal Aid												
331005	Bulletproof Vest Grant	\$	4,894	\$	2,800	\$	2,800	\$	2,800	\$	-	0.00%	
331009	Alcohol Safety Grant		19,391		18,000		19,280		18,000		-	0.00%	
331010	Gang Task Force Grant		17,564		-		4,463		-		-	0.00%	
331011	FEMA Grant		37,303		-		-		-		-	0.00%	
331017	VA Dept Emer Mgmt Grant		-		-		-		-		-	0.00%	
331018	NCR Regional Planner		135,340		125,000		150,000		150,000		25,000	20.00%	
331023	Byrne JAG Grant		2,087		2,000		2,080		2,080		80	4.00%	
331043	Safer Grant		102,666		-		217,000		217,000		217,000	0.00%	
331044	Assistance for Firefighters Grant		-		60,000		60,000		-		(60,000)	-100.00%	
331045	Citizen Preparedness Grant		-		-		-		-		-	0.00%	
331046	LEMPG Grant		7,500		7,500		7,500		7,500		-	0.00%	
331047	UASI EOC GRANT		41,861		9,000		-		-		(9,000)	-100.00%	
331048	EMPG Sheltering Grant		16,862		-		13,300		-		-	0.00%	
331049	UASI Citizen Prep Grant		16,946		4,500		-		-		(4,500)	-100.00%	
331051	UASI Phone		130,000		-		-		-		-	0.00%	
331052	UASI State		90,655		-		-		-		-	0.00%	
336010	NVERS SUSTAINMENT GRANT		-		-		-		-		-	0.00%	
	Total Federal Aid	\$	623,069	\$	228,800	\$	476,423	\$	397,380	\$	168,580	73.68%	
	Other Financing Sources												
318230	Fire Grant from Walmart	\$	2,000	\$	-	\$	-	\$	-	\$	-	0.00%	
318282	Fairfax Little League		5,625		5,625		5,625		5,625		-	0.00%	
318288	FPYC Turf Contribution		77,375		77,375		77,375		77,375		-	0.00%	
318289	Schools Turf Contribution		-		20,000		20,000		20,000		-	0.00%	
319008	City - County Contract		744,224		797,334		801,947		801,947		4,613	0.58%	
341030	Bond Refunding		-		-		-		-		-	0.00%	
341040	Sale of Property		-		-		-		-		-	0.00%	
342030	Insurance Recoveries		68,548		20,000		70,000		70,000		50,000	250.00%	
347360	Downtown Fund Transfer for Debt Service		-		195,976		186,514		369,970		173,994	88.78%	
347403	Sewer Transfers		-		-		-		-		-	0.00%	
347512	Water Transfers		-		-		-		-		-	0.00%	
	Total Other Financing Sources	\$	897,772	\$	1,116,310	\$	1,161,461	\$	1,344,917	\$	228,607	20.48%	
	Total Revenues	\$ 1	.24,936,695	\$	126,782,296	\$	127,409,305	\$ :	129,489,785	\$	2,707,489	2.14%	
,	Total Appropriated Fund Balance												
	Repayment to General Fund	\$	(500,000)	\$	(500,000)	\$	(500,000)	\$	-	\$	500,000	100.00%	
	School Tuition Reserve		-	ŕ	(256,000)		(256,000)	ŕ	-	т	256,000	100.00%	
	Use of Unassigned Fund Balance		-						-		-	0.00%	
	Use of Prior Year's Surplus		1,760,276		1,946,175		1,597,319		975,017		(971,158)	-49.90%	
7	Total Appropriated Fund Balance	\$	1,260,276	\$	1,190,175	\$		\$	975,017	\$	(215,158)	-18.08%	
	Total Revenue Available	1	26,196,971		127,972,471		128,250,624	1	130,464,802		2,492,331	1.95%	

# History of General Fund Revenues by Category

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	2016
Category	Actual	Estimate	Adopted							
Real Estate	\$ 37,522,201	\$ 38,953,943	\$ 40,975,135	\$ 43,774,958	\$ 47,677,911	\$ 49,960,103	\$ 57,072,395	\$ 59,505,606	\$ 60,884,712	\$ 62,209,385
Personal Property	7,298,936	8,870,109	9,207,637	10,011,917	11,070,647	9,976,554	10,377,334	10,243,702	10,817,018	10,875,000
Sales Tax	11,604,756	13,721,180	13,587,593	13,433,255	8,831,494	9,907,063	10,263,955	11,580,673	11,200,000	11,424,000
BPOL	8,370,119	8,444,976	8,662,866	8,599,019	8,375,551	8,151,072	8,932,634	8,709,712	8,950,000	9,050,000
Meals Tax	2,176,558	2,235,496	2,301,359	4,628,045	4,634,109	4,938,869	5,553,975	5,703,399	5,900,000	6,000,000
Other Local Taxes	7,052,627	7,664,874	6,653,880	7,662,450	7,226,450	8,036,140	8,384,251	8,375,385	8,434,788	8,788,000
Licenses, Permits, and Fees	1,364,665	1,376,855	1,257,887	1,055,604	1,065,386	1,230,352	1,408,601	1,434,496	1,331,739	1,436,600
Fines & Forfeitures	1,567,914	954,306	879,234	893,186	873,594	1,041,172	1,148,262	1,113,719	1,333,096	1,335,704
Use of Money & Property	3,257,577	5,464,202	5,463,064	3,446,770	2,298,050	1,866,897	2,162,378	2,696,575	2,865,749	2,122,772
Charges for Services	954,341	973,262	1,061,561	1,391,864	2,424,216	2,878,252	3,249,168	3,049,479	3,155,272	3,298,075
Intergovernmental	9,444,194	10,054,930	10,597,452	10,960,395	11,033,810	10,358,222	11,318,838	11,480,641	11,203,512	11,472,433
Other Financing Sources / Misc.	260,375	1,016,217	1,066,827	3,527,196	3,070,983	1,076,776	1,152,263	1,043,308	1,333,420	1,477,817
Appropriated Fund Balance	-	-	-	2,180,574	3,877,676	282,267	-	1,260,276	841,319	975,017
Total Revenue	\$ 90,874,263	\$ 99,730,350	\$101,714,496	\$111,565,233	\$112,459,877	\$109,703,739	\$121,024,054	\$126,196,971	\$128,250,624	\$130,464,802

# **Major Revenue Sources**

# **Real Estate Tax**

# **Background**

Each year, the City Assessor's Office appraises all **real property** in the City to determine its value for tax purposes. All assessments of real property, including land and permanently affixed structures, are based on **fair market value** and are equitable with the assessments of comparable properties. Real estate assessments, which are made each year by the Assessor's Office, are effective January 1 of the year and are at 100 percent of fair market value. During the budget process, City Council determines how much income the City must generate to provide municipal services to residents. The Council then sets a tax rate that will yield the needed revenue. That tax rate multiplied by the assessed value of the property determines the taxes owed by each property owner. City taxes are paid twice a year - June 21 and December 5.

# Fiscal Impact – Real Estate Tax Revenues

	FY 2014		FY 2015		FY 2015	FY 2016	
Category	Actual		Budget	Estimate			Adopted
Real Estate Tax Revenue	\$	58,266,235	\$ 59,778,087	\$	59,478,985	\$	60,631,466
Base Real Estate Tax Rate		\$1.04	\$1.02		\$1.032		\$1.032
Stormwater Tax Rate		2.0¢	2.0¢		2.0¢		2.0¢
Total Real Estate Tax Rate		\$1.04	\$1.04		\$1.052		\$1.052

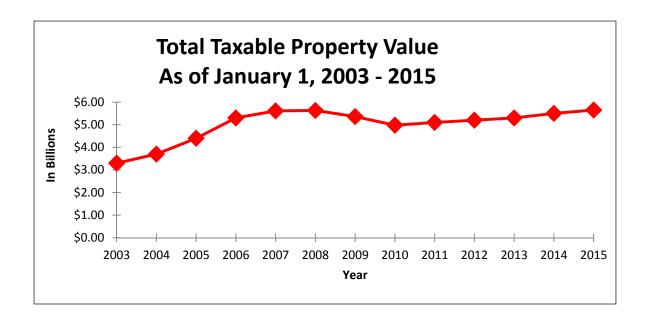
	FY 2014		FY 2015	FY 2015		FY 2016	
Category	Actual		Budget	Estimate	Adopted		
Old Town Service District Revenue	\$ 186,970	\$	195,976	\$ 191,540	\$	187,931	
Old Town Service District Tax Rate	6. <b>0</b> ¢		6. <b>0</b> ¢	6. <b>0</b> ¢		6.0¢	

	FY 2014		FY 2015	FY 2015	FY 2016
Category		Actual	Budget	Estimate	Adopted
Commercial & Industrial Revenue	\$	1,052,401	\$ 1,030,567	\$ 1,214,187	\$ 1,389,988
Commercial & Industrial Tax Rate		5.5¢	5.5¢	7.5¢	7.5¢

Real property tax revenues account for the largest category of revenue for the General Fund, representing 47.7 percent of total General Fund revenues. The FY 2016 Budget increases the real estate tax rate to \$1.052. Included in the overall rate, 2.0 cents will continue to be dedicated for the Stormwater Fund. These funds are dedicated to meeting federal and state regulatory requirements along with maintenance of aging stormwater infrastructure, of which significant portions are reaching the end of their useful life.

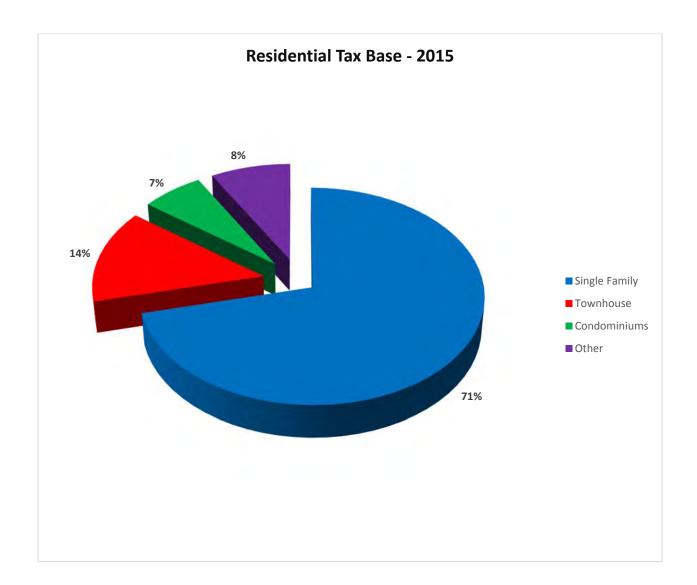
Total real estate assessments are up 1.8 percent, which includes new construction of \$38.0 million, compared to a 3.3 percent increase for the previous fiscal year.

	CY	CY	Variance		
Assessments	2014	2015		\$	%
Residential	\$ 3,463,135,200	\$ 3,597,784,104	\$	134,648,904	3.9%
Commercial	\$ 2,085,815,600	\$ 2,051,422,700	\$	(34,392,900)	-1.6%
Total	\$ 5,548,950,800	\$ 5,649,206,804	\$	100,256,004	1.8%

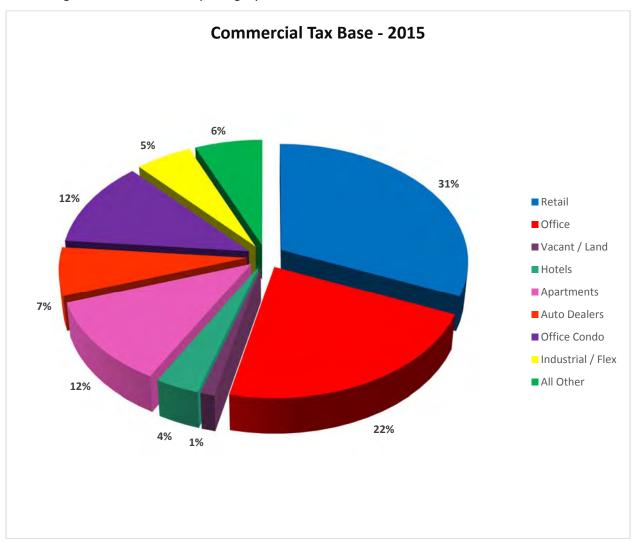


The calendar year 2015 total taxable value of City residential and commercial properties before appeals is \$5,649,206,804, an increase from last year's total assessed value of \$100,256,004 (1.8%).

The overall residential assessment total, including new construction, has increased by 3.9 percent. The following notes the breakout by category for the residential tax base.



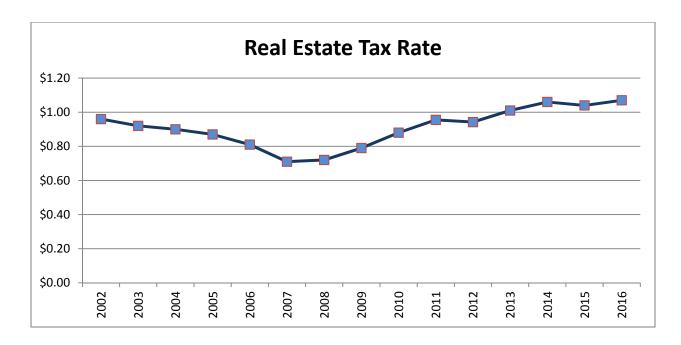
Commercial assessments note a decrease of 1.6 percent overall, which includes new construction. The following notes the breakout by category for the commercial tax base.



The Old Town Service District remains at 6.0 cents per \$100 of assessed value. The revenue generated is used to provide additional government services to the Old Town Service District.

As part of the FY 2010 Adopted Budget, the Transportation Tax Fund provided for a surcharge on commercial and industrial real estate properties at a rate of 8.0 cents per \$100 of assessed value. During the FY 2011 budget process, the City Council decreased this rate from 8.0 cents per \$100 of assessed value to 5.5 cents per \$100 of assessed value. For FY 2016, the adopted rate is 7.5¢ per \$100 of assessed value.

A historical review of the City's Real Estate Tax Rate is below:



In comparing tax rates, it is important to keep in mind two factors often overlooked – levels of service vary from jurisdiction to jurisdiction, and for residents of area towns, a town tax is levied in addition to the county tax. Two large towns in our immediate area – Vienna and Herndon – known for similar levels of community services, levy real estate taxes of 22.88 and 26.5 cents per \$100 of assessed value (adopted fiscal year 2015 rates), respectively.

The City's adopted real estate tax rate of \$1.052 is an increase of 1.2 cents from FY 2015. The average residential tax bill is expected to increase by 4.1 percent. The following chart provides an illustrative example by three residential assessed values:

Impact of Real Estate Tax Rate per FY 2016 Budget Average Property Owner's Tax Bill at Various Values All Residential Properties

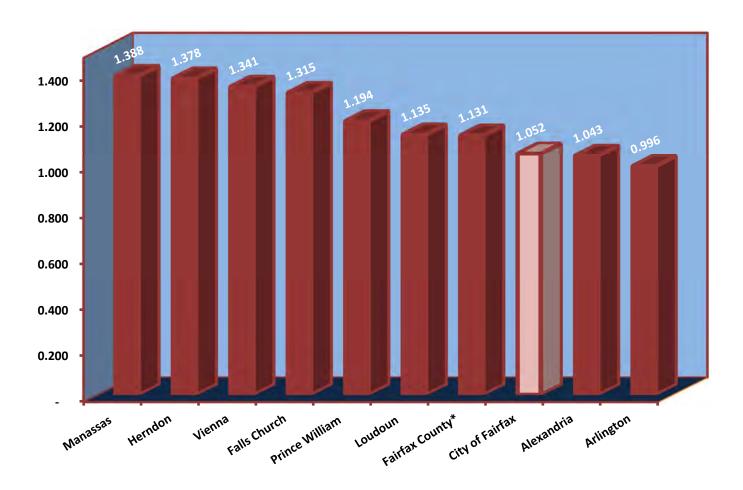
CY 14	CY 14	CY 14	CY 15	CY 15	CY 15	Char	nge
Assessment	Tax Rate	Tax Bill	Assessment	Tax Rate	Tax Bill	\$	%
300,000	1.04	3,120	308,806	1.052	3,248	128	4.09%
500,000	1.04	5,200	514,676	1.052	5,413	213	4.09%
700,000	1.04	7,280	720,546	1.052	7,578	298	4.09%

Note: average estimated increase in assessment of 2.9 percent (excludes new construction); each property is separately valued therefore each assessment may be higher or lower than the average.

The real estate tax rate necessary to provide residential equalization, whereby the average homeowner would pay no more in taxes than in the prior year equates to \$1.01 per \$100 of assessed value. This is 4.2 cents less than the adopted FY 2016 rate of \$1.052. The real estate equalization rate for residential and commercial properties combined is \$1.025 per \$100 of assessed value, 2.7 cents less than the adopted rate of \$1.052.

FY 2016 Adopted rates are available for all of the surrounding jurisdictions, and are shown below for comparison.

# Comparative Real Estate Tax Rates FY 2016 Adopted



\*Fairfax County Rate includes Pest Management and Leaf Collection for most areas

# **Personal Property Tax**

# Background

The City of Fairfax assesses all individuals and businesses on the value of motor vehicles, including automobiles, trucks, motorcycles, trailers, campers and other recreational vehicles and boats that are located in the City of Fairfax. The City also assesses all businesses on the value of all other personal property such as furniture and equipment located within the City boundaries. All such property is considered personal property. Additionally, the City imposes a Motor Vehicle License Tax for each vehicle and issues a vehicle license decal as proof that the license tax and personal property taxes have been paid.

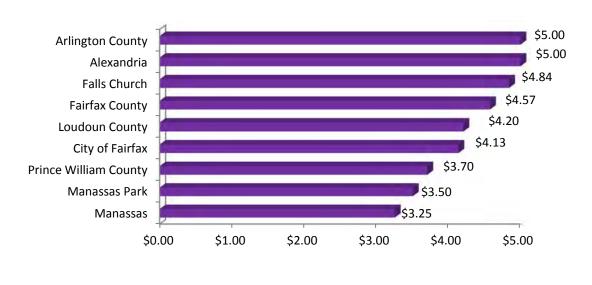
The Commissioner of the Revenue determines the method of assessment for personal property and the City Council establishes the tax rate. The current personal property tax rate is \$4.13 per \$100 of assessed value. In addition to the personal property tax, all motor vehicles normally garaged in the city are required to display a Motor Vehicle License Decal. The Motor Vehicle License Tax is \$33.00 per annum and is administered directly by the City Treasurer. Before obtaining a decal, vehicle owners must register their vehicles with the Commissioner of the Revenue for personal property tax purposes.

At the current time, taxpayers are "reimbursed" by the state at a rate of approximately 52 percent of the tax up to the first \$20,000 of assessed value. This reimbursement is based on a fixed amount, approximately \$3.1 million, the 2004 level of reimbursement. While in most cases a disproportionate amount of tax collected at local levels is disbursed to other areas of the state through means such as the composite index for education funding, in the case of personal property tax, a disproportionately larger amount is paid to Northern Virginia, because there are more and higher value cars in this area.

Fiscal Impact - Personal Property Tax

	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Personal Property Tax Revenue	10,243,702	10,496,392	10,817,018	10,875,000
Personal Property Tax Rate	\$4.13	\$4.13	\$4.13	\$4.13

# Personal Property Tax Rates FY 2016 Adopted



■ Tax Per \$100 Assessed Value

The FY 2016 Adopted Budget reflects no change in the Personal Property Tax rate of \$4.13. FY 2016 revenues are projected to increase 3.6% from the FY 2015 budget. The Commissioner of the Revenue noted both new and used car prices have increased from the previous year.

# **Local Sales and Use Tax**

# **Background**

A sales tax is imposed on gross receipts from retail sales. The seller collects the tax from the customer by separately stating the tax and adding it to the sales price or charge. The local sales and use tax is 1.0%

# Fiscal Impact - Local Sales and Use Tax

	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Local Sales & Use Tax Revenue	\$ 11,580,673	\$ 11,100,000	\$ 11,200,000	\$ 11,424,000

The local sales and use tax is one of the most important economic indicators and highest revenue generators for the City. These revenues are projected to increase in FY 2016 based on an improving retail sales trend in FY 2015.

# Business, Professional, and Occupational License (BPOL) Tax

# **Background**

All businesses operating in the City of Fairfax must apply for an annual license with the Commissioner of the Revenue. Business license taxes are levied annually and are typically based on a business's gross receipts. All new businesses must submit an application within 30 days of the start of operations. All business licenses expire at the end of each calendar year and must be renewed annually by **March 1**. Businesses in the City of Fairfax are taxed on either their gross receipts or a flat rate basis or both. Most businesses are taxed based on gross receipts. The BPOL tax rate is established annually by the City Council for each business category.

Fiscal Impact – BPOL Tax

	FY 2014 Actual	FY 2015 FY 2015 Budget Estimate		FY 2016 Adopted	
BPOL Tax	\$ 8,709,712	\$ 9,275,000	\$	8,950,000	\$ 9,050,000

Projections are based on year to date BPOL collections and other economic indicators which point to continuing growth. BPOL projected to miss budget in FY 2015, but is anticipated to increase by 1.1% above the FY 2015 estimate in FY 2016.

# **Meals Tax**

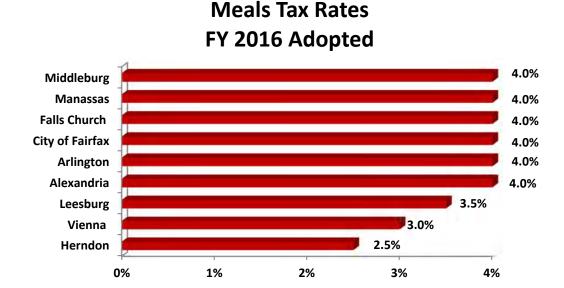
# **Background**

The City of Fairfax imposes a **4%** tax upon all meals sold in the City by a restaurant or similar establishment, whether prepared in the restaurant or not and whether consumed on the premises or not.

Fiscal Impact - Meals Tax

	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Meals Tax Revenue	\$ 5,703,399	\$ 5,975,000	\$ 5,900,000	\$ 6,000,000
Meals Tax Rate	4%	4%	4%	4%

The City's meals tax remains a stable source of revenue for the City. The FY 2015 revenue estimate is projected to increase 3.4% from the FY 2014 actual, based on receipts for the first eight months of the current fiscal year. FY 2016 projects another increase over the FY 2015 estimate based on favorable trends and other economic indicators. As the following chart indicates, several area jurisdictions also impose this tax and in most cases at a rate on par with the City.



# **Tobacco Tax**

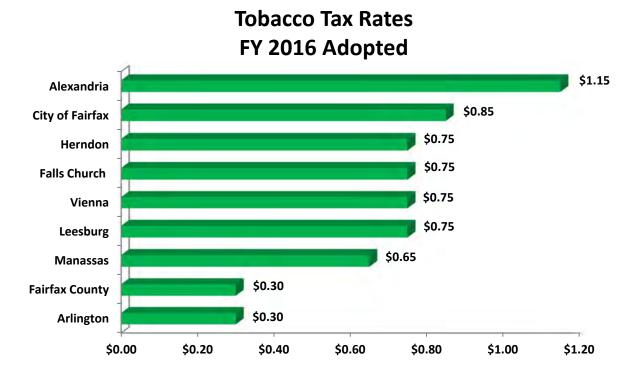
# **Background**

The cigarette tax is **85 cents** for each package of 20 cigarettes sold or used within the City. On January 1, 2010 the Tobacco Tax was increased by 25 cents, from 50 cents to 75 cents per package. On July 1, 2010 the rate was increased by 10 cents, from 75 cents to 85 cents per package.

Fiscal Impact - Tobacco Tax

	FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	
Tobacco Tax Revenue	\$	924,350	\$	975,000	\$	900,000	\$	900,000
Tobacco Tax Rate		\$0.85		\$0.85		\$0.85		\$0.85

Tobacco tax revenues for the FY 2015 estimate are projected at \$900,000, based on receipts for the first eight months of the current fiscal year, a slight decrease of 2.6% from FY 2014 actual revenues. FY 2016 revenues are projected to remain flat with the FY 2015 Estimate.



# **Transient Lodging Tax**

# **Background**

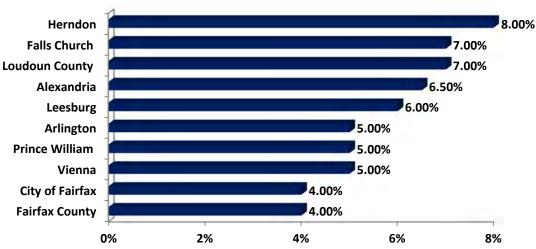
Every public or private hotel, inn, apartment hotel, hostelry, motel, or other lodging place within the city offering lodging for four or more persons at any one time on a transient basis (30 consecutive days or less), is levied a tax on the gross receipts of the lodging. The transient occupancy tax rate is **4 percent** of the total amount of the room rental charge, and is the maximum allowed per City charter. Any increase above the current figure needs approval from the General Assembly.

Fiscal Impact – Transient Lodging Tax

	FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	
Transient Lodging Tax Revenue	\$	613,363	\$	780,000	\$	820,000	\$	850,000
Transient Lodging Tax Rate		4%		4%		4%		4%

The Transient Lodging Tax revenue is projected to increase by 3.7% over the FY 2015 estimate based on the favorable trends seen during the first eight months of the current fiscal year. The City of Fairfax currently has the second lowest rate in the region as shown by the chart below.





# Licenses, Permits, and Fees

	FY 2014 Actual		FY 2015 Budget	FY 2015 Estimate			FY 2016 Adopted	
Licenses, Permits, and Fees	\$	1,434,496	\$ 1,462,869	\$	1,331,739	\$	1,436,600	

The City reviews its licenses, permits and fees rates and levies annually to ensure each is on par with other jurisdictions in the region. The budget for FY 2016 recommends a 7.9% increase from the FY 2015 estimate primarily due to an increase in construction-related permits as a result of an improving housing market.

# **Fines and Forfeitures**

	FY 2014		FY 2015		FY 2015			FY 2016	
	Actual		Budget		Estimate			Adopted	
Fines & Forfeitures	\$	1,113,719	\$	1,307,700	\$	1,333,096	\$	1,335,704	

This category of revenues is projected to increase by 2.0% in FY 2016 from the FY 2015 estimate based on recent trends in collections. Photo Red Light fines and court fees are the primary cause of this increase.

# **Use of Money and Property**

	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Use of Money and Property	\$ 2,696,575	\$ 2,297,128	\$ 2,865,749	\$ 2,122,772

Overall revenues are projected to decrease by 12.1% in FY 2016 from the FY 2015 estimate. The decrease is primarily due to a decrease in investment interest (\$170,000) and rental fees for the Green Acres and Blenheim sites.

# **Charges for Services**

	FY 2014 Actual			FY 2015 Estimate	FY 2016 Adopted	
Charges for Services	\$ 3,049,479	\$	3,018,183	\$	3,155,272	\$ 3,298,075

This category is projected to increase due primarily to an increased trend in Ambulance Fee (reimbursement) billing in FY 2014 and FY 2015.

# **State Aid**

	FY 2014 Actual		FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	
State Aid	\$	10,857,572	\$ 10,745,584	\$ 10,727,089	\$	11,075,053

Total funding for state aid is projected to increase by 2.9% from the FY 2015 estimate, primarily due to higher state aid for education and highway maintenance.

# **Federal Aid**

	FY 2014 Actual	FY 2015 FY 2015 Budget Estimate		FY 2016 Adopted	
Federal Aid	\$ 623,069	\$ 228,800	\$	476,423	\$ 397,380

Federal Aid is typically dedicated to public safety areas. Federal Aid typically fluctuates from year to year.

FY 2016 Adopted Budget – City of Fairfax, Virginia
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# Adopted Budget Fiscal Year 2016

**General Fund** 

By Function & Program

# **General Fund Overview**

The General Fund is the principal operating fund of the City. The majority of the spending in this fund is incurred in performing the normal, recurring functions of the City. The major revenue sources that fund these functions are general property taxes, other local taxes, licenses & fees, fines & forfeitures, charges for services, use of money & property, and State & Federal aid. Within each function are departments responsible for carrying out specific activities for that function. The cost of each department's activities is tracked by account categories, such as salaries, fringe, purchased services, internal services, other charges, supplies and materials, and capital outlay.

The functions and associated departments of the City's General Fund are:

- Legislative (page D-5)
  - o Mayor and City Council; City Clerk
- Judicial Administration (page D-13)
  - General District Court; Joint Court Service; Juvenile and Domestic Court; Court Service and Custody
- Electoral Board (page D-25)
- General & Financial Administration (page D-31)
  - City Manager; City Attorney; Public Audit of Accounts; Personnel; Community Relations; Economic Development; Cable TV; Risk Management; Information Technology; Printing and Office Supplies; Fleet Maintenance; Finance and Accounting; Real Estate Assessment; Treasurer: Commissioner of the Revenue
- Public Safety (page D-81)
  - o Police; Fire
- Public Works (page D-105)
  - Asphalt Maintenance; Concrete Maintenance; Snow and Ice Control; Storm Drainage; Signs, Signals, and Lighting; Refuse Collection; Facilities Maintenance; Streets and Rights of Way; Administration and Engineering
- Social Services (page D-137)
  - Health Department; Commission for Women; Community Services Board; Senior Citizen Tax Relief; Human Services Coordinator; Social Services
- Culture and Recreation (page D-153)
  - Parks and Recreation Administration; Special Events; Facilities Maintenance; Park and Ball Field Maintenance; Marketing; Library; Historic Resources; Cultural Arts
- Community Development & Planning (page D-189)
  - o Planning and Design Review; Current Planning
- School Board/Education (page D-199)
  - o School Board; Contracted Instruction Costs; Capital Outlay; Debt Service; Capital Leases
- Non-departmental (page D-213)
  - General Debt Service; Employee Fringe Benefits; Salary Vacancy; Reserve for Contingency; Contributions to Regional Agencies; Fund Transfers; Capital Leases

For the current 2014-2016 term, the Mayor and City Council established City-wide goals in the following areas: Economic Development, Governance, Neighborhoods, Transportation, Development & Redevelopment (refer to page A-8 for more detail). The departmental narratives in this section of the budget include department-specific goals and the links to the aforementioned City-wide goals, if applicable, and associated performance measures to track progress against those goals.

# Strategic Priorities & Goals

# **#1 Economic Development**

Capture opportunities for economic development and advance the economic health of the City.



Enhance the cultural and leisure time activities for the Fairfax community.

Parks

# **Community Development**

Develop and support coordinated land use and development strategies and policies consistent with the City's Comprehensive Plan.

# **General and Financial Admin**

Provide the citizens the City with a strong, diverse economy that provides a wide range of goods and services for the community and an economy that provides a high rate of taxable revenue to the City.

# #2 Governance

Maintain a high-performing, efficient and effective government system.

# Legislative

Set goals and formulate policy for providing a variety of needed or required municipal services to City residents.

# **Judicial Administration**

Ensure fair, effective Court services for City residents.

# Electoral Board

Promote our representative form of government by ensuring the integrity of the voter registration process and conducting free and fair elections.

# General and Financial Admin

Ensure that resources funded by the City Council are well managed and available to provide municipal services to City residents.

# Strategic Priorities & Goals

# #3 Neighborhoods

Build strong, safe neighborhoods and improve residential quality of life.



**Public Safety** 

Increase sense of safety and protection of life and property.

**Public Works** 

Provide City residents with refuse collection, stomwater and street Maintenance.

Parks

Culture & Rec

Enhance the quality of life by planning, administering and operating leisure-time activities for City residents.

Schools

Provide the best possible educational opportunities for the citizens of Fairfax.

Social Services

Provide real estate tax relief to qualified elderly or disabled residents.

Community Development

Improve and preserve the aesthetics throughout The City.

General and Financial Admin

Foster better communication between the City and neighborhoods. .

# #4 Transportation

Provide for the safe, efficient and effective movement of all traffic through the City.

Public Works Improve pedestrian infrastructure, bicycle and automobile transportation. Community Development

Improve and facilitate safe bicycle, pedestrian and vehicle mobility throughout the City.

# # 5 Development and Redevelopment

Enable appropriate and targeted mixed use development and redevelopment within the City.

Parks

Culture & Rec

Enhance the cultural and leisure time activities for the Fairfax community.

Assure access of human services

General and Financial Admin

Assist in finalizing and implementing

current redevelopment and transportation projects

**Public Works** Social Services

Maintain City infrastructure to aid in attracting new economic activity to the City. programs to all City residents.

Community Development

Facilitate well-conceived development and redevelopment projects and land use that enhance the quality of life for City residents.

# **LEGISLATIVE**

	L	egislative l	Budget Sur	nmary		
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$129,910	\$138,172	\$141,842	\$142,925	\$ 4,753	3.44%
Fringe Benefits	45,783	54,455	59,112	54,217	(238)	-0.44%
Purchased Services	21,199	16,000	14,000	16,000	-	0.00%
Internal Services	-	-	-	-	-	0.00%
Other Charges	31,419	32,713	30,755	32,240	(473)	-1.45%
Supplies & Materials	2,034	3,170	3,170	3,170	-	0.00%
Capital Outlay	-	-	-	-	-	0.00%
Total Expenditures	\$230,344	\$244,510	\$248,879	\$248,552	\$ 4,042	1.65%
Total FTE	1.50	1.50	1.50	1.50		

FUNCTION: Legislative

DEPARTMENT: Mayor and City Council

DIVISION OR ACTIVITY: City Council

# **BUDGET COMMENTS:**

No significant increase from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

### PROGRAM:

The City's legislative body – A Mayor and six Council members – formulates policy and provides guidance to the City Manager who implements policy and manages the day-to-day operations of the municipal government.

### GOALS:

# Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system:
  - Set goals and general and budgetary guidelines and formulate policy for providing a variety of needed and/or desired municipal services to City citizens,
  - Ensure that financial resources are well managed and available in order to meet the present and future needs of City citizens and businesses,
  - Build a culture of transparency and predictability.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

### **OBJECTIVES:**

- Meet goals by enacting resolutions and ordinances
- Adopt a budget that best funds needed services
- Provide revenues for services by setting tax rates
- Gain advice of citizens by appointing members to boards and commissions
- Ascertain public opinion by holding public hearings
- Determine land-use policy by acting on rezonings, special use permits and comprehensive plans
- Represent the City in community and regional cooperation efforts

# **SERVICES AND PRODUCTS:**

- Two Council business meetings each month
- Policy and planning documents:

City Code amendments

**Budgets** 

Comprehensive plans

- Public forums
- Conduit for citizen concerns
- Council representatives on community and regional boards

<b>Cost Center</b>	411110: Ci	ty Council
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Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Salaries	\$ 29,000	\$ 33,500	\$ 33,500	\$ 33,500	\$ -	0.00%
Fringe Benefits	-	9,886	17,184	9,886	-	0.00%
Purchased Services	2,328	-	-	-	-	0.00%
Internal Services	-	-	-	-	-	0.00%
Other Charges	29,752	31,108	29,450	31,108	-	0.00%
Supplies & Materials	1,134	3,000	3,000	3,000	-	0.00%
Capital Outlay	-	-	-	-	-	0.00%
Total	\$ 62,214	\$ 77,494	\$ 83,134	\$ 77,494	\$ -	0.00%

Personnel	Grade	FY 2014	FY 2015	FY 2015	FY 2016
Classification		<u>Actual</u>	Budget	Estimate	Adopted
Mayor	**	1.0	1.0	1.0	1.0
Council		6.0	6.0	6.0	6.0
Total FTE		7.0	7.0	7.0	7.0

FUNCTION: Legislative

DEPARTMENT: Mayor and City Council

DIVISION OR ACTIVITY: City Clerk

# **BUDGET COMMENTS:**

An increase of \$4,042 or 2.42% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$4,753 or 4.54%
  - 3.5% merit and 1.0% COLA
- Other Charges, decrease of \$473 or 29.47%
  - Travel and training was reduced to remain flat with FY 2014 actual expenses.

### PROGRAM:

The City Clerk is appointed by the Council as its official record-keeper. The Clerk is custodian of official documents, such as ordinances, resolutions, contracts, agreements and the City Code and records the actions of the Council.

# **GOALS:**

# Council Goal

- #2, Governance high-performance, efficient, communicative, and open governing system:
  - Record official actions and proceedings of the City Council,
  - Provide unsurpassed user-friendly and customer-focused services,
  - Establish a journal for the public and for historical purposes,
  - Maintain all original contracts and deeds.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES:**

- Maintain an official record of all City Council meetings, prepare work session summaries and prepare the agenda packages
- Prepare resolutions and ordinances approved by the City Council
- Maintain searchable files of all original contracts agreements, deeds and policies.
- Maintain official City Code hard copy and electronic
- Maintain and fulfill proper FOIA request processes
- Ensure Council meetings and actions are announced and advertised based on City and State Code requirements
- Maintain City Council Policies and Procedures book
- Ensure Financial Disclosures are filed based on City and State Code requirements

# **SERVICES AND PRODUCTS:**

- Preparation of Minutes of the City Council
- City Code updates and inquiries
- Agendas, ordinances and resolutions, proclamations and notables
- Official records (contracts, agreements, deeds)
- Record Management (destruction and retention of all City documents)
- Development and Maintenance of public record database
- Maintain online access to Council meeting video, agendas and minutes
- Manage appointments on all City Boards and Commissions
- Freedom of Information Act inquiries

FUNCTION: Legislative

DEPARTMENT: Mayor and City Council

DIVISION OR ACTIVITY: City Clerk

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY2015 Estimate	FY2016 Projected
Output Measures				
Number of City Council agendas prepared	31	28	30	34
Number of City Council minutes approved	27	24	25	24
Number of Council Reporters prepared	21	24	24	23
Number of FOIA Requests filed with City Clerk	15	10	11	15
Number of Financial Disclosures sent	61	61	61	61
Number of proclamations prepared	26	20	22	30
Number of Board and Commission vacancies advertised	16	20	19	15
Outcome Measures				
Percent of <i>Council Reporters</i> prepared within two days of meeting	100%	100%	100%	100%
Percent of agendas and reporters on the web site within day of publication	100%	100%	100%	100%
Percent of Council staff reports online	100%	100%	100%	100%
Percent of Board and Commission vacancies filled	99%	99%	99%	97%
Percent of Financial Disclosures filed	100%	100%	100%	100%
Percent of FOIA requests prepared as required	100%	100%	100%	100%

# PERFORMANCE MEASUREMENT RESULTS:

- The City Council typically holds two regular meetings per month with the exception of the August recess, when no
  regular meetings are held and the December holiday when one regular meeting is held, resulting in 21 regular
  City Council meetings per year. On average the Council also holds an additional 5-10 special meetings and work
  sessions based on need and public interest.
- All reports and agendas will continue to be available online within above mentioned timeframes as well as the addition of live and archived internet video streaming of City Council meetings.
- The fulfillment of FOIA requests and Financial Disclosures are governed by State law and therefore must be
  completed within a specific timeframe. Board and Commission vacancies are based on the number of new
  committees formed and resignations from existing committees, and their fulfillment is a reflection of citizen
  awareness and interest. We have added the vacant positions to the City website to boost interest.

Cost C	Center	411120:	City	Clerk
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Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Salaries	\$100,910	\$104,672	\$108,342	\$109,425	\$ 4,753	4.54%
Fringe Benefits	45,783	44,569	41,928	44,331	(238)	-0.53%
Purchased Services	18,871	16,000	14,000	16,000	-	0.00%
Internal Services	-	-	-	-	-	0.00%
Other Charges	1,667	1,605	1,305	1,132	(473)	-29.47%
Supplies & Materials	900	170	170	170	_	0.00%
Capital Outlay	-	-	-	-	-	0.00%
						_
Total	\$168,130	\$167,016	\$165,745	\$171,058	\$ 4,042	2.42%

Personnel	Grade	FY 2014	FY 2015	FY 2015	FY 2016
Classification		Actual	Budget	Estimate	Adopted
City Clerk	23	0.5	0.5	0.5	0.5
Assistant City Clerk	15	1.0	1.0	1.0	1.0
Total FTE		1.5	1.5	1.5	1.5

FY 2016 Adopted Budget - City of Fairfax, Virginia

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# **JUDICIAL ADMINISTRATION**

General District Court
Joint Court Service
Juvenile and Domestic Court
Commonwealth Attorney
Court Service and Custody

Judicial Administration Budget Summary											
		FY 2014 FY 2015 FY 2015 FY 2016 Actual Budget Estimate Adopted				riance to Sudget \$	Variance to Budget %				
Expenditures											
Salaries	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Fringe Benefits	·	-		-		-	·	_		-	0.00%
Purchased Services	2	,520,403	2	2,171,028	2	2,574,592	2	2,617,289		446,261	20.56%
Other Charges		1,849		3,450		3,800		1,877		(1,573)	-45.59%
Supplies & Materials		1,284		1,000		1,000		1,000		-	0.00%
Debt Service		-		-		-		-		-	0.00%
Capital Outlay		-		-		-		-		-	0.00%
Total Expenditures	\$2	,523,536	\$2	2,175,478	\$2	2,579,392	\$2	2,620,166	\$	444,688	20.44%
Total Expenditures Revenues	\$2	,523,536	\$2	2,175,478	\$2	2,579,392	\$2	2,620,166	\$	444,688	20.44%
	\$2	,523,536	\$2	<b>2,175,478</b> 4,500	<b>\$2</b>	<b>2,579,392</b> 4,500	<b>\$2</b>	<b>2,620,166</b> 4,500	\$	444,688	<b>20.44%</b> 0.00%
Revenues		- 14,369							<u> </u>	<b>444,688</b> - 2,500	
Revenues  Juvenile Court		-		4,500		4,500		4,500	<u> </u>	<u>-</u>	0.00%
Revenues  Juvenile Court Circuit Court		14,369		4,500 7,500		4,500 28,711		4,500 10,000	<u> </u>	<u>-</u>	0.00% 33.33%
Revenues  Juvenile Court Circuit Court Court Facilities Fees		- 14,369 18,374		4,500 7,500 20,000		4,500 28,711 20,000		4,500 10,000 20,000	<u> </u>	<u>-</u>	0.00% 33.33% 0.00% 0.00%
Revenues  Juvenile Court Circuit Court Court Facilities Fees Jail Admin Fee		14,369 18,374 1,586		4,500 7,500 20,000 1,700		4,500 28,711 20,000 1,700		4,500 10,000 20,000 1,700	<u> </u>	- 2,500 - -	0.00% 33.33% 0.00% 0.00%
Revenues  Juvenile Court Circuit Court Court Facilities Fees Jail Admin Fee Courthouse Security		14,369 18,374 1,586 96,161		4,500 7,500 20,000 1,700 108,000		4,500 28,711 20,000 1,700 92,000		4,500 10,000 20,000 1,700 97,000	<u> </u>	- 2,500 - -	0.00% 33.33% 0.00% 0.00% -10.19% 0.00%

FUNCTION: Judicial Administration
DEPARTMENT: General District Court
DIVISION OR ACTIVITY: General District Court

## **BUDGET COMMENTS:**

An increase of \$5,277 or 26.87% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$6,800 or 45.33%
  - Armored Car service to transport deposits to bank
- Other Charges, decrease of \$1,573 or 45.59%
  - Align with FY 2014 actual expenditures

# PROGRAM:

The General District Court provides for a segment of the judicial service activities required under the law enforcement program. The court receives and distributes collaterals for misdemeanors, traffic cases and cases arising out of the Alcohol Safety Action Program (ASAP). Felonies and civil suits are heard in Fairfax County General District Court and all juvenile cases are heard at Fairfax County Juvenile and Domestic Relations Court.

### GOALS:

### Council Goals

- #2, Governance high-performance, efficient, communicative, and open governing system
  - Ensure that all persons who have matters before the court have timely hearings at all stages of the appropriate City or County proceedings by effectively scheduling the use of personnel, facilities and equipment resources by maximizing the benefits of intergovernmental and interregional cooperation.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES**

- Process all police, citizen and judicial complaints, summons, orders and motions as required by law
- Collect, account for and process court collection payments

# **SERVICES AND PRODUCTS:**

Court Information

### PERFORMANCE MEASURES:

Indicators	FY 2014 Estimate	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
New Traffic Actions	14,299	12,865	12,865	TBD
New Criminal Actions	525	683	683	TBD
New Civil Actions	192	157	157	TBD
New Cases Processed	15,016	13,705	13,705	TBD

# PERFORMANCE MEASUREMENT RESULTS:

Projections for new traffic and criminal actions are expected to remain the same in FY 2015 and FY 2016 since all the police officer spots have been filled.

Cost Center 413110 General District Court											
Title	_	Y 2014 Actual	_	Y 2015 Budget	_	Y 2015 stimate	_	Y 2016 dopted	-	iance to	Variance to Budget %
Purchased Services Other Charges Supplies & Materials Capital Outlay	\$	12,890 1,849 1,284	\$	15,000 3,450 1,000	\$	15,000 3,800 1,000	\$	21,800 1,877 1,000	\$	6,800 (1,573) - -	45.33% -45.59% 0.00% 0.00%
Total	\$	16,023	\$	19,450	\$	19,800	\$	24,677	\$	5,227	26.87%

FUNCTION: Judicial Administration
DEPARTMENT: Joint Court Service
DIVISION OR ACTIVITY: Joint Court Service

# **BUDGET COMMENTS:**

No significant increase from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

The Joint Court Service provides a number of court service activities for the City of Fairfax by contract with Fairfax County on a contract basis. The Circuit Court has jurisdiction in criminal and civil cases. Civil jurisdiction provides for adoptions, divorces and controversies where the claim exceeds \$20,000. Public services include issuance of marriage licenses, notary commission, probating will and collection of recordation taxes.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure effective, fair Court services for City of Fairfax residents by maximizing the benefits of intergovernmental and interregional cooperation.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Monitor effectiveness of court programs
- · Evaluate provisions of contract agreement and payments

#### **SERVICES AND PRODUCTS:**

#### Circuit Court

- Felony cases
- Civil cases
- Appealed cases

# Clerk of the Court

- Official function
- Recording legal documents
- Marriage
- Court attendance

#### Commonwealth Attorney

Prosecution of felonies

Cost Center 413120: Joint Court Service											
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %					
Purchased Services	280,964	269,918	254,867	266,336	(3,582)	-1.33%					
Total	\$ 280,964	\$ 269,918	\$ 254,867	\$ 266,336	\$ (3,582)	-1.33%					

FUNCTION: Judicial Administration

DEPARTMENT: Juvenile and Domestic Relations District Court
DIVISION OR ACTIVITY: Juvenile and Domestic Relations District Court

#### **BUDGET COMMENTS:**

An increase of \$21,442 or 4.79% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$21,442 or 4.79%
  - Increase based on higher City occupancy of Juvenile Detention Center and related facilities

#### PROGRAM:

The Juvenile and Domestic Relations Court provides administration of justice in the juvenile and domestic relations areas. Programs include community based juvenile crime control, the Girls and Boys Probation Houses and many innovative programs that identify youth offenders and redirect them towards successful outcomes. The activities are provided by the County of Fairfax and paid for on a contractual basis based on population.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure effective, fair juvenile court services for City of Fairfax residents by maximizing the benefits of intergovernmental and interregional cooperation.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Monitor effectiveness of court programs and community alternatives
- Evaluate provisions of contract and payments

#### **SERVICES AND PRODUCTS:**

Juvenile Domestic Relations

Juvenile Detention Center
Boys' Probation House
Girls' Probation House
Less Secure Shelter
159 days
0 days
137 days

Cost Center 413130: Juvenile & Domestic Relations District Court										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Purchased Services	477,677	447,860	521,577	469,302	21,442	4.79%				
Total	\$ 477,677	\$ 447,860	\$ 521,577	\$ 469,302	\$ 21,442	4.79%				

FUNCTION: Judicial Administration
DEPARTMENT: Commonwealth Attorney
DIVISION OR ACTIVITY: Commonwealth Attorney

#### **BUDGET COMMENTS:**

An increase of \$29,965 or 38.86% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$29,965 or 38.86%
  - Increase due to filling of three vacant attorney positions.

#### PROGRAM:

The Office of the Commonwealth's Attorney is charged primarily with the prosecution of crime. This office prosecutes criminal and traffic matters in the Fairfax County General District Court, criminal and delinquency matters in the Juvenile and Domestic Relations District Court, and all felony cases in the Fairfax County Circuit Court.

The Commonwealth's Attorney is a Constitutional Officer of the Commonwealth of Virginia. As such, he is not an officer or employee of the County from which he was elected. In this jurisdiction, the Commonwealth's Attorney is elected by voters of the City of Fairfax and Fairfax County. The Office of the Commonwealth's Attorney is charged primarily with the prosecution of crime.

#### GOALS:

#### Council Goals:

#2, Governance – high-performance, efficient, communicative, and open governing system

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Prosecutes all felony cases in Fairfax County Circuit Court
- Prosecutes misdemeanor and traffic cases
- Prosecutes criminal and delinquency cases in Juvenile Court
- Advises Grand Jury relative to their duties
- Represents the Electoral Board in certain election matters
- Works with police in investigations of criminal law

Cost Center 413140: Commonwealth Attorney										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Purchased Services	72,362	77,114	105,854	107,079	29,965	38.86%				
Total	\$ 72,362	\$ 77,114	\$ 105,854	\$ 107,079	\$ 29,965	38.86%				

FUNCTION: Judicial Administration
DEPARTMENT: Court Services and Custody
DIVISION OR ACTIVITY: Court Services and Custody

#### **BUDGET COMMENTS:**

An increase of \$391,636 or 28.77% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Purchased Services, increase of \$391,636 or 28.77%

• Significant increase in City utilization based upon triennial computation of occupancy rates at the adult detention center.

#### PROGRAM:

All court services and custody are provided through a contractual agreement with the Fairfax County Office of the Sheriff. The Sheriff is a Constitutional Officer who has law enforcement jurisdiction in both criminal and civil matters in the County and City of Fairfax. The Sheriff's Office is divided into two separate functions: the first area of operation is Court Services. Court Services has responsibility for ensuring the security of the courts including transport of prisoners, and the proper service execution of all civil legal processes. The other area of operation for the Sheriff is Custody Services. Custody Services is responsible for the confinement of prisoners in a safe and humane environment at the Adult Detention Center and Support Services Division. The Support Services Division or Pre-Release Center provides custody services to approximately 200 persons who are divided between the Work-Release, Electronic Incarceration and Community Labor Force functions.

#### GOALS:

#### Council Goals:

• #2, Governance - high-performance, efficient, communicative, and open governing system

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES**:

- Ensure a safe court environment for all participants
- Maintain both the integrity of the court process and courtroom decorum
- Transport prisoners throughout the State
- Operate the Adult Detention Center of Fairfax County

#### **SERVICES AND PRODUCTS:**

- Detention facilities
- Transportation of prisoners
- Courtroom enforcement
- Bailiffs for the various courts

Cost Center 413230: Court Services & Custody										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Purchased Services	1,676,511	1,361,136	1,677,294	1,752,772	391,636	28.77%				
Total	\$1,676,511	\$1,361,136	\$1,677,294	\$1,752,772	\$ 391,636	28.77%				

# **ELECTORAL BOARD**

Electoral Board Budget Summary											
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %					
Expenditures											
Salaries Fringe Benefits	\$139,928 56,297	\$135,730 54,843	\$ 144,281 56,754	\$149,722 56,039	\$ 13,992 1,196	10.31% 2.18%					
Purchased Services Internal Services	20,263	22,750	22,750	62,090	39,340	172.92% 0.00%					
Other Charges Supplies & Materials	4,965 2,022	7,611 1,000	6,611 1,000	5,621 1,000	(1,990)	0.00%					
Capital Outlay	- -	1,300	300	650	(650)						
Total Expenditures	\$223,474	\$223,234	\$231,696	\$275,122	\$ 51,888	23.24%					
Revenues											
Salary Reimbursement	41,432	50,000	41,432	50,000	-	0.00%					
Total Revenues	\$ 41,432	\$ 50,000	\$ 41,432	\$ 50,000	\$ -	0.00%					
Net Cost to the City	\$182,042	\$173,234	\$190,264	\$225,122	\$ 51,888	29.95%					
Total FTE	2.5	2.5	2.5	2.5							

FUNCTION: Electoral Board DEPARTMENT: Electoral Board

DIVISION OR ACTIVITY: Electoral Board/General Registrar

#### **BUDGET COMMENTS:**

An increase of \$51,888 or 23.24% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, increase of \$13,992 or 10.31%

- 3.5% merit and 1.0% COLA
- Additional Temporary Help for four elections in FY 2016 rather than two elections in FY 2015.

#### Fringe, increase of \$1,196 or 2.18%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### Purchased Services, increase of \$39,340 or 172.92%

- Additional costs for two additional elections in FY 2016.
- Additional annual printing cost of \$10,000 for ballots for new voting machines

# Other Charges, decrease of \$1,990 or 26.15%

Travel and training was reduced to remain flat with FY 2014 actual expenses

#### PROGRAM:

The Electoral Board, appointed by the Circuit Court, oversees Elections and Campaign Finance reporting for City elected officials. The General Registrar, appointed by the Board, in addition to managing the electoral process for the Board, performs voter registration in conformity with all City, State and Federal laws.

#### **GOALS:**

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Promote our representative form of government by ensuring the integrity of the voter registration process and conducting efficient, free, and fair elections.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

#### **Electoral Board**

- Oversees the electoral process to ensure elections are fair, free and accurate.
- Appoints and provides oversight of the General Registrar.
- Appoints Officers of Election.

# **General Registrar**

- Provides voter registration for all eligible community members.
- Manages elections and other activities as directed by the Electoral Board.
- Ensures compliance of all Federal, State and local election laws.
- Manages the department.
- Serves the citizens of the City of Fairfax as the primary point of contact regarding elections, campaign finance, and all voting issues.

#### **SERVICES AND PRODUCTS:**

# **Electoral Board**

- Oversees elections.
- Monitors the performance and security of the voting systems.
- Certifies election results.

FUNCTION: Electoral Board DEPARTMENT: Electoral Board

DIVISION OR ACTIVITY: Electoral Board/General Registrar

# **SERVICES AND PRODUCTS, CONTINUED:**

# **General Registrar**

- Well managed, efficient, accessible, fair, honest and accurate elections
- Maintains official records of elections, candidates and other information for public inspection
- Maintains accurate voter registration rolls; maintains Virginia Voter Registration System database
- Answers voting and registration questions for the public and the media.
- Administers absentee voting systems
- Ensure timely and accurate reporting of election results
- Ensure the security, maintenance and integrity of voting systems
- · Certify all local candidates' eligibility to run for office
- Review campaign finance submissions by local candidates.
- Assess civil penalties for campaign finance requirement violations
- Recruit and train Officers of Election. These are mostly citizens of the City of Fairfax

Voter registration remains relatively stable around 15,000 registered voters. Fluctuations occur as interest in an election grows. For example, citizens register prior to presidential elections and for elections where candidates or issues attract attention.

#### **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of elections	3+ recount	3	2	4
Number of votes cast	15,206	11,500	9500	14,300
Number of Officers of Election deployment	113	136	101	199
Number of registered voters	15,000	15,000	15,500	15,500
Number of additions, deletions and changes to voter registrations	8,000	5,000	4500	9000
Number of times a Voting Machine is deployed	37	54	40	81
Absentee applications processed	1,892	850	650	980
Number of candidates qualified	0	18	1	19
Number of campaign finance forms processed	52	85	24	110
Number of formal voter complaints	0	0	0	0

Cost Center 414110: Electoral Board											
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted		riance to udget \$	Variance to Budget %				
Salaries	\$139,928	\$135,730	\$144,281	\$149,722	\$	13,992	10.31%				
Fringe Benefits	56,297	54,843	56,754	56,039		1,196	2.18%				
Purchased Services	20,263	22,750	22,750	62,090		39,340	172.92%				
Internal Services	-	-	-	-		0	0.00%				
Other Charges	4,965	7,611	6,611	5,621		(1,990)	-26.15%				
Supplies & Materials	2,022	1,000	1,000	1,000		0	0.00%				
Capital Outlay	-	1,300	300	650		(650)	-50.00%				
Total	\$223,474	\$223,234	\$231,696	\$275,122	\$	51,888	23.24%				

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Registrar	20	1.0	1.0	1.0	1.0
Deputy Registrar	12	1.0	1.0	1.0	1.0
Deputy Registrar (P/T)	12	0.5	0.5	0.5	0.5
Total Positions		2.5	2.5	2.5	2.5

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# GENERAL AND FINANCIAL ADMINISTRATION

Genera	al &	Financia	I G	overnmer	nt -	Budget S	um	mary			
		Y 2014 Actual	_	Y 2015 Budget	_	FY 2015 Estimate	_	Y 2016 adopted	 riance to Sudget \$	Variance Budget '	
Expenditures											
Salaries	\$4	,967,144	\$5	5,141,519	\$5	5,308,166	\$5	5,348,508	\$ 206,989	4.03	3%
Fringe Benefits	1	,835,856	2	2,146,159	2	2,151,818	2	2,124,561	(21,598)	-1.01	1%
Purchased Services	1	,871,925	•	1,945,565	•	1,895,865	1	,902,167	(43,398)	-2.23	3%
Internal Services	(5	,007,954)	(3	3,722,712)	(3	3,841,502)	(3	3,694,414)	28,298	0.76	3%
Other Charges	1	,047,572		991,272	•	1,088,488	1	,301,600	310,328	31.3	1%
Supplies & Materials	1	,914,828	•	1,796,180	•	1,741,290	1	,596,291	(199,889)	-11.13	3%
Capital Outlay		153,710		178,500		178,500		286,709	108,209	60.62	2%
Total Expenditures	\$6	5,783,080	\$8	3,476,483	\$8	3,522,625	\$8	3,865,421	\$ 388,938	4.5	9%
Revenues											
Returned Check Fee	\$	2,887	\$	4,000	\$	3,000	\$	3,000	\$ (1,000)	-25.00	0%
Sale of City License Plates		4,650		5,000		5,000		5,000	-	0.00	)%
Salary Reimb Revenue & Treasurer		234,966		230,000		234,000		234,000	4,000	1.74	4%
Total Revenues	\$	242,503	\$	239,000	\$	242,000	\$	242,000	\$ 3,000	1.2	6%
Net Cost to the City	\$6	,540,577	\$8	3,237,483	\$8	8,280,625	\$8	3,623,421	\$ 385,938	4.6	9%
Total FTE		61.38		62.00		62.00		62.00			

FUNCTION: General and Financial DEPARTMENT: City Manager's Office

**DIVISION OR ACTIVITY:** City Manager

#### **BUDGET COMMENTS:**

An increase of \$5,534 or 1.13% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$11,053 or 2.67%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$4,696 or 2.65%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### PROGRAM:

The City Manager, as chief executive officer of the municipal government, implements City Council policy and manages the activities of the City offices and departments.

#### GOALS:

# Council Goals:

- #1, Economic Development capture opportunities for economic development and advance the economic health
  of the City
  - Encourage the financial health and business expansion of the existing companies located within the City
- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure that resources funded by City Council are well managed and available in order to provide a variety of needed and/or desired municipal services to City citizens.
  - o Ensure appropriate level of funding is directed to fund City Council priorities as outlined in Council's goals.
  - o Build a culture of transparency and predictability and to ensure City Staff are committed to customer service and administrative excellence.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Provide Council with information and data necessary for formulating policy
- Direct and control departments and offices
- Exercise fiscal control over operations and submit an annual budget to City Council
- · Respond to citizen inquiries and requests
- Evaluate programs and projects for effectiveness
- Conduct research and develop methodology for new programs
- Communicate Council policy to departments and offices
- Manage work force
- Act as liaison to the General Assembly and monitor legislation affecting the citizens of Fairfax

#### **SERVICES AND PRODUCTS:**

- Annual operating and capital budget
- Annual legislative program
- Special projects and reports
- Citizen relations
- Data and information analyses
- Responses to Council/citizen inquiries

FUNCTION: General and Financial DEPARTMENT: City Manager's Office

**DIVISION OR ACTIVITY:** City Manager

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected	
Output Measures					
Analysis and research to support					
Council policy formulation	As Necessary	As Necessary	As Necessary	As Necessary	
Operating department					
performance Reviews	As Necessary	As Nocossany	As Nocossani	As Nocossani	
Contacts with Legislative	As necessary	As Necessary	As Necessary	As Necessary	
Delegation					
and VML staff members	As Necessary	As Necessary	As Necessary	As Necessary	
Outcome Measures	-				
% of time operating budget					
expenditures					
conform to established budgetary	4000/	4000/	4000/	4000/	
guidelines Information requests from Mayor	100%	100%	100%	100%	
or City Council answered within					
10 days	100%	100%	100%	100%	
Information requests from the					
public					
answered within 10 days	100%	100%	100%	100%	

# **Performance Measurement Results:**

The City Manager's office strives to respond to all inquiries within the established guidelines.

	Cost Center 415110: City Manager									
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Salaries	\$ 393,439	\$ 414,256	\$ 419,006	\$ 425,309	\$ 11,053	2.67%				
Fringe Benefits	121,789	177,001	170,033	172,305	(4,696)	-2.65%				
Purchased Services	3,860	-	-	-		0.00%				
Internal Services	(126,672)	(109,100)	(109,100)	(109,973)	(873)	-0.80%				
Other Charges	10,230	6,135	6,170	6,185	50	0.81%				
Supplies & Materials	495	1,400	1,500	1,400	-	0.00%				
Capital Outlay	-	-	-	-	-	0.00%				
Total	\$ 403,142	\$ 489,692	\$ 487,609	\$ 495,226	\$ 5,534	1.13%				

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
City Manager	**	1.0	1.0	1.0	1.0
Assistant City Manager	**	0.5	0.5	0.5	0.5
City Clerk	23	0.5	0.5	0.5	0.5
Administrative Support Specialist	13	0.6	1.0	1.0	1.0
Total FTE		2.6	3.0	3.0	3.0

DEPARTMENT: Law

**DIVISION OR ACTIVITY:** City Attorney

#### **BUDGET COMMENTS:**

A decrease of \$192,080 or 33.39% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Purchased Services, decrease of \$198,000 or 33.39%

- Litigation budget reduced from \$100,000 to zero since separate litigation funds have not been required in recent fiscal years. Funds related to litigation will be addressed if the need arises.
- General legal services reduced by \$98,000 since a portion of the monthly flat legal fee paid is associated with, and already budgeted in, the capital projects funds.

#### Internal Services Allocation, decrease of \$5,921 or 33.39%

The allocation of the cost of audit services to other departments decreased accordingly.

#### PROGRAM:

The City Attorney is appointed by City Council to provide municipal legal services on a contractual basis. The City Attorney selects the City Prosecutor and other providers of legal services on an as-needed basis, consulting with the City Council as required. In addition, the City Attorney coordinates with insurance counsel provided by the City's insurance carrier in certain cases for which coverage is afforded.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Protect the interests of the City of Fairfax by serving as legal advisor to the City Council, the City Manager, City staff, and various appointed boards and commissions.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Provide legal representation to the City Council, City Manager, all departments, boards, commissions and agencies of the City
- Issue legal opinions, prepare and review ordinances and other legal documents, including bonds, deeds, leases and contracts, as well as advising on legislative matters and drafting legislative items as required
- Represent the City (elected officials, appointees, employees and volunteers and departments) and various boards and commissions in litigation and administrative proceedings
- Attend City Council meetings, and meetings of other boards and commissions as requested
- Provide legal assistance regarding planning and zoning issues, including reviewing zoning applications and staff
  reports for City Council and City staff as requested and utilizing legal resources to enforce zoning violations and
  remediation thereof
- Prosecute misdemeanor and traffic offenses in the City's General District Court (and on appeal as necessary)
- Assist the City Treasurer in the collection of delinquent local taxes (real estate, personal property, business taxes, meals taxes etc.)

#### **SERVICES AND PRODUCTS:**

• General legal advice & representation

DEPARTMENT: Law

**DIVISION OR ACTIVITY:** City Attorney

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Estimate	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Formal/informal opinions issued	30	30	25	25
Ordinances prepared and/or reviewed for City Council and other boards and commissions	35	35	30	40
Lawsuits closed during the year Review special use permits, special exceptions, variances, rezoning applications	10	10	5	10
and staff reports Appearances before City Council, Planning	70	70	70	70
Commission, and Board of Zoning Appeals	35	35	35	35
Appearances in regulatory matters	2	2	1	1
Review and respond to FOIA requests	20	20	20	25

#### **Performance Measurement Results:**

- The City Attorney's office remains occupied with development and redevelopment initiatives in the City, which initiatives have remained steady or increased despite economic challenges facing localities generally because of the attractiveness of the City for projects. In addition, the City Attorney has continued to undertake many formal and informal briefings regarding legal and procedural issues of concern to the Mayor and City Council, and to the City's various boards and commissions, and City staff and consultants. In terms of specific projects, there are numerous issues relating to the rewrite of the zoning ordinance and various infrastructure projects throughout the City. In addition, the nature of future development and redevelopment projects in the City remains relatively complex, since there is very little empty site development and most land use work is in the nature of either infill development or in redevelopment, where the legal issues can be particularly complex.
- Also, the City remains the owner of a number of properties, and managing and disposing of these various properties continues to have numerous legal ramifications. In the zoning enforcement area, the City has continued a program enacted in recent years to aggressively enforce against violators, resulting in an increase in notices of violations and tickets, and resulting legal action (including litigation) to enforce the same as individuals and companies challenge various City enforcement efforts. Tax assessment appeals have also seen an increase, particularly in terms of litigation. Lastly, several large road and utility projects (i.e. Jermantown Road, Kamp Washington and Northfax) have resulted in complicated negotiations with landowners. Litigation continues to be the one area that it is virtually impossible to predict or budget for with any degree of certainty (and which can vary significantly year over year), and we continue to utilize a conservative estimating process in arriving at projections in this area.

# FY 2016 Adopted Budget - City of Fairfax, Virginia

Cost Center 415120: City Attorney										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Purchased Services Internal Services	\$ 490,718 (31,602)		\$ 427,500 (16,236)	\$ 395,000 (11,811)	, ,	-33.39% 33.39%				
Total	\$ 459,116	\$ 575,269	\$ 411,264	\$ 383,190	\$ (192,080)	-33.39%				

FUNCTION: General and Financial DEPARTMENT: Mayor and City Council DIVISION OR ACTIVITY: Public Audit of Accounts

#### **BUDGET COMMENTS:**

A decrease of \$5,532 or 7.39% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Purchased Services, decrease of \$6,100 or 7.39%

Results from a new contract with a new public accounting firm beginning in FY 2016. The change in
accounting firms is part of the normal course of business after the expiration of the existing contract in FY
2015, and is not the result of a conflict or issue with the City's current accounting firm.

#### Internal Services Allocation, increase of \$568 or 7.40%

• The allocation of the cost of audit services to other departments decreased accordingly.

#### PROGRAM:

The City's financial records are audited annually by an independent certified public accounting firm employed by the City and responsible directly to the City Council.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure that City financial methods and controls are in accordance with generally accepted accounting standards.
  - o Build transparency and accountability into City's financial management.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Review financial statements and accounts using standards of the American Institute of Certified Public Accountants and the State Auditor of Public Accounts
- Prepare an audit which accurately presents the financial condition of the City

#### **SERVICES AND PRODUCTS:**

• Comprehensive Annual Financial Report (CAFR)

#### **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Outcome Measures				
Timely receipt of CAFR Obtain Government Finance Officers Association (GFOA) Certificate of Achievement	Yes	Yes	Yes	Yes
Award	Yes	Yes	Yes	Yes
Present audit findings to Management for improvements to internal policies & procedures	Yes	Yes	Yes	Yes

#### **Performance Measurement Results:**

For FY 2014, the City's Comprehensive Annual Financial Report (CAFR) was awarded a Certificate of Achievement for Excellence in Financial Reporting upon review by the Government Finance Officers Association (GFOA). The FY 2015 CAFR will be submitted to the GFOA in hopes of obtaining another award.

Cost Center 415130: Public Audit of Accounts											
Title	_	Y 2014 Actual	-	Y 2015 Budget	-	Y 2015 stimate	-	Y 2016 dopted		riance to udget \$	Variance to Budget %
Purchased Services Internal Services	\$	86,500 (14,669)	\$	82,500 (7,673)	\$	82,500 (7,673)	\$	76,400 (7,105)		(6,100) 568	-7.39% 7.40%
Total	\$	71,832	\$	74,827	\$	74,827	\$	69,295	\$	(5,532)	-7.39%

DEPARTMENT: City Manager
DIVISION OR ACTIVITY: Personnel

#### **BUDGET COMMENTS:**

An increase of \$63,442 or 10.40% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, increase of \$10,360 or 2.84%

3.5% merit and 1.0% COLA

# Fringe, decrease of \$3,340 or 2.15%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

# • Purchased Services, increase of \$67,314 or 34.32%

- Funding of \$45,000 for a compensation study.
- An increase of \$22,314 to cover higher costs associated with sending four employees through George Mason University's Masters in Public Administration Program.

# Internal Services Allocation decrease of \$13,392 or 10.40%

The overall increase in departmental costs were reduced as a result of an increased cost allocation.

#### PROGRAM:

The Office of Personnel administers a comprehensive human resource management system for the City that complies with Federal, State and City laws and regulations.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - Recruit and retain a highly motivated work force equipped with the skills and knowledge required to deliver high quality services to citizens.
  - o Ensure City Staff are committed to customer service and administrative excellence.

# City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Recruit, evaluate and refer qualified candidates for City positions
- Coordinate continual training of the work force
- Respond to employees, retirees, and the public through telephone and walk-in inquiries and requests regarding employment, benefits, compensation, payroll and policy issues in a timely manner
- Generate accurate personnel action forms for new hires, employee performance evaluations, terminations and other miscellaneous status changes

#### **SERVICES AND PRODUCTS:**

- Job classification, compensation, evaluation systems and salary surveys
- Recruitment and hiring and employee orientation
- Employee activities health fair, newsletter
- Personnel records
- Training
- Benefits
- Employee relations advice/guidance

DEPARTMENT: City Manager DIVISION OR ACTIVITY: Personnel

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of Positions Filled	30	30	45	45
Average time to fill a job (days)	60	60	60	60
Applications received per year	2,000	2,000	2,500	2,500
Number of disciplinary actions	5	4	5	4
Number of grievances	0	0	0	0
Number of personnel/payroll actions	1,500	1,500	1,500	1,500
Outcome Measures				
Turnover rate	9.1%	8.9%	8.5%	9.0%

	Cost Center 415140: Personnel									
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Salaries	\$ 362,450	\$ 364,701	\$ 364,882	\$ 375,061	\$ 10,360	2.84%				
Fringe Benefits	159,170	155,288	158,601	151,948	(3,340)	-2.15%				
Purchased Services	174,610	196,151	212,500	263,465	67,314	34.32%				
Internal Services	(167,029)	(128,733)	(128,733)	(142,125)	(13,392)	-10.40%				
Other Charges	19,737	21,931	21,931	24,431	2,500	11.40%				
Supplies & Materials	466	500	500	500	-	0.00%				
Capital Outlay	-	-	-	-	-	0.00%				
Total	\$ 549,404	\$ 609,838	\$ 629,681	\$ 673,280	\$ 63,442	10.40%				

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Personnel Director	28	1.0	1.0	1.0	1.0
Benefits & Risk Manager	23	1.0	1.0	1.0	1.0
Personnel Analyst	20	0.0	0.0	0.0	0.0
Personnel Safety Technician	16	1.0	1.0	1.0	1.0
Personnel Technician	14	1.0	1.0	1.0	1.0
Total FTE		4.0	4.0	4.0	4.0

DEPARTMENT: City Manager

**DIVISION OR ACTIVITY:** Community Relations

# **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

The Community Relations Office manages a complete communications program to keep residents, business people and the media informed of municipal services and activities. This program employs a variety of print and electronic resources, including a community newsletter, special brochures and informational materials; news releases and media advisories; video and cable television; telephone bulletin boards; and the Internet.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure an educated and involved citizenry and an informed media by providing information on City programs and activities through timely and efficient communication methods.
- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Improve connectivity through enhanced and inclusive communication.

# City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Answer citizen requests for information and to ascertain community needs
- Produce informational, educational and promotional publications/materials for residents and business owners
- Prepare and disseminate news releases and media advisories targeted to print and electronic media outlets and community audiences
- Keep citizens informed of critical issues through the Internet (Web), cable television, telephone bulletin boards, electronic messages, social media and other media
- Keep current on information technology initiatives and their applications to community relations
- Survey and analyze effectiveness of communication programs
- Provide information regarding city services during emergencies via Emergency Operations Center or virtual EOC using in-house and public communication tools
- Explore methods to improve the management and implementation of communication programs
- Cultivate and maintain connections with civic association leadership
- Manage citizen outreach programs

### **SERVICES AND PRODUCTS:**

- The Cityscene newsletter printing and mailing, plus electronic version with amenities
- · Pamphlets, brochures, flyers, banners
- News releases and media advisories
- Photography of city events, programs and news-related issues
- Press conferences
- Emergency Operations Center and virtual EOC communication functions and coordination
- World Wide Web site content
- Chocolate Lovers Festival communication and publicity support
- Telephone Newsline
- Fairfax City Alert (electronic message alert system)
- Social media public interaction (Facebook, Twitter, YouTube)

**DEPARTMENT:** City Manager

**DIVISION OR ACTIVITY:** Community Relations

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
The Cityscene monthly newsletter	12	12	12	12
Citizen inquiries handled	4,080	4,100	4,100	4,200
Web site inquiries handled	1,000	1,200	1,250	1,300
Media inquiries handled	420	420	420	430
News releases prepared and distributed	23	30	30	35

#### **Performance Measurement Results:**

Web inquiries have increased due to a number of factors, including our social media presence (which directs all traffic to the city website), multiple contact forms on the city website, as well as the popularity of city special events.

Fewer news releases are being sent due to two factors: The Cityscene and social media. The mailing of the Cityscene reduces the need for news releases, which often duplicate information included in the newsletter. Additionally, more media are relying on information provided on social media, rather than using formal news releases.

Cost Center 415150: Community Relations											
Title	-	Y 2014 Actual	_	Y 2015 Budget	_	FY 2015 Estimate		Y 2016 dopted		iance to	Variance to Budget %
Salaries	\$	87,367	\$	86,783	\$	87,169	\$	88,029	\$	1,246	1.44%
Fringe Benefits		39,470		36,952		38,465		35,539		(1,413)	-3.82%
Purchased Services		-		245		-		600		355	144.90%
Internal Services		-		-		-		-		_	0.00%
Other Charges		856		47,000		45,900		45,550		(1,450)	-3.09%
Supplies & Materials		864		1,960		800		1,700		(260)	-13.27%
Capital Outlay		-		800		800		200		(600)	-75.00%
Total	\$	128,556	\$	173,740	\$	173,133	\$	171,618	\$	(2,122)	-1.22%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Community Relations Specialist	19	1.0	1.0	1.0	1.0
Total FTE		1.0	1.0	1.0	1.0

DEPARTMENT: City Manager

DIVISION OR ACTIVITY: Economic Development

#### **BUDGET COMMENTS:**

An increase of \$270,094 or 95.35% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, increase of \$4,311 or 4.54%

3.5% merit and 1.0% COLA

#### Purchased Services, decrease of \$49,000 or 50,52%

- Contract services contained a one-time expense \$54,000 in FY 2015 to fund an economic impact analysis model.
- Advertising expense was increased by \$5,000 over FY 2015 to provide more opportunities to promote City businesses in various publications.

# Other Charges, increase of \$315,000 or 632.53%

- Increase of \$15,000 to the funding provided to the Economic Development Authority (EDA).
- \$300,000 was appropriated to establish an Economic Development Opportunity Fund.

#### PROGRAM:

To promote the economic well-being of the City and to ensure that the economic base of the City is strong and vibrant now and for the future, thus maintaining the low tax rate the City has enjoyed for several years.

#### GOALS:

# Council Goals:

- #1, Economic Development capture opportunities for economic development and advance the economic health of the City
  - o Provide the citizens the City with a strong, diverse economy that provides a wide range of goods and services for the community and an economy that provides a high rate of taxable revenue to the City. This is accomplished while maintaining the City's innate ambience and character.
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Assist in finalizing and implementing current redevelopment and transportation projects, such as the downtown redevelopment efforts and the Fairfax Boulevard Master Plan, including facilitating the redevelopment of Northfax Gateway and Kamp Washington.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- Ensure that the City's economic base is strong and producing at optimum levels
- Promote the City's office and retail spaces to business prospects, vacant commercial properties to developers; assists businesses in their location decisions and processing through the City's administrative procedures
- Establish and implement economic development strategies, conduct studies and impact analysis on economic trends affecting the City. Develop and implement market strategies to encourage revitalization of the City's commercial areas. Assist in the resolution of issues affecting economic growth. Regularly meet with applicants for development projects; assist in coordinating activities with other City departments.
- Assist in the redevelopment of Old Town Fairfax into a destination location for the City residents and the surrounding area
- Assist in the revitalization of the Fairfax Boulevard Corridor consistent with the master plan and the concepts contained in the Comprehensive Plan
- Market the City and its benefits to the businesses in local, regional and national media to keep a stream of businesses, both office and retail/restaurants flowing into City commercial spaces
- Establish and maintain a business retention program. Develop and implement marketing strategies to encourage businesses to locate into the City
- Provide professional analysis of the commercial market and assistance to developers, businesses, institutions and City residents interested in the economic process and opportunities in the City.

DEPARTMENT: City Manager

DIVISION OR ACTIVITY: Economic Development

# **SERVICES AND PRODUCTS:**

- Staff the Economic Development Authority
- Staff the Fairfax Innovation Center (Small Business Incubator & International Business Accelerator)
- Maintain and expand data bases on relevant commercial land uses
- Serve as City's interface with the Chamber of Commerce and Downtown Fairfax Coalition
- Place media advertising and public relations articles
- Create new fulfillment pieces and republishing of existing materials
- Maintain a listing of available spaces office, retail, restaurant and industrial
- Maintain a listing of vacant properties and/or properties for redevelopment
- Provide economic development data to City departments and the public
- Liaison with business community and organizations
- Recruit new business and work to retain existing businesses as appropriate
- Manage EDA and certain City-owned properties
- Manage the disposition of City-owned properties
- Represent City at regional economic development and tourism development organizations

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Office Space – Vacancy Rate	12.4%	10.5%	13.6%	13.0%
Retail Space – Vacancy Rate	4.7%	3.2%	3.7%	3.5%
Number of Advertisements	4	3	2	2
Number of Restaurants	142	144	183	185
Average Daily Rate (Hospitality)	\$96	\$99	\$102	\$102
Occupancy Rate (Hospitality)	72%	74%	75%	75%

#### **Performance Measurement Results:**

• The City's overall commercial vacancy rates compare favorably to those in surrounding regions. An overview of the office market vacancy rate indicates:

0	Greater Fairfax County:	13.9%
0	Washington D.C. metropolitan region:	13.6%
0	U.S. National office market:	16.9%

A slightly different condition holds for retail vacancy rates:

0	Greater Fairfax County:	2.5%
0	Washington D.C. metropolitan region:	4.7%
0	U.S. National retail market:	10.8%

Cost Center 461210: Economic Development											
Title	_	Y 2014 Actual	_	Y 2015 Budget	_	Y 2015 stimate	_	Y 2016 adopted		riance to sudget \$	Variance to Budget %
Salaries	\$	64,608	\$	95,013	\$	98,340	\$	99,324	\$	4,311	4.54%
Fringe Benefits		25,832		40,456		41,435		40,239		(217)	-0.54%
Purchased Services		20,029		97,000		97,000		48,000		(49,000)	-50.52%
Internal Services		-		-		-		-		· -	0.00%
Other Charges		45,279		49,800		49,800		364,800		315,000	632.53%
Supplies & Materials		1,986		1,000		1,000		1,000		· -	0.00%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	157,734	\$	283,269	\$	287,575	\$	553,363	\$	270,094	95.35%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Economic Develop Director	26	1.0	1.0	1.0	1.0
Total FTE		1.0	1.0	1.0	1.0

DEPARTMENT: City Manager
DIVISION OR ACTIVITY: Cable TV

#### **BUDGET COMMENTS:**

An increase of \$6,932 or 2.81% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$6,938 or 3.97%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$2,189 or 3.55%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Other Charges, decrease of \$700 or 31.53%
  - Travel and training was reduced to remain flat with FY 2014 actual expenses.
- Internal Services Allocation increase of \$2,538 or N/A%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$2,538 in cost is budgeted for Cable in FY 2016 versus \$0 in FY 2015.

#### PROGRAM:

The Community Relations Office manages a complete communications program to keep residents and the media informed of municipal services and activities. The Cable TV division helps the City achieve its communication goals through the use of video on cable television, online and DVD/Blu-ray discs. This division oversees the main video control room at City Hall, the mobile studio and nine remote PEG sites, including Old Town Hall, Fairfax High School, Lanier Middle School, Daniels Run Elementary School, Providence Elementary School, Police Station, Stacy C. Sherwood Community Center, Fairfax Museum and Visitor Center and the Civil War Interpretive Center. This division also oversees Cable Franchise Agreements and assists citizens with questions, concerns or complaints about cable service.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - Keep residents and businesses informed of timely and pertinent information through the use of video programming. The programs are shown on the city's cable television station, Cityscreen-12, which is carried on the Cox Communications cable network and on Verizon FiOS, on the city's web site and on the city's YouTube channel. Copies of Cityscreen-12 programming are available on DVD and Blu-ray discs for purchase or loan.
  - o Manage issues pertaining to Cable Franchise Agreements and to oversee the Cable Capital Grant Fund. Encourage community-wide involvement in the governing process.
- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Foster better communication between the City and neighborhoods.

# City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Program the electronic bulletin board on Cityscreen-12 with timely and pertinent information important to the community
- Televise live, unedited coverage of City Council meetings and work sessions
- Televise live, unedited coverage of Planning Commission meetings and work sessions
- Televise live, unedited coverage of School Board meetings
- Produce and televise "The Fairfax Scene" magazine programs
- Produce and televise special and cultural events and activities
- Produce and televise public service programs that promote an understanding of City government and the safety and quality of life of those in the community
- Produce and televise promos for special and cultural events and activities
- Produce training and recruitment videos for city departments

DEPARTMENT: City Manager
DIVISION OR ACTIVITY: Cable TV

# **OBJECTIVES** (continued):

- Provide election results from City of Fairfax precincts
- Provide 24/7 streaming of Cityscreen-12 on the City's website
- Provide a video archive of recent Cityscreen-12 programming including meetings and special events
- Provide content on the city's YouTube channel
- Provide DVD and Blu-ray copies of programs as requested
- Oversee Cable Franchise Agreements
- Assist citizens with unresolved issues with cable service
- Oversee the Cable Capital Grant Fund

# **Ongoing Programming:**

- 24-hour bulletin board
- City Council meetings
- School Board meetings
- Planning Commission meetings
- The Fairfax Scene program

# **Special Programming:**

- Special event coverage (i.e. Independence Day Parade, Spotlight on the Arts, Fall Festival)
- Training and recruitment videos
- Budget presentation
- · City Election results
- Public Service Announcements/Event Promotional Videos

#### On-line Video Archive:

 All televised meetings, The Fairfax Scene programs and special programming are available in the online video archive at <a href="https://www.fairfaxva.gov">www.fairfaxva.gov</a>.

#### YouTube Channel:

• The Fairfax Scene programs, special programming, recruitment videos, promos and public service announcements are posted on the City's YouTube Channel: CityofFairfaxVA.

# Discs for purchase and loan:

- All Cityscreen-12 programs are available for purchase on Blu-ray discs or on DVDs
- DVDs of all Cityscreen-12 programs are available for loan in the City Manager's Office

DEPARTMENT: City Manager DIVISION OR ACTIVITY: Cable TV

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
City Council meetings/work sessions televised	23	23	22	33
School Board meetings televised/recorded*	11	10/11	10/11	10/11
Planning Commission meetings televised	12	19	17	21
Fairfax Scenes produced and televised	10	10	10	10
Special programming	24	16	17	18
Outcome Measures				
Percentage of programs shown on Cityscreen-12 and City's web site Percentage of programs available to the	100%	100%	100%	100%
public on City's web site, City's YouTube channel and on Blu-ray/DVD	100%	100%	100%	100%

#### **Performance Measurement Results:**

The increase in City Council meetings/work sessions televised is because the City Council has added a separate work session on the first Tuesday of the month.

<sup>\*</sup>In the event that the School Board and Planning Commission hold simultaneous meetings, the body that is regularly scheduled to be televised is televised and the other body's meeting is recorded as a wide-shot only and added to the video archive.

	Cost Center 415160: Cable TV											
Title		/ 2014 ctual	_	Y 2015 Budget	_	Y 2015 stimate	-	Y 2016 Adopted		iance to	Variance to Budget %	
Salaries	\$	144,739	\$	174,899	\$	177,016	\$	181,837	\$	6,938	3.97%	
Fringe Benefits		22,036		61,606		59,272		59,417		(2,189)	-3.55%	
Purchased Services		3,647		6,375		6,252		6,720		345	5.41%	
Internal Services		-		-		-		2,538		2,538	0.00%	
Other Charges		1,514		2,220		720		1,520		(700)	-31.53%	
Supplies & Materials		609		1,500		1,500		1,500		` <u>-</u>	0.00%	
Capital Outlay		-		-		-		-		-	0.00%	
Total	\$	172,545	\$	246,600	\$	244,759	\$	253,532	\$	6,932	2.81%	

Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Cable Television Manager	23	0.75	1.00	1.00	1.00
Cable TV Technician (P/T)	19	0.75	0.75	0.75	0.75
Total FTE		1.50	1.75	1.75	1.75

DEPARTMENT: Personnel

**DIVISION OR ACTIVITY:** Risk Management

#### **BUDGET COMMENTS:**

A decrease of \$28,732 or 8.95% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Internal Services, decrease of \$4,266 or 8.95%

• The overall decrease in departmental costs results in a decrease to the amounts allocated to the enterprise funds through this line item.

## Other Charges, decrease of \$33,565 or 9.44%

• The premiums for property insurance decreased due to the sale of the water utility.

## Supplies & Materials, decrease of \$750 or 85.71%

 One-time funds of \$750 to upgrade new employee orientation equipment, included in FY 2015, are not needed in FY 2016.

#### PROGRAM:

The risk management program is composed of five main operational areas including insurance procurement, claims management, safety and loss control, administration of the City's workers' compensation program and contract review.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Protect the financial resources of the City, and provide a safe work environment.
  - o Promote a safety program and a liability loss prevention program that is functional and effective.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVE**:

To reduce the frequency and severity of losses and to minimize liability exposure through an effective loss control program.

#### **SERVICES AND PRODUCTS:**

- Workers' Compensation Program
- Safety Education Program
- Loss Control Activities
- Claims Management Loss Recovery
- Property and Liability Insurance
- Risk Management Information System
- Contract review for risk allocation

#### PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of preventable accidents	41	40	39	37
Number of lost day injuries	17	12	15	16
Number of lost days	172	165	167	151
Number of light duty days	513	494	480	471

- Preventable accidents expected to decrease now that defensive driver training is in place.
- Number of lost and light duty work days projected to increase due to injuries requiring surgery.

	Cost Center 415230: Risk Management										
Title	FY 2 <u>Actu</u>		FY 2015 Budget	-	FY 2015 Estimate	_	FY 2016 Adopted		riance to udget \$	Variance to Budget %	
Purchased Services	\$ 4	1,073	\$ 12,468	\$	12,468	\$	13,785	\$	1,317	10.56%	
Internal Services	(136	5,100)	(47,676)		(47,676)		(43,410)		4,266	8.95%	
Other Charges	449	,300	355,384		408,040		321,819		(33,565)	-9.44%	
Supplies & Materials		125	875		875		125		(750)	-85.71%	
Capital Outlay		-	-		-		-		-	0.00%	
Total	\$ 317	7,399	\$ 321,051	\$	373,707	\$	292,319	\$	(28,732)	-8.95%	

DEPARTMENT: Department of Information Technology

**DIVISION OR ACTIVITY:** Telephone

#### **BUDGET COMMENTS:**

There are no material budget adjustments from the FY 2015 Adopted Budget to fund the FY 2016 Adopted Budget.

#### PROGRAM:

The telephone communications system is a VoIP telephone service that provides a full range of telecommunications features.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure efficient transmission of information internally and externally via telephone, computer and Internet.
  - o Enable employees and citizens to interact directly with departments in the transaction of City business

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

· Maintain telephone system in an effective manner for all users

#### **SERVICES AND PRODUCTS:**

Management of the telephone infrastructure and services

#### **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Telephone support call response	810	820	820	910
Outcome Measures				
Request completed in a timely/sat. fashion	99%	99%	99%	99%

- The City continues to expand the number of telephones and facilities that must be supported, as well as the types of services required. The Fire Training Center, the City Hall Emergency Operations Center (EOC), Blenheim and the Museum were examples of the expansion efforts.
- Internet Services. In addition to increasing the bandwidth to all City facilities, the City completed a failover initiative between Verizon ISP and Cox ISP.
- FTE dedicated to handle all telephone communication issues is 0.5.

	Cost Center 415240: Telephone											
Title	_	Y 2014 Actual	-	Y 2015 Budget	-	Y 2015 stimate	-	Y 2016 Adopted		riance to udget \$	Variance to Budget %	
Internal Services Other Charges	\$	(28,611) 143,484	\$	(17,139) 134,000	\$	(18,418) 144,000	\$	(18,418) 144,000	\$	(1,279) 10,000	-7.46% 7.46%	
Total	\$	114,873	\$	116,861	\$	125,582	\$	125,582	\$	8,721	7.46%	

DEPARTMENT: Department of Information Technology DIVISION OR ACTIVITY: Information Technology and Support

#### **BUDGET COMMENTS:**

An increase of \$165,212 or 8.37% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$47,096 or 5.33%.
  - 3.5% merit and 1.0% COLA
  - A position was reclassified to a higher grade.
- Purchased Services, increase of \$25,952 or 5.15%
  - \$15,500 increase in computer fees/contracts for software licenses and security certificates.
  - \$10,400 increase in equipment maintenance for software and mobile app maintenance.
- Other Charges, decrease of \$11,600 or 8.57%
  - \$6,000 reduction in travel and training to keep funding level with FY 2014 actual expenses.
  - \$5,600 reduction in equipment rental resulting from renegotiations with Cox and Verizon for lower ISP fees.
- Capital Outlay, increase of \$108,809 or 61.23%
  - Increase for switch and router replacement at City Hall and Police headquarters. Replacement should occur every eight years.

#### PROGRAM:

The Department of Information Technology provides technical services to City departments in three core functions:

Enterprise Architecture Business Process Improvement Service Management

#### **GOALS:**

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - Provide guidance and assistance in identifying appropriate technology to improve City operations and functions and to ensure efficient and effective City operations by providing computer services and technology tools to departments.
  - o Utilize technology (Facebook, Twitter, Email, Pinterest, Print and City Website) to make information and links readily available to the public.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES:**

- Formulate and implement the City's Information Technology (IT) strategic plan
- Facilitate a 24-hour City Hall through e-government solutions
- Provide project management and oversight to City technology projects
- Operate a full-service data center providing 24-hour service to City staff
- · Minimize long-term expenses associated with technical services
- Provide systems support for specialized staff requests
- Provide support to users of City computer systems
- Operate and maintain the City's enterprise network

DEPARTMENT: Department of Information Technology DIVISION OR ACTIVITY: Information Technology and Support

#### **SERVICES AND PRODUCTS:**

- Development, design and implementation of the City's Enterprise Architecture including business applications and telecommunications infrastructure
- Security and preservation of electronic information and systems
- Telecommunications implementation and operations.
- Management of the City's technology infrastructure and systems.
- Management of the Data Center for enterprise applications
- System analysis and design; data modeling and database design, and data warehouse
- Web and server application development

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Technical Support				
Technical service call responses	6950	7100	7200	7300
Number of workstations/computers	200	200	210	210
Number Laptops supported	95	95	95	95
Number of Mobile Devices: Cell Phones, Tablets and Smart Phones.	310	310	320	325
Network Administration				
Network support call responses	2400	2575	2600	2600
Number of servers	43	43	43	43
Number of applications/systems	133	134	134	134
Number of routers, switches and	90	92	94	94
Application Programming				
Requests for Web Services	1690	1750	1750	1820
Requests for GIS Services	1270	1300	1300	1300
Requests for queries/reports	400	550	700	800
Requests for custom applications	37	40	50	57
Outcome Measurers				
Network Management FTE	1.2	1.2	1.2	1.2
Computer time available	AVG 99.9%	AVG 99.9%	AVG 99.9%	AVG 99.9%

- Requests for services have increased over time as the City has continued to develop its use of technology to
  deliver services more efficiently. GIS and additional mapping capability, additional web based services and more
  sophisticated use of general office software has increased the need for more targeted support. Implementation of
  the new Tax and Revenue application and a redesigned city website will increase support slightly, as will the
  addition of mobile devices and mobile applications.
- The number of servers has declined as we increase our use of virtual technology.

	Cost (	Center 41	525	0: Informa	itio	n Techno	log	У		
Title	_	Y 2014 Actual	_	Y 2015 Budget	_	Y 2015 stimate	_	Y 2016 Adopted	 riance to udget \$	Variance to Budget %
Salaries	\$	810,290	\$	883,302	\$	915,964	\$	930,398	\$ 47,096	5.33%
Fringe Benefits		286,029		374,950		378,407		375,945	995	0.27%
Purchased Services		460,162		504,170		504,170		530,122	25,952	5.15%
Internal Services		(571,851)		(127,751)		(127,751)		(134,646)	(6,895)	-5.40%
Other Charges		133,036		135,400		135,400		123,800	(11,600)	-8.57%
Supplies & Materials		44,707		25,645		25,645		26,500	855	3.33%
Capital Outlay		153,710		177,700		177,700		286,509	108,809	61.23%
Total	\$1	,316,083	\$1	,973,416	\$2	2,009,535	\$2	2,138,628	\$ 165,212	8.37%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Information Tech	**	1.0	1.0	1.0	1.0
Assistant Director of Info. Tech.	27	1.0	1.0	1.0	1.0
Program / Systems Analyst	24	1.0	1.0	1.0	1.0
Web Architect	24	1.0	1.0	1.0	1.0
Telecommunications Manager	24	1.0	1.0	1.0	1.0
GIS Manager	23	1.0	1.0	1.0	1.0
Network Administrator	22	1.0	1.0	1.0	1.0
IT Specialist	21	0.0	0.0	0.0	0.0
Telecommunications Technician	21	1.0	1.0	1.0	1.0
Computer Technician II	18	1.0	1.0	1.0	1.0
Operations Technician	13	0.0	0.0	0.0	0.0
Total FTE		9.0	9.0	9.0	9.0

DEPARTMENT: Personnel

DIVISION OR ACTIVITY: Printing and Office Supplies

#### **BUDGET COMMENTS:**

An increase of \$15,514 or 7.07% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

## Purchased Services, decrease of \$700 or 100.00%

A maintenance contract on older equipment has expired and is no longer needed.

## Other Charges, increase of \$45,000 or 30.72%

 Increase in postage expense of \$30,000 for mailing the Cityscene and \$15,000 to overall higher postage costs.

## Supplies & Materials, decrease of \$25,300 or 60.24%

 Significant cuts to purchases of toner for de-centralized printers and restriction of the use of color printers are being implemented. The leases for the large, centralized printers include the cost of toner, and are more cost efficient than multiple, desktop printers of various models.

#### PROGRAM:

Office support services for City operations are centralized in one function that provides office machines, office supplies, mail activities and duplicating of documents.

## GOALS:

## Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure efficient departmental operations by providing needed office services.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Provide in-house duplicating, collation and binding services
- Maintain a stockroom of supplies for use by all departments within the City
- Provide mail service to all units

DEPARTMENT: Personnel

DIVISION OR ACTIVITY: Printing and Office Supplies

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Pieces of mail processed annually	215,000	215,000	215,000	215,000
Supply orders filled	25	25	25	25
Mail room copying (pages)	530,000	530,000	530,000	530,000
Special printing projects	28	28	28	28
Number of agenda mailings	2,000	2,000	2,000	2,000
Outcome Measures				
Percentage of mail deliveries made as scheduled	100%	100%	100%	TBD

- The number of items mailed has decreased due to the availability and use of electronic formats and communications.
- Supply orders for FY15 and FY16 will remain flat as a result of budget reductions.
- Mail room copying and printing projects are expected to remain flat.
- Special printing projects are expected to remain flat.
- Agenda mailings have decreased due to the availability and use of electronic formats and communications.

	Cost Center 415260: Printing and Office Supplies											
Title	_	Y 2014 Actual	_	Y 2015 Budget	_	Y 2015 Stimate	_	Y 2016 adopted		riance to Sudget \$	Variance to Budget %	
Salaries	\$	45,418	\$	49,704	\$	47,201	\$	49,342	\$	(362)	-0.73%	
Fringe Benefits		19,129		20,291		20,134		19,990		(301)	-1.48%	
Purchased Services		495		700		-		-		(700)	-100.00%	
Internal Services		(57,661)		(39,887)		(39,887)		(42,709)		(2,822)	-7.08%	
Other Charges		159,033		146,480		191,480		191,480		45,000	30.72%	
Supplies & Materials		39,279		42,000		35,500		16,700		(25,300)	-60.24%	
Capital Outlay		-		-		-		-		-	0.00%	
Total	\$	205,693	\$	219,288	\$	254,428	\$	234,802	\$	15,514	7.07%	

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Mail / Duplication Services Admin.	12	1.0	1.0	1.0	1.0
Total FTE		1.0	1.0	1.0	1.0

DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Fleet Maintenance

#### **BUDGET COMMENTS:**

A decrease of \$48,221 or 1.57% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$108,850 or 34.34%
  - Increase in vehicle maintenance costs driven by aging fleet and higher labor costs.
- Supplies & Materials, decrease of \$178,854 or 10.76%
  - Decrease in fuel and lubricants due to lower oil prices.

#### PROGRAM:

An aggressive preventative and predictive maintenance program to maintain the City's fleet in an efficient and reliable manner. The City's fleet maintenance fund functions as an Internal Service fund, whereby each city department gets charged for its proportionate share of annual vehicle maintenance costs.

#### **GOALS:**

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Protect the City's \$18 million plus investment in vehicles and other motorized equipment by keeping it in safe and efficient working order with minimal downtime.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Maintain all motorized equipment
- Perform preventive and predictive maintenance
- Inspect brakes monthly
- Provide fuel and lubricants
- Perform major and minor mechanical repairs
- Repair body and interior of damaged vehicles
- Maintain facility in accordance with all state and federal regulations
- Looking for more effective ways to reduce operating cost.

- · Reliable and efficient fleet of City vehicles
- Safety and emission inspections
- Write specifications for new vehicles
- Modifications to vehicles
- Welding
- Fueling and operation and recordkeeping
- Property yard supplies distribution
- · Emergency road service
- Surplus vehicle preparation
- Two way radio maintenance

DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Fleet Maintenance

#### PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimated	FY 2016 Projected
Output Measures				
Number of repair orders	3,766	3,766	2,872	2,983
Total Fleet	664	664	653	642
PM Downtime hours	468,000	468,000	468,000	468,000
Efficiency Measures				
Mechanic to vehicle ratio	1/83	1/83	1/86	1/64
National average	1/45	1/45	1/45	1/55
Outcome Measures				
Vehicle availability	90%	90%	90%	90%
National average	95%	95%	95%	95%

- Repair orders are expected to remain flat in FY 2016 as a result of budget reductions.
- The mechanic to vehicle ratio remains fairly constant. This is double the industry average, but has not negatively impacted vehicle availability. Staff employs the use of overtime to assist with busy periods, and the City uses a contractor to perform work on Fire Department vehicles due to their unique specifications.
- FY 2016 projected Mechanic to Vehicle Ratio will change from 1/86 to 1/64 if the Mechanic I position is approved. If the position isn't approved then the FY 2016 projected will stay at 1/86.

	Cost Center	415270: Fleet	t Maintenand	е		
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Salaries	\$ 863,024	\$ 777,285	\$ 835,545	\$ 803,645	\$ 26,360	3.39%
Fringe Benefits	292,926	318,884	321,061	313,557	(5,327)	-1.67%
Purchased Services	510,833	317,000	422,000	425,850	108,850	34.34%
Other Charges	8,923	5,500	8,000	6,250	750	13.64%
Supplies & Materials	1,770,170	1,661,600	1,612,670	1,482,746	(178,854)	-10.76%
Capital Outlay	-	-	-	-	-	0.00%
Subtotal	3,445,876	3,080,269	3,199,275	3,032,048	(48,221)	-1.57%
Internal Services	(3,473,414)	(3,080,269)	(3,199,275)	(3,032,048)	48,221	1.57%
Total	\$ (27,538)	\$ -	\$ -	-	\$ -	0.00%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Automotive Supervisor	22	1.0	1.0	1.0	1.0
Automotive Parts Supervisor	18	1.0	1.0	1.0	1.0
Automotive Night Supervisor	18	1.0	1.0	1.0	1.0
Mechanic III	16	2.0	1.0	1.0	1.0
Mechanic II	14	2.0	2.0	2.0	2.0
Mechanic I	13	4.0	4.0	4.0	4.0
Automotive Parts Assistant Mgr	13	0.0	0.0	0.0	0.0
Administrative Assistant III	12	1.0	1.0	1.0	1.0
Automotive Parts Assistant	10	1.0	1.0	1.0	1.0
Total FTE		13.0	12.0	12.0	12.0

DEPARTMENT: Finance

DIVISION OR ACTIVITY: Finance and Accounting

#### **BUDGET COMMENTS:**

An increase of \$42,525 or 5.52% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, increase of \$45,208 or 7.23%

- Two vacant positions were filled at a higher grade than originally budgeted in FY 2015.
- 3.5% merit and 1.0% COLA

#### Fringe, increase of \$5,384 or 2.02%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### Purchased Services, decrease of \$500 or 35.71%

Funds of \$500 to advertise open positions will no longer be needed since the department is fully-staffed.

## Internal Services Allocation increase of \$7,288 or 5.52%

• The overall decrease in departmental costs results in an increase to the amounts allocated to the enterprise funds through this line item.

#### PROGRAM:

The finance and accounting element of the Finance Department provides financial services, financial management and direction for the City organizations.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure fiscal stability and efficient departmental operations by providing financial accounting and reporting, purchasing and budgeting services.
  - o Build a culture of transparency and predictability.
  - o Ensure the appropriate level of department assistance and guidance as it relates to the implementation of the City Council's goals, guidelines, and financial policies.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES**:

- Control and record the results of all financial operations; report this information to City, State and federal agencies
  and the public in a timely manner; and process all accounts payable, inventory and payroll transactions
  (accounting)
- Provide centralized procurement to all City departments in a timely manner at the lowest and best cost available (purchasing)
- Prepare and administer the operating and capital budgets of the City (budget)

- Operating and capital budget preparation
- Payroll
- Procurement
- Accounts payable, including purchasing card (p-card) program administration
- Management reporting
- Financial reporting (Comprehensive Annual Financial Report, or CAFR)
- Tax Reporting
- Administration of City's supplemental retirement plan

DEPARTMENT: Finance

DIVISION OR ACTIVITY: Finance and Accounting

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Payroll checks issued (nearly 100%		_		_
direct deposit now)	10	0	10	0
Prepare monthly and quarterly payroll reports and send to state and federal				
agencies	Yes	Yes	Yes	Yes
Purchase orders issued (should drop				
with use of p-cards)	1,800	1,500	1,500	1,400
P-card Rebate	\$36,000	\$38,000	\$38,000	\$40,000
Outcome Measures				
Receive "Clean" Annual Audit Opinion				
as reported in the Consolidated				
Financial Report (CAFR)	Yes	Yes	Yes	Yes
Prepare State Comparative Cost Report and issue draft CAFR to Virginia Auditor				
of Public Accounts by 11/30	Yes	Yes	Yes	Yes
Service Quality				1.00
Obtain GFOA Certificate of				
Achievement for CAFR	Yes	Yes	Yes	Yes
Obtain GFOA Distinguished Budget			. 55	
Presentation Award for Operating				
Budget	Yes	Yes	Yes	Yes
Execute and Manage Budget	Yes	Yes	Yes	Yes
Preparation Process	res	res	res	res

#### **Performance Measurement Results:**

The Office of Finance continues to meet all mandates and guidelines for the City's financial reporting. For FY 2013, the City's Comprehensive Annual Financial Report (CAFR) was awarded a Certificate of Achievement for Excellence in Financial Reporting upon review by the Government Finance Officers Association (GFOA). The FY 2014 CAFR has been submitted to the GFOA again this year in hopes of obtaining another award. In addition, the City's FY 2015 Operating Budget also received a Distinguished Budget Presentation Award from the GFOA. The Office of Finance strives annually to receive both awards.

	Cos	t Center 4	154	10: Financ	ce (	& Account	tinç	9		
Title	ا	FY 2014 <u>Actual</u>		FY 2015 <u>Budget</u>	_	FY 2015 Estimate		FY 2016 Adopted	 riance to udget \$	Variance to Budget %
Salaries	\$	581,842	\$	625,635	\$	657,873	\$	670,843	\$ 45,208	7.23%
Fringe Benefits		222,669		266,393		272,537		271,777	5,384	2.02%
Purchased Services		623		1,400		900		900	(500)	-35.71%
Internal Services		(194,120)		(132, 132)		(132, 132)		(139,420)	(7,288)	-5.52%
Other Charges		7,226		6,330		6,330		6,050	(280)	-4.42%
Supplies & Materials		3,242		3,400		3,400		3,400	` -	0.00%
Capital Outlay		-		-		-		, -	-	0.00%
Total	\$	621,482	\$	771,026	\$	808,908	\$	813,551	\$ 42,525	5.52%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Finance*	**	0.5	0.5	0.5	0.5
Assistant Director of Finance	28	1.0	1.0	1.0	1.0
Budget Manager	24	1.0	1.0	1.0	1.0
Buyer	20	1.0	1.0	1.0	1.0
Accounting Technician	15	1.0	1.0	1.0	1.0
Accounting Specialist	15	1.0	1.0	1.0	1.0
Finance Technician	13	2.0	2.0	2.0	2.0
Total FTE		7.5	7.5	7.5	7.5

<sup>\*</sup> Serves dually as Assistant City Manager

DEPARTMENT: Finance

DIVISION OR ACTIVITY: Real Estate Assessment

#### **BUDGET COMMENTS:**

An increase of \$22,105 or 3.72% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$24,020 or 5.99%
  - 3.5% merit and 1.0% COLA
  - A position was reclassified to a higher grade.
- Purchased Services, decrease of \$2,000 or 52.63%
  - \$2,000 reduction in contract services to keep funding level with FY 2014 actual expenses.

#### PROGRAM:

The Real Estate division of the Finance Department annually appraises real property to determine fair market value for tax purposes and notifies owners of new assessments yearly.

#### GOALS:

## Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure the fair and equitable assessment of all real property in the City of Fairfax based on fair market value, the end result being the fair and even distribution of the tax burden among all property owners.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- List and appraise all existing real property within City limits
- List and appraise all new construction based on final permits
- Maintain an assessment/sales ratio of between 95 and 98 percent
- Maintain a coefficient of dispersion of between 5 and 9 percent
- Obtain sales data on all transactions occurring within the City
- Administer residential and commercial partial exemption programs for rehabilitated property

- Maintain computer assisted mass appraisal system (Assess Pro by Patriot Properties)
- Annual real estate assessment notification
- Real estate land book
- Property and sales data
- Inform and educate public
- Serve as support staff to Board of Equalization

DEPARTMENT: Finance

DIVISION OR ACTIVITY: Real Estate Assessment

## **PERFORMANCE MEASURES:**

Indicators	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of parcels assessed	8,841	8,938	8,960	8,983
Total assessed value-taxable	\$5.22B	\$5.34B	\$5.55B	\$5.65B
Total assessed value-exempt	\$489M	\$494M	\$499M	\$499M
Number of building permits	591	819	913	1100
New construction value (growth)	\$37.1M	\$36.5M	\$32.0M	\$38.0M
Properties in Rehab programs	174	166	163	142
Tax \$ exempted for Rehab	\$171,542	\$177,694	\$183,530	\$160,204
Outcome Measures				
Coefficient of Dispersion	7.55%	7.81%	7.5%	7.5%
Efficiency Measures				
Per parcel maintenance cost	\$57.79	\$53.29	\$66.31	\$67.87
Cost per tax dollar assessed	\$.0095	\$.0089	\$.0101	\$.0102
Service Quality				
Median Sales Assessment Ratio	94.57%	91.04%	92.50%	95.00%

## **Performance Measurement Notes:**

- Real estate assessments are on a calendar year basis (for example, FY2016 Projected reflects assessed values as of 1/1/15).
- Coefficient of Dispersion and Median Sales Assessment Ratio for FY2013 and FY2014 obtained from the Virginia Department of Taxation.
- Coefficient of Dispersion and Median Sales Assessment Ratio for FY2015 and FY2016 were estimated based on data available at the time.
- The Coefficient of Dispersion is a statistical measure of uniformity in the assessment of real property.
- Efficiency measures in FY2016 were calculated using the current tax rate of \$1.04/\$100 for residential and \$1.095/\$100 for commercial.

	Cost C	enter 41	542	0: Real E	stat	e Assessn	nen	t		
Title		Y 2014 actual	_	Y 2015 Budget	_	FY 2015 Estimate		Y 2016 Adopted	 iance to udget \$	Variance to Budget %
Salaries	\$	352,661	\$	400,729	\$	420,563	\$	424,749	\$ 24,020	5.99%
Fringe Benefits		164,948		170,404		174,622		171,421	1,017	0.60%
Purchased Services		1,238		3,800		1,800		1,800	(2,000)	-52.63%
Internal Services		-		-		-		-	_	0.00%
Other Charges		17,066		17,342		17,342		16,140	(1,202)	-6.93%
Supplies & Materials		998		1,900		1,900		2,170	270	14.21%
Capital Outlay		-		-		-		-	-	0.00%
Total	\$	536,911	\$	594,175	\$	616,227	\$	616,280	\$ 22,105	3.72%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Real Estate Assessor	26	1.0	1.0	1.0	1.0
Real Estate Appraiser II	20	1.0	1.0	1.0	1.0
Real Estate Appraiser I	17	0.0	1.0	1.0	1.0
Real Estate Appraiser Trainee	14	1.0	1.0	1.0	1.0
Appraisal Technician	13	1.0	1.0	1.0	1.0
Total FTE		4.0	5.0	5.0	5.0

**DEPARTMENT:** Treasurer

DIVISION OR ACTIVITY: Treasury Services

#### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

The Treasurer's Office, headed by an official elected by City residents, collects revenues, disburses monies and is custodian of funds. The Commonwealth of Virginia reimburses the City for a portion of the approved state salaries and expenses for this program.

#### GOALS:

## Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure the City's fiscal integrity and viability by efficiently collecting and accurately accounting for City, Federal, State, and other revenues.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Provide efficient methods for collecting revenues and taxes including the use of technological advances to improve customer services
- Provide exceptional customer service which includes:
  - Responding to ALL customer inquiries with empathy and courtesy
  - Providing accurate information and guidance to the public
  - Minimizing customer wait times at the counter and on the phone
  - Demonstrating integrity, competence and reliability on all customer transactions, thereby fostering community trust
  - Creating a marketing mentality in communicating deadlines to customers so as to minimize late penalties and interest
- Collect delinquent tax revenue
- Maintain a collection ratio of a minimum of 98% for Real Estate and Personal Property Tax Collection
- Deposit funds within 24 hours of receipt.
- Disburse checks and wire transfers as directed by the Finance Department after ensuring that funds are available for payment
- Invest funds to obtain the highest rate of return while ensuring maximum security of principal
- Manage cash in a manner designed to prevent the necessity of utilizing short term borrowing to meet working capital needs
- Collect and remit State income and estimated tax payments
- Project applicable City revenue for annual budget using an analytical process

- Collection from customers in person, by mail or via internet, payments for:
  - real estate and personal property taxes (including issuing city decals)
  - city invoices
  - security alarms
  - dog tags
  - service fees
  - delinquent collection: real estate, personal property and meals taxes; business licenses; pre-Fairfax
     Water utility bills
  - state income and estimated income taxes, cigarette taxes
  - Walk-in DMV services
  - vehicle transactions (titles, registrations, decals, plates, handicap decals, trip passes)
  - driving records
  - Signature on checks guaranteeing availability of funds
  - Information on City funds and revenue collecting

**DEPARTMENT:** Treasurer

**DIVISION OR ACTIVITY:** Treasury Services

## **PERFORMANCE MEASURES:**

	FY 2014	FY 2015	FY 2015	FY 2016					
Indicators	Actual	Budget	Estimate	Projected					
Output Measures									
Delinquent Tax Collection	\$1,146,580	\$1,085,000	\$1,185,000	\$1,150,000					
Late payment penalty collected	252,314	250,000	250,000	250,000					
Interest on delinquent taxes	105,008	100,000	100,000	100,000					
Outcome Measures									
Collection Ratio for Current Taxes for Previous Fiscal Year (2014):									
Personal Property Tax	96.8%								

98.3%

## Collection Rate for Prior Years' Taxes through End of Previous Fiscal Year (2014):

Personal Property Tax 98.6% Real Estate Tax 99.9%

## **Performance Measurement Results:**

Real Estate Tax

The City has met its objective for Real Estate Property Tax collection in FY 2014. FY2014 Personal Property Tax was at a higher percentage than FY2013 and within 1.2% of meeting the objective. The City fully expects the same trend to continue for FY 2015 and FY 2016.

	Cost Center 415440: Treasurer								
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %			
Salaries	\$ 562,275	\$ 553,384	\$ 559,253	\$ 565,531	\$ 12,147	2.20%			
Fringe Benefits	205,751	227,065	233,072	222,366	(4,699)	-2.07%			
Purchased Services	9,713	16,306	16,375	19,075	2,769	16.98%			
Internal Services	(212,697	) (20,192)	(20, 192)	(21,077)	(885)	-4.38%			
Other Charges	20,101	16,850	20,475	17,675	825	4.90%			
Supplies & Materials	34,047	33,900	34,000	36,550	2,650	7.82%			
Capital Outlay	-	-	-	-	-	0.00%			
Total	\$ 619,191	\$ 827,313	\$ 842,984	\$ 840,120	\$ 12,807	1.55%			

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Treasurer	28	1.0	1.0	1.0	1.0
Deputy Treasurer	22	1.0	1.0	1.0	1.0
Accounting Technician	15	1.0	1.0	1.0	1.0
Treasury Technician II	13	2.0	2.0	2.0	2.0
Collections Specialist	12	1.0	1.0	1.0	1.0
Treasury Technician I	11	1.0	1.0	1.0	1.0
Decal Enforce. Officer (P/T)	6	0.75	0.75	0.75	0.75
Total FTE		7.75	7.75	7.75	7.75

DEPARTMENT: Commissioner of the Revenue DIVISION OR ACTIVITY: Commissioner of the Revenue

#### **BUDGET COMMENTS:**

An increase of \$14,018 or 1.34% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$18,612 or 2.60%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$6,812 or 2.29%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### PROGRAM:

The Revenue office is headed by a Commissioner of the Revenue, who is a constitutional officer of the Commonwealth, elected by City residents. The office assesses for tax purposes the value of tangible property tax, both individual and business, and collects business tax revenues due the City. The office also receives and transmits State income and estimated income taxes, and therefore, the Commonwealth of Virginia reimburses the City for one-half the approved State salaries and expenses for this program.

#### GOALS:

#### Council Goals:

- #2, Governance high-performance, efficient, communicative, and open governing system
  - o Ensure the City's fiscal integrity and viability by fairly and uniformly administering revenue collection due to the City from individuals and businesses.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES**:

- Assess, process and/or transmit taxes to the Treasurer's Office for:
  - business licenses
  - meals tax
  - local public utility use
  - local cigarette use
  - bank franchise
  - transient lodging charge (quarterly)
  - vehicle rental charge (quarterly) and report to state for payment to the City
  - personal property
- Update daily accurate and current revenue records on residents and businesses
- Routinely determine taxpayer liability for personal property taxes
- Administer and conduct a routine business revenue audit program
- Prorate personal property tax on vehicles
- Maintain cost per Personal Property at or below \$.04
- Maintain cost per BPOL at or below \$.05

- Business and professional licenses
- Tax assessments (other than real property)
- Information for taxpayers on tax related issues
- Assistance with filing all taxes administered
- Notification by mail annually of license renewals and tax filings
- Electronically transmit Virginia income tax accelerated refund returns which usually provides taxpayer with refund check in five or less days
- Annual notification of vehicle registration and personal property tax return

DEPARTMENT: Commissioner of the Revenue Commissioner of the Revenue

## **PERFORMANCE MEASURES:**

Indicators Output Measures	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Personal property revenue	\$10,243,703	\$10,496,392	\$10,817,018	\$10,875,000
BPOL Revenue	\$8,709,712	\$9,275,000	\$8,950,000	\$9,050,000
Efficiency Measures				
Cost per dollar levied – Personal Property	0.0300	0.0338	0.0338	0.0346
Cost per dollar levied – BPOL	0.0561	0.0485	0.0485	0.0530

## **Performance Measures Results:**

The Commissioner of Revenue's office strives to remain at or below its targeted levels for cost per Personal Property and cost per BPOL. However, these targeted figures may be adjusted following a fiscal year. This will allow for more accurate and realistic targets due to changes in assessments, personnel costs, and the projected number of BPOL licenses.

	Cost Center 415450: Commissioner of the Revenue										
Title	·	FY 2014 <u>Actual</u>	_	Y 2015 Budget	_	FY 2015 Estimate	_	FY 2016 Adopted		riance to udget \$	Variance to Budget %
Salaries	\$	699,031	\$	715,828	\$	725,355	\$	734,440	\$	18,612	2.60%
Fringe Benefits		276,106		296,869		284,179		290,057		(6,812)	-2.29%
Purchased Services		523		2,450		400		2,950		500	20.41%
Internal Services		6,471		5,571		5,571		5,789		218	3.91%
Other Charges		4,469		4,900		4,900		4,900		-	0.00%
Supplies & Materials		17,838		20,500		22,000		22,000		1,500	7.32%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	1,004,438	\$1	,046,118	\$	1,042,404	\$	1,060,136	\$	14,018	1.34%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Commissioner of Revenue	28	1.0	1.0	1.0	1.0
Deputy Comm. Of Revenue	22	1.0	1.0	1.0	1.0
Revenue Auditor	20	2.0	2.0	2.0	2.0
Revenue Inspector	15	2.0	2.0	2.0	2.0
Tax Technician	13	2.0	2.0	2.0	2.0
Administrative Assistant I	10	1.0	1.0	1.0	1.0
Total FTE		9.00	9.00	9.00	9.00

DEPARTMENTS: Retirement Expenses and Community Pool Expense Contribution

DIVISION OR ACTIVITY: Miscellaneous Expenditures

## **BUDGET COMMENTS:**

A decrease of \$9,500 or 6.17% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

## • Other Charges, decrease of \$15,000 or 35.71%

• The City provides water to its three community pools at no cost. The decrease of \$15,000 is based on actual FY 2014 water usage.

Cost Center 415457 - Retirement Expense & Cost Center 415458 - Pool Maintenance										
Title	-	FY 2014 Actual	-	FY 2015 Budget	-	TY 2015	_	FY 2016 Adopted	 riance to Sudget \$	Variance to Budget %
Purchased Services Other Charges	\$	104,900 27,319	\$	112,000 42,000	\$	112,000 28,000	\$	117,500 27,000	\$ 5,500 (15,000)	4.91% -35.71%
Total	\$	132,219	\$	154,000	\$	140,000	\$	144,500	\$ (9,500)	-6.17%

FY 2016 Adopted Bud	et - City of	f Fairfax.	Virginia
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# **PUBLIC SAFETY**

## **POLICE DEPARTMENT**

	Pol	ice Departmer	nt Budget Sum	nmary		
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$ 7,598,742	\$ 7,911,608	\$ 7,549,735	\$ 7,686,424	\$ (225,184)	-2.85%
Fringe Benefits	3,423,905	3,703,305	3,635,925	3,283,079	(420,226)	
Purchased Services	235,025	287,800	287,800	296,800	9,000	3.13%
Internal Services	420,022	361,531	361,053	389,316	27,785	7.69%
Other Charges	208,085	223,519	225,599	218,228	(5,291)	-2.37%
Supplies & Materials	230,829	195,000	195,000	203,000	8,000	4.10%
Capital Outlay	-	-	-	-	-	0.00%
			I <del></del>		14 (22= 242)	. ====
Total Expenditures	\$12,116,608	\$12,682,763	\$12,255,112	\$12,076,847	\$ (605,916)	-4.78%
Revenues						
Animal Licenses	\$ 10,195	\$ 12,000	\$ 11,000	\$ 11,000	\$ (1,000)	-8.33%
Peddlers Permits	10,099	8,369	10,000	10,000	1,631	19.49%
Court Fines / Forfeitures	737,038	750,000	735,000	725,504	(24,496)	-3.27%
Parking Meter Violations	100,905	107,000	64,185	107,000	-	0.00%
Sale of Record Copies	3,397	2,376	4,000	4,000	1,624	68.35%
False Alarm Fees	37,150	34,000	36,975	37,000	3,000	8.82%
Animal Control Fees	2,339	2,004	3,000	3,500	1,496	74.65%
State Aid - Police	595,124	595,124	557,133	595,133	9	0.00%
Grants	44,703	22,800	28,623	22,880	80	0.35%
Total Revenues	\$ 1,540,950	\$ 1,533,673	\$ 1,449,916	\$ 1,516,017	\$ (17,656)	-1.15%
Net Cost to the City	\$10,575,658	\$11,149,090	\$10,805,196	\$10,560,830	\$ (588,260)	-5.28%
Total FTE	90.0	90.3	90.3	90.3	3	

DEPARTMENT: Police

DIVISION OR ACTIVITY: Administration

#### **BUDGET COMMENTS:**

A decrease of \$13,878 or 1.18% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Fringe, decrease of \$28,147 or 8.75%

• Decrease due to a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### Purchased Services, decrease of \$19,500 or 44,02%

Funds are not required for the promotion process, which occurs every other year.

## • Internal Services, increase of \$25,137 or 372.73%

 The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$31,881 in cost is budgeted for Police Admin in FY 2016 versus \$6,744 in FY 2015.

#### PROGRAM:

The administrative function of the Police Department provides central direction and control over all organizational components of the agency. All complaints about police services are reviewed by the Chief of Police and Professional Standards Division Commander who also oversees the internal affairs process. The administration function also develops and maintains the budgets for current and anticipated police service needs, maintains and oversees an internal audit and inspection program, develops policy and manages the training functions of the department.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Protect persons and property in the City of Fairfax through the fair and impartial enforcement of the laws of the Commonwealth of Virginia and the City of Fairfax.
  - o Enhance community safety and security by working collaboratively with residents.
  - o Enhance quality of life measures and amenities with continued emphasis on recommendations of the Livability Task Force.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- Ensure direction, leadership and management to all police employees
- Maintain public safety through the recruitment, selection, retention and development of professional, dedicated and citizen-oriented officers and civilians to perform police services
- Research, plan and budget for police service needs for current and future years in order to maintain the quality of
  police service, anticipate changing needs and use innovative methods in providing police related services to the
  community
- Ensure the integrity of the department and its members in order to maintain the strong public confidence that is now in place
- Provide progressive training opportunities for all department employees

DEPARTMENT: Police

**DIVISION OR ACTIVITY:** Administration

#### **SERVICES AND PRODUCTS:**

- Continued community liaison with civic and business leaders, civic groups and professional organizations
- Conduct routine inspections and audit to ensure the agency is meeting the highest standards in law enforcement
- Coordination of city-wide enforcement, investigation and prevention of criminal and traffic offenses
- Administration of the Internal Affairs and citizen complaint/commendation function
- Budget, planning and research
- Training Administration

#### **PERFORMANCE MEASURES:**

Indicators	CY 2014 Actual	CY 2015 Budget	CY 2015 Estimated	CY 2016 Projected
Output Measures				
Citizen complaints/All internal affairs cases: Investigated and processed	61	57	57	57
Citizen commendations received/processed	50	57	57	57
In-custody reports reviewed/analyzed	947	951	951	951

Note: The Police Department collects and reports performance measures on the calendar year rather than the fiscal year. The Performance Measurement tables in each cost center thus reflect calendar year information.

## PERFORMANCE MEASUREMENT RESULTS:

- Citizen complaints/internal affairs cases investigated and processed remain stable. The department includes all
  cases handled by the internal affairs function including motor vehicle accidents which were not the fault of
  department employees.
- In-custody reports reviewed/analyzed have increased slightly from 2014 due to an increase in the number of
  custodial arrests and non-custodial police transports. Arrests and transports are expected to remain consistent in
  out-year estimates. This number may fluctuate depending on crime and arrest rates.

		Cost C	ent	er 421110:	Ро	lice Admin	istr	ation		
Title	-	FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate	•	FY 2016 Adopted	 riance to Sudget \$	Variance to Budget %
Salaries	\$	606,136	\$	619,409	\$	613,695	\$	625,412	\$ 6,003	0.97%
Fringe Benefits		269,255		321,750		315,247		293,603	(28, 147)	-8.75%
Purchased Services		12,507		44,300		44,300		24,800	(19,500)	-44.02%
Internal Services		7,835		6,744		6,744		31,881	25,137	372.73%
Other Charges		101,700		100,019		100,019		102,648	2,629	2.63%
Supplies & Materials		77,402		79,000		79,000		79,000	-	0.00%
Capital Outlay		-		-		-		-	-	0.00%
Total	\$	1,074,836	\$	1,171,222	\$	1,159,005	\$	1,157,344	\$ (13,878)	-1.18%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Chief of Police	**	1.0	1.0	1.0	1.0
Assistant Chief	P 21	1.0	1.0	1.0	1.0
Captain	P 19	1.0	1.0	1.0	1.0
Police Lieutenant	P 16	1.0	1.0	1.0	1.0
Administrative Assistant IV	14	1.0	1.0	1.0	1.0
Administrative Assistant I	10	0.0	0.0	0.0	0.0
Total FTE		5.0	5.0	5.0	5.0

DEPARTMENT: Police

DIVISION OR ACTIVITY: Police Technical Services

#### **BUDGET COMMENTS:**

A decrease of \$484,801 or 12.45% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, decrease of \$257,579 or 10.70%

Decrease due to retirements and attrition.

## Fringe, decrease of \$209,004 or 19.52%

• Decrease due to retirements, attrition, and a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

## Purchased Services, increase of \$28,500 or 11.70%

- \$20,000 increase in equipment maintenance for updated storage for body-worn camera files.
- \$8,500 increase in contract services for additional polygraph services for police applicants

## Internal Services, decrease of \$38,798 or 53.14%

• The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$34,209 in cost is budgeted for Police Technical Services in FY 2016 versus \$73.007 in FY 2015.

#### PROGRAM:

The Technical Services cost center comprises the Administrative Services and Criminal Investigations Divisions which provide necessary and specialized operational support functions and services. These divisions are responsible for the Emergency Communications Center, Criminal Investigations, Police Records/Data Processing functions, and property management and evidence control.

#### GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure specialized services, investigations, enforcement, communications and support services are provided to citizens and various department sections and members.
  - o Enhance community safety and security by working collaboratively with residents.

## City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES**:

## Criminal Investigations Division

- To ensure timely and productive investigations of criminal incidents
- To maintain the high closure rate of Uniform Crime Report Part I offenses, including cases of robbery, burglary, assault, rape and auto theft
- To aggressively investigate illegal drug cases
- To assist with Homeland Security through intelligence gathering, and sharing with regional and national law enforcement agencies and participating in the Joint Terrorism Task Force
- To participate in a regional gang task force

## **Emergency Communications Center (ECC)**

- To maintain a high level of service during citizen interactions and contacts
- To ensure rapid dispatch of appropriate department personnel in answer to citizen calls

#### Police Records & Information Technology

- Continue to update the department's computer operating systems and network
- Upgrade the department's Record Management System and Computer Aided Dispatch
- To increase the number of in-car video cameras in the patrol fleet

DEPARTMENT: Police

DIVISION OR ACTIVITY: Police Technical Services

## **OBJECTIVES, CONTINUED:**

## Property & Evidence Section

- To maintain efforts to return evidence and property as soon as no longer needed
- To maintain strict security and inventory of all acquired in-custody property and evidence

#### **SERVICES AND PRODUCTS:**

- Apprehension of criminal offenders
- Emergency communication services
- Property/evidence security and control
- Records management services
- Internal IT services and law enforcement technology research/implementation
- Citizen Report/Incident information dissemination

#### **PERFORMANCE MEASURES:**

Indicators	CY 2014 Actual	CY 2015 Budget	CY 2015 Estimated	CY 2016 Projected
Output Measures				
Cases assigned	234	240	240	240
Cases closed	175	185	185	185
Calls for service	14,186	13,750	13,750	13,750
Total phone calls received	40,696	45,000	45,000	48,000
Outcome Measures				
Clearance rate	75%	77%	77%	77%

Note: The Police Department collects and reports performance measures on the calendar year rather than the fiscal year. The Performance Measurement tables in each cost center thus reflect calendar year information.

## PERFORMANCE MEASUREMENT RESULTS:

- The number of cases assigned to the Criminal Investigations Division remains stable.
- Clearance rates will fluctuate depending on case complexity and solvability factors.
- · Overall calls for service increased moderately.
- "Clearance rates" reflect only those cases assigned to CID.

	Cost Cei	nter 421120: Po	olice Technica	al Services		
Title	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Salaries	\$ 2,237,661	\$ 2,407,362	\$ 2,131,445	\$ 2,149,783	\$ (257,579)	-10.70%
Fringe Benefits	958,243	1,070,801	1,053,721	861,797	(209,004)	-19.52%
Purchased Services	222,518	243,500	243,500	272,000	28,500	11.70%
Internal Services	84,818	73,007	73,007	34,209	(38,798)	-53.14%
Other Charges	27,440	39,000	41,080	31,080	(7,920)	-20.31%
Supplies & Materials	56,878	61,500	61,500	61,500	-	0.00%
Capital Outlay	-	-	-	-	-	0.00%
Total	\$ 3,587,559	\$ 3,895,170	\$ 3,604,253	\$ 3,410,369	\$ (484,801)	-12.45%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Police Captain	P 19	2.0	2.0	2.0	2.0
Police Lieutenant	P 16	2.0	2.0	2.0	2.0
Detective Sergeant	P 14	1.0	1.0	1.0	1.0
Master Patrol Officer	P 12	9.0	9.0	9.0	8.0
Detective/PFC	P 11	1.0	1.0	1.0	1.0
Police IT Specialist	21	1.0	1.0	1.0	1.0
Police IT Technician	18	0.0	1.0	1.0	1.0
Dispatcher III	15	3.0	3.0	3.0	3.0
Dispatcher II	14	2.0	2.0	2.0	4.0
Dispatcher I	13	4.0	4.0	4.0	2.0
Police Records Specialist II	11	1.0	1.0	1.0	1.0
Administrative Assistant II	11	1.0	1.0	1.0	1.0
Police Records Specialist I	10	1.0	1.0	1.0	1.0
Total FTE		28.0	29.0	29.0	28.0

DEPARTMENT: Police

DIVISION OR ACTIVITY: Police Field Operations Division

#### **BUDGET COMMENTS:**

A decrease of \$107,236 or 1.41% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Fringe, decrease of \$183,075 or 7.92%

• Decrease due to a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### Internal Services, increase of \$41,446 or 14.71%

 The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$323,226 in cost is budgeted for Police Technical Services in FY 2016 versus \$281,780 in FY 2015.

#### PROGRAM:

The Field Operations component is primarily responsible for maintaining "street-level" police services. The Field Operations cost center includes the Patrol and the Support Operations Divisions, which provide services including traffic and crime enforcement, School Resource Officers, motorcycle patrol, K-9 units, school crossing guards, parking enforcement, public information/media relations activities, and animal control.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure a high degree of citizen security from criminal activity and a safe environment for motorists and pedestrians by providing aggressive response to calls for service and targeted patrol of problem areas.
  - o Enhance community safety and security by working collaboratively with residents and businesses.
  - o Address speed violations in neighborhoods with targeted enforcement.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

#### **Patrol Division**

- To ensure timely and productive responses to citizen calls for service 24 hours a day
- To promote compliance with both criminal and traffic laws
- To provide high visibility patrol and traffic enforcement in residential areas

## **Support Operations Division**

- To develop a more active outreach to the growing senior population
- To keep the community informed by use of media releases and social media
- To provide School Resource Officers to the middle and high school
- To enforce traffic and parking laws to ensure a smooth flow of traffic
- To provide for safe street crossing in school areas

#### **Animal Control**

- To protect the public from dangerous animals
- To enforce City ordinances that apply to domesticated animals

- 24-hour patrol of City streets
- Traffic enforcement
- Parking enforcement
- School crossing-guards
- Animal control & Canine patrol
- · Accident investigation and reporting

DEPARTMENT: Police

DIVISION OR ACTIVITY: Police Field Operations Division

## **SERVICES AND PRODUCTS (continued):**

Crime reduction and crime prevention education services

• Illegal drug and controlled substances education

#### **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimated	FY 2016 Projected
Output Measures				
Calls for service	14,186	13,750	14,000	14,000
Drunk driving arrests	111	180	135	155
Criminal arrests	1,330	1,375	1,375	1,375
Traffic summonses	10,264	12,000	11,000	11,000
Parking summonses	2,329	3,500	3,250	3,500
Animal cases	643	700	725	725

Note: The Police Department collects and reports performance measures on the calendar year rather than the fiscal year. The Performance Measurement tables in each cost center thus reflect calendar year information.

#### PERFORMANCE MEASUREMENT RESULTS:

- Calls for service increased moderately over last year and are within historical fluctuations.
- The number of criminal arrests, traffic summonses, parking summons and drunken driving arrests decreased due to sworn personnel retirements, staffing shortages, and position vacancies.

	Cost Center 421130: Police Field Operations									
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Salaries	\$ 4,754,944	\$ 4,884,837	\$ 4,804,595	\$ 4,911,230	\$ 26,393	0.54%				
Fringe Benefits	2,196,407	2,310,754	2,266,957	2,127,679	(183,075)	-7.92%				
Purchased Services	-	-	-	-	-	0.00%				
Internal Services	327,369	281,780	281,302	323,226	41,446	14.71%				
Other Charges	78,945	84,500	84,500	84,500	-	0.00%				
Supplies & Materials	96,548	54,500	54,500	62,500	8,000	14.68%				
Capital Outlay	-	-	-	-	-	0.00%				
Total	\$ 7,454,213	\$ 7,616,371	\$ 7,491,854	\$ 7,509,135	\$ (107,236)	-1.41%				

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Police Captain	P19	2.0	2.0	2.0	2.0
Police Lieutenant	P16	5.0	5.0	5.0	5.0
Police Sergeant	P14	6.0	6.0	6.0	6.0
Master Patrol Officer	P12	11.0	10.0	10.0	10.0
Police Officer	P10	12.0	12.0	12.0	12.0
Traffic Services Technician	14	1.0	1.0	1.0	1.0
Animal Control Officer	13	1.0	2.0	2.0	2.0
Animal Control Officer (P/T)	13	0.8	0.0	0.0	0.0
Police Officer First Class	11	13.0	13.0	13.0	13.0
Crossing Guard Super. (P/T)	10	0.8	0.8	0.8	0.8
Parking Enforce. Official	7	1.0	1.0	1.0	1.0
School Crossing Guard (P/T)	6	2.8	2.8	2.8	2.8
Parking Enforce. Official (P/T)	6	0.8	0.8	0.8	0.8
Total FTE		57.0	56.3	56.3	56.3

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# **PUBLIC SAFETY**

## FIRE DEPARTMENT

	Fire Do	epartment Bu	dget Summar	у			
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted		riance to Budget \$	Variance to Budget %
Expenditures							
Salaries	\$ 7,559,217	\$ 7,629,051	\$ 7,714,794	\$ 7,855,085	\$	226,034	2.96%
Fringe Benefits	3,271,304	3,456,341	3,516,970	3,328,311		(128,030)	-3.70%
Purchased Services	401,198	330,113	407,895	395,500		65,387	19.81%
Internal Services	610,864	501,026	501,026	585,155		84,129	16.79%
Other Charges	657,613	341,230	315,350	307,400		(33,830)	-9.91%
Supplies & Materials	286,102	269,750	275,250	279,250		9,500	3.52%
Capital Outlay	344,173	394,677	394,677	403,900		9,223	2.34%
Total Expenditures	\$13,130,471	\$12,922,188	\$13,125,963	\$13,154,601	\$	232,413	1.80%
Revenues							
Building Permits	\$ 159,725	\$ 250,000	\$ 160,000	\$ 210,000		(40,000)	
Electrical Permits	95,947	150,000	95,000	100,000		(50,000)	-33.33%
Plumbing Permits	61,399	80,000	60,000	70,000		(10,000)	-12.50%
Mechanical Insp Fees	104,185	120,000	111,183	110,000		(10,000)	-8.33%
Elevator Insp Fees	58,951	53,000	53,000	55,000		2,000	3.77%
Fire Marshal Permit	91,450	80,000	80,000	80,000		-	0.00%
Fire Protection System Per	19,161	35,000	20,000	30,000		(5,000)	-14.29%
Fire Marshal Develop Fees	8,355	10,000	10,000	10,000		-	0.00%
Public Safety Fees	38,635	49,000	38,624	49,000		-	0.00%
Rental Housing Permits	5,100	2,000	1,000	1,000		(1,000)	-50.00%
Fire Programs Fund	77,838	63,000	63,000	63,000		-	0.00%
Four for Life Grants	26,551	21,000	21,000	21,000		-	0.00%
Fire Equipment Mini Grant	1,000	-	-	-		-	0.00%
Ambulance Fees	1,074,753	900,000	1,112,417	1,134,665		234,665	26.07%
Fire Recovery Fee	200,000	200,000	200,000	200,000		-	0.00%
NCR Regional Planner Grant	135,340	125,000	150,000	150,000		25,000	20.00%
Emergency Management Grants	341,127	21,000	20,800	7,500		(13,500)	-64.29%
Total Revenues	\$ 2,499,518	\$ 2,159,000	\$ 2,196,024	\$ 2,291,165	\$	132,165	6.12%
		A 40 TOO 150	A 40 000 000	1 6 4 9 6 9 9 4 9 9	1.4	100.015	
Net Cost to the City	\$10,630,953	<b>\$ 10,763,188</b>	\$10,929,939	\$10,863,436	\$	100,248	0.93%
Total FTE	80.0	80.0	80.0	80.0	)		

DEPARTMENT: Fire

**DIVISION OR ACTIVITY:** Administration

#### **BUDGET COMMENTS:**

A decrease of \$27,847 or 1.87% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$30,639 or 3.90%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$19,605 or 5.02%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Internal Services Allocation decrease of \$40,731 or 57.06%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$30,649 in cost is budgeted for Fire Administration in FY 2016 versus \$71,380 in FY 2015.

#### PROGRAM:

The Administration Division of the Fire Department, supervised by the Fire Chief, develops procedures and oversees control of functions designed to provide for health, safety and the minimization of property damage to citizens of Fairfax.

#### GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Provide programs and procedures needed to protect people and property from fire, accident, illness and their related results.
  - o Enhance community safety and security by working collaboratively with residents and businesses.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- Provide direction and administration to the fire department
- Ensure the development, as well as, regular review of policies, programs and procedures targeted at the prevention and response to all hazards emergencies in the City
- Ensure training that develops the skills essential to minimizing loss of life and property is provided to all employees
- Establish policies and procedures to ensure responsible and accountable fiscal activities within City directives
- Develop and administer programs that ensure maintenance of personnel health, wellness and fitness in light of occupational hazards and promote safety in the work place
- Provide the community with information and education that enhances their ability to avoid catastrophe and to react properly when confronted with a life-threatening emergency
- Evaluate and measure the effectiveness of the service delivered to customers
- Provide city-wide oversight of emergency management and preparedness activities

- · Provides supervision and oversight for fire, emergency medical services and code enforcement
- Fire Prevention Code, Building Code, and City Code compliance
- Provides oversight of hazardous material regulation and mitigation procedures
- City of Fairfax Emergency Operations Plan

DEPARTMENT: Fire

DIVISION OR ACTIVITY: Administration

## **PERFORMANCE MEASURES:**

Indicators	CY 2014 Actual	CY 2015 Budget	CY 2015 Estimated	CY 2016 Projected
Output Measures				
Staff vacancies realized	3	2	5	0
Personnel hired	5	2	2	0
Personnel training hours received by Career and Volunteer staff	10,155	16,400	12,000	13,000
Vehicle accidents reviewed	10	10	10	7
Personnel injuries reported	27	30	30	20
Personnel injuries resulting in lost work days	2	2	2	2
Property damage and lost equipment incidents reviewed	7	20	15	15
Emergency plans and procedures reviewed or developed	20	20	20	20

Note: The Fire Department collects and reports performance measures on the calendar year rather than the fiscal year. The Performance Measurement tables in each cost center thus reflect calendar year information.

- The number of personnel hired is less than the staffing vacancies because we have 3 known retirements, but can't hire for these positions because of the SAFER Grant performance period.
- The decrease in training hours is attributed to our limited training budget and the reduction in the number of off duty training programs we were able to support. We continue to project more hours based on our desire to have a minimum of 240 hours of training per year per person.
- There was an increase in vehicle accidents for CY2014. This was a result of our apparatus striking objects on emergency incident scenes. We have purchased a new injury and accident reporting software package to better track these events and take proactive steps to eliminate the preventable events.
- We continue to remain constant with the number of reported personnel injuries for FY2014 and injuries resulting in lost work days.

Cost Center 422110: Fire & Rescue Administration										
Title		FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	 riance to udget \$	Variance to Budget %
Salaries	\$	762,938	\$	786,357	\$	804,333	\$	816,996	\$ 30,639	3.90%
Fringe Benefits		318,990		390,174		389,420		370,569	(19,605)	-5.02%
Purchased Services		39,940		37,300		38,650		39,700	2,400	6.43%
Internal Services		82,928		71,380		71,380		30,649	(40,731)	-57.06%
Other Charges		182,425		132,550		132,550		131,500	(1,050)	-0.79%
Supplies & Materials		4,603		6,000		6,000		6,000	· _	0.00%
Capital Outlay		40,298		66,400		66,400		66,900	500	0.75%
Total	\$	1,432,122	\$	1,490,161	\$	1,508,733	\$	1,462,314	\$ (27,847)	-1.87%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Fire Chief	**	1.0	1.0	1.0	1.0
Assistant Chief	22 F	1.0	1.0	1.0	1.0
Captain	17 F	2.0	2.0	2.0	2.0
Emergency Management Specialist	24	1.0	1.0	1.0	1.0
Master Technician	13 F	1.0	1.0	1.0	1.0
Management & Billing Analyst	15	1.0	1.0	1.0	1.0
Total FTE		7.0	7.0	7.0	7.0

DEPARTMENT: Fire

**DIVISION OR ACTIVITY:** Operations

#### **BUDGET COMMENTS:**

An increase of \$444,763 or 4.64% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$284,576 or 5.03%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$43,819 or 1.71%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Purchased Services, increase of \$62,987 or 22.88%
  - This increase is due to the higher cost of the county contract.
- Internal Services Allocation increase of \$133,676 or 35.65%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$508,675 in cost is budgeted for Fire Operations in FY 2016 versus \$374,999 in FY 2015.

#### PROGRAM:

The Operations Division is charged with emergency response to and mitigation of fire, flammable liquid, vehicle collisions, technical rescue and hazardous material incidents. The Division is also responsible for providing emergency treatment and transportation for patients with injuries and illnesses resulting from accidents or disease. Paramedics and EMT-Intermediates satisfy minimum staffing requirements for emergency medical response vehicles and provide advanced medical treatment capability to firefighting response vehicles.

## GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Prepare for, respond to and mitigate fire, flammable liquid, vehicle collision, technical rescue, hazard materials and emergency medical situations.
  - o Prepare for and respond quickly and expeditiously to emergency incidents, minimizing human suffering and loss.
  - o Enhance community safety and security by working collaboratively with residents and businesses.

## City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- Reduce death, disability and suffering as a result of illness or accident
- Increase our exposure to the community, providing community education and other specialized outreach programs and information to residents and businesses
- Emphasize team-building education and exercises at the field level
- Continue to maximize the use of qualified volunteers in functional riding capacities, thereby reducing overtime expenditures
- Continue emphasis on hazardous materials recognition and mitigation through future classes and education
- Maintain and test skills used in firefighting, emergency medicine, and hazardous material incident mitigation efforts, assuring quality response and actions by emergency workers, and minimum life and property losses
- Maintain a high level of technical skills through a comprehensive Department training program
- Maintain appropriate State certifications for all emergency service providers
- Evaluate programs and products for potential enhancement of the Department's service delivery capability
- Ensure quality patient care delivery through an appropriate quality management program

DEPARTMENT: Fire

**DIVISION OR ACTIVITY:** Operations

## **SERVICES AND PRODUCTS:**

- Immediate emergency medical response to injuries and illnesses by both EMS transport units and suppression units
- Emergency field services delivery for firefighting/suppression, motor vehicle accidents, rescues and hazardous materials incidents
- Public education for emergency medical and fire/life safety to citizens and businesses
- Pre incident plans developed for potential use in emergencies
- Development and delivery of a Citywide infection control management program
- Delivery of a home smoke detector installation/battery replacement program

#### **PERFORMANCE MEASURES:**

Indicators	CY 2014 Actual	CY 2015 Budget	CY 2015 Estimated	CY 2016 Projected
Output Measures				·
Total number of emergency vehicle responses Number of vehicle responses to fire and other	9,729	11,000	10,000	10,500
non EMS related incidents	4,134	3,000	4,200	4,500
Number of vehicle responses to EMS incidents Number of volunteer hours as suppression	5,595	8,000	5,800	6,000
minimum staffing Number of volunteer hours as suppression	1,308	2100	1,500	1,500
supplemental staffing Number of continuing education hours	2,585	3,000	2,700	2,700
(ALS/BLS) provided for career and FVFD	790	2,177	900	1000
Outcome Measures				
Volunteer members certified for suppression				
minimum staffing Volunteer members certified for suppression	10	15	15	20
supplemental staffing Career members who are certified as ALS	12	15	15	20
minimum staffing  Volunteer members who are certified as ALS	42	45	45	45
minimum staffing  Career members who are certified as BLS	0	0	0	0
minimum staffing	26	26	26	26

- The total number of vehicle responses has leveled off as expected with the number of ALS units in Fairfax County and the changes in how certain calls are coded in Fairfax County's system.
- Volunteer hours of minimum and supplemental staffing decreased in CY 2014. This is as a result of the number of members certified to ride and who participate in the truck staffing program.
- Volunteer minimum staffing in both suppression and EMS continues to cycle up and down based on the number
  of active and new volunteers in the system.

Cost Center 422120: Operations								
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %		
Salaries	\$ 5,749,915	\$ 5,656,513	\$ 5,826,107	\$ 5,941,089	\$ 284,576	5.03%		
Fringe Benefits	2,573,464	2,563,983	2,544,038	2,520,164	(43,819)	-1.71%		
Purchased Services	370,210	275,313	336,745	338,300	62,987	22.88%		
Internal Services	464,448	374,999	374,999	508,675	133,676	35.65%		
Other Charges	106,165	133,380	128,500	122,500	(10,880)	-8.16%		
Supplies & Materials	277,221	257,250	262,750	266,750	9,500	3.69%		
Capital Outlay	303,875	328,277	328,277	337,000	8,723	2.66%		
Total	\$ 9,845,298	\$ 9,589,715	\$ 9,801,416	\$10,034,478	\$ 444,763	4.64%		

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Battalion Chief	20 F	3.0	3.0	3.0	3.0
Captain	17 F	6.0	6.0	6.0	6.0
Lieutenant	15 F	9.0	9.0	9.0	9.0
Fire Medic	12 F	24.0	24.0	24.0	24.0
Technician	12 F	3.0	3.0	3.0	3.0
Master Technician	13 F	6.0	6.0	6.0	6.0
Fire Fighter	10 F	9.0	9.0	9.0	9.0
Total FTE		60.0	60.0	60.0	60.0

DEPARTMENT: Fire

DIVISION OR ACTIVITY: Code Administration

#### **BUDGET COMMENTS:**

A decrease of \$184,503 or 10.01% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, decrease of \$89,181 or 7.52%

• One inspector position filled at lower step than budgeted in prior year

## Fringe, decrease of \$64,606 or 12.87%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

#### Internal Services Allocation decrease of \$8,816 or 16.13%

 The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$45,831 in cost is budgeted for Fire Code Administration in FY 2016 versus \$54,647 in FY 2015.

## Other Charges, decrease of \$21,900 or 29.08%

This decrease represents the costs previously funded by grants that were not renewed for FY 2016.

#### PROGRAM:

The Code Administration Division promotes life and property safety through code compliance and public education.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure the public safety by enforcing recognized safety standards, by investigating fires, and by providing comprehensive safety education programs.
  - o Examine and amend, as appropriate, the regulations pertaining to construction in the City's mature residential areas, thereby ensuring that the balance between neighborhood improvement and neighborhood character is achieved.
  - Propose and enforce rules related to the care and maintenance of properties to enhance safety and preserve neighborhood character.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

DEPARTMENT: Fire

DIVISION OR ACTIVITY: Code Administration

## **OBJECTIVES**:

- Inspect all public and commercial buildings for safety and code compliance
- Review all site, building and tenant space plans for code compliance
- Inspect critical facilities or areas where large numbers of people gather, or where hazardous conditions exist and issue fire prevention code permits where required
- Maintain a program establishing uniform enforcement of fire lanes in the City to insure accessibility by emergency vehicles
- Investigate all fires and any accidents in which people are burned
- Assist homeowners with residential inspections and with home improvement guidance
- Provide life safety education programs for residents, schools, and businesses within the City
- Conduct inspections for enforcement of the Property Maintenance Code, and the Health and Safety Menaces section of the City Code

- Fire Prevention Code, Building Code and City Code compliance
- Life safety education programs

DEPARTMENT: Fire

DIVISION OR ACTIVITY: Code Administration

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Building/construction plans reviewed	1,003	1,600	1,200	1,600
Building permits issued	578	600	600	600
Estimated cost of construction	\$19,761,820	\$40,000,000	\$30,000,000	\$40,000,000
Other permits issued	1,736	1,900	1,800	1,900
Construction inspections conducted	7,639	9,000	8,000	9,000
Rental permits issued	22	50	25	25
Fire prevention permit inspections	641	450	600	600
In-home day care fire safety inspections	28	30	28	30
Property maintenance inspections	2,317	2,500	2,500	2,500
Tank farm facility inspections	200	200	200	200
Tank farm construction plans reviewed	22	20	20	20
Child Safety Seats Installed / Inspected	29	50	50	50
Smoke detectors and batteries installed Number of staff hours provided to Life	43	100	100	100
Safety Programs	135	250	200	250
Service Quality				
Percentage of investigations closed Customer satisfaction survey results	100%	N/A	100%*	TBD
(Scale 1-5)	4.9	4.9	4.9	4.9
Efficiency Measures				
Ratio of property loss to property value	16.8%	N/A	6.1%*	TBD
Outcome Measures				
Fire loss damage Total value of affected property from	\$2,163,330	N/A	\$195,520*	TBD
fire loss damage Number of citizens reached via	\$12,874,153	N/A	\$3,199,720*	TBD
community outreach programs	3,965	3,000	3,000	3,000

- Number of rental permits changed due to limitations mandated by state law.
- Property maintenance inspections are conducted by one full-time staff member and supplemented by construction inspectors as available. An anticipated increase in construction activity will result in a reduced ability to conduct maintenance inspections.
- Life safety education activities, including smoke detector and child seat installations, are performed by staff as time permits. An anticipated increase in construction activity may reduce the time available for these functions.

	Cost Cente	er 422140: Co	de Administra	tion		Cost Center 422140: Code Administration							
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %							
Salaries	\$ 1,046,364	\$ 1,186,181	\$ 1,084,354	\$ 1,097,000	\$ (89,181)	-7.52%							
Fringe Benefits	378,850	502,184	583,513	437,578	(64,606)	-12.87%							
Purchased Services	(8,952)	17,500	32,500	17,500	-	0.00%							
Internal Services	63,488	54,647	54,647	45,831	(8,816)	-16.13%							
Other Charges	369,022	75,300	54,300	53,400	(21,900)	-29.08%							
Supplies & Materials	4,278	6,500	6,500	6,500	-	0.00%							
Capital Outlay	-	-	-	-	-	0.00%							
Total	\$ 1,853,050	\$ 1,842,312	\$ 1,815,813	\$ 1,657,809	\$ (184,503)	-10.01%							

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Code Enforce.	22 F	1.0	1.0	1.0	1.0
Captain	17 F	1.0	1.0	1.0	1.0
Lieutenant*	15 F	2.0	2.0	2.0	2.0
Life Safety Educ. Off.	15 F	0.0	0.0	0.0	0.0
Engineering Plans Examiner	21	1.0	1.0	1.0	1.0
Senior Inspector	19	4.0	4.0	4.0	4.0
Building Inspector	17	0.0	0.0	0.0	0.0
Property Maint. Inspector	17	1.0	1.0	1.0	1.0
Permit Technicians	13	3.0	3.0	3.0	3.0
Total FTE		13.0	13.0	13.0	13.0

# **PUBLIC WORKS**

	Pub	lic Works Bud	get Summary			
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$ 5,277,777	\$ 5,196,918	\$ 5,291,952	\$ 5,355,818	\$ 158,900	3.06%
Fringe Benefits	2,097,934	1,931,022	1,880,000	1,875,394	(55,628)	-2.88%
Purchased Services	1,312,373	1,424,070	1,381,993	1,428,198	4,128	0.29%
Internal Services	791,209	764,191	764,191	494,486	(269,705)	-35.29%
Other Charges	1,281,948	1,393,414	1,365,869	1,371,331	(22,083)	-1.58%
Supplies & Materials	822,142	833,122	860,788	846,225	13,103	1.57%
Capital Outlay	77,513	75,000	75,000	105,000	30,000	40.00%
Total Expenditures	\$11,660,897	\$11,617,737	\$11,619,794	\$11,476,452	\$ (141,285)	-1.22%
Revenues						
Meals Tax	\$ 1,425,850	\$ 1,493,750	\$ 1,475,000	\$ 1,500,000	\$ 6,250	0.42%
Cemetery Interments	74,730	41,600	73,712	60,000	18,400	44.23%
Street Opening Permits	56,900	50,000	50,000	40,000	(10,000)	-20.00%
Public ROW Use Fees	234,730	225,000	214,390	225,000	-	0.00%
Photo Red Light	126,386	300,000	380,000	360,000	60,000	20.00%
Sale of Surplus Property	52,500	10,000	48,811	25,000	15,000	150.00%
Sale of Cemetery Lots	24,408	22,700	49,248	33,700	11,000	48.46%
Perpetual Cemetery Care	5,161	2,000	3,900	4,200	2,200	110.00%
Recycled Newspapers	-	-	-	-	-	0.00%
Street & Highway Maintenance	2,383,636	2,501,829	2,449,215	2,448,852	(52,977)	-2.12%
Solid Waste Grant	6,366	6,501	6,501	6,501	-	0.00%
Total Revenues	\$ 4,390,666	\$ 4,653,380	\$ 4,750,777	\$ 4,703,253	\$ 49,873	1.07%
Net Cost to the City	\$ 7,270,230	\$ 6,964,357	\$ 6,869,017	\$ 6,773,199	\$ (191,158)	-2.74%
Total FTE	77.8	77.3	76.1	76.1	I	

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Highways - Asphalt

#### **BUDGET COMMENTS:**

A decrease of \$70,838 or 5.77% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, increase of \$24,780 or 4.40%

3.5% merit and 1.0% COLA

## Fringe, decrease of \$5,725 or 2.66%

 Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

## Internal Services, decrease of \$66,393 or 33.85%

• The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$129,736 in cost is budgeted in FY 2016 versus \$196,129 in FY 2015.

### Other Charges, decrease of \$23,500 or 37.90%

- \$5,500 decrease in travel and training to keep funding level with FY 2014 actual expense.
- \$18,000 decrease in other services to provide funding for purchase of street inventory data program while keeping the remaining funding level with FY 2014 actual expense.

#### PROGRAM:

The Highway Asphalt Division of the Public Works Department maintains the City's road surface infrastructure. The asphalt crew repairs potholes, repaves roadways, maintains shoulders, gravel lots, neighborhood walking paths and traffic calming devises.

#### GOALS:

## Council Goals:

- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
  - o Ensure a safe and efficient highway and pedestrian transportation system for the public, by keeping City highways, streets and pedestrian walkways in excellent condition.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES**:

- Maintain ride-ability on 15.5 miles of primary highways and 56.5 miles of secondary and residential streets
- Maintain anti-cut-through traffic devices
- Address potholes within 12 hours of citizen request

- Street repair and resurfacing
- Pothole repair
- Shoulder maintenance
- Repair asphalt pedestrian pathways
- Traffic calming device installation and maintenance
- Install and maintain guardrails
- · Repair bridge decks
- Maintain City-owned gravel parking areas
- Work with Dominion Virginia Power to provide street lighting where needed

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Highways/Asphalt

## PERFORMANCE MEASURES

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Street asphalt repairs (tons)	1,700	2,200	2,200
Street preventive maint. (man hrs)	3,890	4,940	4,940
Assist other depts/divisions (man hrs)	1,500	500	500
Paving Oversight (man hrs)	1,900	2,200	2,900
Infrastructure Projects (man hrs)	4,050	3,700	3,000

- CIP paving oversight
- CIP asphalt sidewalk replacement oversight
- CIP crack sealing oversight
- Repaired multiple sections of guardrail citywide
- Performed winter gravel lot maintenance downtown
- Repaired Leonard Dr at Judicial Dr
- Performed asphalt base repairs on Blackthorn Ct, Boxford Ct, Estel Rd, Jermantown Rd, University Dr, and Poplar St
- Performed surface repairs on Burke Station Rd and Confederate Ln
- Performed pothole repairs citywide
- Repaired depression on University Dr

	Cost Center 431110: Asphalt Maintenance										
Title	-	FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		riance to udget \$	Variance to Budget %
Salaries	\$	568,879	\$	562,900	\$	579,326	\$	587,680	\$	24,780	4.40%
Fringe Benefits		267,526		214,908		208,424		209,183		(5,725)	-2.66%
Purchased Services		1,379		2,000		2,000		2,000		-	0.00%
Internal Services		227,860		196,129		196,129		129,736		(66,393)	-33.85%
Other Charges		19,689		62,000		35,000		38,500		(23,500)	-37.90%
Supplies & Materials		150,353		190,000		185,000		190,000		_	0.00%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	1,235,686	\$	1,227,937	\$	1,205,879	\$	1,157,099	\$	(70,838)	-5.77%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Division Superintendent	25	1.0	0.5	0.5	0.5
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Administrative Assistant III	12	1.0	1.0	1.0	1.0
Equipment Operator	12	2.0	2.0	2.0	2.0
Truck Driver II	10	1.0	1.0	1.0	1.0
Truck Driver I	9	2.0	2.0	2.0	2.0
Total FTE		9.0	8.5	8.5	8.5

DIVISION OR ACTIVITY: Highways - Concrete

#### **BUDGET COMMENTS:**

A decrease of \$160,479 or 18.39% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Salaries, decrease of \$16,956 or 4.07%

• Decrease is due to vacancy, partially offset by increased overtime.

## Fringe, decrease of \$18,321 or 11.45%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

## Internal Services, decrease of \$123,202 or 62.82%

• The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$72,927 in cost is budgeted in FY 2016 versus \$196,129 in FY 2015.

#### PROGRAM:

The Highway Concrete Division of the Public Works Department maintains City concrete infrastructures. The concrete crew repairs and replaces curbs, gutters, sidewalks, driveway entrances and handicap ramps. This division is also responsible for installing and maintaining downtown brick sidewalks and brick crosswalks.

#### GOALS:

#### Council Goals:

- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
- Ensure a safe and efficient highway and pedestrian transportation system for the public, by keeping City pedestrian walkways and curbs in excellent condition.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Build and maintain dedicated curbs, gutters, concrete and brick sidewalks and crosswalks for safe system pedestrian access throughout the City street system
- Continue to replace concrete infrastructure that has exceeded the designed life expectancy

- Concrete sidewalk construction
- Brick sidewalk/crosswalk construction and maintenance
- Curb and gutter construction
- Driveway entrance construction
- Handicap ramp construction
- Granite curb repair
- Maintenance of City-owned retaining walls
- Illegal sign removal in city right-of-ways
- Graffiti removal
- Retro-fit existing handicap ramps citywide

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Highways/Concrete

#### PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Concrete repairs (yds)	250	380	380
Concrete preventive maint. (man hrs)	3,540	5,900	2,840
Downtown brick sidewalk repair (man hrs)	2,600	1,940	2,700
Assist other depts/divisions (man hrs)	1,000	500	00
Illegal ROW sign removal (man hrs)	2,900	2,000	2,800
Concrete project oversight (man hrs)	1,300	1,000	3,000

- Installation of curb on Roberts Rd, Rodgers Rd, Jermantown Rd, West Dr, Pinehurst Ave
- Sidewalk replacement on Virginia St, Country Hill Dr, West Dr, Brookwood Dr, Old Post Rd, Pinehurst Ave, Sharpe's Meadow Ln
- Brick sidewalk repairs on Sager Ave, Main St, West Dr, Old Lee Hwy, University Dr, Chain Bridge Rd, Blackthorn Ct, North St
- Installed historical markers
- Oversight of CIP concrete/brick contractors
- Graffiti removal
- Citywide illegal sign removal daily

	Cost Center 431111: Concrete Maintenance										
Title		Y 2014 Actual		FY 2015 Budget		FY 2015 Estimate	_	Y 2016		riance to Budget \$	Variance to Budget %
Salaries	\$	359,295	\$	416,736	\$	395,089	\$	399,780	\$	(16,956)	-4.07%
Fringe Benefits	•	196,739		160,030		151,017		141,709	-	(18,321)	-11.45%
Purchased Services		-		-		-		2,000		2,000	0.00%
Internal Services		227,860		196,129		196,129		72,927		(123,202)	-62.82%
Other Charges		25,117		29,650		29,650		27,650		(2,000)	-6.75%
Supplies & Materials		35,842		70,150		80,150		68,150		(2,000)	-2.85%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	844,853	\$	872,695	\$	852,035	\$	712,216	\$	(160,479)	-18.39%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Equipment Operator	12	1.0	1.0	1.0	1.0
Truck Driver II	10	2.0	2.0	0.0	0.0
Utility Worker II	10	1.0	1.0	2.0	2.0
Truck Driver I	9	1.0	1.0	1.0	1.0
Total FTE		7.0	7.0	6.0	6.0

DIVISION OR ACTIVITY: Snow and Ice Control

#### **BUDGET COMMENTS:**

An increase of \$68,748 or 18.42% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$25,842 or 38.85%
  - Higher overtime based on FY 2015 estimate.
- Fringe, increase of \$1,977 or 38.85%
  - FICA on increased overtime costs.
- Internal Services, increase of \$34,929 or 100.40%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$69,718 in cost is budgeted in FY 2016 versus \$34,789 in FY 2015.
- Supplies & Materials, decrease of \$22,000 or 11.12%
  - Decrease in amount of snow melting chemicals needed based on lower usage in FY 2015 versus FY 2014.
- Capital Outlay, increase of \$30,000 or 50.00%
  - Additional funding provided for more brining equipment for road pre-treatments prior to snow/ice storms.

#### PROGRAM:

Snow and ice control is an emergency duty of the Highways Division of the Public Works Department. Personnel are deployed on a round-the-clock basis to keep the City's streets, pedestrian ways and CUE bus stops safe for travel during winter storms.

#### GOALS:

## Council Goals:

- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
  - o Ensure a safe and efficient highway and pedestrian transportation system for the public by operating chemical spreaders, snow plows and snow blowers 24 hours a day when necessary to keep streets passable for City residents.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Place salt and sand on streets when snow or ice first begins to accumulate on the street
- Pre-treat roads with anti-icing brine material
- Plow snow from City streets when the depth of snow exceeds two inches
- Monitor weather conditions and prepare and train personnel for winter storms
- Make snow removal equipment operational by October 15 of each year
- · Keep City parking facilities cleared in the event of winter storms
- Keep CUE bus stops and pedestrian ways open during major snow of 6 inches or more

- Chemical treatment to road surfaces and parking lots
- Snowplowing of road surfaces and parking lots
- Anti-icing treatment of road surfaces
- Clear access to bus stops
- Clear sidewalks along primary roads

DIVISION OR ACTIVITY: Snow and Ice Control

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Total snowfall (inches)	40	6-20	6-20
Snow/Ice operations (man hrs)	9,500	4,000	4,000
Snow/Ice sidewalk clearing (man hrs)	1,500	300	300
Continuously treat main roads during storm (%)	100%	100%	100%

- Public Works crews monitor all potential snow/ice storms and provide immediate road treatment and snow removal.
- Crews pre-treat the primary roadways prior to the start of precipitation which provides for a safer riding surface and reduces ice bonding.

Cost Center 431120: Snow Removal											
Title	-	FY 2014 <u>Actual</u>		FY 2015 <u>Budget</u>		FY 2015 Estimate	_	FY 2016 Adopted		riance to udget \$	Variance to Budget %
Salaries	\$	168,357	\$	66,519	\$	94,280	\$	92,361	\$	25,842	38.85%
Fringe Benefits		15,104		5,089		7,650		7,066		1,977	38.85%
Internal Services		34,609		34,789		34,789		69,718		34,929	100.40%
Other Charges		6,531		9,000		9,000		7,000		(2,000)	-22.22%
Supplies & Materials		177,078		197,800		197,800		175,800		(22,000)	-11.12%
Capital Outlay		56,807		60,000		60,000		90,000		30,000	50.00%
Total	\$	458,486	\$	373,197	\$	403,519	\$	441,945	\$	68,748	18.42%

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Storm Drainage

#### **BUDGET COMMENTS:**

An increase of \$4,946 or 0.58% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$26,521 or 6.06%
  - Higher overtime based on FY 2015 estimate.
- Purchased Services, decrease of \$4,000 or 40.00%
  - Contract services reduced by \$4,000 provide some additional funding for tree removal and keep remaining funds level with FY 2014 actual expenses.
- Internal Services, decrease of \$28,044 or 21.56%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$102,029 in cost is budgeted in FY 2016 versus \$130,073 in FY 2015.
- Supplies & Materials, increase of \$10,000 or 18.35%
  - Additional funding provided to stay level with FY 2014 actual expenditures due to increased work volume.

#### PROGRAM:

The Storm Drainage Division maintains the City's storm water collection systems, which consist of 300,000 linear feet of storm pipe, 2,572 catch basins, 145 outfalls, 28 box culverts and 7 bridges. Crews replace deteriorated storm lines, perform preventive maintenance tasks biannually, clear blocked streams, repair box culverts, and repair damaged driveway pipe and ditch lines.

#### GOALS:

## Council Goals:

- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
- o Ensure a safe and efficient highway and pedestrian transportation system for the public by enabling storm water to drain unimpeded, thus preventing flooding on roads and pedestrian walkways.
- o Protect private property by ensuring the unobstructed flow of storm water through the City's creek system, and to provide safe and sound structures over waterways.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

- Clean ditch lines, storm pipes and catch basins
- Repair and replace storm pipes and catch basins
- Clean and clear stream beds of brush/obstacles to improve flow without affecting downstream properties
- Repair box culverts

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Storm Drainage

## **SERVICES AND PRODUCTS:**

- Catch basin repair
- Creek and stream maintenance
- Drainage ditch maintenance
- Storm sewer pipe maintenance, repair, and replacement
- Culvert repairs
- Bridge repairs
- Erosion stabilization

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Preventive maintenance (man hrs)	7,290	6,840	6,840
Assist other depts/divisions (man hrs)	1,000	500	500
Infrastructure projects (man hrs)	3,050	4,000	4,000

- Replaced collapsed pipe at University Dr and Main St
- Installed surface grate on Jermantown Rd
- Replaced 8 damaged storm catch basin tops
- Regraded ditch line on First St and Hallman St
- Regraded ditch line and installed new storm box on Oak PI
- Improved drainage per citizen request on Cedar Ave
- Made storm drainage improvements on Ranger Rd
- Regraded area for proper drainage on Confederate Ln
- Performed semi-annual cleaning of 1,840 storm structures
- Performed semi-annual outfall inspection
- Performed maintenance tasks to 25 storm structures
- Replaced broken headwall on Barlow Rd
- Inspected Dominion lights
- Oversight of CIP storm water contractors
- Read all commercial water meters for final bill
- Maintained fence at 11 Oaks and removed before development
- Set up brine tank mixing system

Cost Center 431130: Storm Drainage											
Title	-	Y 2014 Actual	-	FY 2015 Budget		FY 2015 Estimate	_	Y 2016		riance to udget \$	Variance to Budget %
Salaries	\$	447,705	\$	437,360	\$	456,151	\$	463,881	\$	26,521	6.06%
Fringe Benefits		173,752		166,170		154,359		156,747		(9,423)	-5.67%
Purchased Services		4,906		10,000		5,000		6,000		(4,000)	-40.00%
Internal Services		151,118		130,073		130,073		102,029		(28,044)	-21.56%
Other Charges		57,532		55,600		55,600		55,600		-	0.00%
Supplies & Materials		45,288		54,500		64,500		64,500		10,000	18.35%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	880,301	\$	853,703	\$	865,683	\$	848,757	\$	(4,946)	-0.58%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Equipment Operator I	12	1.0	1.0	1.0	1.0
Truck Driver II	10	1.0	1.0	1.0	1.0
Truck Driver I	9	3.0	3.0	3.0	3.0
Total FTE		7.0	7.0	7.0	7.0

DIVISION OR ACTIVITY: Signs, Signals, Lighting

#### **BUDGET COMMENTS:**

A decrease of \$8,129 or 0.39% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$36,617 or 4.37%
  - 3.5% merit increase and 1.0% COLA
- Internal Services, decrease of \$44,096 or 50.44%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$43,326 in cost is budgeted in FY 2016 versus \$87,422 in FY 2015.

#### PROGRAM:

Installing and maintaining traffic control devices – traffic/pedestrian signals, lane markings, traffic signs and directional markings – are activities of the Sign and Signal crew in the Highways Division of the Public Works Department.

#### GOALS:

## Council Goals:

- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
  - Ensure a safe and efficient highway and pedestrian transportation system for the public by controlling traffic flow with traffic signals, signs and markings that is effective under all driving conditions.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES:**

- Program changes to signal plans throughout the City
- Install and repair all associated traffic control devices including the City's 58 traffic signals and the 3 VDOT traffic signals maintained under agreement by the City
- Provide accurate data entry to central traffic command center computer for the synchronization of arterial traffic signals
- Stripe lines center lines, edge lines, stop lines and crosswalks semi-annually
- Design and install new, and repair and replace, existing signs
- Install and maintain lighted crosswalks
- Install and maintain vehicle detector systems and maintain signal communications system
- Maintain traffic signal battery backup power systems to limit signal outages
- Maintain emergency vehicle signal preemption system to reduce fire/EMS response time
- Administer operating costs for City street light system maintained by Virginia Power
- Traffic control assistance at City special events

DIVISION OR ACTIVITY: Signs, Signals, Lighting

## **SERVICES AND PRODUCTS:**

- Traffic and pedestrian signal installation, operation and maintenance
- Traffic sign installation and maintenance
- Pavement marking installation and maintenance
- Street name sign installation and maintenance
- Traffic control and signs for special events
- Central traffic signal computer operation
- Traffic signal timing optimization, implementation and adjustments
- Traffic conditions monitoring, accident reporting, and alleviation measures
- Emergency vehicle signal preempt installation, maintenance, and monitoring
- Signal construction inspection
- Street lighting
- Voting machine maintenance
- Yearly certification on the signal conflict monitors

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Signals preventative maintenance (crew hours)	1,760	1,860	1,860	1,900
Pavement markings (crew hours)	1,900	1,900	1,800	2,100
Sign maintenance (crew hours)	2,600	2,400	2,440	2,600

## **Performance Measurement Results:**

• The plan for this division is to continue to concentrate on preventative maintenance. With the decrease in the contract services budget, staff will have to perform more in-house tasks increasing the projected output measure hours.

Cost Center 431140: Signs, Signals, Lighting										
Title	- '	/ 2014 .ctual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	 riance to udget \$	Variance to Budget %
Salaries	\$	822,830	\$	837,589	\$	842,376	\$	874,206	\$ 36,617	4.37%
Fringe Benefits		305,043		305,784		311,879		303,534	(2,250)	-0.74%
Purchased Services		136,919		142,000		142,000		142,000	-	0.00%
Internal Services		127,083		87,422		87,422		43,326	(44,096)	-50.44%
Other Charges		530,447		556,286		556,286		552,886	(3,400)	-0.61%
Supplies & Materials		221,988		143,300		143,700		148,300	5,000	3.49%
Capital Outlay		-		-		-		-	-	0.00%
Total	\$ 2	,144,310	\$	2,072,381	\$	2,083,663	\$	2,064,252	\$ (8,129)	-0.39%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Traffic Signal Sys Engineer	23	1.0	1.0	1.0	1.0
Sign & Signal Supervisor	20	1.0	1.0	1.0	1.0
Traffic Signal & Comp Tech III	16	5.0	5.0	5.0	5.0
Sign & Signal Technician I	14	2.0	2.0	2.0	2.0
Sign Fabrication Tech	11	1.0	1.0	1.0	1.0
Line Loc Traffic Counter (P/T)	9	0.0	0.0	0.0	0.0
Total FTE		10.0	10.0	10.0	10.0

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Refuse Collection

#### **BUDGET COMMENTS:**

An increase of \$106,963 or 4.18% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$40,604 or 3.36%
  - Increase in funding for overtime to match FY 2014 actual expenses.
  - 3.5% merit increase and 1.0% COLA
- Internal Services, increase of \$77,716 or 33.50%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$309,679 in cost is budgeted in FY 2016 versus \$231,963 in FY 2015.

#### PROGRAM:

The collection and disposal of refuse and recycling programs are activities of the Operations Division of the Public Works Division.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
- o Ensure an attractive and sanitary community for citizens by collecting trash and recycling on a regular basis and by disposing it in an efficient and environmentally safe manner.
- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Collect household refuse and recycling
- Continue to strive for minimal homes missed for refuse and recycling
- Continually monitor all workloads and responses from citizens
- Pick up brush, grass clippings and tree limbs
- Recycle newspapers, cans, glass, plastic with once-a-week pick up
- Haul refuse to the solid waste transfer station
- Collect ferrous metals weekly
- Collect automotive batteries, tires, oil and antifreeze for special environmentally safe disposal
- Pick up litter along highways
- Looking for more effective ways to reduce operating cost.

- Limited weekly set out services for Elderly and Handicap
- Brush collection
- Weekly curbside recyclable collection
- Grass clipping collection
- · Recycling drop-off center
- · Recycling information and education
- Special debris collection
- White goods and metals collection
- Several programs phone books, Christmas trees

FUNCTION: Public Works
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: Refuse Collection

## **PERFORMANCE MEASURES:**

INDICATORS	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Number of homes served	6,498	6,600	6,600
Outcome Measures			
Number of homes missed for refuse	3%	3%	3%
Number of homes missed for recycling	1%	1%	1%

- The City continues to pick up all refuse from single family homes and townhouses.
- The City continues to strive for minimal homes missed for refuse and recycling, and monitors all workloads and responses from citizens.
- Increase participation in Residential and Commercial Recycling programs through education and community involvement.

	Cost Center 431210: Refuse Collections										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %					
Salaries	\$ 1,224,504	\$ 1,209,341	\$ 1,235,422	\$ 1,249,945	\$ 40,604	3.36%					
Fringe Benefits	525,540	479,701	463,653	464,319	(15,382)	-3.21%					
Purchased Services	437,241	470,000	470,000	470,000	-	0.00%					
Internal Services	269,492	231,963	231,963	309,679	77,716	33.50%					
Other Charges	105,705	143,000	143,000	143,000	-	0.00%					
Supplies & Materials	32,255	27,975	32,000	32,000	4,025	14.39%					
Capital Outlay	-	-	-	-	-	0.00%					
Total	\$ 2,594,737	\$ 2,561,980	\$ 2,576,038	\$ 2,668,943	\$ 106,963	4.18%					

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Operations Director	25	1.0	1.0	1.0	1.0
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Sanitation Driver	10	8.0	8.0	8.0	8.0
Sanitation Worker III	8	0.0	0.0	0.0	0.0
Sanitation Worker II	6	6.0	6.0	6.0	6.0
Sanitation Worker I	5	6.0	6.0	6.0	6.0
Total FTE		23.0	23.0	23.0	23.0

**DIVISION OR ACTIVITY:** Facilities Maintenance

## **BUDGET COMMENTS:**

An increase of \$32,146 or 1.98% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$21,865 or 4.29%
  - 3.5% merit increase and 1.0% COLA
- Supplies & Materials, increase of \$15,000 or 16.48%
  - Operating supplies funding increased by \$15,000 based on actual FY 2014 expenses.

#### PROGRAM:

An aggressive preventative maintenance program including cleaning, repairing, renovating, providing utility service, and managing mechanical equipment contracts.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Protect the City's \$53 million investment in facilities, provide employees with a pleasant and productive work environment and provide citizens with a clean, comfortable place to conduct business and hold community meetings.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Repair electrical service, plumbing, carpentry, flooring, heating and air-conditioning on a systematic basis for all public buildings
- Administer maintenance contracts for heating and air-conditioning, elevators, clocks, alarm systems and pest control
- Clean City buildings and facilities daily
- Maintain security systems
- Set up equipment for meetings and events
- Control and maintain outdoor lighting at City facilities
- Maintain City-owned historic buildings
- Conduct environmental quality studies
- Looking for more effective ways to reduce operating cost.

- Well maintained public buildings
- Clean meeting rooms
- Emergency service

**DIVISION OR ACTIVITY:** Facilities Maintenance

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Square feet City buildings to maintain	341,324	291,703	291,703
Efficiency Measures			
Custodian per sq/ft City Buildings	1/22,000	1/22,000	1/22,000
National Average	1/15,000	1/15,000	1/15,000
Maintenance staff per sq/ft ratio	1/67,000	1/58,340	1/58,340
National Average	1/50,000	1/50,000	1/50,000

## **Performance Measurement Results:**

No significant changes anticipated.

Cost Center 431310: Facilities Maintenance											
Title	-	FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		riance to udget \$	Variance to Budget %
Salaries	\$	510,463	\$	509,284	\$	529,244	\$	531,149	\$	21,865	4.29%
Fringe Benefits		233,812		205,138		201,665		203,543		(1,595)	-0.78%
Purchased Services		568,268		579,900		572,400		579,900		-	0.00%
Internal Services		(252,097)		(239, 253)		(239, 253)		(242,377)		(3,124)	-1.31%
Other Charges		467,778		474,149		474,149		474,149		-	0.00%
Supplies & Materials		115,508		91,000		106,000		106,000		15,000	16.48%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	1,643,732	\$	1,620,218	\$	1,644,204	\$	1,652,364	\$	32,146	1.98%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	2.0	2.0	2.0	2.0
Utility Worker II	10	1.0	1.0	1.0	1.0
Utility Worker I	9	1.0	1.0	1.0	1.0
Custodian II	6	5.0	5.0	5.0	5.0
Custodian I	5	0.0	0.0	0.0	0.0
Total FTE		10.0	10.0	10.0	10.0

DIVISION OR ACTIVITY: Streets Right-of-Way and Public Grounds

#### **BUDGET COMMENTS:**

A decrease of \$117,064 or 10.12% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

## Internal Services, decrease of \$124,094 or 47.06%

• The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$139,583 in cost is budgeted in FY 2016 versus \$263,677 in FY 2015.

#### PROGRAM:

Maintaining and beautifying public land and the City cemetery is the responsibility of the Operations Division of the Public Works Department.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure an attractive and sanitary community by keeping City-owned land clean and planted with trees, shrubs and flowers.
  - o Operate the City Cemetery in an efficient and cost effective manner.
- #4, Transportation provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit, and commercial vehicles through the City and region
  - o Continue emphasis on the reduction of the impact of increasing traffic through the City.
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Implement the Downtown Redevelopment Project to strengthen the City's economy and creation of a revitalized downtown core.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- Plant trees, flowers and shrubs
- Water, weed and fertilize landscaped areas
- Collect leaves curbside during April, October, November and December
- Sweep streets on a scheduled basis
- Apply herbicides
- Remove diseased trees
- Prepare and maintain burial sites and cemetery
- Pick up litter on public property
- Maintain Green space
- Maintain/repair gaslights
- Power wash downtown brick sidewalks
- Looking for more effective ways to reduce operating cost

DIVISION OR ACTIVITY: Streets Right-of-Way and Public Grounds

#### **SERVICES AND PRODUCTS:**

- Curbside leaf collection
- Tree limb pruning along rights-of-way
- Cemetery
- Median strip tree planting and maintenance
- Flower bed design and installation
- Maintain/repair gaslights
- Turf Mowing City Wide

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Number of maintenance hours on plantings	8,800	8,800	8,800
Trees and shrubs planted	65	65	65
Flowers planted	9,820	9,820	9,820
Maintain downtown planters	157	157	157
Maintain Gaslights	334	334	334
Mowing/ Man Hours	5,650	5,650	5,650

## **Performance Measurement Results:**

• Maintenance hours are expected to remain fairly constant over the fiscal years illustrated. Trees and shrubs planted will increase for the new City park.

Cost Center 431320: Street Right of Way (ROW)											
Title	-	Y 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate	:	FY 2016 Adopted		riance to Budget \$	Variance to Budget %
Salaries	\$	509,177	\$	493,386	\$	501,764	\$	501,841	\$	8,455	1.71%
Fringe Benefits		120,982		131,664		128,119		130,239		(1,425)	-1.08%
Purchased Services		105,944		148,000		120,000		148,000		-	0.00%
Internal Services		335,116		263,677		263,677		139,583		(124,094)	-47.06%
Other Charges		63,595		59,200		59,200		59,200		-	0.00%
Supplies & Materials		34,745		46,200		40,000		46,200		-	0.00%
Capital Outlay		13,970		15,000		15,000		15,000		-	0.00%
Total	\$	1,183,530	\$	1,157,127	\$	1,127,760	\$	1,040,063	\$	(117,064)	-10.12%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Equipment Operator	12	1.0	1.0	1.0	1.0
Cemetery Attendant	11	0.5	0.5	0.5	0.5
Truck Driver I	9	2.0	2.0	2.0	2.0
Total FTE		5.5	5.5	5.5	5.5

DIVISION OR ACTIVITY: Administration and Engineering

## **BUDGET COMMENTS:**

An increase of \$11,810 or 1.42% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$5,625 or 23.08%
  - Increase in contract services for environmental remediation work, such as underground fuel storage tank removal.
- Other Charges, increase of \$8,817 or 194.68%
  - Funding needed for additional dues/subscriptions related to expanded stormwater program.
- Supplies & Materials, increase of \$3,078 or 25.24%
  - Increases in supplies and operating materials in support of expanded stormwater program.

#### PROGRAM:

The office of the director manages the seven public works divisions – Administration / Engineering; Operations; Streets; Signs and Signals; Stormwater Management and Environment; Transportation/Transit and Wastewater – and provides professional engineering services for constructing and maintaining publicly owned land and facilities.

#### GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
  - o Ensure an attractive and sanitary community, and a safe, efficient highway and pedestrian transportation system for the public through professional management of resources.
  - Examine and amend, as appropriate, the regulations pertaining to construction in the City's mature residential areas to ensure that the balance between neighborhood improvement and neighborhood character is achieved.
  - o Finalize and implement current redevelopment and transportation projects.

# City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- Jermantown Road Phase II Improvements
- Fairfax Boulevard at Chain Bridge Road Intersection and Drainage Improvements (Northfax)
- Kamp Washington Intersection Improvements
- Old Town Drainage Improvements and Water Main Replacements
- Burke Station Road Drainage Improvements
- Fairfax Boulevard and Oak Street Drainage Improvements
- Fairfax Boulevard Reconstruction from Kamp Washington to Fairchester
- Fairfax Boulevard Master Plan, expanding Northfax Gateway
- Old Lee Highway Improvements
- Fairfax Mason to Metro Bicycle Route
- Old Town Square Park
- Implementing a more accelerated schedule for critical transportation projects involving State and Federal funding.
- Continued emphasis on the reduction of the impact of increasing traffic through the City.
- Maintaining and rehabilitating the City infrastructure.

DIVISION OR ACTIVITY: Administration and Engineering

## **SERVICES AND PRODUCTS:**

- Engineering and transportation studies
- Transportation improvements
- Major building renovations and additions
- Drainage improvement plans
- Floodplain and stormwater management
- Construction management and inspection
- City cemetery
- CUE bus
- Plan review
- Infrastructure repair and maintenance
- Provide support to Fairfax Water for water system maintenance

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of capital projects administered	50	50	50	60

## **Performance Measurement Results:**

For details about projects managed or administered, refer to the Capital Projects sections of this book.

Cost Center 431410: Public Works Administration											
Title	-	FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		iance to	Variance to Budget %
Salaries	\$	666,568	\$	663,803	\$	658,300	\$	654,974	\$	(8,829)	-1.33%
Fringe Benefits		259,436		262,538		253,234		259,054		(3,484)	-1.33%
Purchased Services		17,648		24,375		24,375		30,000		5,625	23.08%
Internal Services		(329,832)		(136,738)		(136,738)		(130, 135)		6,603	4.83%
Other Charges		5,553		4,529		3,984		13,346		8,817	194.68%
Supplies & Materials		9,086		12,197		11,638		15,275		3,078	25.24%
Capital Outlay		6,736		-		-		-		-	0.00%
Total	\$	635,195	\$	830,704	\$	814,794	\$	842,514	\$	11,810	1.42%

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Public Works	**	0.9	0.9	0.9	0.9
Transportation Director	27	1.0	1.0	1.0	1.0
City Engineer	26	1.0	1.0	0.9	0.9
Stormwater Res Engineer	23	0.8	0.8	0.7	0.7
Facilities Inspector	17	1.6	1.6	1.6	1.6
Administrative Assistant IV	14	1.0	1.0	1.0	1.0
Engineering Technician	13	0.0	0.0	0.0	0.0
Total FTE		6.3	6.3	6.1	6.1

FUNCTION: Public Works

**DEPARTMENT:** Fairfax Cooperative Extension Services

**DIVISION OR ACTIVITY:** County Agent

#### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

## **GOALS:**

## Council Goals:

• #3, Neighborhoods – build strong, safe, and secure neighborhoods

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES:**

- Youth Development provides administration and educational assistance to adult leadership and youthful membership of 4-H clubs
- Provide pest control

- Youth development
- Pest control
- Cooperative Extension

## FY 2016 Adopted Budget - City of Fairfax, Virginia

Cost Center 431510: County Agent											
Title	_	Y 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		riance to udget \$	Variance to Budget %
Purchased Services	\$	40,068	\$	47,795	\$	46,218	\$	48,298	\$	503	1.05%
Total	\$	40,068	\$	47,795	\$	46,218	\$	48,298	\$	503	1.05%

FY 2016 Adopted Budget - City of Fairfax, Virginia		

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# **SOCIAL SERVICES**

	Social Services Budget Summary									
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Expenditures										
Salaries	\$ 106,668	\$ 98,456	\$ 103,732	\$ 100,477	\$ 2,021	2.05%				
Fringe Benefits	8,562	24,037	24,037	24,209	172	0.72%				
Purchased Services	2,852,176	3,047,384	3,001,233	3,162,758	115,374	3.79%				
Other Charges	2,276,079	2,448,502	2,384,019	2,521,040	72,538	2.96%				
Supplies & Materials	325	250	250	250	· -	0.00%				
Capital Outlay	-	-	-	-	-	0.00%				
Total Expenditures	\$5,243,811	\$5,618,629	\$5,513,271	\$5,808,734	\$ 190,105	3.38%				
Revenues										
School Age Child Care	\$ 500,072	\$ 500,000	\$ 522,576	\$ 546,091	\$ 46,091	9.22%				
Total Revenues	\$ 500,072	\$ 500,000	\$ 522,576	\$ 546,091	\$ 46,091	9.22%				
Net Cost to the City	\$4,743,739	\$5,118,629	\$4,990,695	\$5,262,643	\$ 144,014	2.81%				
Total FTE	0.0	6 0.6	0.6	0.6	;					

FUNCTION: Social Services
DEPARTMENT: Human Services
DIVISION OR ACTIVITY: Health Department

## **BUDGET COMMENTS:**

An increase of \$77,637 or 6.65% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Purchased Services, increase of \$77,637 or 6.65%

The increase is contractually driven by the estimated shared cost of services with Fairfax County. The
estimate is calculated by the County and based on experience with forecasts for the coming year's health
service needs.

#### PROGRAM:

Through our contractual agreement with the Fairfax County Health Department, certain businesses such as restaurants, swimming pools and tourist establishments, as well as, septic systems, are regulated by environmental health inspections. During the past year, air quality monitoring was discontinued. Certain clinical health services are available to eligible City residents for diagnosis and treatment of communicable disease, prenatal health care and the comprehensive Adult Day Health Care Program. Health clinic services are also provided at all schools. Preparation continues for potential health emergencies such as the Cities Readiness Initiative for bioterrorism and a coordinated mosquito management program to reduce the impact of West Nile Virus.

### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - Support the Fairfax County Health Department's goal of protecting the health of the people and environment, prevention of disease and disability and promotion of healthy behaviors and conditions for the people of the City of Fairfax. The Health Department provides public health services to targeted populations and environmental protection for residents of the City through four core functions: prevention of epidemics and the spread of disease, protecting the public against environmental hazards, promoting and encouraging healthy behaviors, and assuring the quality and accessibility of health services.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- Conduct inspections of housing, swimming pools, tourist and food establishments
- Prepare for emerging threats including communicable disease or bioterrorism
- Provide public health home nursing care
- Provide Adult Day Health Services
- Offer specialty clinics and services

FUNCTION: Social Services
DEPARTMENT: Human Services
DIVISION OR ACTIVITY: Health Department

## **SERVICES AND PRODUCTS:**

- School and home health care
- Adult Day Health Program
- Specialty clinics or nursing visits:

Maternity and Post-Partum

Communicable Disease such as TB, STD, salmonella, shigella, norovirus, meningitis

WIC

Communicable Diseases

Child Health and immunizations

Family Planning

Nursing Home Prescreening

International Travel Immunization

- Environmental inspections
- West Nile Virus/mosquito eradication
- Emergency Preparedness Planning
- MAPP

Cost Center 441110: Health Department										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Purchased Services	\$1,107,494	\$1,166,628	\$1,190,684	\$1,244,265	\$ 77,637	6.65%				
Total	\$1,107,494	\$1,166,628	\$1,190,684	\$1,244,265	\$77,637	6.65%				

FUNCTION: Social Services
DEPARTMENT: Human Services

DIVISION OR ACTIVITY: Commission for Women

#### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

## PROGRAM:

The City Council established the Commission for Women in 1984 based on the recognition of the intertwining of women's and human service needs. The Commission seeks to:

- 1. Identify resources available to meet their needs;
- 2. Raise the awareness of City officials on legislative and policy matters affecting women;
- 3. Advocate for programs to appropriately address the needs of City residents.

Each March, the Commission for Women offers a community program in recognition of Women's History Month. For the past four years, the Fairfax Museum and Visitors Center and CFW have co-sponsored a Women's History Month program for Girl Scouts. The Commission continues its advocacy in support of Combating Human Trafficking and has lobbied for state legislation. This year, the Commission for Women hosted a full day of training for the family home child care providers in the City.

## GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Improve the quality of life for women and families in the City of Fairfax.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Advise the Mayor and Council on matters affecting women in the City of Fairfax
- Reinforce and support existing human services in the City of Fairfax
- Assess problems facing families in today's changing society
- Monitor needs of women and families

- Community seminars
- Fall Festival
- Commission for Women guide to Human Services
- Maintenance of website
- Creation and distribution of Domestic Violence pamphlets in English and Spanish

	Cost Center 441210: Commission for Women											
Title		2014 :tual	_	Y 2015 Budget	_	Y 2015 stimate	_	Y 2016 dopted		riance to udget \$	Variance to Budget %	
Other Charges Supplies & Materials	\$	127 185	\$	1,475 100	\$	1,475 100	\$	975 100	\$	(500)	-33.90% 0.00%	
Total	\$	312	\$	1,575	\$	1,575	\$	1,075	\$	(500)	-31.75%	

FUNCTION: Social Services
DEPARTMENT: Human Services

DIVISION OR ACTIVITY: Community Services Board

#### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

## PROGRAM:

The Fairfax-Falls Church Community Services Board is the legislatively mandated authority to plan and ensure the provision of public services to people with mental health, intellectual disabilities; substance abuse services; and infants at risk for developmental delays. Its mission includes empowering and supporting the people served by the CSB to live self-determined, productive and valued lives within our community; and to identify, develop and offer programs on prevention, intervention, treatment, rehabilitation, residential and other support services in a personalized, flexible manner appropriate to the needs of each individual and family served. This year, the system anticipates an increased role with wounded warrior, traumatic brain injury and autism, and developmental disabilities.

#### GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Offer the residents of the City access to mental health, intellectual disabilities, and substance abuse services and services to infants at risk for development delay on a sliding fee scale.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- To provide a simple, direct point of access regardless of disability
- To provide an integrated approach to primary care services in partnership with the Health Department
- To provide a comprehensive array of services that are effective and meet the demands for service
- Provide infrastructure to support service delivery
- To implement a more intensive model for substance abuse services to those who are homeless
- To actively partner with the agencies serving at-risk youth in a redesigned System of Care
- Provide support to families of persons within the service system
- Offer prevention and early intervention programs to mitigate the effects of illness

	Cost Center 441220: Community Services Board										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted		riance to udget \$	Variance to Budget %				
Other Charges	\$1,336,100	\$1,453,677	\$1,389,544	\$1,510,434	\$	56,757	3.90%				
Total	\$1,336,100	\$1,453,677	\$1,389,544	\$1,510,434	\$	56,757	3.90%				

FUNCTION: Social Services
DEPARTMENT: Human Services

DIVISION OR ACTIVITY: Senior Citizen Tax and Rent Relief

## **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

Two relief programs for low to moderate-income elderly or disabled persons are provided by the City. Depending upon their annual income and assets, elderly and permanently and totally disabled residents of the City may receive up to 100% real estate tax relief or up to \$2,000 rental relief (a one-time annual payment). The income ceiling remains at \$72,000 and the net worth ceiling remains at \$340,000 (excluding the value of the primary residence) for real estate tax relief. The program limits for Rent Relief are as follows: net worth no greater than \$150,000 and an annual income not greater than \$40,000.

## GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Provide real estate tax or rent relief to qualified elderly or disabled residents.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES**:

• Offer citizens with fixed incomes a reduced tax cost by exempting some or all of the amount due or rent cost by paying a portion of the bill.

#### **SERVICES AND PRODUCTS:**

- Rental relief for qualified tenants
- Real estate tax relief for qualified property owners

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Number of Real Estate tax relief grants	300	350	329	330
Rent relief grants	5	5	5	10
Total funds in tax and rent relief	\$993,463	\$992,850	\$992,850	\$1,009,431

Cost Center 441230: Senior Citizen Tax Relief										
Title		Y 2014 Actual	_	Y 2015 Budget		FY 2015 Estimate	FY 2016 Adopted		riance to udget \$	Variance to Budget %
Other Charges	\$	939,463	\$	992,850	\$	992,850	\$1,009,431	\$	16,581	1.67%
Total	\$	939,463	\$	992,850	\$	992,850	\$1,009,431	\$	16,581	1.67%

FUNCTION: Social Services
DEPARTMENT: City Manager

**DIVISION OR ACTIVITY:** Human Services Coordinator

## **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

The Human Services Office coordinates and/or monitors participation in the wide range of human service programs available to City residents primarily through contract with Fairfax County and other regional agencies. The Human Services Coordinator is also responsible for monitoring City compliance with the Americans with Disabilities Act.

#### GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure access by City residents to human service programs provided by the City, directly or through contracts with Fairfax County and other agencies.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

#### **OBJECTIVES:**

- Oversee City contracts with Fairfax County and other regional agencies
- Provide information and referral services to clients
- Research human service policy questions
- Disseminate information and conduct needs assessments for development of future programs
- Monitor City compliance with the Americans with Disabilities Act

- Human services information and referral
- Advocates for Human Service Programming where access is limited or there are voids in services
- Monitors delivery of services by county and regional agencies
- Assures compliance with the ADA
- Provides staff support to the Commission for Women
- Provides staff support to the Human Services Committee

	Cost Center 441240: Human Services Coordinator										
Title		FY 2014 Actual	_	Y 2015 Budget	_	FY 2015 Estimate	_	Y 2016 Adopted		riance to sudget \$	Variance to Budget %
Salaries	\$	106,668	\$	98,456	\$	103,732	\$	100,477	\$	2,021	2.05%
Fringe Benefits		8,562		24,037		24,037		24,209		172	0.72%
Purchased Services		-		-		-		-		-	0.00%
Other Charges		388		500		150		200		(300)	-60.00%
Supplies & Materials		141		150		150		150		-	0.00%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	115,759	\$	123,143	\$	128,069	\$	125,036	\$	1,893	1.54%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Human Svcs Coordinator (P/T)	23	0.62	0.62	0.62	0.62
Total FTE		0.62	0.62	0.62	0.62

FUNCTION: Social Services
DEPARTMENT: City Manager
DIVISION OR ACTIVITY: Social Services

#### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

#### PROGRAM:

Human service agencies of Fairfax County provide the City with a comprehensive array of social services on a contractual basis, with funding based on caseload plus a portion of administrative expenses. The mission of these Human Service Programs is to protect vulnerable children, elderly and persons with disabilities, help people strengthen their capacity for self-sufficiency and promote good outcomes through prevention and early intervention. Certain factors have challenged the social services delivery system. They include the economic downturn, aging of our population, the increasing language and cultural diversity and the lack of affordable housing. Youth and families in need of services for developmental, emotional or behavioral problems or at risk for out of home placement are served by the multi-agency collaboration of the schools, courts and foster care system in conjunction with families.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - Assist individuals and families in the City of Fairfax to become or to remain economically and socially selfsupporting.
  - o Protect and ensure a minimum standard of living for the vulnerable populations of children, persons with disabilities, and the elderly.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- Provide affordable quality child care on a sliding fee scale for parents who are working full-time
- Assist individuals and families to become or to remain self-supporting
- Ensure basic health and safety standards in home child care facilities through inspection and certification
- Provide assisted transportation to medical services outside City limits for eligible disabled and elderly
- To promote utilization of community based services for youth at risk and their families
- To ensure timely access to quality health and dental care
- To reduce homelessness through expanded transitional and affordable housing opportunities
- To institute cost effective service delivery models that improve home care support for seniors
- To provide protective services for children and certain adults

Cost Center 441250: Social Services										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted		riance to udget \$	Variance to Budget %			
Purchased Services	\$1,744,682	\$1,880,756	\$1,810,549	\$1,918,493	\$	37,737	2.01%			
Total	\$1,744,682	\$1,880,756	\$1,810,549	\$1,918,493	\$	37,737	2.01%			

FY 2016 Adopted Budg	get - City of Fair	fax, Virginia		

# **PARKS AND RECREATION**

	Parks and Recr	eation Budge	et Summary			
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$2,119,952	\$2,138,072	\$2,093,759	\$2,209,158	\$ 71,087	3.32%
Fringe Benefits	534,126	597,625	611,236	569,663	(27,962)	-4.68%
Purchased Services	724,143	892,668	886,088	897,265	4,597	0.52%
Internal Services	96,985	83,479	83,479	101,465	17,986	21.55%
Other Charges	395,288	427,718	417,718	429,104	1,386	0.32%
Supplies & Materials	211,619	300,275	305,275	303,837	3,562	1.19%
Debt Service	, -	, -	, -	, -	· -	0.00%
Capital Outlay	-	-	-	-	-	0.00%
Total Expenditures	\$4,082,112	\$4,439,836	\$4,397,554	\$4,510,492	\$ 70,656	1.59%
Revenues						
Rental - Old Town Hall	\$ 158,127	\$ 160,475	\$ 160,475	\$ 182,281	\$ 21,806	13.59%
Rental - Green Acres	58,741	53,875	53,875	32,835	(21,040)	-39.05%
Rental - Community Center	230,307	257,205	257,205	257,900	695	0.27%
Rental - Blenheim	57,202	49,738	61,767	41,886	(7,852)	-15.79%
Rental - Ball Fields	67,884	57,835	61,582	59,870	2,035	3.52%
Senior Programs	60,696	79,097	75,000	75,000	(4,097)	-5.18%
Community Programming	49,006	64,798	57,000	58,114	(6,684)	-10.32%
Sherwood Programming	116,593	111,480	120,000	120,000	8,520	7.64%
Green Acres Programming	51,544	64,248	64,248	77,200	12,952	20.16%
Day Camps	488,021	536,309	536,309	546,509	10,200	1.90%
Showmobile	3,464	4,800	4,800	4,800	-	0.00%
Pavilion Rentals	17,542	7,000	17,500	20,000	13,000	185.71%
Special Events	197,250	285,523	196,072	250,961	(34,562)	-12.10%
Total Revenues	\$1,556,377	\$1,732,383	\$1,665,833	\$1,727,356	\$ (5,028)	-0.29%
Net Cost to the City	\$2,525,735	\$2,707,453	\$2,731,721	\$2,783,137	\$ 75,683	2.80%
Total FTE	18.4	19.4	19.4	20.4		

FUNCTION: Parks and Recreation DEPARTMENT: Parks and Recreation

**DIVISION OR ACTIVITY:** Administration

## **BUDGET COMMENTS:**

An increase of \$10,749 or 0.48% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$2,267 or 0.19%
  - Increases due to 3.5% merit and 1.0% COLA partially offset by decrease in temporary help wages.
- Fringe, decrease of \$15,731 or 4.39%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Purchased Services, increase of \$20,854 or 6.12%
  - Increase in camp busing volume. These costs are recovered through user fees.
- Internal Services Allocation increase of \$302 or 20.36%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$1,785 in cost is budgeted for Parks & Rec in FY 2016 versus \$1,483 in FY 2015.

#### PROGRAM:

The Recreation Administration Account has traditionally encompassed a variety of expenditures and revenue items related to a comprehensive delivery of recreational programming. This account encompasses over 137 unique programs or 458 total programs, one Senior Center and a variety of cultural arts activities operating out of the Green Acres Center, Old Town Hall and soon to be opened Stacy C. Sherwood Community Center. The Recreation Administration Account is subdivided into the following Cost Center areas, General Administration, Cultural Arts, Youth Programs, Teen Programs, Adult Programs, Senior Programs, Camp Programs, and Trips. The Cost Centers were further broken down with budgets for specific programs in that particular segment.

#### GOALS:

#### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Enhance the quality of life in the Fairfax community by planning, administering and operating a variety of leisure time activities for the enjoyment of citizens of all ages.
  - o Continue discourse with the Parks and Recreation Advisory Board in the analysis of services, facilities and activities.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

- Plan, program and implement recreation programs that meet the needs of the citizens
- Plan, program and implement facilities for a variety of functions
- Plan, program, implement and provide support for programming in the arts

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Administration

- Senior adult center
- After School Activities at Daniels Run and Providence Elementary Schools
- Summer Day Camp program
- Athletic activities
- Concert series

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Administration

## **PERFORMANCE MEASURES**

INDICATORS	FY 2015 BUDGET	FY 2015 ESTIMATED	FY 2016 PROJECTED
OUTPUT MEASURES			
YOUTH			
GREEN ACRES			
Total unique Green Acres youth programs	2	2	2
Total Green Acres youth programs	26	26	26
Total individual Green Acres youth participants	150	150	200
SHERWOOD			
Total unique Sherwood youth programs	25	25	29
Total Sherwood youth programs	111	110	124
Total individual Sherwood youth participants	659	650	604
COMMUNITY			
Total unique Community youth programs	20	20	24
Total Community youth programs	45	40	55
Total individual Community youth participants	420	400	540
Total unique youth programs	47	50	55
Total youth programs	182	180	205
Total individual youth participants	1229	1300	1344
ADULT/FAMILY			
GREEN ACRES			
Total unique Green Acres Adult programs	9	11	12
Total Green Acres Adult programs	98	77	85
Total individual Green Acres Adult participants	590	626	630
SHERWOOD			
Total unique Sherwood Adult programs	13	12	13
Total Sherwood Adult programs	55	55	54
Total individual Sherwood Adult participants	915	925	940
COMMUNITY			
Total unique Community Adult programs	4	2	2
Total Community Adult programs	4	12	4
Total individual Community Adult participants	60	40	40
Total unique adult programs	26	25	27
Total adult programs	157	144	143
Total individual adult participants	1565	1551	1610

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Administration

## PERFORMANCE MEASURES (CONTINUED)

INDICATORS	FY 2015	FY 2015	FY 2016
OUTPUT MEASURES	<u>BUDGET</u>	<u>ESTIMATED</u>	PROJECTED
SENIOR			
Total unique senior programs	12	13	13
Total senior programs	79	81	85
Total senior trips	40	40	40
Total senior fundraisers	3	4	3
Total senior participants	14,000	19,300	19,000
Total senior members	1,600	1,796	1,900
Total days senior center open	248	248	248
TRADITIONAL DAY CAMPS			
Total program locations	6	6	6
Total unique day camps	6	6	6
Total day camps	6	6	6
Total day camp unique participants			
Total day camp participants	919	938	913
SPECIALTY/SPORTS CAMPS			
Total unique specialty camps	3	12	9
Total unique sports camps	2	3	3
Total specialty camp	18	25	17
Total sports camp	2	5	3
Total unique specialty/sports camp participants			
Total specialty/sports camp participants	380	375	332
OVERALL			
Total unique programs	93	133	137
Total programs	443	440	458
Total number of cancelled recreation programs	70	48	70
Total number of recreation programs above min	500	250	500
Total number of recreation programs waitlist	50	3	50
Total number of customers	20,000	22,608	25,000
Resident customers	9,000	9,600	9,500
Non-resident customers	11,000	8,000	8,000
Total number of households-Unique	13,000	13,000	13,000
Total number of resident households-Unique	5,500	6,000	6,000
Total number of non-resident households-Unique	7,500	7,000	7,000

FUNCTION: Parks and Recreation DEPARTMENT: Parks and Recreation

**DIVISION OR ACTIVITY:** Administration

PERFORMANCE MEASURES (CONTINUED)	FY 2015	FY 2015	FY 2016
INDICATORS	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>PROJECTED</b>
OUTPUT MEASURES			
Percentage of credit card payments	70%	71%	70%
Percentage number of online transactions	30%	26%	25%

## **Performance Measurement Results:**

- The traditional Day Camps achieved American Camping Association Accreditation
- Classes at the Sherwood Community Center continue to gain strong enrollment
- Senior Center usage increased and program participation remains strong.
- 6 New offerings of Senior Center Classes
- Senior Center Membership increased by 200 (23%)
- Green Acres Adult Program offerings increased as well as participation

	Cost Center 451110: Parks & Recreation Administration								
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %			
Salaries	\$1,238,699	\$1,219,880	\$1,203,763	\$1,222,147	\$ 2,267	0.19%			
Fringe Benefits	281,932	358,434	366,655	342,703	(15,731)	-4.39%			
Purchased Services	359,696	340,551	340,551	361,405	20,854	6.12%			
Internal Services	1,723	1,483	1,483	1,785	302	20.36%			
Other Charges	268,850	275,996	265,996	275,393	(603)	-0.22%			
Supplies & Materials	32,249	43,659	43,659	47,319	3,660	8.38%			
Capital Outlay	, -	, -	, -	-	, -	0.00%			
Total	\$2,183,150	\$2,240,003	\$2,222,107	\$2,250,752	\$ 10,749	0.48%			

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Parks & Recreation	**	1.0	1.0	1.0	1.0
Cultural Arts & Marketing Manager	23	0.5	0.5	0.5	0.5
Event / Facilities Coordinator	20	1.0	1.0	1.0	1.0
Recreation Manager	19	2.0	2.0	2.0	2.0
Operations Manager	19	1.0	1.0	1.0	1.0
Co-Community Center Coordinator	19	0.0	0.0	0.0	0.0
Community Program Coordinator	15	1.0	1.0	1.0	1.0
Assistant Special Events/Fac Manager Asst. (P/T)	15	0.8	0.8	0.8	0.8
Facilities Coordinator	15	0.0	1.0	1.0	1.0
Facilities Coordinator	14	0.0	0.0	0.0	0.0
Administrative Assistant IV	14	1.0	1.0	1.0	1.0
Administrative Assistant I (PT)	10	0.8	0.8	0.8	0.8
Athletic Supervisor (P/T)	9	0.4	0.4	0.4	0.4
Total FTE		9.4	10.4	10.4	10.4

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Special Events

DIVISION OR ACTIVITY. Special I

# **BUDGET COMMENTS:**

An increase of \$52,033 or 11.03% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$36,790 or 47.54%
  - Increase in Overtime allocated to special events due to new events and the impact of the 3.5% merit and 1.0% COLA.
- Fringe, increase of \$2,814 or 47.53%
  - Fringe associated with increase in salaries.
- Other Charges, increase of \$20,593 or 29.15%
  - Purchase of Event Barricades
  - Purchase of additional Event Decking
  - 50<sup>th</sup> Annual Independence Day Parade
- Supplies & Materials, increase of \$11,647 or 38.05%
  - Increase in Food and Beverage costs

### PROGRAM:

The account is divided into specific cost centers that include the Independence Day Celebration, Fall Festival, Holiday Craft Show, Festival of Lights & Carols, and General Operations (Chocolate Lovers Festival, Father/Daughter Dance). Some of the Special Event duties include: recruiting craft vendors, contracting with entertainers, amusement ride and pyrotechnic companies, obtaining sponsorship, coordination of supplies, equipment and delivery of items, staffing of events, coordination with City departments to provide event support and security.

# **GOALS:**

# Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Enhance the cultural and leisure-time quality of life in the Fairfax community by producing special events that appeal to a wide variety of interests and age groups.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES:**

- Program and execute special events in the City for the recreational enjoyment of the citizens
- Coordinate non-City special events in the City with a minimal impact to residents.

# **SERVICES AND PRODUCTS:**

- Derby-Q
- Independence Day Celebration
- Rock the Block
- Fall Festival
- Holiday Craft show
- Festival of Lights and Carols
- Permitting for private non-city special events
- Coordination with Trails Day, Chocolate Lovers, Father/Daughter Dance, Mother/Son Campout

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Special Events

# PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
July 4 <sup>th</sup> Parade units	165	165	165
Craft show vendors at Special Events	600	625	630
Gourmet food vendors at special events	30	35	42
Food vendors at special events	62	103	110
Sponsors at special events	40	40	45
Attendance at all events	104,000	114,300	124,000

- Craft Show vendors have increased slightly due to the implementation of the new on-line registration system.
- Sponsorships have leveled off with the current economic conditions. An aggressive sponsorship program has been developed anticipating greater returns on sponsorship investments for FY2016.
- Added Rock the Block summer series and Derby-Q which increased food vendors and attendance.
- World Police & Fire Games will greatly increase the attendance at the Independence Day Celebration.

	Cost Center 451220: Recreation Special Events									
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Salaries	\$ 81,540	\$ 77,393	\$ 73,452	\$ 114,183	\$ 36,790	47.54%				
Fringe Benefits	523	5,921	5,921	8,735	2,814	47.52%				
Purchased Services	181,666	287,122	287,122	267,312	(19,810)	-6.90%				
Internal Services	-	-	-	-	-	0.00%				
Other Charges	57,221	70,634	70,634	91,227	20,593	29.15%				
Supplies & Materials	30,299	30,613	30,613	42,260	11,647	38.05%				
Capital Outlay	,	, -	, -	-	-	0.00%				
Total	\$ 351,248	\$ 471,683	\$ 467,742	\$ 523,716	\$ 52,033	11.03%				

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Facilities Division

# **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

# PROGRAM:

The Facilities Division Account is comprised of maintenance, rental operation and monitoring of Old Town Hall, Green Acres, the Stacy C. Sherwood Community Center, Pavilions/Shelters, and the Show Mobile rental. This account is also responsible for the supervision of athletic fields, school use and field lighting.

# GOALS:

## Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Increase the use and marketability of all rentable facilities and items.
  - o Seek out new market segments of renters for all rentable facilities and items.
  - o Enhance the cultural and leisure-time quality of life by providing a well-maintained facility for City events.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES**:

Plan, manage and coordinate facilitate rentals for a variety of functions

FUNCTION: Parks and Recreation
DEPARTMENT: Parks and Recreation
DIVISION OR ACTIVITY: Facilities Division

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Old Town Hall Rentals	153	160	165
Total Free Rentals at Old Town Hall	68	70	70
Unique Free Rentals at OTH	5	5	5
Weddings/Social Rents at Old Town Hall	62	65	70
Green Acres Rentals	461	350	375
Total Free Rentals at Green Acres	125	185	190
Unique Free Rentals at Green Acres	19	21	21
Sherwood Comm. Center Rentals-SCSCC	393	400	334
Total Free Rentals at SCSCC	63	68	70
Unique Free Rentals at SCSCC	11	12	12
Blenheim Rentals	*116	95	100
Total Free Rentals at Blenheim	9	10	10
Unique Free Rentals at Blenheim	5	5	5
Blenheim blocks by OHR/HFCI	175	200	160
Show Mobile Rentals	6	6	6
Pavilion/Shelter Rentals	325	325	325
Free Rentals of Show Mobile	2	3	3
Free Rentals of Pavilions/Shelters	43	45	45
Total Field Permits	277	290	290
Total Free Field Permits	10	10	10
Total Gym Permits	64	67	67

- Old Town Hall rentals decreased for FY2014 due to changing of the start dates of the ground breaking of Old Town Square.
- Old Town Hall rentals are expected to increase from FY2015 to FY2016 due to the beautiful addition Old Town Square will provide for this rental venue ceremony site, cocktail hour and a great photography location!
- Green Acres rentals dipped extremely low from FY2013 to FY2014 because we officially no longer had the ongoing church group and only recovered about half the number of rentals through other on-going renters.
- · Picnic pavilion rentals have remained strong.

	Cost Center 451250: Parks and Recreation Facilities										
Title		FY 2014 <u>Actual</u>	_	Y 2015 Budget	_	FY 2015 Estimate		FY 2016 Adopted		riance to udget \$	Variance to Budget %
Salaries	\$	162,399	\$	195,852	\$	195,571	\$	204.371	\$	8,519	4.35%
Fringe Benefits	•	13,080	Ť	14,983	•	14,983	•	15,634	Ť	651	4.34%
Purchased Services		51,935		80,853		74,773		88,308		7,455	9.22%
Internal Services		, <u>-</u>		, -		-		<i>'</i> -		· -	0.00%
Other Charges		33,615		38,016		38,016		20,189		(17,827)	-46.89%
Supplies & Materials		7.999		19.680		19.680		23,400		3.720	18.90%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$	269,029	\$	349,384	\$	343,022	\$	351,902	\$	2,518	0.72%

DIVISION OR ACTIVITY: Park and Ball Field Maintenance

# **BUDGET COMMENTS:**

An increase of \$11,826 or 0.93% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$19,828 or 3.23%
  - 3.5% merit and 1.0% COLA
  - Increase in part-time salaries, partially offset by savings due to retirements.
- Fringe, decrease of \$15,842 or 7.63%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Internal Services Allocation increase of \$17,684 or 21.57%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$99,680 in cost is budgeted for Parks & Rec in FY 2016 versus \$81,996 in FY 2015.
- Other Charges, increase of \$4,273 or 18.36%
  - Trail signage and maps for Snyder Trail.

# PROGRAM:

The Parks Division of the Parks and Recreation Department maintains all the City parks, trails, athletic fields, and open spaces. The Parks Division budget includes expenditures for the routine maintenance and annual improvements of all 276 plus acres of park land, school athletic areas, open space, various public areas and 28 miles of trails. This division is also responsible for the set-up, maintenance, operation and clean-up on all City Special Events. The account is divided into specific cost centers that include; Athletic Fields, Grounds, Open Space, Playgrounds, School Fields, Trails and General Operations. Some of the duties of the Parks Division include trash removal, sign repairs, athletic field maintenance, fence repairs, leaf collection, mowing, plantings and beautification, ice and snow removal, trail building and repairs, facility lighting, bridge maintenance, drainage repairs, showmobile set-up and sound, sound system management and much more.

# GOALS:

# Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Provide safe high quality outdoor spaces for passive and active recreation opportunities that increases a sense of community, athletic endeavors and pursuits, appreciation of nature, and contribute to the improvement of the environment. The Parks Division is committed to providing safety, quality, appearance, and esthetics of all parks, trails, athletic areas and open space. The parks division is also committed to operating, preparing and managing over 15 special events year round.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

DIVISION OR ACTIVITY: Park and Ball Field Maintenance

# **PERFORMANCE MEASURES:**

# **OBJECTIVE:**

- To provide clean, safe, and beautiful park grounds and ensure quality access by all user groups.
- To utilize best management practices in the maintenance of all areas.
- To develop and implement new approaches to special event operation.
- To develop a new management structure for the maintenance and events crews, allowing for more timely and cost efficient up-keep of our facilities and events

# **PARK FACILITIES**

<u> </u>	
Bridges	18
Ball Fields	17
Basketball Courts	8.5
Lighted Fields	8
Rectangular Fields	15
Pavilions/Shelters	10
Playgrounds	16
Restroom Facilities	1
Skate Parks	1
Show Mobiles	1
Synthetic Turf Fields	4
Tennis Courts	7
Volleyball Courts (Sand)	4

DIVISION OR ACTIVITY: Park and Ball Field Maintenance

# **PERFORMANCE MEASURES:**

Indicators	FY14 Actual	FY15 Estimate*	FY16 Projected*
Output Measures			
Staff hours on Ball Field Maintenance	1,900	2,000	2,000
Staff hours on Special Events	1,850	2,200	2,400
Staff hours on Trails	2,100	1,700	1,800
Staff hours on Mowing	3,840	3,400	3,400
Staff hours on Clean Up (trash)	1,800	1,600	1,700
Tonnage of Trash Removed from Parks	32	30	30
Staff hours on Facility Maintenance	6,200	6,500	6,500
Staff hours on Leaf/Snow (regular & overtime)	3,400	2,500	2,500
Net tree gain-(loss) after new plantings, removals & storms	(20)	(10)	(0)
Staff hours – Full-time	21,885	21,000	21,000
Staff hours – Temporary	7,800	7,800	7,800
Maintainable acres of Parkland and Open space	179	181	181
Staff Hours for Recycling	N/A	100	150

<sup>\*</sup>FY15 estimate includes 6 months of Class A facility and landscape maintenance to Old Town Square \*FY16 projection includes 12 months of Class A facility and landscape maintenance to Old Town Square

- Provided more games played by providing more maintenance to ball fields
- Replaced 8 ball field dugout roofs
- Repaired 4 pavilion roofs
- Planted 35 new trees in our parks
- Assisted with two Eagle Scout projects Information kiosk at Thaiss Park and mile markers along trail in Van Dyck Park
- Coordinated \$90,000 field renovation to the two athletic fields at Lanier Middle School
- Coordinated the field renovation to Field 4 at Providence Elementary Schools
- Coordinated new irrigation installations at Sherwood Community Center, Providence Elementary Field 4, and Lanier Middle School Field 3 inside track.

Cost Center 451340: Parks and Recreation Ball Field Maintenance									
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %			
Salaries	\$ 604,894	\$ 613,573	\$ 589,601	\$ 633,401	\$ 19,828	3.23%			
Fringe Benefits	229,070	207,681	213,104	191,839	(15,842)	-7.63%			
Purchased Services	83,857	135,499	135,499	137,197	1,698	1.25%			
Internal Services	95,262	81,996	81,996	99,680	17,684	21.57%			
Other Charges	21,209	23,272	23,272	27,545	4,273	18.36%			
Supplies & Materials	139,782	205,423	210,423	189,608	(15,815)	-7.70%			
Capital Outlay	-	-	· -	-	-	0.00%			
Total	\$1,174,072	\$1,267,444	\$1,253,895	\$1,279,270	\$ 11,826	0.93%			

	Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Crew Supervisor		18	1.0	1.0	1.0	2.0
Utility Worker II		10	3.0	3.0	3.0	3.0
Utility Worker I		9	2.0	2.0	2.0	2.0
Laborer II		6	1.0	1.0	1.0	1.0
Laborer I		5	2.0	2.0	2.0	2.0
Total FTE			9.0	9.0	9.0	10.0

DIVISION OR ACTIVITY: Marketing

# **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. For budget presentation purposes only, Marketing salary, fringe, and other lines are split between Cultural Arts and Marketing.

# **PROGRAM**

To continue to increase the positive perception of the City, both internally to residents, and externally to investors and visitors to increase the visibility, and advance the City through all available local, regional and State resources in the most cost effective manner.

# **GOALS:**

# Council Goals:

- #1, Economic Development capture opportunities for economic development and advance the economic health of the City
  - o Increase the number of people eating, shopping, staying, visiting and doing business in the City and so increasing revenues to the City.
- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Increase the prominence and viability of the City as a place to visit and stay when in the Capitol region, and the City venues as places to position potential new and return business.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES**

- Implement an effective Marketing and Public Relations strategy for the City of Fairfax, and all City events and venues.
- Provide marketing support for City departments.
- Public Relations and marketing for City venues and City events
- Promote Old Town Plaza in association with Old Town businesses.
- Increase marketing budget by attracting additional grants and sponsorships.
- Incorporate current trends, research information and best practice gained through liaison with state agencies such as Virginia Tourism Corporation and George Mason University.
- Bring added value and marketing expertise to business partnerships: Kimco Realty Corporation, Combined Properties. Old Town Traders, Downtown Fairfax Coalition, George Mason University, hotel groups such as Marriott group, Comfort Inn and Holiday Inn group.
- Achieve cost benefits through cross marketing opportunities with partnerships: including George Mason University, Destination Fairfax, Fairfax Spotlight on the Arts and Fairfax City Regional Library

# **SERVICES AND PRODUCTS**

- Effective public relations campaigns:
  - Social Media –Constant Contact, Facebook, Twitter, YouTube, Instagram and Pinterest, to promote City events and venues
  - eMAS and ActiveNet
- Print & electronic media advertising build partnerships for efficient media spend.
- Maintain media relationships and an effective photo library for internal and external use.
- Develop content and maintain compelling visitor and cultural websites, VisitFairfax, Spotlight on the Arts, and Commission on the Arts.

DIVISION OR ACTIVITY: Marketing

# **SERVICES AND PRODUCTS, CONTINUED:**

- · Work with IT department on content for City website, and maintain Parks and Recreation website
- City Brochure development, production and distribution.
- Special event co-op marketing including production of downtown performance events.
- Press Releases, and Online calendar productions for City Special and Cultural events.

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2016 Projected
Output Measures			
Number of Advertisements per single insert paper/electronic/web	40	60	70
Social Media per single insert Facebook/Twitter/Pinterest/Google+/Fo			
ursquare/Instagram	452	552	704
Press Releases prepared and sent	66	72	92
Number of Brochures distributed	30,000	40,000	50,000
City Clips, prepared and sent [including emergency messages]	145	145	200
Number of Downtown Events [not including Cultural events at OTH and Sherwood Center - 2015 Old Town			
Square]	50	55	80
Marketing support for Downtown events			
Est. attendance **	175,000	200,000	250.000
New residents packages prepared and distributed	80	80	90

# \*\* Downtown events:

Bonita Lestina Performance Series at Old Town Hall

Children's Performance Series at Old Town Hall

Old Town Art Galleries

New Year's Eve Run,

Chocolate Lovers Festival

Spotlight on the Arts Festival,

Antique Car Show at City Hall

Old Town Plaza Summer Music Series (Summer in the City)

Summer Band Series at Veterans' Amphitheater (Summer in the City)

4<sup>th</sup> July (Summer in the City)

Fall Festival

Fall for the Book

Irish Folk Festival

2014 World Cup

World Fire & Police Games

**DIVISION OR ACTIVITY:** Marketing

# **Performance Measurement Results:**

Increases in size and nature of events have created an increase in PR and media opportunities, resulting in increasing attendance at events. The year 2015 marks the Fairfax 2015 World Police & Fire Games and it is anticipated that large crowds and increased business will result from this event. The City of Fairfax and George Mason will see the highest concentration of events, with 16 events in the area, and two of the major events in the City. This event is reflected in the budget. The anticipated opening of Old Town Square with its opening, promotion and summer events, is similarly reflected in this budget with the promotion and marketing to attract attendees to the City.

Title

Salaries Fringe Benefits

Purchased Services

Supplies & Materials

Internal Services

Other Charges

C	ost Cente	r 41	5152: Ma	rket	ing				
_	Y 2014 Actual	-	Y 2015 Budget	-	Y 2015 stimate	-	Y 2016 dopted	iance to	Variance to Budget %
\$	32,420 9,522	\$	31,374 10,606	\$	31,372 10,573	\$	35,057 10,752	\$ 3,683 146	11.74% 1.38%

43,043

14,750

1,250

(5,600)

(5,050)

350

-11.51%

-25.51%

38.89%

0.00%

48,143

19,800

900

Capital Outlay	-	-	-	-	-	0.00%
Total	\$ 104,613	\$ 111,323	\$ 110,787	\$ 104,852	\$ (6,471)	-5.81%

48,643

19,800

900

46,988

14,393

1,290

Personnel Classification	Grade	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Cultural Arts & Marketing Manager	23	0.5	0.5	0.5	0.5
Cultural Arts Coordinator	14	0.0	0.0	0.0	0.0
Total FTE		0.5	0.5	0.5	0.5

DIVISION OR ACTIVITY: General Parks and Sherwood Legacy

# **BUDGET COMMENTS:**

This program does not impact the City's General Fund.

Donations through the Legacy program for the Stacy C. Sherwood Community Center and Parks will be allocated in the following manner. Irrigation will be installed on the civic green and planting beds around the Stacy C. Sherwood Community Center as part of the Sherwood Legacy Fund. The Sherwood Legacy fund also has expenditures and revenues related the 5<sup>th</sup> Annual Fundraiser Golf Tournament at Army Navy Country Club.

The Parks Fund regularly receives donations for park benches, trees and other equipment. The Parks Legacy Fund anticipates similar expenses to purchase and install donated items.

All expenses for any item from the Sherwood and Parks Legacy Funds are covered by the donation revenue.

# **PROGRAM**

The Legacy Program is your unique way to contribute to the development and enhancement of the City of Fairfax Stacy C. Sherwood Community Center, parks, trails, arts and facilities.

Through gifting and naming opportunities your contribution will be used to purchase much needed community center, parks, trails and facility equipment while recognizing yourself or a loved one for years to come.

The Legacy Fund is a special revenue fund account broken into two donation categories; Sherwood Legacy Fund for the Stacy C. Sherwood Community Center and Parks Legacy Fund for general parks donations.

# GOALS:

# Council Goals:

• #3, Neighborhoods – build strong, safe, and secure neighborhoods

# **OBJECTIVES:**

Community Involvement

The Legacy for Fairfax Program allows you and your family to participate in your community providing equipment, facilities or program access to others to enrich their lives.

Economic

Your contribution is tax deductible and helps the City of Fairfax provide much needed parks and amenities for all while keeping a reasonable tax base.

Environmental

Contributions ensure a healthy facilities and park system with a focus on beautifying the community and maintaining sound environmental practices.

Individual

What better feeling can one have than the feeling of knowing that you make a difference? You can make a difference in the aesthetics of your community, health of the environment and the sense of pride people have in our park system.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

Sh	Sherwood and Parks Legacy Fund (172)										
	FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		Variance to Budget \$		Variance to Budget %
Expenditures											
Purchased Services	\$	-	\$	15,119	\$	-	\$	-	\$	(15,119)	-100.00%
Other Services & Charges		-		4,049		-		-		(4,049)	-100.00%
Supplies and Materials		-		10,110		-		-		(10,110)	-100.00%
Total Expenditures	\$	-	\$	29,278	\$	-	\$	-	\$	(29,278)	-100.00%
Revenues											
Donations, Contributions, Fees - General	\$	_	\$	36,234	\$	_	\$	_	\$	(36,234)	-100.00%
Donations, Contributions, Fees - Sherwood		-		2,100		-		-		(2,100)	-100.00%
Total Revenues	\$	-	\$	38,334	\$	-	\$	-	\$	(38,334)	-100.00%
Net	\$	-	\$	9,056	\$	-	\$	-	\$	(9,056)	-100.00%

# **LIBRARY**

FUNCTION: Library

DEPARTMENT: Library Services
DIVISION OR ACTIVITY: Library Services

# **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

# **GOALS:**

# Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Enrich individual and community life by providing and encouraging the use of library resources and services to meet evolving education, recreational and information needs of residents.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **PROGRAM**

Library services are available to City residents through a contractual agreement with Fairfax County that enables residents to access any of the eight regional or twelve community libraries within the library system. In addition, the library provides Access Services to people with visual or physical disabilities including translating the *Cityscene* into Braille for City residents. In addition, Website usage of library materials has expanded significantly. The Virginia Room located in the Fairfax City regional library maintains a collection rich in regional history and genealogy, as well as local and state government information and legal resources. A particular strength is Confederate Civil War military history. Other resources available for use are: maps, an extensive photographic archive, manuscripts, local newspapers, and rare books.

# FY 2016 Adopted Budget - City of Fairfax, Virginia

Library Budget Summary											
Expenditures	_	FY 2014 <u>Actual</u>		FY 2015 Budget	-	FY 2015 Estimate	-	FY 2016 Adopted		ariance to Budget \$	Variance to Budget %
Purchased Services	\$	744,224	\$	797,334	\$	801,947	\$	801,947	\$	4,613	0.58%
Total Expenditures	\$	744,224	\$	797,334	\$	801,947	\$	801,947	\$	4,613	0.58%

FΥ	2016	<b>Adopted</b>	<b>Budget</b>	- City	of Fairfax,	Virginia
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# **HISTORIC RESOURCES**

	Histo	oric Resour	ces Budget	Summary		
	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$352,015		\$359,846	\$363,303	\$ 7,530	2.12%
Fringe Benefits Purchased Services	109,449 77,012	•	134,063 42,600	127,300 42,600	(4,751) -	-3.60% 0.00%
Internal Services Other Charges	3,493 47,218		3,007 48,900	3,000 52,900	(7) 7,000	-0.23% 15.25%
Supplies & Materials Capital Outlay	10,919	15,500	15,500	13,500	(2,000)	-12.90% 0.00%
	A COO 40C	# F04 024	A CO2 04 C	¢ coo coo	A 7 770	
Total Expenditures	\$600,106	\$594,831	\$603,916	\$602,603	\$ 7,772	1.31%
Revenues						
Museum Revenue	\$ 606	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.00%
Museum Gift Shop	13,419	15,500	14,500	14,500	(1,000)	-6.45%
Total Revenues	\$ 14,025	\$ 16,700	\$ 15,700	\$ 15,700	\$ (1,000)	-5.99%
Net Cost to the City	\$586,081	\$578,131	\$588,216	\$586,903	\$ 8,772	1.52%
Total FTE	3.9	5 3.95	3.95	3.95		

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Historic Resources Director	28	1.00	1.00	1.00	1.00
Historic Resources Specialist III	20	1.00	1.00	1.00	1.00
Historic Resources Specialist II	17	0.75	0.75	0.75	0.75
Historic Resources Specialist I	14	1.20	1.20	1.20	1.20
Total FTE		3.95	3.95	3.95	3.95

FUNCTION: Historic Resources
DEPARTMENT: Historic Resources
DIVISION OR ACTIVITY: Historic Resources

# **BUDGET COMMENTS:**

An increase of \$7,772 or 1.31% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$7,530 or 2.12%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$4,751 or 3.60%
  - Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Other Charges, increase of \$7,000 or 15.25%
  - Host a Civil War Photographs Exhibit
  - Culmination of the Sesquicentennial commemoration

# PROGRAM:

The Office of Historic Resources oversees operation and management of City-owned historic properties and collections to ensure their preservation, promote greater public awareness, and provide attractions for heritage tourism that enhance City identity.

# **GOALS:**

# Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Preserve, restore, maintain, interpret and celebrate City historic properties and to work with non-profit preservation organizations, foundations, and the private sector to achieve these goals.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES:**

- Act as liaison with Historic Fairfax City, Inc.
- Implement preservation and promotion objectives in Comprehensive Plan
- · Promote Blenheim and Civil War Interpretive Center as a major regional historical site
- Ensure City historic sites are staffed and open to the public
- Communicate information on historic sites to the community through educational programs, walking tours, youth group outreach, special events, and the internet
- Assist with fundraising initiatives (e.g. HFCI fundraisers) and revenue enhancement (e.g. Blenheim rentals) and coordination with non-profit organizations, foundations, and the public for fundraising opportunities
- Assist Destination Fairfax, Visit Fairfax, Civil War Trails, and other local and regional tourism initiatives
- Assist City preservation planning activity, ensure CLG compliance, perform project reviews
- Manage workforce of 50 volunteers and provide a variety of opportunities for citizen involvement through volunteering including special events, projects, and internships

# **SERVICES AND PRODUCTS:**

- Fairfax Museum and Visitor Center
- Ratcliffe-Allison House & Kitty Pozer Garden
- Historic Blenheim and Civil War Interpretive Center
- Grandma's Cottage
- Fairfax Civil War Day/Special Events
- Special projects including Civil War Sesquicentennial commemorations (2011-2015)

FUNCTION: Historic Resources
DEPARTMENT: Historic Resources
DIVISION OR ACTIVITY: Historic Resources

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Museum & Visitor Center Visitation	7,284	7,500	7,500	7,700
Ratcliffe-Allison House Visitation	1337	1,400	1,400	1,500
Blenheim & Civil War Interpretive Ctr Vis.	4,990	4,800	4,800	4,900
Tours / Educational Programs	271	250	250	275

- Fairfax Museum & Visitor Center visitation remains relatively stable and trends generally follow regional tourism patterns.
- Ratcliffe-Allison House is a key component for the revitalized downtown core, with visitation during special events, seasonal hours, and walking tours.
- The opening of the Blenheim site (opened Nov. 2008) has significantly increased total daily visitation, tours, and educational programs offered by the Office of Historic Resources.
- Visitation statistics above at Blenheim do not include approximately 4,000 attendees annually during rental events.

# **CULTURAL ARTS**

	Cul	Itural Arts	Budget S	ummary		
	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	riance to sudget \$	Variance to Budget %
Expenditures						
Salaries	\$64,839	\$62,747	\$62,743	\$70,114	\$ 7,367	11.74%
Fringe Benefits	19,044	21,212	21,146	21,504	292	1.38%
Other Charges	642	5,000	5,000	5,000	-	0.00%
Total Expenditures	\$84,525	\$88,959	\$88,889	\$96,618	\$ 7,659	8.61%
Revenues						
Cultural Arts	\$ (309)	\$ 6,613	\$ 5,000	\$ 5,000	\$ (1,613)	-24.39%
Net Cost to the City	\$84,834	\$82,346	\$83,889	\$91,618	\$ 9,272	11.26%

Personnel Classification Grad	de	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Cultural Arts & Marketing	23	0.5	0.5	0.5	0.5
Total FTE		0.5	0.5	0.5	0.5

Note: the above cited personnel and expenses are budgeted under the Parks & Recreation Department. They are displayed for illustrative purposes only.

FUNCTION: Cultural Arts
DEPARTMENT: Cultural Arts

**DIVISION OR ACTIVITY:** Visual and Performing Arts

# **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

# PROGRAM:

The Cultural Arts budget includes expenditures for Arts Grants, Public Art, creating and maintaining the Cultural Arts calendars, printing of brochures and Arts Directory, payments to performing and visual artists, hiring of specialized equipment, promotion and Marketing. This division is responsible for liaison with the Commission on the Arts, the booking and set up of concerts, events, booking of artists, curating Gallery shows, maintenance of website, liaison with Media and City based information centers, publications of programs and brochures, maintenance of sponsors and audience databases, liaison and specialized support for City Special Events. The account is divided into specific cost centers that include, Bonita Lestina Performance Series at Old Town Hall, Children's Performance Series, Friday Morning Music Club, Fairfax Irish Folk Festival, Public Art, Spotlight on the Arts Festival, Fall for the Book and Rotary Gallery shows. Some of the duties of the Cultural Arts Division also include writing and producing Annual Reports, Grant Writing, sponsorship development, writing websites, volunteer liaison, database maintenance, brochure and graphics development, media liaison, liaison with High School Arts Faculty Fairfax Academy for Communications and Arts, collaboration with Virginia Arts Commission, Local Arts Agency Boards, Cultural Alliance of Greater Washington, Fairfax Arts Council, George Mason Center for the Arts, Northern Virginia Community College, and local arts groups.

# GOALS:

# Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - Enhance the cultural and leisure-time material well-being in the City of Fairfax by planning, administering and operating a variety of cultural activities for the enjoyment of all citizens.
  - Continue dialogue with the Parks and Recreation Advisory Board both in the use and make-up of the Sherwood Center, Old Town Hall, Blenheim, and in the analysis of alternative venues for cultural use.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES**:

Working in partnership with city businesses, local schools, performing groups and artists to cultivate a creative community that will benefit from the many advantages and economic benefits that the Arts can bring to all groups and levels of our community, thereby encouraging the economic impact of the Arts to the City and positive vitality and viability of living in the City.

FUNCTION: Cultural Arts DEPARTMENT: Cultural Arts

DIVISION OR ACTIVITY: Cultural Arts, Continued

# **SERVICES AND PRODUCTS:**

- Public Art projects
- Bonita Lestina Performance Series at Old Town Hall
- Friday Morning Music Club Concert Series
- Old Town Hall Children's Performance Series
- Summer Concerts Series, City of Fairfax Band
- Old Town Village Concert Series
- Old Town Plaza Series
- Commission on the Arts Grants Program
- Fall for the Book
- Arts Stage in association with Fall Festival
- Fairfax Spotlight on the Arts Festival
- City of Fairfax Arts Directory and Website
- Fairfax Art League
- Stacy C. Sherwood Community Center
- Rotary Gallery at The Sherwood
- Arts Liaison with GMU & City Arts groups.
- Fairfax Irish Folk Festival

# PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Old Town Hall Performances Series	38	38	40	40
Commission on the Arts Grants requests	23	18	18	18
Commission on the Arts Grants given	\$18,500	\$20,950	\$20,950	\$22,000
Summer Concerts Series – City Band	9	8	8	8
Fairfax Spotlight on the Arts, City events	60	65	50	54
Old Town Plaza Series	13	13	16	20
Rotary Art Gallery at Sherwood shows	4	5	6	8
Fall for the Book – City events	9	15	15	16

- Fairfax Spotlight on the Arts Festival continues to work with in partnership with more local and regional performers and performing groups. The greater cultural opportunities at Sherwood Center have not affected attendance at Old Town Hall Performance Series which remain stable with increasing contributions offsetting the performers' costs.
- Grant monetary requests increased in 2015 due to more art opportunities and greater awareness of arts and performance potential in the City of Fairfax.
- Old Town Plaza Performances originally created as part of the First Friday Series in Old Town, carry on as part of Old Town business/arts promotion and has become a part of the Old Town arts scene

# COMMUNITY DEVELOPMENT AND PLANNING

C	community D	evelopment	and Planning	g Budget Su	mmary	
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$1,285,226	\$1,454,110	\$1,498,364	\$1,544,887	\$ 90,777	6.24%
Fringe Benefits	466,811	605,907	605,539	612,894	6,987	1.15%
Purchased Services	100,035	80,000	219,000	80,000	-	0.00%
Internal Services	6,591	5,674	5,674	2,062	(3,612)	-63.66%
Other Charges	9,489	15,800	15,800	14,600	(1,200)	-7.59%
Supplies & Materials	7,908	9,700	9,700	9,700	-	0.00%
Capital Outlay	50,000	50,000	50,000	100,000	50,000	100.00%
Total Expenditures	\$1,926,060	\$2,221,191	\$2,404,077	\$2,364,143	\$ 142,952	6.44%
·					•	
Revenues						
Sign Permits	\$ 13,150	\$ 18,000	\$ 16,472	\$ 16,500	\$ (1,500)	-8.33%
Occupancy Permits	32,675	31,000	28,000	32,000	1,000	3.23%
Soil & Erosion Fees	12,475	10,000	10,000	10,600	600	6.00%
Zoning Fees	47,000	49,000	42,000	45,000	(4,000)	-8.16%
Special Use Permits	84,315	90,000	120,000	120,000	30,000	33.33%
Variances	34,600	24,000	10,000	30,500	6,500	27.08%
Zoning Penalties	18,900	9,000	7,000	10,000	1,000	11.11%
Subdivision Fees	18,191	24,000	20,000	24,000	-	0.00%
Site Plan Fees	90,387	90,000	80,000	88,000	(2,000)	-2.22%
Architectural Review	3,345	3,400	5,000	3,600	200	5.88%
Tree Removal Permit	1,870	1,300	1,500	1,400	100	7.69%
Surety Review	12,975	15,000	10,000	14,000	(1,000)	-6.67%
Total Revenues	\$ 369,883	\$ 364,700	\$ 349,972	\$ 395,600	\$ 30,900	8.47%
Net Cost to the City	\$1,556,177	\$1,856,491	\$2,054,105	\$1,968,543	\$ 112,052	6.04%
net cost to the city	ψ 1,000,177	ψ 1,000,431	Ψ 2,004,100	ψ 1,300,343	Ψ 112,032	0.04 /0
Total FTE	15.5	16.5	17.5	17.5		

DEPARTMENT: Community Development and Planning

DIVISION OR ACTIVITY: Planning & Design Review

# **BUDGET COMMENTS:**

A decrease of \$24,614 or 1.72% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

# Fringe, decrease of \$22,120 or 5.37%

• Fringe associated with higher base salaries is mostly offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.

# PROGRAM:

The Planning and Design Review Division of the Department of Community Development and Planning provides professional expertise to the City Council and advisory boards and commissions, including the Planning Commission, Board of Architectural Review, Fairfax Renaissance Housing Corp., and the Environmental Sustainability Committee, regarding the development and implementation of plans, policies, and initiatives pertaining to land use, physical development, demographics/economics, environmental stewardship, and quality of life issues.

# GOALS:

# Council Goals:

- #1, Economic Development capture opportunities for economic development and advance the economic health of the City
- #3, Neighborhoods build strong, safe, and secure neighborhoods
- #4, Transportation Provide for the safe, efficient, and effective movement of pedestrians, cyclists, motorists, mass transit and commercial vehicles through the City and region
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - o Develop and support coordinated land use and development strategies and policies, which are consistent with the City's Comprehensive Plan and the vision and goals of the City Council.
  - o Provide high-quality research and analyses, best practices-based approaches, and innovative, yet practical advice to decision-makers in order to produce a vibrant and sustainable community that protects, conserves, and enhances its economic, social, and environmental resources.
  - o Engage residents and property owners, elected and appointed officials, and other vested community stakeholders, and work in a collaborative manner across departments, identify tangible and attainable solutions to the land use and development, transportation, and environmental challenges that face the City
  - o Manage the City's land use, comprehensive planning and sustainability programs, including the maintenance of the Comprehensive Plan and the development of the Sustainability Plan, and assist in implementing redevelopment plans and other departmental projects, such as those identified as priorities by the City Council.
  - o Maintain an effective land use program in a manner that emphasizes consistency with the Comprehensive Plan and conformance with applicable City policies, regulations and City Council goals of residential rejuvenation and economic development.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# **OBJECTIVES:**

- Assure the accuracy, relevance, and validity of the Comprehensive Plan, the City's official policy guide for development-related decisions;
- Prepare Zoning Ordinance text amendments in support of the Plan
- Provide decision-makers with reports and analyses on planning matters
- Provide appropriate staff support for assigned boards and commissions
- Provide professional guidance during the land use application evaluation process
- Represent the City on various boards and committees

DEPARTMENT: Community Development and Planning

DIVISION OR ACTIVITY: Planning & Design Review

# **OBJECTIVES** (continued)

- Engage City departments in implementing sustainability initiatives and measures
- Educate residents and City businesses on sustainable practices and encourage their use
- Administer City's Census program and disseminate statistical information
- Facilitate the review by the Planning Commission of the Capital Improvement Program and Comprehensive Plan determinations for qualifying public projects

# **SERVICES AND PRODUCTS:**

- Comprehensive Plan amendments and updates
- Master or small area plans preparation and implementation
- Zoning Ordinance text amendments
- Planning and zoning related reports and analyses
- Management of the City's sustainability program
- Assistance in the City's economic development efforts
- Fiscal impact analyses and maintenance of the City's fiscal impact model
- Mapping support, geographic analyses, and digital visualizations
- Demographic/economic/housing summaries, estimates, and projections
- Management of the land use application process
- Preparation of legal advertisements and posting of notifications for land use applications
- Staff the Planning Commission
- Staff the Board of Architectural Review
- Staff the Fairfax Renaissance Housing Corporation
- Staff the Environmental Sustainability Committee

# PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Output Measures			
City Council meetings and work sessions	26	30	30
Planning Commission meetings and work sessions	15	15	20
Board of Architectural Review meetings	15	15	22
Fairfax Renaissance Housing Corporation meetings	11	11	11
Environmental Sustainability Committee meetings	12	12	11
Comprehensive Plan or Zoning Ordinance map/text amendments	2	2	3
Planning and zoning reports and analyses	13	8	10
Presentations to and meetings with boards, committees, neighborhood groups, and the public w output measure, data not available	11	11	12

DEPARTMENT: Community Development and Planning

DIVISION OR ACTIVITY: Planning & Design Review

- Prepared amendment to the Comprehensive Plan and draft voluntary development condition/proffer to include implementation measures for the provision of affordable housing
- Facilitated drafting of update to the Zoning Ordinance and conducted community outreach through workshop and advisory committee
- Prepared a Zoning Ordinance text amendment to revise the regulations for signs in the Old Town Fairfax Historic District and for temporary signs citywide
- Prepared various planning and zoning reports and analyses, including: housing affordability; student generation; fiscal impact; employment; population and housing estimates for the Metropolitan Washington Council of Governments; regional zoning fee summary and city text amendment history; and auto title/payday lending zoning regulations
- Oversaw the preparation of a retail, office, and lodging market analysis for Fairfax Boulevard
- Advanced the City's sustainability program, including: publishing articles in *Cityscene* to educate residents on
  environmental programs; maintaining the City's silver certification in VML's green government challenge;
  partnering with other City departments to launch pilot programs and projects for recycling; assisting the
  Environmental Sustainability Committee in its outreach efforts; and collaborating with LEAP-VA and the Fairfax
  Renaissance Housing Corporation to implement a residential energy efficiency program.

Cost Center 461110: Planning Design & Review											
Title	FY 2014 <u>Actual</u>		FY 2015 <u>Budget</u>		FY 2015 Estimate		FY 2016 Adopted		Variance to Budget \$		Variance to Budget %
Salaries	\$	809,343	\$	989,009	\$	939,985	\$	986,515	\$	(2,494)	-0.25%
Fringe Benefits		288,031		411,908		421,442		389,788		(22, 120)	-5.37%
Purchased Services		36,591		15,800		154,800		15,800		-	0.00%
Internal Services		-		-		-		-		-	0.00%
Other Charges		7,392		9,000		9,000		9,000		-	0.00%
Supplies & Materials		4,260		4,700		4,700		4,700		-	0.00%
Capital Outlay		-		-		-		-		-	0.00%
Total	\$1	1,145,617	\$1	1,430,417	\$1	,529,927	\$1	1,405,803	\$	(24,614)	-1.72%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Director of Planning	**	1.0	1.0	1.0	1.0
Division Chief	27	2.0	2.0	2.0	2.0
Special Projects Engineer	25	0.0	0.0	0.0	0.0
Sustainability Coord. (P/T)	23	0.5	0.5	0.5	0.5
Planner III	23	1.0	2.0	2.0	2.0
Planner II	20	4.0	4.0	4.0	4.0
Planner II (P/T)	20	0.0	0.0	0.0	0.0
Planner I	17	0.0	0.0	0.0	0.0
Administrative Assistant IV	14	1.0	1.0	1.0	1.0
Total FTE		9.5	10.5	10.5	10.5

DEPARTMENT: Community Development and Planning

**DIVISION OR ACTIVITY:** Current Planning

# **BUDGET COMMENTS:**

An increase of \$167,566 or 21.19% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

# Salaries, increase of \$93,271 or 20.05%

- 3.5% merit and 1.0% COLA
- Over-hire of Planner III/Deputy Zone Admin who is on active military leave. This cost is offset in the salary vacancy factor.
- Fringe, increase of \$29,107 or 15.00%
  - Fringe associated with higher base salaries and over-hire. 3
- Internal Service, decrease of \$3,612 or 63.66%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$2,062 in cost is budgeted for Current Planning in FY 2016 versus \$5,674 in FY 2015.
- Capital Outlay, increase of \$50,000 or 100.00%
  - Increase in funding for the Renaissance Housing Program

#### PROGRAM:

The Current Planning Division of the Department of Community Development and Planning provides professional expertise to City decision-makers and administers standards for development and use of land and structures in the City supporting the Comprehensive Plan, goals and other City policy related to land use and development.

# **GOALS:**

# Council Goals:

- #1, Economic Development capture opportunities for economic development and advance the economic health of the City
- #5, Development and Redevelopment enable appropriate, targeted, sustainable, and transportation-oriented development and redevelopment
  - Facilitate well-conceived development and redevelopment projects and land uses that enhance the quality of life for Fairfax residents.
  - o Protect the City's attractive properties by enforcing standards of the zoning ordinance, and implementing City policy and Council goals related to quality of life, residential rejuvenation and economic development.
  - o Provide professional administration and enforcement of the City's zoning and various environmental regulations.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

# OBJECTIVES:

- Administer, interpret and enforce residential, commercial, and industrial zoning and subdivision regulations.
- Provide timely staff analyses and recommendations for Board of Zoning Appeals.
- Provide effective and timely review of development plans and building permits.
- Provide effective administration of surety for development.

# **SERVICES AND PRODUCTS:**

- Zoning Ordinance interpretation
- Zoning inspections and enforcement
- Sign, home occupation, and use permit issuance
- Zoning compliance administration
- Building permit review
- Site Plan and Subdivision review

FUNCTION: Community Development

DEPARTMENT: Community Development and Planning

**DIVISION OR ACTIVITY:** Current Planning

### **SERVICES AND PRODUCTS (continued):**

• Special Exception and Variance application processing, evaluations, and recommendations

- Confer with potential applicants and community representatives to discuss appropriate parameters for development
- Illegal sign and noise abatement programs
- Floodplain Permitting
- Tree Management Permitting
- Staff the Board of Zoning Appeals

### PERFORMANCE MEASURES:

Indicators	FY 2014 Actual	FY 2015 Estimate	FY 2016 Projected
Output Measures			
Use and Development Permits	1392	1330	1450
Land Use Applications	30	35	33
Development Plans and Subdivisions	59	45	48
Site Bonds	28	20	24
Board of Zoning Appeals and follow-up	6	6	8

### **Performance Measurement Results:**

- The amount of land use activity has remained substantial and includes larger-scale projects.
- The complexity of development proposals continues to increase, as the character of new development is now mostly in the form of redevelopment of existing sites.
- Zoning enforcement activity continues to be a challenge in terms of the volume of cases and the nature of the violations.

Cost Center 461220: Current Planning										
Title	_			FY 2015 FY 2015 Budget Estimate		_	FY 2016 Adopted	 riance to udget \$	Variance to Budget %	
Salaries	\$	475,883	\$	465,101	\$	558,379	\$	558,372	\$ 93,271	20.05%
Fringe Benefits		178,780		193,999		184,097		223,106	29,107	15.00%
Purchased Services		63,444		64,200		64,200		64,200	-	0.00%
Internal Services		6,591		5,674		5,674		2,062	(3,612)	-63.66%
Other Charges		2,097		6,800		6,800		5,600	(1,200)	-17.65%
Supplies & Materials		3,648		5,000		5,000		5,000	-	0.00%
Capital Outlay		50,000		50,000		50,000		100,000	50,000	100.00%
Total	\$	780,443	\$	790,774	\$	874,150	\$	958,340	\$ 167,566	21.19%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Deputy Director CD&P	27	1.0	1.0	1.0	1.0
Planner III	23	2.0	2.0	2.0	2.0
Planner II	20	0.0	0.0	1.0	1.0
Site Plan Coordinator	20	0.0	0.0	0.0	0.0
Zoning Inspector	15	1.0	1.0	1.0	1.0
Zoning Technician	13	2.0	2.0	2.0	2.0
Total FTE		6.0	6.0	7.0	7.0

FY 2016 Adopted Budget - City of Fairfa	ax. Virginia
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# **SCHOOL BOARD**

# **EDUCATION**

	E	Education Bud	lget Summary	1		
	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Expenditures						
Salaries	\$ 280,074	\$ 276,308	\$ 288,622	\$ 299,095	\$ 22,787	8.25%
Fringe Benefits	78,996	87,109	84,837	88,273	1,164	1.34%
Purchased Services	44,448,530	45,852,207	45,502,757	46,519,562	667,355	1.46%
Other Charges	72,778	67,455	64,920	69,475	2,020	2.99%
Supplies & Materials	3,579	5,254	3,500	5,000	(254)	-4.83%
Debt Service	7,744,537	7,039,779	7,558,076	6,727,921	(311,857)	-4.43%
Capital Outlay	-	20,000	20,000	20,000	-	0.00%
Total Expenditures	\$52,628,494	\$53,348,112	\$53,522,712	\$53,729,326	\$ 381,215	0.71%
Revenues						
Wine Tax	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
State Sales Tax	2,915,703	2,836,117	2,836,117	3,126,567	290,450	10.24%
Basic School Aid	4,199,796	4,147,013	4,200,000	4,200,000	52,987	1.28%
Rental of Schools	2,071,812	1,500,000	1,950,000	1,500,000	-	0.00%
Total Revenues	\$ 9,187,310	\$ 8,483,130	\$ 8,986,117	\$ 8,826,567	\$ 343,437	4.05%
Net Cost to the City	\$43,441,183	\$44,864,982	\$44,536,595	\$44,902,759	\$ 37,778	0.08%
Total FTE	1.9	1.9	1.9	1.9	•	

DEPARTMENT: Fairfax Public Schools
DIVISION OR ACTIVITY: School Board/Administration

### **BUDGET COMMENTS:**

An increase of \$31,965 or 3.71% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$22,787 or 8.25%
  - 3.5% merit and 1.0% COLA

### PROGRAM:

The Fairfax public school program is provided through an independent school district administered by a school board and superintendent that contracts with the Fairfax County School System for operating the four City schools – Fairfax High, Sidney Lanier Middle, Daniels Run, and Providence Elementary.

### GOALS:

### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure the best possible education for the school age youth of the City by overseeing the City-County Tuition Contract and establishing education policy.
  - o Pursue the implementation of infrastructure projects throughout the City with specific emphasis on school's renovation and General Obligation bond funding consistent with the request of the School Board.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

### **OBJECTIVES:**

### School Board

- Establish policy for City schools within the terms of the City-County tuition contract
- Approve a budget for capital projects and for City-County tuition contract

### Superintendent

- Implement school board policy
- Administer the tuition contract
- Oversee the construction of approved capital projects
- Act as liaison between the City school board and Fairfax County in the operation and use of educational facilities
- Promote education on a continuing basis
- Inform citizens of the many educational opportunities available through the public school system.

### **SERVICES AND PRODUCTS:**

- City-County Tuition Contract
- · Fairfax City Schools Budget
- Public School Board Meetings
- Forum for citizen opinion

DEPARTMENT: Fairfax Public Schools

DIVISION OR ACTIVITY: School Board/Administration

### **PERFORMANCE MEASURES:**

Indicators Output Massures	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
Output Measures School Board Meetings	13	13	12	12
School Board Work Sessions	9	9	10	9

- The School Board holds meetings on the first Monday of the month, and additional meetings deemed necessary.
- The School Board holds works session on the third Monday of the month, and additional meetings as deemed necessary.

	Cost Center 481110: School Board									
Title		FY 2014 <u>Actual</u>		FY 2015 Budget	•	FY 2015 Estimate		FY 2016 Adopted	 riance to udget \$	Variance to Budget %
Salaries Fringe Benefits Purchased Services Other Charges Supplies & Materials Capital Outlay	\$	280,074 78,996 418,814 72,778 3,579	\$	276,308 87,109 424,450 67,455 5,254	\$	288,622 84,837 375,000 64,920 3,500	\$	299,095 88,273 430,698 69,475 5,000	\$ 22,787 1,164 6,248 2,020 (254)	8.25% 1.34% 1.47% 2.99% -4.83% 0.00%
Total	\$	854,241	\$	860,576	\$	816,879	\$	892,541	\$ 31,965	3.71%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted
School Superintendent	**	0.5	0.5	0.5	0.5
Communications Specialist	17	0.0	0.0	0.0	0.0
Executive Assistant	20	1.0	1.0	1.0	1.0
Asst to Superintendent	**	0.4	0.4	0.4	0.4
Total FTE		1.9	1.9	1.9	1.9

DEPARTMENT: Fairfax Public Schools
DIVISION OR ACTIVITY: Contracted Instruction Costs

### **BUDGET COMMENTS:**

The FY 2016 Adopted Budget reflects an overall increase of \$661,107, or 1.46 % in expenditures from the FY 2015 Adopted Budget.

### Purchased Services, increase of \$661,107 or 1.46%

An increase of \$661,107 in contract services with Fairfax County Public Schools (FCPS) reflects FCPS projected cost increase from the FY 2015 Adopted Budget.

### PROGRAM:

Under the terms of the 1978 agreement, the County School System provides to the City a complete and varied program of instruction that is equal to that provided in County schools. The contract cost is based on the County's costs and on a percentage of City students to the total City-County student population.

### GOALS:

### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure the best possible education for the school-age youth of the City, by providing a comprehensive program of instruction to meet the needs of every student in the City.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

### **OBJECTIVES:**

Support the quality school curriculum provided by the County

### **SERVICES AND PRODUCTS:**

- Curriculum in City schools
- Instructional services

### **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
City ADM	3,107	3,107	3,100	3,167
Tuition cost per student	\$13,946	\$14,000	\$13,730	\$13,540

### PERFORMANCE MEASUREMENT RESULTS:

- The City of Fairfax School Membership follows a School Year (SY) basis.
- Figures for 2015 and 2016 are projections.
- Tuition cost per student is an estimate. To be determined once final contract with Fairfax County Public Schools is finalized after Fairfax County budget meetings.

Cost Center 481220: Contracted Instruction Costs								
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %		
Purchased Services	\$44,029,716	\$45,427,757	\$45,127,757	\$46,088,864	\$ 661,107	1.46%		
Total	\$44,029,716	\$45,427,757	\$45,127,757	\$46,088,864	\$ 661,107	1.46%		

DEPARTMENT: Fairfax Public Schools
DIVISION OR ACTIVITY: School Capital Outlay

### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

### PROGRAM:

The City School Board and Superintendent determine the minor capital improvements needed by each school which includes interior amenities to be funded in the operating budget. Capital projects that modify the actual school facilities are funded out of the capital budget.

### GOALS:

### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure the best possible education for the school age youth of the City, by providing facilities and equipment for use by students.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

### **OBJECTIVES**:

Maintain and provide necessary equipment and facilities

Cost Center 481350: Capital Outlay Expense										
Title	FY 2014 Actual	-		FY 2015 Budget	-	Y 2015 stimate	_	Y 2016 dopted	 ance to	Variance to Budget %
Capital Outlay	\$	-	\$	20,000	\$	20,000	\$	20,000	\$ -	0.00%
Total	\$	-	\$	20,000	\$	20,000	\$	20,000	\$ -	0.00%

DEPARTMENT: Fairfax Public Schools
DIVISION OR ACTIVITY: School Debt Service

### **BUDGET COMMENTS:**

The FY 2016 Adopted Budget reflects an overall decrease of \$829,960, or 11.90 % in expenditures from the FY 2015 Adopted Budget.

### Debt Service, decrease of \$829,960 or 11.90%

• The final payments on the unrefunded portions of the 2004 and 2005 school bonds were made during FY 2015.

### PROGRAM:

School bonds are issued for projects too large to be funded by current revenues and that will have a long-term benefit to the public school system. The City recently took advantage of historically low interest rates and refunded the majority of the 2004 and 2005 school bonds.

Year Issu	<u>ed</u> <u>Amount</u>	<u>Purpose</u>
2004	\$42,000,000	Remodel and expand Fairfax High and Lanier Middle schools
2005	\$44,800,000	Remodel and expand Fairfax High and Lanier Middle schools
2010	\$20,462,400	Refunding - Remodel and expand Fairfax High and Lanier MS

### GOALS:

### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - o Ensure the best possible education for the school age youth of the City, by providing facilities and equipment for use by students.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

### **OBJECTIVES**:

• Fund debt service

Cost Center 481710: School Debt Service										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Debt Service	\$ 7,034,170	\$ 6,975,400	\$ 6,975,400	\$ 6,145,440	\$ (829,960)	-11.90%				
Total	\$ 7,034,170	\$ 6,975,400	\$ 6,975,400	\$ 6,145,440	\$ (829,960)	-11.90%				

DEPARTMENT: Fairfax Public Schools
DIVISION OR ACTIVITY: School Lease Financing

### **BUDGET COMMENTS:**

The FY 2016 Adopted Budget reflects an overall increase of \$518,104, or 804.78 % in expenditures from the FY 2015 Adopted Budget.

- Interest, increase of \$105,644 or 164.10%
- Uses on School Financing, increase of \$412,460 or N/A%
  - Both increases are due to a reclassification of debt service from general to Schools for the Series C Certificate of Participation; 18% is applicable to transportation and 82% is applicable to schools.

# Cost Center 481710: School Interest - Capital Leases & 481730: School Uses - Capital Leases

Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	riance to Budget \$	Variance to Budget %
Purchased Services Interest Uses on School Financing	\$ 237,367 473,000	\$ - 64,379 -	\$ 182,516 400,160	\$ 170,022 412,460	\$ 105,643 412,460	0.00% 164.10% 0.00%
Total	\$ 710,367	\$ 64,379	\$ 582,676	\$ 582,482	\$ 518,103	804.78%

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# NON-DEPARTMENTAL ACCOUNTS

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FUNCTION: Non-Departmental

DEPARTMENT: Finance

**DIVISION OR ACTIVITY:** General Debt Service

### **BUDGET COMMENTS:**

An increase of \$743,436 or 86.90% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. This increase is driven by higher principal payments coming due on the 2010 General Obligation Refunding bond.

### PROGRAM:

Long-term borrowing through the sale of bonds is one method of obtaining money necessary to finance projects too large to be funded by current revenues and that will have a long-term benefit to the public. The costs of projects with a long-term use are spread through the life of the project and are paid for by the users through annual taxation. The general fund debt service pays off long-term general debt obligations. See the Supporting Detail section of this document for more information on the general obligation debt issued by the City.

### **OBJECTIVES:**

Pay debt service when due.

### **SERVICES AND PRODUCTS:**

Principal and interest payments on general bonds

Cost Center 491710: General Debt Service										
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Debt Service	\$ 1,000,225	\$ 855,501	\$ 849,501	\$ 1,598,936	\$ 743,435	86.90%				
Total	\$ 1,000,225	\$ 855,501	\$ 849,501	\$ 1,598,936	\$ 743,435	86.90%				

DIVISION OR ACTIVITY: Employee Fringe Benefits

### **BUDGET COMMENTS:**

The City provides a broad array of fringe benefits to its employees, including a supplemental retirement plan, participation in the Virginia Retirement System (VRS), and subsidized health insurance premiums.

City-wide, fringe expense decreased by \$684,521 or 5.00%; fringe for General Fund employees decreased by \$658,697 or 5.14%. The main drivers of the changes are as follows:

- Social Security (increase of \$53,173 or 2.13%) Increase due to Adopted 3.5% merit and 1.0% COLA.
- VRS (increase of \$67,783 or 1.9%) actuarially determined employer cost remained at 13.07% for FY 2016. The increase is due to the Adopted merit and COLA.
- City Retirement (decrease of \$815,691) actuarially determined employer costs decreased from 6.62% to 4.62% for general employees and from 16.64% to 12.24% for Public Safety employees. These significant decreases are due to changes made to the retirement plan (target rate of return, vesting period, and normal retirement age) as well as strong investment returns in the prior fiscal year.
- Health Insurance (decrease of \$14,138) premium rates remained relatively flat overall.
- Life Insurance (decrease of \$50,000)

The fringe benefits are budgeted in the individual operating accounts. For comparative purposes they are shown below by type of benefit.

FY 2016 Fringe B	ene	fits Summar	у	
		FY 2015		FY 2016
Category		Adopted		Adopted
Social Security	\$	2,492,713	\$	2,545,886
Virginia Retirement System (VRS)		3,642,316		3,710,099
City Retirement		3,073,207		2,257,516
Health Insurance		3,593,098		3,578,960
Life Insurance		195,432		145,432
Disability		109,544		139,498
Workers Compensation		563,293		607,691
Total	\$	13,669,603	\$	12,985,082
		FY 2015		FY 2016
All Funds		Adopted		Adopted
General		12,803,460		12,144,763
Wastewater		231,305		230,045
Transit		634,838		588,585
Stormwater		0		21,689
Total All Funds	\$	13,669,603	\$	12,985,082

DIVISION OR ACTIVITY: Employee Fringe Benefits

### **OBJECTIVES**:

Monitor benefit programs available to determine optimum programs

#### PROGRAM:

The responsibility for the administration of employee benefits is under the direct control of the City Manager.

<u>Social Security</u> is a portion of the retirement benefits program which is shared by both the City and each of its employees. The employee and the City each contribute 6.2% of the Social Security wage base determined annually by the Internal Revenue Service and 1.45% for Medicare on all wages.

Retirement: In addition to the Social Security program, the City and its full-time employees participate in two other plans – the Virginia Retirement System (VRS) and the City plan. This provides a comprehensive retirement package and is a condition of employment. Employees contribute 5% to VRS and from 3.0% to 7.0% to the City Retirement Plan. For the City Retirement Plan, in FY 2016, the City will contribute 4.62% of all full-time and part-time general employees' creditable compensation. For Public Safety personnel, the City will contribute 12.24% of creditable compensation in FY 2016. The City's employer contribution to VRS remains 13.07%.

<u>Health Insurance</u>: The City participates in a series of group plans that provide a broad range of protection to the employee and his/her family in the area of complete health. This includes medical-surgical protection, hospitalization and major medical. The City pays the major portion of the cost for full-time employees.

<u>Unemployment Compensation</u>: In 1978, Federal unemployment compensation commenced for employees of state and local governments. In January 1983, the City switched from a fixed cost payment to one where we reimburse the State for actual claims by former employees.

<u>Worker's Compensation</u> provides insurance to each employee against loss of income created by injury sustained while on-the-job. This is required by law for all employers and is administered under the laws of the State of Virginia. The City pays the full cost of this coverage.

<u>Life Insurance</u>: The City provides life insurance for full-time employees equal to twice the employee's salary with the maximum amount of life insurance for any employee being \$200,000. The City provides up to a \$50,000 life insurance policy for part-time employees.

<u>Long Term Disability</u>: This is fully paid by the City and guarantees an employee 50% of salary to a maximum of \$4,000 per month to age 65 for non-job connected disabilities. Payments are offset by funds received from retirement and Social Security.

Accident and Sickness (Short Term Disability): This is a program that provides payments up to \$1,000 per week for 26 weeks for non-job connected illness or injury. Payments start after 30 days. The program is funded 88% by the City and 12% by the employee or 75% City / 25% employee for employees hired after 1/1/2013.

DIVISION OR ACTIVITY: Market Adjustment/Salary Vacancy

### **BUDGET COMMENTS:**

The FY 2016 Adopted Budget projects a decrease in vacancy related savings from the FY 2015 Adopted Budget. Vacancy savings are generated from personnel cost reductions through normal employee turnover. Vacancy is projected to decrease by \$637,429 because overtime and temporary help hired to fill gaps and/or deal with emergency situations decrease overall vacancy savings.

### PROGRAM:

The City Manager recommends to the City Council an overall adjustment to the employee pay plan to keep the City compensation plan competitive with other Northern Virginia jurisdictions.

### **OBJECTIVES**:

Monitor cost-of-living indicators

### **SERVICES AND PRODUCTS:**

Cost of living allowance

	Cost Center 415456: Salary Vacancy										
Title	FY 201 <u>Actua</u>		FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Salaries	\$	-	\$ (761,836)	\$ (380,000)	\$ (124,408)	) \$ 637,429	83.67%				
Total	\$	-	\$ (761,836)	\$ (380,000)	\$ (124,408)	\$ 637,429	83.67%				

DIVISION OR ACTIVITY: Reserve for Contingency

### **BUDGET COMMENTS:**

There are no adjustments from the FY 2015 Adopted Budget for the FY 2016 Adopted Budget.

### PROGRAM:

A reserve account is established to provide funds for unforeseen expenditures and contingent liabilities.

### **OBJECTIVES**:

• Arrange for financial flexibility to pay for unknown cost increases and/or unforeseen necessary projects

### **SERVICES AND PRODUCTS:**

• Funds for contingencies

	Cost Center 415460: Reserve for Contingency										
Title	FY 2 <u>Act</u>	_	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %				
Other Charges	\$	-	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	0.00%				
Total	\$	-	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	0.00%				

DIVISION OR ACTIVITY: Budget Cut Clearing Account

### **BUDGET COMMENTS:**

A decrease of \$62,775 or 30.47% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. This account is a budgetary one only in which savings across departments due to changes in things like the retirement plans or leave policies are budgeted; these changes are too difficult to allocate to specific departments or they cannot be allocated at all. Fewer such changes are budgeted for FY 2016.

	Cost Center 415499: Budget Cut Clearing										
Title	FY 2014 <u>Actual</u>	_	_	FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		riance to sudget \$	Variance to Budget %
Other Charges	\$	-	\$	(206,000)	\$	(206,000)	\$	(268,775)	\$	(62,775)	-30.47%
Total	\$	-	\$	(206,000)	\$	(206,000)	\$	(268,775)	\$	(62,775)	-30.47%

FUNCTION: Non-Departmental DEPARTMENT: City Manager Regional Agencies

### **BUDGET COMMENTS:**

No significant adjustment from the FY 2015 Adopted Budget is needed to fund the FY 2016 Adopted Budget.

### **General Subsidies/Contributions:**

This account funds the operating contributions to the various regional agencies as detailed below. It should be noted that the capital requests for the Northern Virginia Park Authority and the Northern Virginia Community College are provided for in the Capital Projects Fund.

## FY 2016 Regional Agency Spending

	FY 2015	FY 2016
Agency	Budget	Adopted
Council of Governments	16,586	16,996
Health Systems Agency	2,350	2,350
Area Agency on Aging	46,701	46,701
Legal Services of NoVa	23,042	24,079
NoVA Community College	1,894	1,895
Northern Virginia Regional Commission	17,334	17,563
NoVa Regional Park Authority	44,431	45,309
Volunteer Center	7,046	7,040
Total	\$ 159,384	\$ 161,933

### PROGRAM:

The City participates in a variety of regional programs by contributing a share of the capital and operating costs, which allows residents to take advantage of the opportunities and activities offered.

### GOALS:

### Council Goals:

- #3, Neighborhoods build strong, safe, and secure neighborhoods
  - Provide residents a full range of services that can most efficiently be administered on a regional, cooperative basis.

City Council's goals can be found on page A-8, budgetary guidelines on page A-15, and financial policies on page A-12.

## **OBJECTIVES**:

- Exchange information with other jurisdictions
- Share resources with other jurisdictions

### **SERVICES AND PRODUCTS:**

- Regional government programs
  - -- Council of Governments
  - -- Planning District Commission
- Education
  - -- Northern Virginia Community College classes and facilities
- Social services
  - -- Health Systems Agency & Agency on Aging

Cost Center 431520: Regional Agencies											
Title	_	Y 2014 Actual	_	FY 2015 Budget		FY 2015 Estimate	-	FY 2016 Adopted		iance to udget \$	Variance to Budget %
Other Charges	\$	207,506	\$	159,384	\$	159,384	\$	161,932	\$	2,548	1.60%
Total	\$	207,506	\$	159,384	\$	159,384	\$	161,932	\$	2,548	1.60%

DIVISION OR ACTIVITY: Capital Budget Fund Transfer

### **BUDGET COMMENTS:**

An increase of \$131,008 or 2.69% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget.

Details of the various adopted projects can be found in Capital Budget - Section G of the budget document.

Capital projects not funded by State, Federal, or private grants must be funded by the General Fund. Funding sources are noted in the summary portion of section G. In the event that revenues do not meet or exceed forecasts, or there are other major revenue pressures, capital projects are among the first to be cut or deferred.

Cost Center 491910: Capital Budget Fund Transfers												
Title	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %						
Interfund Transfers	\$ 5,331,717	\$ 4,877,098	\$ 4,607,098	\$ 5,008,106	\$ 131,008	2.69%						
Total	\$ 5,331,717	\$ 4,877,098	\$ 4,607,098	\$ 5,008,106	\$ 131,008	2.69%						

**DIVISION OR ACTIVITY:** Other Fund Transfers

### **BUDGET COMMENTS:**

An increase of \$355,080 or 15.36% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

### • Transfer to the Transportation Tax Fund

A two cent tax rate increase, from 5.5 cents to 7.5 cents per \$100 of assessed value on commercial and industrial real property, has been adopted for FY 2016 to allow the City to access additional transportation tax funds from the State. The maximum tax rate on C&I properties is 12.5 cents.

See section H – Other Funds in this book for more detail.

# FY 2016 Adopted Budget - City of Fairfax, Virginia

Cost Center 491925: Other Fund Transfers											
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %					
Transfer to Stormwater Fund Transfer to Old Town Svc. District Fund Transfer to Transportation Tax Fund	\$ 1,074,761 186,970 1,052,401	\$ 1,109,728 195,976 1,005,568	\$ 1,112,079 186,514 1,179,596	\$ 1,128,033 187,931 1,350,389	(8,045)	1.65% -4.11% 34.29%					
Total	\$ 2,314,132	\$ 2,311,272	\$ 2,478,189	\$ 2,666,352	\$ 355,080	15.36%					

FUNCTION: Non-Departmental DEPARTMENT: City Manager Capital Leases

### **BUDGET COMMENTS:**

A decrease of \$490,305 or 9.33% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Certificate of Participation (COPs) series A was paid in full in FY 2015, resulting in lower debt service payments. This reduction is partially offset by new debt service due on the lease financings for Old Town Square, the police firearms training center, and the FY 2015 capital lease for synthetic turf and vehicle replacements.

Cost Center 491720: & Interest 491730: Uses - Capital Leases						
Title	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Debt Service Capital Outlay	\$ 1,814,986 3,590,901	\$ 1,941,259 3,311,488	\$ 1,882,243 2,911,328	\$ 1,859,469 2,902,973	. , , ,	-4.21% -12.34%
Total	\$ 5,405,887	\$ 5,252,747	\$ 4,793,571	\$ 4,762,442	\$ (490,305)	-9.33%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
City Council (444440)							
City Council (411110) 511105	! Salaries-Full Time	_	_	_	_	_	0.00%
511110	Salaries-Part Time	29,000	33,500	33,500	33,500	_	0.00%
512110	Fringe Benefits	-	9,886	17,184	9,886	_	0.00%
530113	Contract Services	2,328	-	-	-	_	0.00%
540010	Wastewater & Transit Allocation	-,020	-	_	-	-	0.00%
550501	Travel & Training	3,222	3,000	3,250	3,000	-	0.00%
550601	General Subsidies/Contribution	8,415	9,500	9,500	9,500	-	0.00%
550720	Special Events	5,096	4,000	2,000	4,000	-	0.00%
550813	Discretionary Fund	1,217	2,600	2,600	2,600	-	0.00%
550820	Dues & Subscriptions	11,803	12,008	12,100	12,008	-	0.00%
560110	Office Supplies	1,134	3,000	3,000	3,000	-	0.00%
	Total	62,214	77,494	83,134	77,494	-	0.00%
City Clerk (411120)							
511105	Salaries - Full Time	100,910	104,672	108,342	109,425	4,753	4.54%
512110	Fringe Benefits	45,783	44,569	41,928	44,331	(238)	-0.53%
530512	Code Supplements	4,042	6,000	5,000	6,000	(200)	0.00%
530620	Advertising	14,829	10,000	9,000	10,000	_	0.00%
540010	Wastewater & Transit Allocation	- 1,020	-	-	-	_	0.00%
550501	Travel & Training	827	1,300	1,000	827	(473)	-36.38%
550720	Special Events	774	-	-	-	-	0.00%
550820	Dues & Subscriptions	65	305	305	305	-	0.00%
560110	Office Supplies	900	170	170	170	-	0.00%
	Total	168,130	167,016	165,745	171,058	4,042	2.42%
D: . : . 0 / / / / / /							
District Court (413110		40.000	45.000	45.000	04.000	0.000	45.000/
530113	Contract Services	12,890	15,000	15,000	21,800	6,800	45.33%
550501	Travel & Training	1,277 572	3,000	3,200	1,277	(1,723)	-57.43%
550820	Dues & Subscriptions	784	450	600	600	150	33.33%
560110 560120	Office Supplies Small Equipment	784 500	500 500	500 500	500 500	-	0.00% 0.00%
300120	Total					- E 227	26.87%
	lotai	16,023	19,450	19,800	24,677	5,227	20.01%
Joint Court Service (	<u>413120)</u>						
530835	City-County Contracts	209,646	195,833	185,709	194,066	(1,767)	-0.90%
530846	Facilities Management	71,318	74,085	69,158	72,270	(1,815)	-2.45%
	Total	280,964	269,918	254,867	266,336	(3,582)	-1.33%
Juvenile & Domestic	Relations District Court (413130)						
530835	City-County Contracts	473,977	445,460	516,619	465,506	20,046	4.50%
590106	Fairfax County Principal	3,072	2,000	4,327	3,362	1,362	68.10%
590111	Fairfax County Interest	628	400	631	434	34	8.50%
	Total	477,677	447,860	521,577	469,302	21,442	4.79%
Commonwealth Atto	rnov (412140)						
530835	City-County Contracts	50,800	53,624	78,635	78,635	25,011	46.64%
530846	Facilities Management	21,562	23,490	27,219	28,444	4,954	21.09%
330040	Total	72,362	77,114	105,854	107,079	29,965	38.86%
		,	,	,	, -	,	
Court Services & Cus		4 400 700	1 045 046	1 500 770	4 EGO 044	252 200	20.000/
530835	City-County Contracts	1,498,706	1,215,016	1,500,779	1,568,314	353,298	29.08%
530846 500106	Facilities Management	89,125 73,450	83,120	85,716	89,573	6,453	7.76%
590106 590111	Fairfax County Principal	73,450 15,230	52,000 11,000	80,087	83,691	31,691 194	60.94%
390111	Fairfax County Interest	15,230 <b>1,676,511</b>	11,000	10,712	11,194		1.76% <b>28.77%</b>
	Total	1,0/0,511	1,361,136	1,677,294	1,752,772	391,636	28.11%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Electoral Board (414	110)						
511105	Salaries - Full Time	110,775	115,176	115,171	120,394	5,218	4.53%
511110	Salaries - Part Time	25,170	19,348	25,170	25,365	6,017	31.10%
511115	Salaries - Overtime	1,441	1,206	1,373	1,345	139	11.50%
511125	Salaries - Temporary Help	2,542	-	2,567	2,618	2,618	0.00%
512110	Fringe Benefits	56,297	54,843	56,754	56,039	1,196	2.18%
530113	Contract Services	14,022	16,000	16,000	37,500	21,500	134.38%
530351	Equipment Maintenance	5,177	4,400	4,400	6,700	2,300	52.27%
530521	Printing & Duplicating	1,000	2,250	2,250	17,650	15,400	684.44%
530620	Advertising	64	100	100	240	140	140.00%
540010	Wastewater & Transit Allocation	-	-	-	-	-	0.00%
550430	Equipment Rental	656	656	656	1,312	656	100.00%
550501	Travel & Training	3,984	6,630	5,630	3,984	(2,646)	-39.91%
550820	Dues & Subscriptions	325	325	325	325	-	0.00%
560110	Office Supplies	1,613	500	500	500	-	0.00%
560420	Operating Supplies	409	500	500	500	-	0.00%
580103	Office Equipment Replacement	-	300	300	650	350	116.67%
580208	New Other Mach & Equip	-	1,000	-	-	(1,000)	-100.00%
	Total	223,474	223,234	231,696	275,122	51,888	23.24%
City Manager (41511)							
511105	Salaries - Full Time	393,439	414,256	419,006	425,309	11,053	2.67%
511160	Incentive Awards	-	-	-	-	-	0.00%
512110	Fringe Benefits	121,789	177,001	170,033	172,305	(4,696)	-2.65%
530113	Contract Services	3,860	-	-	-	-	0.00%
540010	Wastewater & Transit Allocation	(126,672)	(109,100)	(109,100)	(110,267)	(1,167)	-1.07%
540102	Motor Pool Charges	-	-	-	294	294	0.00%
550501	Travel & Training	3,169	1,385	1,385	1,385	-	0.00%
550720	Special Events	50	-	-	-	-	0.00%
550820	Dues & Subscriptions	7,012	4,750	4,785	4,800	50	1.05%
560110	Office Supplies	495	1,400	1,500	1,400	-	0.00%
	Total	403,142	489,692	487,609	495,226	5,534	1.13%
City Attorney (415120	)						
530110	General Legal Services	486,923	425,000	360,000	325,000	(100,000)	-23.53%
530114	Delinquent Tax Collections	3,795	5,000	4,500	4,000	(1,000)	-20.00%
530117	City Proscecutor	-	63,000	63,000	66,000	3,000	4.76%
530118	Litigation	_	100,000	-	-	(100,000)	-100.00%
540010	Wastewater & Transit Allocation	(31,602)	(17,731)	(16,236)	(11,811)	5,921	33.39%
	Total	459,116	575,269	411,264	383,190	(192,080)	-33.39%
Public Audit of Acco	unte (415120)						
530111	Audit Services	86,500	82,500	82,500	76,400	(6,100)	-7.39%
						(6, 100)	
540010	Wastewater & Transit Allocation  Total	(14,669) <b>71,832</b>	(7,673) <b>74,827</b>	(7,673) <b>74,827</b>	(7,105) <b>69,295</b>	(5,532)	7.40% <b>-7.39%</b>
	ισιαι	11,032	14,021	14,021	09,293	(3,332)	-1.35%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Personnel (415140)							
511105	Salaries - Full Time	362,450	364,701	364,882	375,061	10,360	2.84%
511125	Temporary Help	-	-	-	-	-	0.00%
512110	Fringe Benefits	159,170	155,288	158,601	151,948	(3,340)	-2.15%
512985	Employee Education	-	-	-	-	-	0.00%
530113	Contract Services	174,610	196,151	212,500	263,465	67,314	34.32%
540010	Wastewater & Transit Allocation	(167,029)	(128,733)	(128,733)	(142,125)	(13,392)	-10.40%
550501	Travel & Training	886	3,000	3,000	1,000	(2,000)	-66.67%
550807	Other Expenses	16,966	16,400	16,400	20,900	4,500	27.44%
550820	Dues & Subscriptions	1,885	2,531	2,531	2,531	-	0.00%
560110	Office Supplies	466	500	500	500	-	0.00%
	Total	549,404	609,838	629,681	673,280	63,442	10.40%
Community Relation	nc (415150)						
511105	Salaries - Full Time	86,962	86,783	86,783	87,651	868	1.00%
511115	Salaries - Overtime	405	-	386	378	378	0.00%
512110	Fringe Benefits	39,470	36,952	38,465	35,539	(1,413)	-3.82%
530113	Contract Services	33,470	30,332	30,403	30,000	(1,+15)	0.00%
530351	Equipment Maintenance	_	245	_	_	(245)	-100.00%
530521	Printing & Duplicating	_	240	_	600	600	0.00%
540010	Wastewater & Transit Allocation	_		_	-	-	0.00%
550501	Travel & Training	25	1,900	1,000	100	(1,800)	-94.74%
550806	Other Services	-	45,000	44,500	45,000	(1,000)	0.00%
550807	Other Expenses	631	10,000	200	225	225	0.00%
550820	Dues & Subscriptions	200	100	200	225	125	125.00%
560110	Office Supplies	41	100	200	200	100	100.00%
560420	Operating Supplies	823	1,860	600	1,500	(360)	-19.35%
580103	Office Equipment Replacement	-	800	800	200	(600)	-75.00%
000.00	Total	128,556	173,740	173,133	171,618	(2,122)	-1.22%
M. I. d. (445450)							
Marketing (415152)	Oslarias Full Torre	45.440	40.007	40,000	40.444	0.407	4.500/
511105	Salaries - Full Time	45,118	46,987	46,983	49,114	2,127	4.53%
511110	Salaries - Part Time	-	-	-	-	-	0.00%
511115	Salaries Overtime	108	45 700	45.700	- 24 000		0.00%
511125	Temporary Help	19,614	15,760	15,760	21,000	5,240	33.25%
511135	Holiday Worked	-	-	-	-	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511180	Salary Reimbursement	40.044	- 24 242	-	24.504	-	0.00%
512110	Fringe Benefits	19,044	21,212	21,146	21,504	292	1.38%
530113	Contract Services	13,763	20,000	20,000	20,000	(2.500)	0.00%
530116	Web Development spec.	895	6,500	8,000	3,000	(3,500)	-53.85%
530521	Printing & Duplication	2,621	9,000	7,000	6,900	(2,100)	-23.33%
530620	Advertising	29,710	13,143	13,143	13,143	-	0.00%
540010	Wastewater & Transit Allocation	-	-	-	750	-	0.00%
550470 550501	Rental Expense	58	500 500	500	750 500	250	50.00%
550501 550720	Travel & Training	6.750	500	500	500	- (4.000)	0.00%
550720	Special Events	6,756	10,300	10,300	8,500	(1,800)	-17.48%
550806 550807	Other Services	680	5,500	5,500	1,500	(4,000)	-72.73% 25.00%
550807	Other Expenses	6,699	2,000	2,000	2,500	500	25.00%
550820	Dues & Subscriptions	200	1,000	1,000	1,000	-	0.00%
550830 560110	Cultural Arts	642	5,000	5,000	5,000	-	0.00%
560110 560120	Office Supplies Small Equipment	948 342	500 400	500 400	750 500	250 100	50.00% 25.00%
				41111			

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Coble TV (445460)							
<u>Cable TV (415160)</u> 511105	Salaries - Full Time		105,486	105,486	106,540	1,054	1.00%
511110	Salaries - Part Time	128,182	52,063	52,498	53,023	960	1.84%
511115	Salaries - Overtime	433	32,003	32, <del>4</del> 30 412	33,023	900	0.00%
511125	Temporary Help	13,353	16,050	18,070	22,274	6,224	38.78%
511135	Holiday Worked	1,087	1,300	550	22,217	(1,300)	-100.00%
511180	Salary Reimbursement	1,683	1,300	-	_	(1,500)	0.00%
512110	Fringe Benefits	22,036	61,606	59,272	59,417	(2,189)	-3.55%
530113	Contract Services	3,631	4,375	4,252	4,720	345	7.89%
530351	Equipment Maintenance	17	2,000	2,000	2,000	-	0.00%
540010	Wastewater & Transit Allocation	-	_,000	_,000	-,000	-	0.00%
540102	Motor Pool Charges	_	_	-	2,538	2,538	0.00%
550501	Travel & Training	794	1,500	-	800	(700)	-46.67%
550820	Dues & Subscriptions	720	720	720	720	-	0.00%
560420	Operating Supplies	609	1,500	1,500	1,500	-	0.00%
	Total	172,545	246,600	244,759	253,532	6,932	2.81%
Risk Management (4							
530113	Contract Services	2,902	5,468	5,468	6,785	1,317	24.09%
530355	Uninsured Costs	1,171	7,000	7,000	7,000	-	0.00%
540010	Wastewater & Transit Allocation	(136,100)	(47,676)	(47,676)	(43,410)	4,266	8.95%
550314	Other Insurance	432,986	346,679	400,000	313,709	(32,970)	-9.51%
550315	Workers Comp Insurance	-	-	-	-	-	0.00%
550501	Travel & Training	14,373	6,070	6,000	6,070	-	0.00%
550820	Dues & Subscriptions	1,941	2,635	2,040	2,040	(595)	-22.58%
560110	Office Supplies	125	875	875	125	(750)	-85.71%
	Total	317,399	321,051	373,707	292,319	(28,732)	-8.95%
Telephone (415240)							
540010	Wastewater & Transit Allocation	(28,611)	(17,139)	(18,418)	(18,418)	(1,279)	-7.46%
550110	Utilities Expense	143,484	134,000	144,000	144,000	10,000	7.46%
	Total	114,873	116,861	125,582	125,582	8,721	7.46%
		·	ŕ	,	·	·	
Information Technol							
	Salaries - Full Time	806,130	879,990	912,841	927,399	47,409	5.39%
511115	Salaries - Overtime	3,765	3,312	3,123	2,999	(313)	-9.45%
511125	Temporary Help	395	-	-	-	-	0.00%
512110	Fringe Benefits	286,029	374,950	378,407	375,945	995	0.27%
530113	Contract Services	86,790	77,300	77,300	77,400	100	0.13%
530127	Computer Fees/Contracts	28,018	36,100	36,100	51,625	15,525	43.01%
530351	Equipment Maintenance	345,354	390,770	390,770	401,097	10,327	2.64%
530620	Advertising	-	-	-	-	-	0.00%
540010	Wastewater & Transit Allocation	(571,851)	(127,751)	(127,751)	(138,215)	(10,464)	-8.19%
540102	Motor Pool Charges	-	- ,	-	3,569	3,569	0.00%
550430	Equipment Rental	107,909	103,900	103,900	98,300	(5,600)	-5.39%
550501	Travel & Training	24,558	31,000	31,000	25,000	(6,000)	-19.35%
550807	Other Expenses	-	-	-	-	-	0.00%
550820	Dues & Subscriptions	569	500	500	500	-	0.00%
560110	Office Supplies	25,207	18,200	18,200	18,200	-	0.00%
560120	Small Equipment	19,500	7,445	7,445	8,300	855	11.48%
580103	Office Equipment Replacement	153,710	158,700	158,700	238,637	79,937	50.37%
580208	New Machinery & Equipment	4 240 000	19,000	19,000	47,872	28,872	151.96%
	Total	1,316,083	1,973,416	2,009,535	2,138,628	165,212	8.37%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Drinting and Office	Supplied (415260)						
Printing and Office 511105	Salaries - Full Time	45,418	47,204	47,201	49,342	2,138	4.53%
511115	Salaries - Overtime	-0,-10		-1,201	-10,0-12	2,100	0.00%
511125	Temporary Help	_	2,500	_	_	(2,500)	-100.00%
511160	Incentive Awards	_	-,000	-	_	(=,000)	0.00%
511165	Year End Audit Adj	-	-	-	-	-	0.00%
512110	Fringe Benefits	19,129	20,291	20,134	19,990	(301)	-1.48%
530351	Equipment Maintenance	495	700	-	-	(700)	-100.00%
540010	Wastewater & Transit Allocation	(57,661)	(39,887)	(39,887)	(42,709)	(2,822)	-7.08%
550430	Equipment Rental	49,550	51,480	51,480	51,480	-	0.00%
550806	Other Services	109,483	95,000	140,000	140,000	45,000	47.37%
560110	Office Supplies	39,279	42,000	35,500	16,700	(25,300)	-60.24%
	Total	205,693	219,288	254,428	234,802	15,514	7.07%
Floori Marintono de	(445070)						
Fleet Maintenance	Salaries - Full Time	754 660	740 600	755 200	767.060	04.005	2 200/
511105 511115		751,662	742,698	755,289	767,063	24,365	3.28%
511115 511125	Salaries - Overtime	100,765	34,587	42,426	36,582	1,995	5.77% 0.00%
511125	Temporary Help On Call Pay	- 10,597	-	20,000 17,830	-	-	0.00%
511135	Holidays Worked	10,597	-	17,030	-	-	0.00%
511160	Incentive Awards	_			_	_	0.00%
511165	Year End Audit Adj	_	_		_	_	0.00%
512110	Fringe Benefits	292,926	318,884	321,061	313,557	(5,327)	-1.67%
530113	Contract Services	27,122	22,000	27,000	27,000	5,000	22.73%
530350	Building Maintenance	39,758	35,000	35,000	35,350	350	1.00%
530352	Vehicle Maintenance	416,548	250,000	350,000	353,500	103,500	41.40%
530354	Uninsured Repairs	27,405	10,000	10,000	10,000	-	0.00%
540010	Wastewater & Transit Allocation	(231,341)	(750,000)	(750,000)	(750,000)	_	0.00%
540020	Distribution to Other Accounts	(3,242,073)	(2,330,269)	(2,449,275)	(2,344,121)	(13,852)	-0.59%
540102	Motor Pool Charges	-	(=,000,=00)	(=, : : 0, = : 0)	62,073	62,073	0.00%
550501	Travel & Training	3,250	2,500	5,000	3,250	750	30.00%
550806	Other Services	5,673	2,700	2,700	2,700	-	0.00%
550820	Dues & Subscriptions	-	300	300	300	-	0.00%
560351	Repair Parts	513,060	389,850	439,850	444,249	54,399	13.95%
560352	Fuels & Lubricants	983,823	990,000	890,000	790,000	(200,000)	-20.20%
560353	Tires & Accessories	155,371	107,000	108,070	108,070	1,070	1.00%
560359	Change in Inventory	(48,162)	-	-	, -	, -	0.00%
560416	Uniforms	56,203	67,750	67,750	68,428	678	1.00%
560420	Operating Supplies	118,400	72,000	72,000	72,000	-	0.00%
580208	New Other Mach & Eqip	(8,525)	35,000	35,000	-	(35,000)	-100.00%
	Total	(27,538)	-	-	-	=	0.00%
Finance & Account		E40 000	COE COE	057.070	070.040	45.000	7.000/
511105	Salaries - Full Time	512,699	625,635	657,873	670,843	45,208	7.23%
511110	Salaries - Part Time	67,546	-	-	-	-	0.00%
511115	Salaries - Overtime	4 000	-	-	-	-	0.00%
511125	Salaries - Temporary Help	1,203	-	-	-	-	0.00%
511160	Salaries - Incentive Awards	395	-	-	-	-	0.00%
511165	Year End Audit Adj	-	-	-	-	- - 204	0.00%
512110	Fringe Benefits	222,669	266,393	272,537	271,777	5,384	2.02%
530113	Contract Services	500	900	900	900	(F00)	0.00%
530620	Advertising	123	500	(420,420)	(400,400)	(500)	-100.00%
540010	Wastewater & Transit Allocation	(194,120)	(132,132)	(132,132)	(139,420)	(7,288)	-5.52%
550501 550907	Travel & Training	4,240	3,000	3,000	3,000	-	0.00%
550807	Other Expenses	(78)	- 2.222	- 2.222	- 0.050	(000)	0.00%
550820 560110	Dues & Subscriptions	3,064	3,330	3,330	3,050	(280)	-8.41%
560110	Office Supplies	3,242	3,400	3,400	3,400	40 505	0.00%
	Total	621,482	771,026	808,908	813,551	42,525	5.52%

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
al Estate Assessr	nents (415420)						
511105	Salaries - Full Time	347,238	400,086	418,563	422,749	22,663	5.66
511115	Salaries - Overtime		643	-	-	(643)	-100.00
511125	Temporary Help	5,423	0-10	2,000	2,000	2,000	0.00
512110	Fringe Benefits	164,948	170,404	174,622	171,421	1,017	0.6
530113	Contract Services	1,080	3,600	1,600	1,600	(2,000)	-55.50
530620	Advertising	158	200	200	200	(2,000)	0.0
540102	Motor Pool Charges	-	200	200	-	_	0.0
550501	Travel & Training	1,961	4,600	4,600	2,000	(2,600)	-56.5
550820	Dues & Subscriptions	15,106	12,742	12,742	14,140	1,398	10.9
560110	Office Supplies	998	1,900	1,900	2,170	270	14.2
300110	Total	536,911	594,175	616,227	616,280	22,105	3.7
	Total	330,911	394,173	010,221	010,200	22,103	3.1
asurer (415440)							
511105	Salaries - Full Time	522,394	508,294	514,212	525,005	16,711	3.2
511110	Salaries - Part Time	37,605	32,874	32,874	33,202	328	1.0
511115	Salaries - Overtime	2,277	3,216	2,167	2,123	(1,093)	-33.9
511125	Salaries - Temporary Help	-	7,000	6,000	3,200	(3,800)	-54.2
511160	Incentive Awards	-	2,000	4,000	2,000	-	0.0
512110	Fringe Benefits	205,751	227,065	233,072	222,366	(4,699)	-2.0
530113	Contract Services	340	-	250	250	250	0.0
530114	Delinquent Tax Collection	-	1,000	500	1,000	-	0.0
530351	Equipment Maintenance	8,113	13,681	14,000	16,200	2,519	18.4
530620	Advertising	1,260	1,625	1,625	1,625	-	0.0
540010	Wastewater & Transit Allocation	(216,333)	(23,692)	(23,692)	(23,490)	202	0.8
540102	Motor Pool Charges	3,636	3,500	3,500	2,413	(1,087)	-31.0
550501	Travel & Training	4,146	7,475	7,000	4,200	(3,275)	-43.8
550804	Processing Charge	15,555	9,000	13,000	13,000	4,000	44.4
550820	Dues & Subscriptions	400	375	475	475	100	26.6
560110	Office Supplies	34,047	33,900	34,000	36,550	2,650	7.8
560120	Small Equipment	-	-	-	-	-	0.0
	Total	619,191	827,313	842,984	840,120	12,807	1.5
issisman of D							
511105	evenue (415450) Salaries - Full Time	679,704	693.133	702,479	711,664	18,531	2.6
511115	Salaries - Overtime	420	2,653	2,501	2,402	(251)	-9.4
5111125	Temporary Help	13,533	15,000	15,000	15,000	(201)	0.0
511160	Incentive Awards	5,374	5,042	5,374	5,374	332	6.5
512110	Fringe Benefits	276,106	296,869	284,179	290,057	(6,812)	-2.2
530113	Contract Services	186	400	400	900	500	125.0
530351	Equipment Maintenance	100	1,700	400	1,700	500	0.0
530620	Advertising	337	350	_	350	_	0.0
540102	Motor Pool Charges	6,471	5,571	5,571	5,789	218	3.9
550501	Travel & Training	3,859	4,000	4,000	4,000	210	0.0
						-	
550820	Dues & Subscriptions	610	900	900	900	1 500	0.0
560110	Office Supplies Total	17,838 <b>1,004,438</b>	20,500 <b>1,046,118</b>	22,000 <b>1,042,404</b>	22,000 <b>1,060,136</b>	1,500 <b>14,018</b>	7.3 <b>1.</b> 3
		,,	,,	,,	, , •	,	
irement Expens		404.000	410.000	440.000	4		
530113	Contract Services	104,900	112,000	112,000	117,500	5,500	4.9
	Total	104,900	112,000	112,000	117,500	5,500	4.9
	(445450)						
ol Maintenance	(410406)						

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
			<b>y</b>				
Police Administration							
511105	Salaries - Full Time	600,856	618,409	608,284	619,998	1,589	0.26%
511115	Salaries - Overtime	2,198	-	2,093	2,050	2,050	0.00%
511130	On Call Pay	2,295	-	2,318	2,364	2,364	0.00%
511135	Holiday Worked	-	-	-	-	-	0.00%
511138	Uniform / Shoe Allowance	788	1,000	1,000	1,000	-	0.00%
511180	Salary Reimbursement	-	-	-	-	-	0.00%
512110	Fringe Benefits	269,255	321,750	315,247	293,603	(28,147)	-8.75%
530113	Contract Services	12,286	43,800	43,800	24,300	(19,500)	-44.52%
530620	Advertising	221	500	500	500	-	0.00%
540102	Motor Pool Charges	7,835	6,744	6,744	31,881	25,137	372.73%
550501	Travel & Training	11,879	11,000	11,000	11,000	-	0.00%
550503	Police Academy	77,634	78,643	78,643	81,272	2,629	3.34%
550601	General Subsidy/Contributions	376	376	376	376	-	0.00%
550799	Major Storm Expenses	183	-	-	-	-	0.00%
550807	Other Expenses	871	-	-	-	-	0.00%
550820	Dues & Subscriptions	10,757	10,000	10,000	10,000	-	0.00%
560110	Office Supplies	6,753	6,000	6,000	6,000	-	0.00%
560120	Small Equipment	499	1,000	1,000	1,000	-	0.00%
560416	Uniforms	69,790	70,000	70,000	70,000	-	0.00%
560420	Operating Supplies	361	2,000	2,000	2,000	-	0.00%
	Total	1,074,836	1,171,222	1,159,005	1,157,344	(13,878)	-1.18%
Police Technical Se		4 000 074	0.400.040	4 050 000	4 000 044	(055 774)	44.050/
511105	Salaries - Full Time	1,969,971	2,139,612	1,858,302	1,883,841	(255,771)	-11.95%
511115	Salaries - Overtime	180,325	181,151	182,019	174,818	(6,333)	-3.50%
511125	Temporary Help	8,850	5,061	8,850	8,850	3,789	74.87%
511130	On Call Pay	32,217	34,804	35,152	35,152	348	1.00%
511135	Holiday Worked	28,302	29,078	29,369	29,369	291	1.00%
511138	Uniform / Shoe Allowance	4,950	8,000	8,000	8,000	-	0.00%
511140	Shift Differential	12,652	9,656	9,753	9,753	97	1.00%
511180	Salary Reimbursement	395			-	-	0.00%
512110	Fringe Benefits	958,243	1,070,801	1,053,721	861,797	(209,004)	-19.52%
530113	Contract Services	49,314	49,000	49,000	57,500	8,500	17.35%
530351	Equipment Maintenance	173,204	194,500	194,500	214,500	20,000	10.28%
540102	Motor Pool Charges	84,818	73,007	73,007	34,209	(38,798)	-53.14%
550110	Utilities Expense	-	-	-	-	-	0.00%
550430	Equipment Rental	21,658	24,000	24,000	24,000	-	0.00%
550501	Travel & Training	50	11,000	11,000	1,000	(10,000)	-90.91%
550744	Byrne Jag Grant	1,872	-	2,080	2,080	2,080	0.00%
550807	Other Expenses	3,861	4,000	4,000	4,000	-	0.00%
560110	Office Supplies	15,486	14,000	14,000	14,000	-	0.00%
560120	Small Equipment	6,784	8,000	8,000	8,000	-	0.00%
560416	Uniforms	117	1,000	1,000	1,000	-	0.00%
560420	Operating Supplies	34,492	38,500	38,500	38,500	-	0.00%
580103	Equip Replacement	-	-	-	-	-	0.00%
	Total	3,587,559	3,895,170	3,604,253	3,410,369	(484,801)	-12.45%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
ice Field Opera	ations (421130)						
511105	Salaries - Full Time	4,149,339	4,216,340	4,218,867	4,312,256	95,916	2.27%
511110	Salaries - Part Time	155,293	189,359	115,232	116,384	(72,975)	-38.54%
511115	Salaries - Overtime	288,185	301,500	320,425	303,175	1,675	0.56%
511125	Salaries - Temporary Help	18,352	18,500	9,343	18,685	185	1.00%
511130	On Call Pay	11,432	10,188	10,290	10,290	102	1.00%
511135	Holiday Worked	98,902	103,677	104,714	104,714	1,037	1.00%
511138	Uniform / Shoe Allowance	5,550	-	-	-	-	0.00%
511140	Shift Differential	36,278	45,273	45,726	45,726	453	1.00%
511160	Incentive Awards	-	-	-	-	-	0.009
511180	Salary Reimbursement	(8,386)	-	(20,000)	-	-	0.009
512110	Fringe Benefits	2,196,407	2,310,754	2,266,957	2,127,679	(183,075)	-7.929
530113	Contract Services	-	-	-	-	-	0.009
540102	Motor Pool Charges	327,369	281,780	281,302	323,226	41,446	14.719
550703	DCJS One Time	2,624	-	-	-	-	0.009
550704	Crime Prevention	(689)	5,000	5,000	5,000	-	0.009
550799	Major Storm Expenses	529	-	-	-	-	0.009
550806	Other Services	24,554	27,500	27,500	27,500	-	0.00
550807	Other Expenses	51,926	52,000	52,000	52,000	-	0.009
560110	Office Supplies	4,536	5,000	5,000	5,000	-	0.00
560120	Small Equipment	3,244	4,500	4,500	4,500	-	0.00
560420	Operating Supplies	82,399	40,000	40,000	48,000	8,000	20.00
560451	Emergency Services Team	6,369	5,000	5,000	5,000	-	0.009
560453	Asset Forfeiture Exp	-	-	-	-	-	0.00
560454	Secret Service Task		-	-	-	-	0.009
	Total	7,454,213	7,616,371	7,491,854	7,509,135	(107,236)	-1.419
Administration	n (422110)						
511105	Salaries - Full Time	739,720	762,844	780,473	793,180	30,336	3.989
511110	Salaries - Part Time	, -	, <u>-</u>	, -	· -	-	0.009
511115	Salaries - Overtime	2,685	2,513	2,557	2,505	(8)	-0.339
511125	Temporary Help	· -	-	· -	-	-	0.00
511135	Holiday Worked	-	-	-	-	-	0.009
511138	Uniform / Shoe Allowance	301	-	304	311	311	0.00
511145	ALS Certification Pay	20,231	21,000	21,000	21,000	-	0.00
511160	Incentive Awards	-	-	· -	-	-	0.00
511180	Salary Reimbursement	-	-	-	-	-	0.00
512110	Fringe Benefits	318,990	390,174	389,420	370,569	(19,605)	-5.029
530113	Contract Services	39,775	33,900	35,250	36,300	2,400	7.089
530620	Advertising	165	3,400	3,400	3,400	-	0.00
530627	VFD Marketing Safer Grant	-	, <u>-</u>	, -	· -	-	0.009
	Motor Pool Charges	82,928	71,380	71,380	30,649	(40,731)	-57.06°
540102	S S		8,050	8,050	5,000	(3,050)	-37.899
540102 550501	Travel & Training	(1,139)		,	•	( , ,	
550501	Travel & Training VFD Training - Safer Grant	(1,139)	, <u>-</u>	-	-	-	0.00
	Travel & Training VFD Training - Safer Grant Fire Training	-	, - -	-	-	-	
550501 550507 550755	VFD Training - Safer Grant	(1,139) - (72) 264	, - - -	-	-		0.00
550501 550507 550755 550806	VFD Training - Safer Grant Fire Training Other Charges	(72) 264		- - - 121,500	- - - 121,500	-	0.00
550501 550507 550755 550806 550808	VFD Training - Safer Grant Fire Training Other Charges EMS Billing	(72) 264 180,742	- - - 121,500		121,500 5,000	2,000	0.009 0.009 0.009
550501 550507 550755 550806 550808 550820	VFD Training - Safer Grant Fire Training Other Charges EMS Billing Dues & Subscriptions	(72) 264 180,742 2,630	121,500 3,000	3,000	5,000	2,000	0.00% 0.00% 0.00% 66.67%
550501 550507 550755 550806 550808	VFD Training - Safer Grant Fire Training Other Charges EMS Billing Dues & Subscriptions Office Supplies	(72) 264 180,742 2,630 4,603	121,500 3,000 6,000	3,000 6,000	5,000 6,000	2,000 - 500	0.009 0.009 0.009 66.679 0.009
550501 550507 550755 550806 550808 550820 560110	VFD Training - Safer Grant Fire Training Other Charges EMS Billing Dues & Subscriptions	(72) 264 180,742 2,630	121,500 3,000	3,000	5,000	-	0.009 0.009 0.009 0.009 66.679 0.009 6.769

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
<b>-</b>							
Fire Operations (4221	<del></del>	5 000 040	4 0 4 0 0 4 0	5 000 747	F 400 F00	000 070	0.000/
511105	Salaries - Full Time	5,006,913	4,813,913	5,002,717	5,102,586	288,673	6.00%
511110	Salaries - Part Time	298	-	-	-	-	0.00%
511115	Salaries - Overtime	418,941	402,000	379,006	394,119	(7,881)	-1.96%
511125	Temporary Help	31,845	53,005	53,535	53,535	530	1.00%
511130	On Call Pay	-	-	-	-	-	0.00%
511135	Holiday Worked	-	62,109	62,109	62,109	-	0.00%
511138	Uniform / Shoe Allowance	3,215	-	-	-	-	0.00%
511140	Shift Differential	-	-	-	-	-	0.00%
511145	ALS Certification Pay	327,636	350,000	353,500	353,500	3,500	1.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511165	Year End Audit Adj	-	-	-	-	-	0.00%
511180	Salary Reimbursement	(38,934)	(24,514)	(24,759)	(24,759)	(245)	-1.00%
512110	Fringe Benefits	2,573,464	2,563,983	2,544,038	2,520,164	(43,819)	-1.71%
530113	Contract Services	112,182	125,900	125,900	127,100	1,200	0.95%
530350	Building Maintenance	6,958	5,700	5,700	5,700	-	0.00%
530351	Equipment Maintenance	11,030	11,000	11,145	11,500	500	4.55%
530835	City - County Contracts	240,040	132,713	194,000	194,000	61,287	46.18%
540102	Motor Pool Charges	464,448	374,999	374,999	508,675	133,676	35.65%
550110	Utilities Expense	72,649	79,880	75,000	78,000	(1,880)	-2.35%
550501	Travel & Training	21,980	31,000	31,000	22,000	(9,000)	-29.03%
550777	Assistance for Firefighters Grant	989	-	-	-	-	0.00%
550778	Walmart Grant	2,000	-	-	-	-	0.00%
550806	Other Services	8,548	22,500	22,500	22,500	-	0.00%
550820	Dues & Subscriptions	-	-	-	· -	-	0.00%
560110	Office Supplies	416	-	-	-	-	0.00%
560120	Small Equipment	58,595	33,000	33,000	33,000	-	0.00%
560210	Janitorial Supplies	8,058	9,000	9,000	9,000	-	0.00%
560351	Repair Parts	14,117	12,000	12,000	12,000	-	0.00%
560416	Uniforms	29,612	43,250	43,250	43,250	-	0.00%
560418	Protective Clothing	63,105	53,000	53,000	53,000	-	0.00%
560419	Protective Clothing R & M	17,043	16,000	17,500	19,000	3,000	18.75%
560420	Fire - Operating Supplies	26,658	31,000	31,000	31,000	· -	0.00%
560426	EMS - Operating Supplies	59,616	60,000	64,000	66,500	6,500	10.83%
580108	Other Mach & Equip Replace	18,307	20,000	20,000	20,000	-	0.00%
580208	New Other Mach & Equip	-				_	0.00%
580210	Capital Outlay - State	13,631	25,000	25,000	25,000	_	0.00%
580211	Improvements	271,937	283,277	283,277	292,000	8,723	3.08%
JJJ211	Total	9,845,298	9,589,715	9,801,416	10,034,478	444,763	4.64%

		EV 204 4	EV 2045	EV 2045	EV 2042	Variance	Variance
Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
			J			<b>J</b>	J
Fire Code Administra		040.005	4 000 440	070.054	000 000	(77.440)	7.040/
511105	Salaries - Full Time	913,265	1,069,448	979,354	992,000	(77,448)	-7.24%
511115	Salaries - Overtime	23,347	12,563	-	-	(12,563)	-100.00%
511125	Temporary Help	71,328	65,000	65,000	65,000	-	0.00%
511130	On Call Pay	32,150	34,170	35,000	35,000	830	2.43%
511135	Holiday Worked	-	-	-	-	-	0.00%
511138	Uniform / Shoe Allowance	200	- -	-	-	-	0.00%
511145	ALS Certification Pay	5,681	5,000	5,000	5,000	-	0.00%
511160	Incentive Awards	395	-	-	-	-	0.00%
511165	Year End Audit Adj	-	-	-	-	-	0.00%
511180	Salary Reimbursement	-	-	-	-	(0.4.000)	0.00%
512110	Fringe Benefits	378,850	502,184	583,513	437,578	(64,606)	-12.87%
530113	Contract Services	800	1,000	1,000	1,000	-	0.00%
530351	Equipment Maintenance	1,400	1,500	1,500	1,500	-	0.00%
530360	Maint Code Violations	(11,152)	15,000	30,000	15,000	-	0.00%
540010	Wastewater & Transit Allocation	-			-	- (2.2.2)	0.00%
540102	Motor Pool Charges	63,488	54,647	54,647	45,831	(8,816)	-16.13%
550501	Travel & Training	6,380	7,500	7,500	6,400	(1,100)	-14.67%
550749	NCR Regional Planner Grant	30,372	-	-	-	- 	0.00%
550751	LEMPG Grant	7,244	7,500	-	-	(7,500)	-100.00%
550753	UASI Citizen Preparedness Grant	14,437	9,000	-	-	(9,000)	-100.00%
550754	Volunteer & Citizens Corps Grant	14,181	4,500	-	-	(4,500)	-100.00%
550756	UASI Phone App Grant	140,500	-	-	-	-	0.00%
550757	2012 UASI State Share	90,623	-	-	-	-	0.00%
550758	EMPG EOC Furniture Grant	24,793	-	-	-	-	0.00%
550806	Other Services	40,117	45,000	45,000	45,000	-	0.00%
550820	Dues & Subscriptions	375	1,800	1,800	2,000	200	11.11%
560110	Office Supplies	2,073	3,000	3,000	3,000	-	0.00%
560120	Small Equipment	2,112	2,500	2,500	2,500	-	0.00%
560416	Uniforms	-	-	-	-	-	0.00%
560420	Operating Supplies	94	1,000	1,000	1,000	-	0.00%
	Total	1,853,050	1,842,312	1,815,813	1,657,809	(184,503)	-10.01%
Asphalt Maintenance	e (431110)						
511105	Salaries - Full Time	533,098	491,980	490,866	499,732	7,752	1.58%
511115	Salaries - Overtime	82,933	59,769	77,310	75,736	15,967	26.71%
511125	Temporary Help	-	5,000	5,000	6,000	1,000	20.00%
511130	On Call Pay	5,120	6,151	6,151	6,213	62	1.00%
511135	Holiday Worked	3,293	-	-	-	-	0.00%
511160	Incentive Awards	-,	-	-	-	-	0.00%
511165	Year End Audit Adj	_	_	-	-	_	0.00%
511180	Salary Reimbursement	(55,565)	_	-	-	_	0.00%
512110	Fringe Benefits	267,526	214,908	208,424	209,183	(5,725)	-2.66%
530113	Contract Services	1,379	2,000	2,000	2,000	(0,: 20)	0.00%
540102	Motor Pool Charges	227,860	196,129	196,129	129,736	(66,393)	-33.85%
550430	Equipment Rental		2,000	2,000	2,000	(00,000)	0.00%
550501	Travel & Training	1,420	7,000	3,000	1,500	(5,500)	-78.57%
550806	Other Services	18,269	53,000	30,000	35,000	(18,000)	-33.96%
560120	Small Equipment	651	6,500	6,500		(10,000)	0.00%
560420	Operating Supplies	12,040	11,000	11,000	6,500 11,000	-	0.00%
						-	
560422 560423	Construction Material	7,727 129,934	20,000 150,000	15,000 150,000	20,000	-	0.00% 0.00%
560424	Asphalt Concrete	129,934	150,000	150,000	150,000	-	0.00%
560424	Soil & Mulch	-	2,500	2,500	2,500	-	0.00%
500 <del>4</del> 35		1,235,686				(70.020)	-5.77%
	Total	1,233,086	1,227,937	1,205,879	1,157,099	(70,838)	-5.77%

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Concrete Maintena	nce (431111)	•		•	·		
511105	Salaries - Full Time	351,278	366,880	332,370	338,151	(28,729)	-7.83%
511115	Salaries - Overtime	61,198	43,705	56,568	55,417	11,712	26.80%
511125	Temporary Help	-	-	-	-	, -	0.00%
511130	On Call Pay	5,326	6,151	6,151	6,213	62	1.00%
511135	Holiday Worked	597	-	· -	-	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511165	Year End Audit Adj	-	-	-	-	-	0.00%
511180	Salary Reimbursement	(59,103)	-	-	-	=	0.00%
512110	Fringe Benefits	196,739	160,030	151,017	141,709	(18,321)	-11.45%
530113	Contract Services	-	-	-	2,000	2,000	0.00%
540102	Motor Pool Charges	227,860	196,129	196,129	72,927	(123,202)	-62.82%
550501	Travel & Training	-	3,000	3,000	1,000	(2,000)	-66.67%
550806	Other Services	25,117	26,650	26,650	26,650	-	0.00%
560120	Small Equipment	432	3,500	3,500	1,500	(2,000)	-57.14%
560420	Operating Supplies	5,944	5,100	5,100	5,100	=	0.00%
560422	Construction Material	3,240	6,550	6,550	6,550	=	0.00%
560424	Concrete	26,226	50,000	60,000	50,000	-	0.00%
560435	Soil & Mulch	-	5,000	5,000	5,000	-	0.00%
	Total	844,853	872,695	852,035	712,216	(160,479)	-18.39%
Snow & Ice Contro							
511105	Salaries Full Time	163	=	=	=	=	0.00%
511115	Salaries Overtime	164,369	66,519	94,280	92,361	25,842	38.85%
511125	Temporary Help	74	-	-	-	-	0.00%
511130	On Call Pay	246	-	-	-	-	0.00%
511135	Holiday Worked	3,506	-	-	-	-	0.00%
512110	Fringe Benefits	15,104	5,089	7,650	7,066	1,977	38.85%
530113	Contract Services	-	5,000	5,000	10,000	5,000	100.00%
540102	Motor Pool Charges	34,609	29,789	29,789	59,718	29,929	100.47%
550430	Equipment Rental	1,459	2,000	2,000	2,000	(0.000)	0.00%
550501	Travel & Training	2,000	4,000	4,000	2,000	(2,000)	-50.00%
550799	Major Storm Expenses	2,572	2.000	2 000	2.000	-	0.00%
550807	Other Expenses	500	3,000	3,000	3,000	-	0.00%
560420 560501	Operating Supplies Chemicals - Other	20,902	7,800	7,800	7,800	(32,000)	0.00% -11.58%
580208	New Other Mach & Equip	156,176 56,807	190,000 60,000	190,000 60,000	168,000 90,000	(22,000) 30,000	50.00%
300200	Total	458,486	373,197	403,519	441,945	68,748	18.42%
01 Duain (46	24400)						
Storm Drainage (43 511105	<u>31130)</u> Salaries - Full Time	353,685	379,942	364,533	368,990	(10,952)	-2.88%
511115	Salaries Overtime	93,196	50,652	84,852	83,125	32,473	64.11%
511125	Temporary Help	11,208	-	-	5,000	5,000	0.00%
511130	On Call Pay	9,914	6,766	6,766	6,766		0.00%
511135	Holiday Pay	2,721		- -	- -	-	0.00%
511160	Incentive Awards	-,	-	_	_	-	0.00%
511180	Salary Reimbursement	(23,018)	-	-	-	-	0.00%
512110	Fringe Benefits	173,752	166,170	154,359	156,747	(9,423)	-5.67%
530113	Contract Services	4,906	10,000	5,000	6,000	(4,000)	-40.00%
540102	Motor Pool Charges	151,118	130,073	130,073	102,029	(28,044)	-21.56%
550430	Equipment Rental	2,268	, -	, - -	2,000	2,000	0.00%
550501	Travel & Training	2,534	4,600	4,600	2,600	(2,000)	-43.48%
550806	Other Services	52,731	51,000	51,000	51,000	- · ·	0.00%
560120	Small Equipment	15,280	6,000	16,000	16,000	10,000	166.67%
560420	Operating Supplies	6,473	6,000	6,000	6,000	-	0.00%
560421	Pipe & Accessories	9,021	14,000	14,000	14,000	=	0.00%
560422	Construction Material	8,055	9,500	9,500	9,500	=	0.00%
560424	Concrete	945	6,000	6,000	6,000	-	0.00%
560430	Operating Material	236	8,000	8,000	8,000	-	0.00%
560435	Soil & Mulch	5,278	5,000	5,000	5,000	-	0.00%
	Total	880,301	853,703	865,683	848,757	(4,946)	-0.58%

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
71000 dill 11	Account True	7101001	Laagot	20	Auopiou	Dauget \$	Dadget //
Signs/Signals/Light	ting (431140)						
511105	Salaries - Full Time	680,613	691,988	704,440	720,136	28,148	4.07%
511110	Salaries Part Time	-	-	-	-	-	0.00%
511115	Salaries Overtime	125,853	120,600	113,136	108,660	(11,940)	-9.90%
511125	Temporary Help	-	-	-	20,160	20,160	0.00%
511130	On Call Pay	23,455	25,001	24,800	25,250	249	1.00%
511135	Holiday Worked	981	-	-	-	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511180	Salary Reimbursement	(8,073)	-	-	-	-	0.00%
512110	Fringe Benefits	305,043	305,784	311,879	303,534	(2,250)	-0.74%
530113	Contract Services	136,919	142,000	142,000	142,000	-	0.00%
530351	Equipment Maintenance	-	-	-	-	-	0.00%
530620	Advertising	-	-	-	-	-	0.00%
540102	Motor Pool Charges	127,083	87,422	87,422	43,326	(44,096)	-50.44%
550110	Utilities Expense	503,324	534,586	534,586	534,586	-	0.00%
550501	Travel & Training	3,571	6,000	6,000	3,600	(2,400)	-40.00%
550807	Other Expenses	22,732	14,500	14,500	13,500	(1,000)	-6.90%
550820	Dues & Subscriptions	820	1,200	1,200	1,200	-	0.00%
560120	Small Equipment	9,099	8,500	8,600	13,500	5,000	58.82%
560420	Operating Supplies	46,850	35,000	34,800	35,000	, -	0.00%
560421	Pipe & Accessories	3,553	4,800	4,700	4,800	-	0.00%
560422	Construction Material	8,672	10,000	10,500	9,000	(1,000)	-10.00%
560440	Signal Repairs	89,401	24,000	23,900	24,000	-	0.00%
560441	Traffic Sign Material	59,076	56,000	56,200	57,000	1,000	1.79%
560442	Pre-emption Repairs	5,337	5,000	5,000	5,000	-	0.00%
	Total	2,144,310	2,072,381	2,083,663	2,064,252	(8,129)	-0.39%
- ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (							
Refuse (431210)	0.1.	4 004 400	4 400 477	4 400 400	4 404 000	40.450	4.040/
511105	Salaries - Full Time	1,091,408	1,108,477	1,106,160	1,121,930	13,453	1.21%
511110	Salaries - Part Time	-	-	-	-	-	0.00%
511115	Salaries Overtime	65,080	32,884	61,282	60,035	27,151	82.56%
511125	Temporary Help	68,016	67,980	67,980	67,980	-	0.00%
511130	On Call Pay	50	-	-	-	-	0.00%
511160	Incentive Awards	395	-	-	-	-	0.00%
512110	Fringe Benefits	525,540	479,701	463,653	464,319	(15,382)	-3.21%
530113	Contract Services	23,688	20,000	20,000	20,000	-	0.00%
530835	City - County Contracts	413,553	450,000	450,000	450,000	-	0.00%
540102	Motor Pool Charges	269,492	231,963	231,963	309,679	77,716	33.50%
550430	Equipment Rental	35,181	35,000	35,000	35,000	-	0.00%
550799	Major Storm Expenses	-	-	-	-	-	0.00%
550806	Other Services	70,524	100,000	100,000	100,000	-	0.00%
550809	Commercial Recycling	-	8,000	8,000	8,000	-	0.00%
550820	Dues & Subscriptions	-	-	-	-	-	0.00%
560420	Operating Supplies	32,255	27,975	32,000	32,000	4,025	14.39%
	Total	2,595,182	2,561,980	2,576,038	2,668,943	106,963	4.18%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Facilities Maintenand		400.050	175 751	100.000	105 700	40.077	4.000/
511105	Salaries - Full Time	462,353	475,751	483,989	495,728	19,977	4.20%
511115	Salaries Overtime	33,316	16,562	28,284	18,110	1,548	9.35%
511125	Temporary Help	- 44.704	40.074	40.074	47.040	-	0.00%
511130	On-Call Pay	14,794	16,971	16,971	17,310	339	2.00%
511180	Salary Reimbursement	-	-	-	-	(4.505)	0.00%
512110	Fringe Benefits	233,812	205,138	201,665	203,543	(1,595)	-0.78%
530113	Contract Services	5,161	9,000	9,000	9,000	-	0.00%
530350	Building Maintenance	362,583	335,000	335,000	335,000	-	0.00%
530356	Blenheim Maintenance	29,310	34,900	34,900	34,900	-	0.00%
530357	Green Acres Maintenance	106,254	115,500	115,500	115,500	-	0.00%
530358	Westmore School Maintenance	-		-		-	0.00%
530359	Comm. Appearance Comm.	245	3,500	1,000	3,500	-	0.00%
530361	Community Center Maintenance	48,116	60,000	55,000	60,000	-	0.00%
530364	Fire Training Center	16,599	22,000	22,000	22,000	-	0.00%
540010	Transit & Wastewater Allocation	(266,656)	(251,785)	(251,785)	(256,780)	(4,995)	-1.98%
540102	Motor Pool Charges	14,559	12,532	12,532	14,403	1,871	14.93%
550110	Utilities Expense	466,339	474,149	474,149	474,149	-	0.00%
550501	Travel & Training	1,440	-	-	-	-	0.00%
560110	Office Supplies	1,262	-	-	-	-	0.00%
560120	Small Equipment	62	-	-	-	-	0.00%
560210	Janitorial Supplies	16,356	31,000	31,000	31,000	-	0.00%
560420	Operating Supplies	99,090	60,000	75,000	75,000	15,000	25.00%
560422	Construction Material	-	-	-	-	-	0.00%
560430	Operating Material		-	-	-	-	0.00%
	Total	1,644,994	1,620,218	1,644,204	1,652,364	32,146	1.98%
Ctt-/DOW (424220)							
Streets/ROW (431320) 511105	<i>I</i> Salaries - Full Time	245,078	254,827	259,709	265,350	10,523	4.13%
511110	Salaries - Puit Time Salaries - Part Time					1,017	4.13% 4.53%
		21,681	22,459	22,457	23,476		
511115	Salaries Overtime	42,445	36,100	39,598	33,015	(3,085)	-8.54%
511125	Temporary Help	199,816	180,000	180,000	180,000	-	0.00%
511130 511135	On Call Pay	80	-	-	-	-	0.00%
	Holidays Worked	76	-	-	-	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511180	Salary Reimbursement	400,000	-	400.440	400,000	(4.405)	0.00%
512110	Fringe Benefits	120,982	131,664	128,119	130,239	(1,425)	-1.08%
530113	Contract Services	105,944	148,000	120,000	148,000	(404.004)	0.00%
540102	Motor Pool Charges	335,116	263,677	263,677	139,583	(124,094)	-47.06%
550110	Utilities Expense	3,188	-	-	-	-	0.00%
550430	Equipment Rental	- 0.057	4 700	4 700	4.700	-	0.00%
550501	Travel & Training	2,957	1,700	1,700	1,700	-	0.00%
550806	Other Services	57,450	57,500	57,500	57,500	-	0.00%
550820	Dues & Subscriptions	-	-	-	-	-	0.00%
560351	Repair Parts	8,301	16,200	10,000	16,200	-	0.00%
560420	Operating Supplies	15,623	15,000	15,000	15,000	-	0.00%
560430	Operating Material	9,838	14,000	14,000	14,000	-	0.00%
560435	Soil & Mulch	984	1,000	1,000	1,000	-	0.00%
580108	Other Mach & Equip Replace	13,970	15,000	15,000	15,000	-	0.00%
	Total	1,183,530	1,157,127	1,127,760	1,040,063	(117,064)	-10.12%

A	Account Title	FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Administration/Engin	eering/Transportation (431410)						
511105	Salaries - Full Time	671,888	615,261	639,163	635,820	20,559	3.34%
511110	Salaries - Part Time	-	-	-	-	-	0.00%
511115	Salaries Overtime	9,537	7,342	9,081	8,897	1,555	21.17%
511125	Temporary Help	9,956	41,200	10,056	10,257	(30,943)	-75.10%
511130	On Call Pay	-	-	-	-	-	0.00%
511135	Holiday Worked	-	-	-	-	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
511180	Salary Reimbursement	(24,813)	-	-	-	-	0.00%
512110	Fringe Benefits	259,436	262,538	253,234	259,054	(3,484)	-1.33%
530113	Contract Services	17,648	24,375	24,375	30,000	5,625	23.08%
540010	Transit & Wastewater Allocation	(329,832)	(158,701)	(158,701)	(160,957)	(2,256)	-1.42%
540102	Motor Pool Charges	-	21,963	21,963	30,822	8,859	40.34%
550430	Equipment Rental	-	500	-	500	-	0.00%
550501	Travel & Training	5,131	2,884	2,884	4,500	1,616	56.03%
550807	Other Expenses	-	-	-	-		0.00%
550820	Dues & Subscriptions	422	1,145	1,100	8,346	7,201	628.91%
560110	Office Supplies	2,401	1,747	3,250	4,200	2,453	140.41%
560120	Small Equipment	4,782	8,850	6,288	7,550	(1,300)	-14.69%
560420	Operating Supplies	1,902	1,600	2,100	3,525	1,925	120.31%
580208	New Other Mach & Equip	6,736	-	-	-	-	0.00%
	Total	635,195	830,704	814,794	842,514	11,810	1.42%
County Agent (431510	1)						
530835	City - County Contracts	40,068	47,795	46,218	48,298	503	1.05%
	,	10,000	,	,	10,200		
Health Services (4411							
530835	City - County Contracts	1,107,494	1,166,628	1,190,684	1,244,265	77,637	6.65%
Commission For War	man (444240)						
Commission For Wor	<del>_</del>	70	600	600	100	(500)	02.220/
550501	Travel & Training General Sub/Contributions	73	600	600	100	(500)	-83.33%
550601 550720		- 54	750	- 750	750	-	0.00% 0.00%
550820	Special Events Dues & Subscriptions	54	125	125	125	-	0.00%
560110	Office Supplies	185	100	100	100	-	0.00%
300110	Total	312	1,575	1,575	1,075	(500)	-31.75%
	iotai	312	1,373	1,373	1,075	(300)	-31.73/0
Community Services	Board (441220)						
550601	General Sub/Contributions	1,336,100	1,453,677	1,389,544	1,510,434	56,757	3.90%
			, ,			·	
Senior Citizen Tax/R	ent Relief (441230)						
550760	Rent/Property Tax Relief	939,463	992,850	992,850	1,009,431	16,581	1.67%
Human Services Coo							
511105	Salaries - Full Time	-	-	-	-	-	0.00%
511110	Salaries - Part Time	-	81,456	-	83,477	2,021	2.48%
511125	Temporary Help	106,668	17,000	103,732	17,000	-	0.00%
511160	Incentive Awards	-	-	-	-	-	0.00%
512110	Fringe Benefits	8,562	24,037	24,037	24,209	172	0.72%
550501	Travel & Training	138	500	150	200	(300)	-60.00%
550820	Dues & Subscriptions	250	-	-	-	-	0.00%
560110	Office Supplies	141	150	150	150	-	0.00%
	Total	115,759	123,143	128,069	125,036	1,893	1.54%

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Social Services (44	1250)						
530833	School Age Child Care	602,827	650,775	632,968	664,617	13,842	2.13%
530835	City - County Contracts	994,789	971,250	971,250	1,019,813	48,563	5.00%
530839	Day Care Contract	8,883	9,500	9,500	9,500	-	0.00%
530841	Fastran	1,372	8,000	5,600	5,600	(2,400)	-30.00%
530842	Comprehensive Services Act	16,111	25,000	25,000	25,000	(=, 155)	0.00%
530843	Baileys Health Center	42,746	54,631	54,631	57,363	2,732	5.00%
530844	Dental Clinic	1,063	1,500	1,500	1,500	-	0.00%
530845	Main Street Child Care	76,891	150,000	100,000	125,000	(25,000)	-16.67%
530847	Indigent Burials	-	5,100	5,100	5,100	(==,===)	0.00%
530848	Christmas in April	-	5,000	5,000	5,000	_	0.00%
000010	Total	1,744,682	1,880,756	1,810,549	1,918,493	37,737	2.01%
Recreation Adminis	stration (451110)						
511105	Salaries - Full Time	632,726	701,569	685,531	700,330	(1,239)	-0.18%
511110	Salaries - Part Time	92,490	91,759	92,768	96,302	4,543	4.95%
511115	Salaries - Overtime	40,431	19,014	17,926	18,554	(460)	-2.42%
511125	Temporary Help	473,053	407,538	407,538	406,961	(577)	-0.14%
512110	Fringe Benefits	281,932	358,434	366,655	342,703	(15,731)	-4.39%
530113	Contract Services	288,159	259,633	259,633	280,923	21,290	8.20%
530350	Building Maintenance	200, 139	2,500	2,500	200,925	(2,500)	-100.00%
530351	Equipment Maintenance	431	1,100	1,100	1,400	300	27.27%
530521	Printing & Duplicating Expense	8,608	1,100	1,100	1,400	300	0.00%
530620	Advertising	62,500	77,318	77,318	79,082	1,764	2.28%
540102	Motor Pool Charges	1,723	1,483	1,483	1,785	302	2.26%
550110	Utilities Expense	82,392	83,775	83,775	82,809		-1.15%
550314	Insurance	02,392	03,773	03,773	02,009	(966)	0.00%
		-	- 000	- 000	1 600	900	
550430	Equipment Rental	2 422	800	800	1,600	800	100.00%
550501	Travel & Training	3,432	7,000	7,000	3,500	(3,500)	-50.00%
550601	General Sub/Contributions	65,000	65,000	65,000	70,200	5,200	8.00%
550804	Processing Charge	1,869	10,000	-	-	(10,000)	-100.00%
550806	Other Services	-	400.000	-	-		0.00%
550807	Other Expenses	110,258	103,386	103,386	111,649	8,263	7.99%
550813	Discretionary Fund	32	450	450	200	(250)	-55.56%
550820	Dues & Subscriptions	5,867	5,585	5,585	5,435	(150)	-2.69%
560110	Office Supplies	7,460	9,125	9,125	10,000	875	9.59%
560120	Miscellaneous Equipment	520	1,760	1,760	1,805	45	2.56%
560210	Janitorial Supplies	-	1,050	1,050	325	(725)	-69.05%
560408	Food & Concessions	5,158	14,524	14,524	18,530	4,006	27.58%
560416	Uniforms	7,324	6,640	6,640	6,224	(416)	-6.27%
560420	Operating Supplies	11,706	9,760	9,760	10,435	675	6.92%
560430	Operating Material	82	800	800	-	(800)	-100.00%
	Total	2,183,150	2,240,003	2,222,107	2,250,752	10,749	0.48%

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %	
Account #	Account Tide	Aotuai	Duaget	Lamate	Adopted	Duaget \$	Duaget 70	
Special Events (451)	220)							
511110	Salaries - Part Time	-	-	-	-	-	0.00%	
511115	Salaries - Overtime	75,171	68,893	64,952	88,658	19,765	28.69%	
511125	Temporary Help	6,369	8,500	8,500	25,525	17,025	200.29%	
512110	Fringe Benefits	523	5,921	5,921	8,735	2,814	47.52%	
530113	Contract Services	139,030	247,222	247,222	202,970	(44,252)	-17.90%	
530351	Equipment Maintenance	-	-	-	2,000	2,000	0.00%	
530620	Advertising	42,636	39,900	39,900	62,342	22,442	56.25%	
550430	Equipment Rental	15,220	17,950	17,950	33,040	15,090	84.07%	
550501	Travel & Training	892	500	500	1,000	500	100.00%	
550740	Fee Classes/Trips	-	-	-	-	-	0.00%	
550804	Processing Charge	-	5,715	5,715	-	(5,715)	-100.00%	
550806	Other Services	-	279	279	293	14	4.99%	
550807	Other Expenses	40,833	45,690	45,690	56,394	10,704	23.43%	
550820	Dues & Subscriptions	277	500	500	500	-	0.00%	
560110	Office Supplies	-	300	300	300	-	0.00%	
560120	Miscellaneous Equipment	569	500	500	-	(500)	-100.00%	
560408	Food & Concessions	9,490	9,263	9,263	17,030	7,767	83.85%	
560416	Clothing and Uniforms	2,174	2,900	2,900	3,500	600	20.69%	
560420	Operating Supplies	18,065	17,650	17,650	21,430	3,780	21.42%	
560430	Operating Material	-	-	-	-	-	0.00%	
	Total	351,248	471,683	467,742	523,716	52,033	11.03%	
	on Facilities (451250)							
511110	Salaries - Part Time	-	-	-	-	-	0.00%	
511115	Salaries - Overtime	3,215	4,920	4,639	4,455	(465)	-9.45%	
511125	Temporary Help	159,397	189,388	189,388	198,372	8,984	4.74%	
511135	Holiday Pay	-	1,544	1,544	1,544	-	0.00%	
511180	Salary Reimbursement	(213)	-	-	-	-	0.00%	
512110	Fringe Benefits	13,080	14,983	14,983	15,634	651	4.34%	
530113	Contract Services	42,985	54,974	54,974	62,302	7,328	13.33%	
530351	Equipment Maintenance	585	7,080	1,000	7,080	-	0.00%	
530620	Advertising	8,365	18,799	18,799	18,926	127	0.67%	
550110	Utilities Expense	18,371	17,343	17,343	15,363	(1,980)	-11.42%	
550430	Equipment Rental	-	-	-	-	-	0.00%	
550501	Travel & Training	1,018	-	-	-	-	0.00%	
550804	Processing Charge	11,865	16,982	16,982	-	(16,982)	-100.00%	
550806	Other Services	-	-	-	-	-	0.00%	
550807	Other Expenses	2,361	3,691	3,691	4,826	1,135	30.75%	
560120	Misc Equipment	3,618	2,380	2,380	6,100	3,720	156.30%	
560210	Janitorial Supplies	611	4,000	4,000	4,000	-	0.00%	
560408	Food and Concessions	71	7,000	7,000	7,000	-	0.00%	
560416	Clothing and Uniforms	-	2,300	2,300	2,300	-	0.00%	
560420	Operating Supplies	3,699	4,000	4,000	4,000	-	0.00%	
<del></del>	Total	269,029	349,384	343,022	351,902	2,518	0.72%	

		FY 2016	Variance to	Variance to			
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Park & Ball Field Mai	ntenance (451340)						
511105	Salaries - Full Time	454,649	460,189	411,716	419,659	(40,530)	-8.81%
511110	Salaries - Part Time	-	-	27,373	27,647	27,647	0.00%
511115	Salaries - Overtime	64,783	50,210	47,338	49,993	(217)	-0.43%
511125	Temporary Help	84,750	103,174	103,174	136,102	32,928	31.92%
511135	Holiday Worked	317	-	-	-	-	0.00%
511180	Salary Reimbursement	395	-	-	-	-	0.00%
512110	Fringe Benefits	229,070	207,681	213,104	191,839	(15,842)	-7.63%
530113	Contract Services	83,385	120,835	120,835	128,635	7,800	6.46%
530350	Building Maintenance	-	-	-	500	500	0.00%
530351	Equipment Maintenance	236	11,700	11,700	4,500	(7,200)	-61.54%
530620	Advertising	236	2,964	2,964	3,562	598	20.18%
540102	Motor Pool Charges	95,262	81,996	81,996	99,680	17,684	21.57%
550110	Public Utilities	1,459	3,120	3,120	3,120	-	0.00%
550430	Equipment Rental	18,526	15,500	15,500	15,850	350	2.26%
550501	Travel & Training	1,094	3,152	3,152	2,000	(1,152)	-36.55%
550807	Other Expenses	129	1,200	1,200	6,200	5,000	416.67%
550820	Dues & Subscriptions	=	300	300	375	75	25.00%
560110	Office Supplies	407	500	500	500	=	0.00%
560120	Miscellaneous Equipment	3,091	32,400	32,400	12,720	(19,680)	-60.74%
560210	Janitorial Supplies	9,905	10,898	10,898	12,898	2,000	18.35%
560351	Repair Parts	8,102	14,300	14,300	12,000	(2,300)	-16.08%
560353	Tires and Accessories	654	320	320	320	-	0.00%
560416	Uniforms	7,276	9,075	9,075	9,915	840	9.26%
560420	Operating Supplies	8,935	17,425	17,425	17,500	75	0.43%
560422	Construction Material	8,105	3,000	8,000	8,000	5,000	166.67%
560424	Concrete	44	1,500	1,500	2,000	500	33.33%
560430	Operating Materials	22,039	42,880	42,880	43,480	600	1.40%
560435	Soil & Mulch	61,693	55,425	55,425	52,275	(3,150)	-5.68%
560501	Chemicals	9,532	17,700	17,700	18,000	300	1.69%
	Total	1,174,072	1,267,444	1,253,895	1,279,270	11,826	0.93%
Library (451410)							
530835	City - County Contracts	744,224	797,334	801,947	801,947	4,613	0.58%
Historia Dagawaa (4)	E4.400\						
Historic Resources (45		222 670	225 707	225 752	228 000	2.242	0.000/
511105	Salaries - Full Time	223,679	225,797	225,752	228,009 124,170	2,212	0.98%
511110 511115	Salaries - Part Time Salaries Overtime	115,450 228	118,778 884	122,940 754	724	5,392	4.54% -18.05%
511125		9,807	7,500	7,500	7,500	(160)	0.00%
511130	Temporary Help On Call Pay	100	201	200	200	(1)	-0.50%
511135	Holiday Worked	2,751	2,613	2,700	2,700	(1) 87	3.33%
512110	Fringe Benefits	109,449	132,051	134,063	127,300	(4,751)	-3.60%
530113	Contract Services	57,964	26,000	26,000	26,000	(4,731)	0.00%
530521	Printing & Duplicating Expense	4,004	3,600	3,600	3,600	_	0.00%
530620	Advertising	15,043	13,000	13,000	13,000	_	0.00%
540102	Motor Pool Charges	3,493	3,007	3,007	3,000	(7)	-0.23%
550470	Rental Expense	15,612	11,900	11,900	11,900	(1)	0.00%
550501	Travel & Training	1,567	1,500	1,500	1,500	_	0.00%
550720	Special Events	1,998	1,500	1,500	1,500	-	0.00%
550722	Civil War Day - Other	9,870	8,000	8,000	8,000	- -	0.00%
550723	Museum Shop	5,893	8,000	8,000	8,000	-	0.00%
550724	Museum Exhibitions	8,496	4,000	4,000	8,000	4,000	100.00%
550726	Museum Collections Manage.	1,868	8,000	8,000	8,000	-1,000	0.00%
550728	Collection Acquisition	68	5,000	3,000	3,000	3,000	0.00%
550729	Museum Programming	1,846	3,000	3,000	3,000	-	0.00%
550820	Dues & Subscriptions	3,076	3,000	3,000	3,000	-	0.00%
560110	Office Supplies	6,777	9,500	9,500	9,500	-	0.00%
560120	Small Equipment	1,067	3,000	3,000	1,000	(2,000)	-66.67%
	Total	600,106	594,831	603,916	602,603	7,772	1.31%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
Planning & Design R	oviow (461110)						
511105	Salaries - Full Time	758,124	938,123	883,754	929,643	(8,480)	-0.90%
511110	Salaries - Part Time	39,215	39,186	44,119	44,524	5,338	13.62%
511115	Salaries - Overtime	188	-	179	176	176	0.00%
511125	Temporary Help	11,815	11,700	11,933	12,172	472	4.03%
511160	Incentive Awards	11,010	11,700	11,333	12,112	7/2	0.00%
512110	Fringe Benefits	288,031	411,908	421,442	389,788	(22,120)	-5.37%
530113	Contract Services	33,801	11,000	150,000	11,000	(22, 120)	0.00%
530620	Advertising	2,790	4,800	4,800	4,800	_	0.00%
540010	Transit & Wastewater Allocation	2,730	4,000	4,000	4,000	_	0.00%
550501	Travel & Training	3,316	4,000	4,000	4,000	_	0.00%
550806	Other Services	3,310	4,000	4,000	600	-	0.00%
550820	Dues & Subscriptions	4,076	4,400	4,400	4,400	-	0.00%
560110	Office Supplies	4,070	4,700	4,400	4,400	-	0.00%
		4,200	4,700	4,700	4,700	-	
580203	Office Equipment	4 4 4 5 6 4 7	4 400 447	4 500 007	4 405 000	(04.044)	0.00%
	Total	1,145,617	1,430,417	1,529,927	1,405,803	(24,614)	-1.72%
Economic Developm	ent (461210)						
511105	Salaries - Full Time	64,608	95,013	98,340	99,324	4,311	4.54%
511110	Salaries- Part Time	-	-	-	-	-	0.00%
511115	Salaries - Overtime	-	-	-	-	-	0.00%
511135	Holiday Worked	-	-	-	-	-	0.00%
512110	Fringe Benefits	25,832	40,456	41,435	40,239	(217)	-0.54%
530113	Contract Services	17,203	77,000	77,000	23,000	(54,000)	-70.13%
530620	Advertising	2,826	20,000	20,000	25,000	5,000	25.00%
540102	Motor Pool Charges	-	-	-	-	-	0.00%
550501	Travel & Training	5,173	5,000	5,000	5,000	-	0.00%
550624	Economic Development Auth.	36,210	40,000	40,000	355,000	315,000	787.50%
550820	Dues & Subscriptions	3,896	4,800	4,800	4,800	-	0.00%
560110	Office Supplies	1,986	1,000	1,000	1,000	-	0.00%
	Total	157,734	283,269	287,575	553,363	270,094	95.35%
O Planning (40	4000\						
Current Planning (46	<del></del>	444 200	450.005	F27.0F4	E40 047	00,000	24.200/
511105	Salaries - Full Time	414,306	452,035	537,951	548,317	96,282	21.30%
511110	Salaries - Part Time	760	2,400	1,000	1,000	(1,400)	-58.33%
511115	Salaries - Overtime	359	10,666	9,428	9,055	(1,611)	-15.10%
511125	Temporary Help	60,457	-	10,000	-	-	0.00%
511180	Salary Reimbursement	470.700	-	-	-	-	0.00%
512110	Fringe Benefits	178,780	193,999	184,097	223,106	29,107	15.00%
530113	Contract Services	62,083	62,000	62,000	62,000	-	0.00%
530620	Advertising	1,361	2,200	2,200	2,200	-	0.00%
540102	Motor Pool Charges	6,591	5,674	5,674	2,062	(3,612)	-63.66%
550470	Rental Expense	-	-	<u>-</u>	<u>-</u>		0.00%
550501	Travel & Training	564	4,200	4,200	3,000	(1,200)	-28.57%
550807	Other Expenses	-	-	-	-	-	0.00%
550820	Dues & Subscriptions	1,533	2,600	2,600	2,600	-	0.00%
560110	Office Supplies	3,648	5,000	5,000	5,000	-	0.00%
560120	Small Equipment	-	-	-	-	-	0.00%
580208	Renaissance Housing Corporation	50,000	50,000	50,000	100,000	50,000	100.00%
	Total	780,443	790,774	874,150	958,340	167,566	21.19%

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account #	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
School Board (48111	0)						
511105	Salaries - Full Time	85,126	85,568	85,543	92,034	6,466	7.56%
511110	Salaries - Part Time	166,326	161,585	174,171	177,575	15,990	9.90%
511115	Salaries - Overtime	-	-	-	-	-	0.00%
511125	Temporary Help	28,621	29,155	28,908	29,486	331	1.14%
512110	Fringe Benefits	78,996	87,109	84,837	88,273	1,164	1.34%
530113	Contract Services	418,814	424,450	375,000	430,698	6,248	1.47%
550501	Travel & Training	17,821	15,480	13,000	15,500	20	0.13%
550601	General Sub/Contrib.	30,420	30,420	30,420	30,420		0.00%
550806	Other Services	11,391	9,200	9,500	11,200	2,000	21.74%
550820	Dues & Subscriptions	13,146	12,355	12,000	12,355	-	0.00%
560110	Office Supplies	3,579	5,254	3,500	5,000	(254)	-4.83%
000110	Total	854,241	860,576	816,879	892,541	31,965	3.71%
		•	,	·	,	,	
Contracted Instruction		/ · · · · · · · · · · · · · · · · · · ·	4F 4AF	/P /A=	40.000.000	*** ***	
530835	City - County Contracts	44,029,716	45,427,757	45,127,757	46,088,864	661,107	1.46%
Fixed Charges							
550314	Fixed Charges	-	-	-	-	-	0.00%
School Capital Outla							
580211	Improvements		20,000	20,000	20,000	-	0.00%
	Total	-	20,000	20,000	20,000	•	0.00%
School - Uses / Princ	cipal From Capital Leases (481710)						
580620	Uses on School Financing	473,000	-	400,160	412,460	412,460	0.00%
	Total	473,000	-	400,160	412,460	412,460	0.00%
School Debt Service	(//91710)						
590105	Principal	4,001,250	4,121,000	4,121,000	3,501,450	(619,550)	-15.03%
590110	Interest	3,032,920	2,854,400	2,854,400	2,643,990	(210,410)	-7.37%
590110	Total	7,034,170	6,975,400	6,975,400	6,145,440	(829,960)	-11.90%
	Total	1,004,110	0,010,400	0,010,400	0,140,440	(020,000)	1110070
School Interest on C	apital Leases (481710)						
590125	Interest on School Financing	237,367	64,379	182,516	170,022	105,643	164.10%
	Total	237,367	64,379	182,516	170,022	105,643	164.10%
Wage Adjustments (	41545G)						
511198	Salary Vacancy Factor	_	(761,836)	(180,000)	(120,735)	641,101	84.15%
512110	Salary Vacancy Factor	_	(701,030)	(200,000)	(3,673)	(3,673)	0.00%
312110	Total		(761,836)	(380,000)	(124,408)		83.67%
	Iolai	-	(101,030)	(300,000)	(124,400)	037,429	03.07 /0
<b>Budget Cut Clearing</b>	Account (415499)						
591099	Budget Cut	Ē	(206,000)	(206,000)	(268,775)	(62,775)	-30.47%
Regional Agencies (	/3152N\						
550601	431520) General Sub/Contributions	207,506	159,384	159,384	161,932	2,548	1.60%
000001		201,300	100,004	103,004	101,332	2,340	1.00 /0
Contingent Reserve	<u>(415460)</u>						
550891	Contingent Reserve		75,000	75,000	75,000		0.00%
	Total	-	75,000	75,000	75,000	-	0.00%

# FY 2016 Adopted Budget - City of Fairfax, Virginia

Account #	Account Title	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
						J	
<b>General Debt Service</b>	e (491710)						
590105	Principal	539,516	407,000	407,000	1,189,550	782,550	192.27%
590110	Interest	452,909	442,501	442,501	409,386	(33,115)	-7.48%
590120	Bond Issuance / Credit Line Costs	-	-	-	-	-	0.00%
590132	Escrow Fee	6,550	6,000	-	-	(6,000)	-100.00%
590140	Arbitrage Expense	1,250	-	-	-	-	0.00%
	Total	1,000,225	855,501	849,501	1,598,936	743,435	86.90%
Interest on Capital L	eases (491720)						
590125	Interest on Capital Leases	1,814,986	1,938,359	1,882,243	1,859,469	(78,890)	-4.07%
590140	Arbitrage Expense	-	2,900	-	-	(2,900)	-100.00%
	Total	1,814,986	1,941,259	1,882,243	1,859,469	(81,790)	-4.21%
Uses / Principal Fron	n Capital Leases (491730)						
580620	Uses From Capital Leases	3,590,901	3,311,488	2,911,328	2,902,973	(408,515)	-12.34%
Transfers (491910)							
591320	Transfer to Capital Projects	5,331,717	4,877,098	4,607,098	5,008,106	131,008	2.69%
591340	Transfer to Stormwater Fund	1,074,761	1,109,728	1,112,079	1,128,033	18,305	1.65%
591360	Transfer to Old Town District Fund	186,970	195,976	186,514	187,931	(8,045)	-4.11%
591370	Transfer to Transport. Tax Fund	1,052,401	1,005,568	1,179,596	1,350,389	344,821	34.29%
591512	Transfer to Water Fund	-	-	· · ·	-	· <u>-</u>	0.00%
591618	Transfer to Transit Fund	-	-	-	-	-	0.00%
	Total	7,645,848	7,188,370	7,085,287	7,674,458	486,088	6.76%
Total General Fund		\$ 126,196,971	\$ 127,972,471	\$ 128,250,624	\$ 130,464,802	\$ 2,492,331	1.95%

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# **Wastewater Fund**

			2016	Wastewater	City of Fairfax, Virginia  FY 2016 Wastewater Fund  Budget Summary											
Revenues		FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted		ariance to Budget \$	Variance to Budget %					
Operating Revenues	\$	4,180,014	\$	4,517,835	\$	5,295,646	\$	5,670,428	\$	1,152,593	25.51%					
Availability Charges		523,509		2,200,000		225,000		325,000		(1,875,000)	-85.23%					
Other Revenues		14 102		10,000		15.000		15.000		(2,000)	16.670/					
Interest Miscellaneous / Financing		14,193 26,244		18,000		15,000		15,000		(3,000)	-16.67% 0.00%					
Reimbursements		284,508		433,397		403,397		403,397		(30,000)	-6.92%					
Subtotal Other Revenues		324,945		451,397		418,397		418,397		(33,000)	-7.31%					
Other Financing Sources		(6,290)		2,557,000		3,180,020		4,795,000		2,238,000	87.52%					
Total Revenues	\$	5,022,178	\$	9,726,232	\$	9,119,063	\$	11,208,825	\$	1,482,593	15.24%					
Expenses																
Operating Expenses																
Annual Wastewater Treatment	\$	2,026,367	\$		_		ċ	2,100,000	Ļ		1.94%					
CID D		2,020,307	Y	2,060,000	Ş	2,060,000	Ş	2,100,000	Ş	40,000	2.5 .70					
CIP Payments - Fairfax County		-	Y	2,060,000 1,567,000	Ş	2,060,000 2,210,020	Ş	3,370,000	Þ	40,000 1,803,000	115.06%					
Capital Projects		60,327	Ψ	, ,	Ş	, ,	Ą	, ,	Ş	,						
		-	Ψ	1,567,000	Ş	2,210,020	Ş	3,370,000	Ş	1,803,000	115.06%					
Capital Projects		60,327		1,567,000 970,000	Ş	2,210,020 970,000	٠	3,370,000 1,425,000	<b>ب</b>	1,803,000 455,000	115.06% 46.91%					
Capital Projects Line Maintenance		60,327 549,259		1,567,000 970,000 834,711	\$ 	2,210,020 970,000 874,022	٠	3,370,000 1,425,000 928,858	٠ -	1,803,000 455,000 94,147	115.06% 46.91% 11.28%					
Capital Projects Line Maintenance Administrative & Engineering		60,327 549,259 835,285		1,567,000 970,000 834,711 925,521	\$	2,210,020 970,000 874,022 891,898	,	3,370,000 1,425,000 928,858 933,688	•	1,803,000 455,000 94,147 8,167	115.06% 46.91% 11.28% 0.88%					
Capital Projects Line Maintenance Administrative & Engineering Subtotal Operating Costs	_	60,327 549,259 835,285		1,567,000 970,000 834,711 925,521	\$	2,210,020 970,000 874,022 891,898	,	3,370,000 1,425,000 928,858 933,688	, 	1,803,000 455,000 94,147 8,167	115.06% 46.91% 11.28% 0.88%					
Capital Projects Line Maintenance Administrative & Engineering Subtotal Operating Costs Other Expenses	_	60,327 549,259 835,285 <b>3,471,238</b>		1,567,000 970,000 834,711 925,521 <b>6,357,232</b>	\$	2,210,020 970,000 874,022 891,898 <b>7,005,940</b>		3,370,000 1,425,000 928,858 933,688 <b>8,757,546</b>	,	1,803,000 455,000 94,147 8,167 <b>2,400,314</b>	115.06% 46.91% 11.28% 0.88% 37.76%					
Capital Projects Line Maintenance Administrative & Engineering Subtotal Operating Costs  Other Expenses Debt Service	\$	60,327 549,259 835,285 <b>3,471,238</b>	\$	1,567,000 970,000 834,711 925,521 <b>6,357,232</b>	\$	2,210,020 970,000 874,022 891,898 <b>7,005,940</b>	\$	3,370,000 1,425,000 928,858 933,688 <b>8,757,546</b>	\$	1,803,000 455,000 94,147 8,167 <b>2,400,314</b>	115.06% 46.91% 11.28% 0.88% 37.76%					
Capital Projects Line Maintenance Administrative & Engineering Subtotal Operating Costs  Other Expenses Debt Service Subtotal Other Expenses	\$   \$	60,327 549,259 835,285 <b>3,471,238</b> 1,222,648 <b>1,222,648</b>		1,567,000 970,000 834,711 925,521 <b>6,357,232</b> 1,864,189 1,864,189		2,210,020 970,000 874,022 891,898 <b>7,005,940</b> 1,864,189 <b>1,864,189</b>	\$	3,370,000 1,425,000 928,858 933,688 <b>8,757,546</b> 1,866,494 <b>1,866,494</b>		1,803,000 455,000 94,147 8,167 <b>2,400,314</b> 2,305 <b>2,305</b>	115.06% 46.91% 11.28% 0.88% 37.76% 0.12%					

**DEPARTMENT:** Utilities

DIVISION OR ACTIVITY: County Wastewater Treatment Contract

#### **BUDGET COMMENTS:**

An increase of \$1,843,000 or 50.81% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

#### Annual Wastewater Treatment

An increase of \$40,000 (1.94%) in contract services with the County of Fairfax reflects the County's projected cost increase from the FY 2015 Adopted Budget.

# CIP Payments – Fairfax County

The Capital Improvement is based on the County's projections for the cost of the upgrades to the Noman M. Cole Wastewater Treatment plant. With regard to capital assets, Fairfax County formally notified the City in 2009 that major plant upgrades are required due to an EPA mandated nitrogen reduction program and plant renovations. The City's share of the total capital cost when finalized will be 6.27%, which equates to the percentage of total capacity that the City owns at the Noman M. Cole Wastewater Treatment Plant. Renovation and construction costs are contingent upon the final scope of work and construction change orders over a projected 16 year period.

#### PROGRAM:

Wastewater originating in the City's Wastewater system is treated by Fairfax County in its Noman M. Cole, Jr., Pollution Control Plant by a contractual agreement that provides a guaranteed treatment capacity for the City.

### **GOAL:**

To ensure effective Wastewater services to city customers and to make sure treatment capacity is available for future use by administering the wastewater treatment contract with Fairfax County.

### **OBJECTIVES:**

- To determine how much capacity is available for future use by measuring and monitoring city wastewater flows to Fairfax County's Noman M. Cole, Jr. Pollution Control Plant and make recommendations to purchase additional capacity if necessary.
- To monitor the city's payments to the county for treatment, capital improvement, operations and maintenance costs to ensure costs to city customers are accurate and properly prorated.

### **SERVICES AND PRODUCTS:**

• Wastewater metering stations, treatment and disposal of wastewater for City residents and businesses and to protect the Chesapeake Bay.

**DEPARTMENT:** Utilities

DIVISION OR ACTIVITY: County Wastewater Treatment Contract

# **Performance Measures:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Rolling average daily flow (Millions Gallons Daily–MGD)	3.2	3.2	3.3	3.4
Outcome Measures				
% Utilization 4.2 MGD Avg Capacity	76%	76%	79%	81%

	Cost Center 435110: County Wastewater Treatment Contract											
Title		FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	١	/ariance to Budget\$	Variance to Budget %	
County Charges - Operating	\$	2,026,367	\$	2,060,000	\$	2,060,000	\$	2,100,000	\$	40,000	1.94%	
County Charges - Capital		-		1,567,000		2,210,020		3,370,000		1,803,000	115.06%	
Total	\$	2,026,367	\$	3,627,000	\$	4,270,020	\$	5,470,000	\$	1,843,000	50.81%	

Personnel	Cuada	FY 2014	FY 2015	FY 2015	FY 2016
Classification	Grade	<u>Actual</u>	<u>Budget</u>	<u>Estimate</u>	<u>Adopted</u>
Superintendent	25	0.5	0.5	0.5	0.5
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Utility Line Technician	13	1.0	1.0	1.0	1.0
Wastewater Equipment Operator	12	0.0	1.0	1.0	1.0
Utility Technician	11	0.0	1.0	1.0	1.0
Utility Worker II	10	1.0	1.0	1.0	1.0
Utility Technician	9	1.0	1.0	1.0	1.0
Utility Worker I	9	1.0	0.0	0.0	0.0
Total FTE		6.5	7.5	7.5	7.5

DEPARTMENT: Public Works

DIVISION OR ACTIVITY: Wastewater Line Maintenance

#### **BUDGET COMMENTS:**

An increase of \$549,147 or 30.43% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

# Purchased Services, increase of \$45,000 or 80.36%

- Additional Eleven Oaks Pump Station.
- Replace TV Camera Unit to inspect sewer mains.

## Capital Outlay, increase of \$455,000 or 46.91%

The detail for Wastewater capital projects is provided in the Capital Budget Section G.

#### PROGRAM:

Wastewater conveyance pipelines and facilities are maintained and rehabilitated by the Wastewater Support Services Division (WSSD) of the Public Works Department.

#### **GOAL:**

To provide reliable wastewater service by inspecting, cleaning, repairing and rehabilitating the city's wastewater pumping and gravity conveyance network.

### **OBJECTIVES:**

- To minimize the number of wastewater service line backups to less than two per fiscal year
- To minimize the number of wastewater overflows to the environment to less than two per fiscal year
- To reduce excessive inflow and infiltration (I/I) by ten percent from FY 2013, the base year.
- To perform preventive maintenance flushing of 50% of the wastewater system per year.
- To perform preventive maintenance video recording of 25% of the wastewater system per year.

## **SERVICES AND PRODUCTS:**

- Provide well-maintained and unobstructed wastewater conveyance pipelines
- Minimize backups and overflows
- Inspect and resolve wastewater pipelines exhibiting grease and blockage
- Respond to and resolve odor control issues

**DEPARTMENT:** Public Works

DIVISION OR ACTIVITY: Wastewater Line Maintenance

# **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Estimated	FY 2016 Projected
Output Measures			
Sanitary Sewer Lining – 10" & under (If)	2,000	5,000	6,000
Sanitary Sewer Lining – over 10" (If)	0	1,200	1,000
Manholes Rehabilitated (If)	0	1,300	650
Number of wastewater overflows	1	0	0
Number of wastewater service line backups	0	0	0

# **Performance Measurement Results:**

- Daily/Weekly preventive maintenance of the four pump stations
- 24/7 alarm monitoring of the four pump stations
- TV'd 84,046 linear ft of wastewater pipe
- Flushed 466,224 linear ft of wastewater pipe
- Marked 873 Miss Utility tickets
- Oversight of CIP wastewater lining contractors
- Mowed and maintained sewer easements

	Cost Center 435120: Wastewater Line Maintenance										
Title		FY 2014 Actual		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	-	ariance to Budget \$	Variance to Budget %
Salaries	\$	310,876	\$	446,389	\$	485,700	\$	494,989	\$	48,600	10.89%
Fringe Benefits		131,558		196,322		196,322		187,869		(8,453)	-4.31%
Purchased Services		24,734		56,000		56,000		101,000		45,000	80.36%
Other Charges		18,059		26,500		26,500		26,500		-	0.00%
Supplies & Materials		64,032		109,500		109,500		118,500		9,000	8.22%
Capital Outlay		60,327		970,000		970,000		1,425,000		455,000	46.91%
Total	\$	609,586	\$	1,804,711	\$	1,844,022	\$	2,353,858	\$	549,147	30.43%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 Estimate	FY 2016 Adopted
Superintendent	25	0.5	0.5	0.5	0.5
Crew Supervisor	18	1.0	1.0	1.0	1.0
Utility Worker III	13	1.0	1.0	1.0	1.0
Utility Line Technician	13	1.0	1.0	1.0	1.0
Wastewater Equipment	12	0.0	1.0	1.0	1.0
Utility Technician	11	0.0	1.0	1.0	1.0
Utility Worker II	10	1.0	1.0	1.0	1.0
Utility Technician	9	1.0	1.0	1.0	1.0
Utility Worker I	9	1.0	0.0	0.0	0.0
Total FTE		6.5	7.5	7.5	7.5

**DEPARTMENT:** Utilities

DIVISION OR ACTIVITY: Wastewater Administration

#### **BUDGET COMMENTS:**

An increase of \$8,167 or 0.88% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Purchased Services, increase of \$194,375
  - Fairfax Water Contract for billing services reclassified from Other Charges
- Other Charges, decrease of \$187,116 or 93.25%
  - Fairfax Water Contract for billing services reclassified to Purchased Services
- Capital Outlay, decrease of \$20,000 or 100.00%
  - Capital Expenditures were not requested for FY 2016.

#### PROGRAM:

Wastewater service management and administration are provided by the Department of Public Works but no longer include utility billing. Customer service, customer issue resolution, general administration, and engineering review are to be provided by Public Works as an in-kind service.

# **GOAL:**

To provide effective leadership, managerial, administrative and engineering support to the Wastewater line maintenance division in order to enhance department performance. To strengthen environmental sustainability and meet the City's goal of providing unsurpassed user-friendly, customer-focused business practices.

**DEPARTMENT:** Utilities

DIVISION OR ACTIVITY: Wastewater Administration

#### **OBJECTIVES:**

- To monitor and ensure efficient utility billing for Wastewater customers by Fairfax Water the City's out source for these services.
- To review site plans submitted by developers within 7 business days of submittal
- To manage new connections to the wastewater system
- To provide "Capacity Management" via managing wastewater conveyance to Fairfax County and a life-cycle cost basis for the wastewater Capital Improvement Program
- To have a strong safety program resulting in zero "lost time" accidents for the Department

### **SERVICES AND PRODUCTS:**

- Administrative services for Wastewater Services Section
- Monitoring Utility Billing Quality and cost effectiveness
- Wastewater emergency response assistance
- Wastewater conveyance and service connection Information Management
- Asset Management support via GIS
- Records Management

## **PERFORMANCE MEASURES:**

Indicators	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Projected
Output Measures				
Site Plans reviewed	37	33	33	30

Cost Center 435130: Wastewater Administration & Engineering											
Title			FY 2014 FY 2015 Actual Budget		FY 2015 Estimate			FY 2016 Adopted	Variance to Budget \$		Variance to Budget %
Salaries	\$	121,365	\$	82,159	\$	96,057	\$	104,106	\$	21,947	26.71%
Fringe Benefits		36,426		34,983		40,403		42,044		7,061	20.18%
Purchased Services		1,035		5,625		12,845		200,000		194,375	3455.56%
Internal Services (Motor Pool)		551,986		581,421		541,378		572,238		(9,183)	-1.58%
Other Charges		124,238		200,666		200,665		13,550		(187,116)	-93.25%
Supplies & Materials		234		667		550		1,750		1,083	162.37%
Capital Outlay		-		20,000		-		-		(20,000)	-100.00%
Total	\$	835,285	\$	925,521	\$	891,898	\$	933,688	\$	8,167	0.88%

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 Estimate	FY 2016 Adopted
Director of Public Works	**	0.1	0.1	0.1	0.1
Director of Utilities	**	0.0	0.0	0.0	0.0
City Engineer	26	0.1	0.1	0.1	0.1
Assistant Director of Utilities	24	0.0	0.0	0.0	0.0
Stormwater Res Engineer	23	0.3	0.3	0.3	0.3
Assistant Stormwater Res Engineer		0.3	0.3	0.3	0.3
Util. Const. Projects Coord.	18	0.0	0.0	0.0	0.0
Facilities Inspectors	17	0.4	0.4	0.4	0.4
Utility Billing & System Spec.	15	0.0	0.0	0.0	0.0
Administrative Assistant IV	14	0.5	0.5	0.5	0.5
Utility Billing Clerk	13	0.0	0.0	0.0	0.0
Total FTE		1.7	1.7	1.7	1.7

**DEPARTMENT:** Utilities

DIVISION OR ACTIVITY: Wastewater Debt Service

### **BUDGET COMMENTS:**

There are no material budget adjustments from the FY 2015 Adopted Budget for FY 2016.

#### **PROGRAM:**

General revenue bonds and resulting debt service are required, after City Council approval, for projects too large to be funded by current user fee revenues. Such capitalized projects will have a long-term public benefit and ensure adequate capacity for current and future customers.

# **GOAL:**

To ensure an adequate and efficient wastewater conveyance system, that is financially secure, by paying principal and interest (debt service) for bond proceeds issued by the VRA to the City to pay for completed treatment improvements upgrades at Noman Cole, Jr., Pollution Control Plant and the City's pumping and collection service area.

### **OBJECTIVE:**

• Retire Debt

#### **SERVICES AND PRODUCTS:**

Payment of principal and interest on debt to bond holders.

	Cost Center 435710: Wastewater Debt Service										
Title		FY 2014 <u>Actual</u>		FY 2015 Budget		FY 2015 Estimate		FY 2016 Adopted	•	Variance to Budget \$	Variance to Budget %
Debt Service	\$	1,222,648	\$	1,864,189	\$	1,864,189	\$	1,866,494	\$	2,305	0.12%
Total	\$	1,222,648	\$	1,864,189	\$	1,864,189	\$	1,866,494	\$	2,305	0.12%

# <u>Lease Financing for Utility Improvements</u> <u>Principal and Interest, 10-1; Interest, 4-1</u>

# **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	NET <u>INTEREST</u>	TOTAL REQUIREMENT
2016	\$ 510,000	\$ 1,356,494	\$ 1,866,494
2017	535,000	1,331,949	1,866,949
2018	565,000	1,305,224	1,870,224
2019	595,000	1,275,064	1,870,064
2020	625,000	1,243,344	1,868,344
2021	660,000	1,209,934	1,869,934
2022	685,000	1,176,552	1,861,552
2023	705,000	1,142,904	1,847,904
2024	730,000	1,106,770	1,836,770
2025	755,000	1,068,073	1,823,073
2026	785,000	1,026,710	1,811,710
2027	815,000	980,721	1,795,721
2028	850,000	930,437	1,780,437
2029	880,000	878,189	1,758,189
2030	920,000	823,829	1,743,829
2031	955,000	767,197	1,722,197
2032	995,000	707,797	1,702,797
2033	1,035,000	645,474	1,680,474
2034	1,080,000	580,542	1,660,542
2035	1,125,000	512,852	1,637,852
2036	1,170,000	442,392	1,612,392
2037	1,220,000	369,012	1,589,012
2038	1,270,000	292,574	1,562,574
2039	1,320,000	213,066	1,533,066
2040	1,375,000	130,325	1,505,325
2041	1,435,000	44,053	1,479,053
Total	\$ 23,595,000	\$ 21,561,473	\$ 45,156,473

**Purpose:** Financing capital improvements to the Wastewater System

Principal Amount: \$24,080,000

Date of Issue: November 2010

**Collateral:** Wastewater Fund reserves

		Wastewate	r Fur	nd Expen	se D	etail					
						0.00.00					
		FY 2014	FY	2015	F۱	Y 2015	F۱	/ 2016	Varia	nce to	Variance to
Account	Account Title	Actual	Bu	dget	Es	timate	Ac	dopted	Bud	get\$	Budget %
County Was	stewater Treatment Contract (435110	)									
530835	City-County Contracts - O&M	\$ 2,026,	367	\$ 2,060,0	000	\$ 2,060,0	00 \$	2,100,00	0 \$	40,000	1.94%
530835	City-County Contracts - CIP		-	1,567,0	000	2,210,0	20	3,370,00	0 1,	803,000	115.06%
	Subtotal	2,026,	367	3,627,0	000	4,270,0		5,470,00		843,000	
<u>Wastewate</u>	r Line Maintenance (435120)										
511105	Salaries - Full Time	279,	978	418,9	953	452,1	62	456,45	1	37,498	8.95%
511115	Salaries - Overtime	55,	444	16,8	853	20,0	00	25,00	0	8,147	48.34%
511130	On Call Pay	21,	851	9,0	045	12,0	00	12,00	0	2,955	32.67%
511135	Holiday Worked		135	1,!	538	1,5	38	1,53	8	-	0.00%
511160	Incentive Awards		395		-		-		-	-	0.00%
511165	Annual Accrual	(46,	927)		-		-		-		
512110	Fringe Benefits	131,	558	196,3	322	196,3	22	187,86	9	(8,453	-4.31%
530113	Contract Services	9,	425	20,0	000	20,0	00	25,00	0	5,000	25.00%
530350	Building Maintenance		478	2,5	500	2,5	00	2,50	0	-	0.00%
530351	Equipment Maintenance	14,	830	33,	500	33,5	00	73,50	0	40,000	119.40%
550110	Utilities Expense	17,	615	14,0	000	14,0	00	14,00	0	-	0.00%
550430	Equipment Rental		444	10,	500	10,5	00	10,50	0	-	0.00%
550501	Travel & Training		-	2,0	000	2,0	00	2,00	0	-	0.00%
550731	Employee Awards		-		-		-		-	-	0.00%
560110	Office Supplies		311	1,0	000	1,0	00	1,00	0	-	0.00%
560420	Operating Supplies	22,	569	24,	500	24,5	00	28,50	0	4,000	16.33%
560430	Operating Materials	24,	464	24,0	000	24,0	00	24,00	0	-	0.00%
560501	Chemicals - Other	16,	688	60,0	000	60,0	00	65,00	0	5,000	
580105	Vehicle Replacement		-		-		-		-	-	0.00%
580108	OT Drainage Improvements		-		-		-	75,00	0	75,000	
580410	Utility Engineering		-		-		-		-	-	0.0070
580428	Sewage Pump Station Rehab		-	50,0	000	50,0	00	40,00	0	(10,000	
580429	Sewer Rehab at Creek Cross.		-		-		-		-	-	0.00%
580441	Sewer Lining	36,	342	450,0	000	450,0	00	450,00		-	0.00%
New	Sewer Trunk Lining-pipes over 10 in		-		-		-	250,00		250,000	
580442	Manhole Rehab		-	90,0		90,0		90,00		-	0.00%
580443	Sewer Trunk Line Evaluation	23,	985	200,0	000	200,0	00	300,00	0	100,000	
580444	SCADA		-		-		-		-	-	0.00%
580448	Geographical Information System		-	100,0		100,0		120,00		20,000	
580449	Collection System Repair & Replacem	_	-	80,0		80,0		100,00		20,000	
	Subtotal	609,	586	1,804,	711	1,844,0	22	2,353,85	8	549,147	30.43%

	Wastewater Fund Expense Detail												
		FY 2014	FY	2015	F	Y 2015	FY 2016	Variance to	Variance to				
Account	Account Title	Actual	Budget Estir		timate	Adopted	Budget \$	Budget %					
Administrat	tion & Engineering (435130)												
511105	Salaries - Full Time	118	,373	82,1	.59	96,057	104,106	21,947	26.71%				
511115	Salaries - Overtime		124		-	-			0.00%				
511125	Tempoary Help	2	,868,		-	-			0.00%				
511160	Incentive Awards		-		-	-			0.00%				
511198	Salary Vacancy Factor		-		-	-			0.00%				
512110	Fringe Benefits	36	,426	34,9	83	40,403	42,044	7,061	20.18%				
530113	Contract Services	1	,035	5,6	25	12,845	200,000	194,375	3455.56%				
540060	Management Fee	412	,825	541,3	378	541,378	559,675	18,297	3.38%				
540102	Motor Pool Charges	139	,161	40,0	)43	-	12,563	(27,480	-68.63%				
550501	Travel & Training		333	6	666	665	550	(116	) -17.42%				
550806	Other Services	123	,905	200,0	000	200,000	13,000	(187,000	) -93.50%				
550820	Dues & Subscriptions		-	2	264	150	150	(114	-43.18%				
560110	Office Supplies		234	4	103	400	1,600	1,197	297.02%				
580410	Utility Engineering		-	20,0	000	-		(20,000	) -100.00%				
	Subtotal	835	,285	925,5	21	891,898	933,688	8,167	0.88%				
Debt Servic	e (435710)												
590105	Principal		-	485,0	000	485,000	510,000	25,000	5.15%				
590110	Interest	1,222	,648	1,379,1		1,379,189	,	,					
	Subtotal	1,222		1,864,1		1,864,189							
Total Waste	water Fund	\$ 4,693	,886	\$8,221,4	21	\$ 8,870,129	\$ 10,624,040	\$ 2,402,619	29.22%				

FY 2016 Adopted Budget - City of Fa	irfax, Virginia		

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# **TRANSIT FUND**

City of Fairfax, Virginia
FY 2016 Transit Fund
Budget Summary

Revenues		FY 2014 Actual	FY 2015 Budget		FY 2015 Estimate	FY 2016 Adopted		/ariance to Budget \$	Variance to Budget %
Revenues									
Local Revenues									
CUE Bus Receipts	\$	573,091	\$ 615,000	\$	600,000	\$ 600,000	\$	(15,000)	-2.44%
Advertising		-	15,200		8,000	10,000		(5,200)	-34.21%
Farewheels		1,088	1,000		1,000	1,000		-	0.00%
Charter Services		4,375	6,500		6,000	6,000		(500)	-7.69%
Miscellaneous		_	_		-	-		-	0.00%
Total Local Revenues		578,554	637,700		615,000	617,000		(20,700)	-3.25%
State and Federal Grants									
NVTC		224,602	882,307		928,000	828,000		(54,307)	-6.16%
DRPT		2,084,306	3,173,353		3,173,353	3,173,353		-	0.00%
City/GMU Directory		-	-		-	-		-	0.00%
Bus Accessibility Grant		-	-		-	-		-	0.00%
Total State & Federal Grants		2,308,908	4,055,660		4,101,353	4,001,353		(54,307)	-1.34%
General Fund Support		-	-		-	-		-	0.00%
Transfers In - Trans Tax Fund		1,275,000	1,352,783		1,373,551	1,749,752		396,969	29.34%
Partnership Contributions									
GMU Bus Contribution		720,000	720,000		720,000	720,000		-	0.00%
<b>Total Partnership Contributions</b>		720,000	720,000		720,000	720,000		-	0.00%
Total Revenues	\$	4,882,462	\$ 6,766,143	\$	6,809,904	\$ 7,088,105	\$	321,962	4.76%
	۱ ـ		0.000.4.55			<b>=</b> 000 45=	۱ ۵	204.005	
Total Expenses	\$	5,515,797	\$ 6,766,142	Ş	6,809,905	\$ 7,088,105	<b>Ş</b>	321,963	4.76%
Cash Balance - June 30	\$	2,885	\$ 49,888	\$	2,884	\$ 2,884			
Total FTE		30.5	30.5		33.3	33.3			

FUNCTION: Transportation
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: CUE Bus

#### **BUDGET COMMENTS:**

An increase of \$321,962 or 4.76% from the FY 2015 Adopted Budget is necessary to fund the FY 2016 Adopted Budget. Notable adjustments include:

- Salaries, increase of \$57,527 or 3.60%
  - 3.5% merit and 1.0% COLA
- Fringe, decrease of \$48,162 or 7.59%
  - Fringe associated with higher base salaries is more than offset by a reduction in the actuarially determined contribution rate to the City's supplemental retirement plan.
- Internal Services Allocation, increase of \$300,308 or 24.61%
  - The allocation of motor pool expenses from Fleet Maintenance was updated based on actual usage statistics from FY 2014; as a result, \$1,520,383 in cost is budgeted for Transit in FY 2016 versus \$1,220,075 in FY 2015.

#### PROGRAM:

CUE is a citywide bus service developed to relieve traffic congestion and to provide transit services within the City and between George Mason University (GMU) and the Vienna/Fairfax-GMU Metrorail station. Basic fare (cash and SmarTrip) is \$1.75.

A fare of \$0.85 is charged to students, seniors and persons with disabilities with a valid ID. GMU students, faculty and staff ride for free. The City receives compensation annually from GMU, which is currently budgeted at \$720,000.

#### GOAL:

To provide the citizens of the City with effective transit service within the City and to the Vienna/Fairfax-GMU Metrorail station, and George Mason University. To meet the City's adopted goal of providing unsurpassed user-friendly, customer-focused business practices. To enhance quality of life measures and amenities with continued emphasis on recommendations of the Livability Task Force. To finalize and implement a more accelerated schedule for critical transportation projects involving state and federal funding. To continue emphasis on the reduction of the impact of increasing traffic through the City.

FUNCTION: Transportation
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: CUE Bus

### **OBJECTIVES:**

- To provide convenient and frequent access to the Vienna-Fairfax/GMU Metrorail Station
- To provide service seven days a week
- To meet our partnership requirements with George Mason University
- To meet all published schedules
- To meet all regional and local Americans with Disabilities Act requirements

# **SERVICES AND PRODUCTS:**

- Public Transit service within the City and to/from the Vienna/Fairfax/GMU Metro Station and George Mason University
- Bus schedules and information

FUNCTION: Transportation
DEPARTMENT: Public Works
DIVISION OR ACTIVITY: CUE Bus

## **PERFORMANCE MEASURES:**

	FY 2014	FY 2015	FY 2015	FY 2016
Indicators	Actual	Budget	Estimate	Adopted
Output Measures				
Authorized Fleet Size	12	12	12	13
Basic Fare	\$1.60/\$1.80	\$1.75	\$1.75	\$1.75
Total Ridership	850,809	900,000	850,000	850,000
Revenue Hours	33,792	33,792	33,792	33,792
City Wheels Clients	32	32	32	32
Outcome Measures				
On-time performance at Vienna Metro	86%	85%	85%	TBD
Percent Change in Ridership	-0.93%	0.00%	0.00%	0.00%
Efficiency Measures				
				_
Gen. Fund Transfer as % of Operating Budget	0%	0%	0%	0%
Farebox Receipts as % of Operating Budget	10%	9%	9%	8%
Operating Cost Per Passenger	\$6.49	\$7.96	\$8.29	\$8.62
City Subsidy Per Passenger	\$1.50	\$1.59	\$1.95	\$2.30

## **Performance Measurement Results:**

- Ridership is projected to remain stable in FY 2016 at around 850,000 riders.
- The number of revenue hours is also expected to remain constant.
- The City Wheels program is expected to remain constant at 32 clients. This service provides a subsidy to
  City residents with disabilities and allows them to utilize taxi services as they are not able to board the CUE
  Bus.

	Cost Center 437110: CUE Bus											
Title		FY 2014 <u>Actual</u>		FY 2015 <u>Budget</u>		FY 2015 Estimate	FY 2016 Adopted			Variance to Budget %		
Salaries	\$	1,498,793	\$	1,599,676	\$	1,623,438	\$	1,657,203	\$	57,527	3.60%	
Fringe Benefits		594,413		634,838		634,838		586,676		(48,162)	-7.59%	
Purchased Services		40,134		65,500		83,500		65,500		-	0.00%	
Internal Services		1,231,771		1,220,075		1,220,075		1,520,383		300,308	24.61%	
Other Charges		2,127,696		3,220,853		3,222,853		3,233,143		12,290	0.38%	
Supplies & Materials		17,758		18,200		18,200		18,200		-	0.00%	
Capital Outlay		5,232		7,000		7,000		7,000		-	0.00%	
Total	\$	5,515,797	\$	6,766,142	\$	6,809,905	\$	7,088,105	\$	321,963	4.76%	

Personnel Classification	Grade	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 <u>Estimate</u>	FY 2016 Adopted
Transit Superintendent	24	1.0	1.0	1.0	1.0
Bus Driver Supervisor	18	2.0	2.0	2.0	2.0
Administrative Assistant	11	0.5	0.5	0.5	0.5
Bus Driver	10	20.0	20.0	20.0	20.0
Bus Driver (P/T)	10	6.0	6.0	8.8	8.8
Transit Technician	8	1.0	1.0	1.0	1.0
Total FTE		30.5	30.5	33.3	33.3

FUNCTION: Transportation DEPARTMENT: Public Works

**DIVISION OR ACTIVITY:** Metro

# **BUDGET COMMENTS:**

The City's Metro subsidy is equal to our share of total Metro expenditures less any state or federal funding that is paid through NVTC. The FY 2016 CUE reimbursement request from NVTC is \$828,000.

4-YEAR BUDGET F	PROJECTION	FOR THE CIT	Y'S ACCOUN	<u>r</u>
AT NOTHERN VIR	GINIA TRANS	PORTATION	COMMISSION	<u> </u>
<u>ITEM</u>	FY 15	FY 16	FY 17	<u>FY 18</u>
BALANCE FORWARD	\$ 1,622,784	\$ 1,668,137	\$ 1,713,490	\$ 1,758,843
REVENUES	3,173,353	3,173,353	3,173,353	3,173,353
TOTAL	4,796,137	4,841,490	4,886,843	4,932,196
EXPENDITURES				
WMATA	\$ 2,200,000	\$ 2,300,000	\$ 2,400,000	\$ 2,400,000
CUE BUS (REIMB. REQUESTS)	928,000	828,000	728,000	628,000
CUE BUS REPLACEMENT	-	-	-	-
TOTAL	3,128,000	3,128,000	3,128,000	3,028,000
ENDING BALANCE	\$ 1,668,137	\$ 1,713,490	\$ 1,758,843	\$ 1,904,196

# **Transit Fund Expense Detail**

		FY 2014	FY 2015	FY 2015	FY 2016	Variance to	Variance to
Account	Account Title	Actual	Budget	Estimate	Adopted	Budget \$	Budget %
CUE Bus (43	7110 <u>)</u>						
511105	Salaries - Full Time	\$1,207,092	\$1,267,581	\$1,237,733	\$1,257,707	\$ (9,874)	-0.78%
511110	Salaries - Part Time	117,560	117,576	241,186	244,992	127,416	108.37%
511115	Salaries - Overtime	7,047	28,004	28,004	28,004	=	0.00%
511125	Temporary Help	146,818	175,100	105,100	106,000	(69,100)	-39.46%
511135	Holiday Worked	20,276	11,415	11,415	20,500	9,085	79.59%
511160	Incentive Awards	-	-	-	-	-	0.00%
511165	Year End Audit Adj	-	-	-	-	-	0.00%
511180	Salary Reimbursement	-	-	-	-	=	0.00%
512110	Fringe Benefits	594,413	634,838	634,838	586,676	(48,162)	-7.59%
530113	Contract Services	28,133	30,000	56,000	30,000	-	0.00%
530351	Equipment Maintenance	4,773	7,500	7,500	7,500	=	0.00%
530438	Fare Wheels	2,606	5,000	5,000	5,000	=	0.00%
530620	Advertising	4,622	23,000	15,000	23,000	-	0.00%
540060	Management Fee	525,457	520,075	520,075	535,205	15,130	2.91%
540102	Motor Pool Charges	706,314	700,000	700,000	985,178	285,178	40.74%
550110	Utilities Expense	790	500	500	790	290	58.00%
550314	Other Insurance	30,000	30,000	30,000	30,000	-	0.00%
550501	Travel & Training	1,646	5,000	5,000	15,000	10,000	200.00%
550720	Special Events	-	-	-	-	-	0.00%
550779	State Funds Deposited at NVTC	2,084,306	3,173,353	3,173,353	3,173,353	-	0.00%
550820	Dues & Subscriptions	10,954	12,000	14,000	14,000	2,000	16.67%
560110	Office Supplies	780	1,200	1,200	1,200	-	0.00%
560416	Uniforms	15,185	13,000	13,000	13,000	-	0.00%
560420	Operating Supplies	1,793	4,000	4,000	4,000	-	0.00%
580108	Other Mach. & Equipment	5,232	7,000	7,000	7,000	=	0.00%
<b>Total Expen</b>	ses	\$5,515,797	\$6,766,142	\$6,809,904	\$7,088,105	\$ 321,963	4.76%

# **CAPITAL BUDGET**

Education
General Government
Recreation and Community Appearance
Environment
Transportation

# **CAPITAL BUDGET**

The City of Fairfax has a separate five-year plan for capital improvements. This plan (budget) can be requested from the Department of Finance (703) 385-7870. An overview of the capital improvement program is provided in the following pages. In addition, the five-year capital improvement summary and project sheets are included in the Operating Budget for information purposes only. Please refer to the five-year capital plan document for project sheets relating to all projects and an analysis related to the Capital Budget.

#### INTRODUCTION

# Purpose:

The Capital Improvement Program is a recommended schedule of public, physical improvements, including planning and engineering thereof, for the City of Fairfax for the next five years. The first year of the program represents the proposed capital budget for that fiscal year. The schedule is based on a series of priorities which take into consideration the need, desire, and importance of such improvements, their relation to other improvements and plans, and the City's current and anticipated financial capacity. The Capital Improvement Program is updated annually, at which time the schedule of projects will be reevaluated, and another fiscal year and new projects may be added. Requests for projects are submitted annually by departments to the City Manager for review. Those projects which meet the approval of the City Manager are then part of the proposed budget which is presented to both the Planning Commission and the City Council.

For the purpose of this report, capital improvements are major projects undertaken by the City that are generally not recurring on a year-in, year-out basis and that fit within one or more of the following categories:

- 1. All projects requiring debt obligation or borrowing.
- 2. Purchase of land.
- 3. Purchase of major equipment and vehicles valued in excess of \$25,000 with a life expectancy of five years or more.
- 4. Construction of new buildings or facilities, including engineering, design, and other preconstruction costs, with an estimated cost in excess of \$25,000.
- 5. Major building improvements or additions that are not routine expenses and that substantially enhance the value of a structure and are greater than \$25,000.
- 6. Major equipment or furnishings required to furnish new buildings or other projects.
- 7. Major parks development projects totaling more than \$25,000 over the five years covered by the plan.
- 8. Ongoing improvement projects to the City greater than \$25,000.

### Advantages:

The principal advantage of capital improvement programming is that it makes the City come to grips with the problem of balancing needed or desired physical improvements with available funding, thereby receiving the optimum benefits for the available public revenue. This provides for a responsible fiscal policy on the part of the City. Other advantages are:

- 1. It provides an opportunity for the City Council to review overall City needs and rationally assign priorities and establish policy;
- 2. It allows for a stabilization of the tax rate over a period of time and makes it possible for the City Council to see how a particular capital project under review fits into the total pattern of projects over the next five years;
- 3. It allows for coordination of various City improvements and makes each department aware of all other improvements so that informed decisions can be made and joint programs initiated;
- 4. It enables private businesses and all citizens to have some assurance as to when certain public improvements will be undertaken so that they, in turn, may make sounder judgments concerning their own construction programs;
- 5. It enables the City to take better advantage of federal and state grant-in-aid programs, thereby allowing the City to receive greater amounts of aid for its given investment;
- 6. It calls attention to the deficiencies of the City and stimulates action to correct them; and

7. It allows a more balanced development since impartial treatment can be given to all sections of the City and concentration, or over emphasis, on any single project to the exclusion of others may be avoided.

These and other advantages make the Capital Improvement Program a practical necessity for the City, even though it involves painful decisions to postpone many worthwhile improvement projects due to financial limitations.

#### **Usefulness and Procedures:**

Once this Capital Improvement Program is adopted by the City Council, it must be taken seriously as a capital budget for capital improvements to be appropriated for the upcoming fiscal year. While unforeseen emergency capital improvements may be necessary and circumstances of recommended projects may change, the approved program should not be modified without serious consideration of the City Council. Only in this way will a workable and useful capital improvement program be possible for the City.

# **Summary**

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 16 to 20
Funding Summary	Budget	Adopted	Proposed	Proposed	Proposed	Proposed	Total
General Fund							
Schools	\$ 481,500	\$ 250,187	\$ 1,750,774	\$ 1,741,582	\$ 209,011	\$ 192,500	\$ 4,144,054
General Government	859,986	1,023,624	3,205,490	3,476,784	956,147	1,418,581	10,080,626
Recreation / Community Appearance	485,295	362,295	3,544,795	2,847,295	3,556,295	1,831,295	12,141,975
Transportation	3,050,317	3,372,000	5,233,000	4,497,000	4,122,000	4,057,000	21,281,000
Financing	667,000	1,497,426	895,895	895,895	746,595	523,922	4,559,733
General Fund Subtotal	5,544,098	6,505,532	14,629,954	13,458,556	9,590,048	8,023,298	52,207,388
Other Funds							
Wastewater Fund	2,557,000	4,795,000	5,329,000	5,716,000	6,438,000	6,147,000	28,425,000
Stormwater Fund	1,250,000	1,210,000	2,625,000	1,770,000	2,125,000	2,430,000	10,160,000
State, Federal	11,277,916	8,445,000	2,750,000	166,500	460,000	350,000	12,171,500
NVTA 70%	6,099,584	10,000,000	-	-	-	-	10,000,000
C&I / 30%	1,102,500	3,495,000	6,650,000	5,136,000	495,000	100,000	15,876,000
Private / Grants / Other	575,000	200,000	455,000	-	-	-	655,000
Cable Capital Grant	225,000	200,000	350,000	200,000	225,000	225,000	1,200,000
Other Funds Subtotal	23,087,000	28,345,000	18,159,000	12,988,500	9,743,000	9,252,000	78,487,500
Total Capital Improvement Program	\$ 28,631,098	\$ 34,850,532	\$ 32,788,954	\$ 26,447,056	\$ 19,333,048	\$ 17,275,298	\$ 130,694,888

# **Schools**

Project	Page	Funding	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 16 to 20
Schools	Num	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	Total
Elementary Schools									
Carpet and Tile Elementary Schools	G-16	General	-	20,000	20,000	20,000	20,000	20,000	100,000
HVAC Elementary Schools	G-17	General	325,000	78,352	16,613	69,156	15,010	-	179,131
Roof Repair and Replacement Elementary Schools	-	General	-	-	500,000	500,000	-	-	1,000,000
Fairfax High School									
Cafeteria Tile Replacement Fairfax High School	-	General	-	-	100,000	-	-	-	100,000
Orchestra Pit Restoration Fairfax High School	G-18	General	-	45,000	-	-	-	-	45,000
Stucco Repair/Replacement Fairfax High School	-	General	50,000	-	75,000	75,000	75,000	75,000	300,000
Lanier Middle School									
Elevator Replacement Lanier Middle School	-	General	-	-	-	139,100	-	-	139,100
Roof Repair and Replacement Lanier Middle School	-	General	-	-	800,000	700,000	-	-	1,500,000
Maintenance									
Concrete Repairs - Schools	G-19	General	20,000	20,000	20,000	20,000	20,000	20,000	100,000
Paving Repairs - Schools	G-20	General	20,000	10,000	25,000	25,000	25,000	25,000	110,000
Other									
Other Projects - Schools	G-21	General	25,000	35,000	35,000	35,000	35,000	35,000	175,000
School Capital Contingency	G-22	General	41,500	41,835	159,161	158,326	19,001	17,500	395,823
Schools Summary			481,500	250,187	1,750,774	1,741,582	209,011	192,500	4,144,054
General Fund			481,500	250,187	1,750,774	1,741,582	209,011	192,500	4,144,054
Total Schools			481,500	250,187	1,750,774	1,741,582	209,011	192,500	4,144,054

Bolded items represent new CIP projects

# **General Government**

Project General Government	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017	FY 2018	FY 2019	FY 2020 Proposed	FY 16 to 20 Total
Building Maintenance	Num	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	Iotai
Cemetery Improvements	_	General	75,000	_	50,000	_	_	_	50,000
City Property Yard Maintenance	G-23	General	- 1	100,000	115,000	_	_	_	215,000
Green Acres Maintenance	G-24	General	44,000	10,000	85,000	50,000	50,000	50,000	245,000
Sign & Signal Building Repairs and Improvements	G-25	General	50,000	55,000	60,000	-	-	-	115,000
Veterans Amphitheater Renovation	G-26	General	-	15,000	10,000	-	-	-	25,000
Fire				-,	-,				.,
Fire Station 33: Land Acquisition and Initial Design Phase	G-27	Fin,General	80,000	500,000	-	-	-	-	500,000
Traffic Preemption Improvements & Maintenance	G-28	C&I	´ <b>-</b>	100,000	100,000	100,000	100,000	100,000	500,000
Training Center Fire/Security Alarm System & Fire Protection	-	General	-	-	45,000	· -	· -	-	45,000
Training Center: Public Safety Radio & Alerting System	-	General	-	-	80,000	-	-	-	80,000
General									
Cable TV Equipment	H-21	Cable	225,000	200,000	350,000	200,000	225,000	225,000	1,200,000
Northern Virginia Community College	G-29	General	52,886	53,861	53,000	53,000	53,000	-	212,861
Solid Waste Management Plan	-	General	50,000	-	-	-	-	-	-
Historic Resources									
Blenheim House	G-30	General,Pvt	125,000	40,000	50,000	-	-	-	90,000
Blenheim Interpretive Center Parking Lot Repairs	-	General	-	-	190,000	-	-	-	190,000
Krasnow Barn Site and Reassembly	-	General, Grant	-	-	40,000	-	-	-	40,000
Infrastructure Replacement and Improvements									
Voting Machines	G-31	General	-	130,000	-	-	-	-	130,000
IT - Software Upgrades									
General Ledger/Personnel Software	-	General	-	-	-	750,000	-	-	750,000
Integrated Permit, Inspection and Land Use Planning Solution	-	General	-	-	490,000	-	-	-	490,000
Police									
Electronic Summonses	-	General		-	60,000	45,000	-	-	105,000
Emergency Center Team Ballistic Armor	-	General	56,000	-	-			-	
Facility Security System Upgrade	-	General		-	30,000	20,000	15,000	15,000	80,000
Police Emergency Communications Center (ECC)	-	General	150,000	-	-	-	-	-	-
Police Firearms Training Center Renovation/Upgrade	-	General, Grant, Pvt	500,000	74.000	70.400	-	-	- 00 504	-
Police Information Technology Program	G-32	General	72,100	74,263	76,490	78,784	81,147	83,581	394,265
Police Mobile and Portable Radio Upgrade	-	General	-	-	199,000	991,000	-	-	1,190,000
Police Vehicle Garage	-	General	-	-	48,000	400,000	-	-	448,000

# **General Government**

Project	Page	Funding	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 16 to 20
General Government	Num	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	Total
Police Vehicle Replacement	G-33	General	180,000	57,500	150,000	150,000	150,000	150,000	657,500
Records Management System Upgrade	G-34	General	-	65,000	-	-	-	-	65,000
Vehicle Equipment Replacement									
Debt Service of Existing Vehicle & Equipment Leases	G-35	Fin	667,000	858,859	563,328	563,328	414,028	191,355	2,590,898
Debt Service on FY 2016 Financed Vehicle Leases and Purchases	-	Fin	-	=.	194,000	194,000	194,000	194,000	776,000
Detail of FY 16 Leased Vehicles and Equipment	G-36	N/A	-	=.	-	-	-	-	-
FY 2016 Public Works Vehicle Replacement Chart	G-37	N/A	-	=.	-	-	-	-	-
Vehicle & Equipment Replacement	G-38	General	-	248,000	1,379,000	939,000	607,000	1,120,000	4,293,000
Vehicle and Equipment Replacement FY 2016	G-39	N/A	-	-	-	-	-	-	-
Vehicle and Equipment Replacement FY 2017	G-40	N/A	-	=.	-	-	-	-	-
Vehicle and Equipment Replacement FY 2018	G-41	N/A	-	-	-	-	-	-	-
Vehicle and Equipment Replacement FY 2019	G-42	N/A	-	-	-	-	-	-	-
Vehicle and Equipment Replacement FY 2020	G-43	N/A	-	-	-	-	-	-	-
Vehicle Lift - Fleet Maintenance	G-44	General	-	175,000	-	-	-	-	175,000
General Government Summary			2,326,986	2,682,483	4,417,818	4,534,112	1,889,175	2,128,936	15,652,524
C&I			-	100,000	100,000	100,000	100,000	100,000	500,000
Cable - Fund			225,000	200,000	350,000	200,000	225,000	225,000	1,200,000
Financing			667,000	1,358,859	757,328	757,328	608,028	385,355	3,866,898
General Fund			859,986	1,023,624	3,205,490	3,476,784	956,147	1,418,581	10,080,626
Grant			225,000	-	5,000	-	-	-	5,000
Private			350,000	-	-	-	-	ı	-
Total General Government			2,326,986	2,682,483	4,417,818	4,534,112	1,889,175	2,128,936	15,652,524

Bolded items represent new CIP projects

# **Recreation / Community Appearance**

Project	Page	Funding	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 16 to 20
Recreation / Community Appearance	Num	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	Total
Annual									
Northern Virginia Regional Park Authority-NOVA Parks	G-45	General	60,295	62,295	62,295	62,295	62,295	62,295	311,475
Planting & Beautification	G-46	General	35,000	35,000	40,000	45,000	45,000	50,000	215,000
Ballfields - Baseball & Softball					40.000	40.000	40.000	40.000	400 000
General Ballfield Refurbishment	-	General	-	=	40,000	40,000	40,000	40,000	160,000
Kutner Park Field Refurbishment	- 4-	General	40,000	-	-	-	-	-	-
Providence Elementary School Ballfield Refurbishment	G-47	General	-	100,000	-	-	-	-	100,000
Basketball Courts									
Annual - Basketball Court Resurface	-	General	-	-	30,000		30,000	-	60,000
Fairchester and Westmore Parks Basketball Court Resurfacing	-	General		-	-	50,000	-	-	50,000
Ranger Road Basketball Court Replacement	-	General	30,000	-	-	-	-	-	-
Bridges	1								
Providence Park and Daniels Run Park Bridge Replacements	G-48	General	-	20,000	-	70,000	-	-	90,000
Drainage									
Engineering Study of Daniels Run Park and Providence Park Streams	-	General	-	-	-	170,000	-	-	170,000
Pat Rodio Park - Drainage Project	-	General	-	-	-	-	-	200,000	200,000
Equipment									
Bleacher Trailer	-	General	-	=	65,000	-	-	-	65,000
Large Area Mower	-	General	20,000	-	-	-	-	-	-
Old Town Square Portable Band Shell And Canopy	-	General	-	-	30,000	-	-	-	30,000
Providence Elementary and Kutner Park Bleacher Replacement	G-49	General	-	20,000	-	-	-	-	20,000
Fencing / Backstops									
Annual Replacement of Fencing and Backstops	-	General	-	-	30,000	30,000	-	20,000	80,000
Pat Rodio Park and Providence Elementary Replacement of Fencing	G-50	General	-	25,000	-	-	-	-	25,000
Thaiss Park - Replacement of Fencing	-	General	-	-	165,000	-	-	-	165,000
Van Dyck Park Tennis Court Fence Replacement	-	General	-	-	30,000	-	-	-	30,000
General									
All Parks - Sign Replacement & Park Entrance Beautification	-	General	-	-	30,000	15,000	15,000	-	60,000
Bus for Parks and Recreation Programs	-	General	-	-	100,000	-	-	-	100,000
Dog Park Design and Construction	-	General	-	-	50,000	-	-	-	50,000
Draper Park Synthetic Turf Replacement	-	General	-	-	-	-	876,000	-	876,000
Fairfax High School Synthetic Turf Replacement	G-51	Fin	-	138,567	138,567	138,567	138,567	138,567	692,835
Lanier Middle School Synthetic Turf Installation	-	General		-	-	-	2,100,000	-	2,100,000
Park Improvements Draper Dr and Dale Lestina Park	-	General	-	-	-	89,000	-	12,000	101,000
Phase II-Recycling Containers and Equipment for Parks	-	General	-	-	30,000	-	-	-	30,000
Recycling Containers and Equipment for Parks	-	General	45,000	_	-	_	-	-	-
Stub Street Improvements	-	General	-	_	110,000	33,000	25,000	-	168,000
Van Dyck Park Skate Park Renovation	-	General	-	-	200,000	-	-	-	200,000

# **Recreation / Community Appearance**

Project Recreation / Community Appearance	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed	FY 2020 Proposed	FY 16 to 20 Total
Irrigation	Nulli	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	IOlai
Irrigation Installation at Providence Elementary Fields	١.	General	_	_	50,000	_	_	_	50,000
Kutner Field Irrigation	_	General	_	_	25,000	_	_	_	25,000
Lighting		00			_0,000				
Green Acres Parking Lot Lighting Installation	-	General	_	-	50,000	-	_	_	50,000
Kutner Park Lighting Replacement	-	General	-	-	, -	50,000	-	-	50,000
Providence Elementary Fields Lighting Replacement	-	General	-	-	200,000	-	-	-	200,000
Van Dyck - Tennis Court Lighting Replacement	-	General	-	-	80,000	_	-	_	80,000
Van Dyck Park - Install Lights for Volleyball & Basketball Courts	-	General	-	-	120,000	-	-	-	120,000
Park Construction & Maintenance									
Miscellaneous Park Maintenance & Improvements	-	General	-	-	37,500	565,000	-	400,000	1,002,500
Pavilion / Shelters									
Annual Small Pavilion Replacement	-	General	-	-	62,000	62,000	=	-	124,000
Ashby Road Pavilion and Picnic Area Installation	-	General	-	-	30,000	-	-	-	30,000
Green Acres Pavilion Installation	-	General	-	-	100,000	-	-	-	100,000
Install Solar Power and Lights in Rentable Pavilions	-	General	-	-	-	50,000	-	-	50,000
Providence Elementary - Concession/Storage Building Refurbishment	-	General	-	-	200,000	-	=	-	200,000
Ratcliffe Park - Replace Pavilion	-	General	-	-	-	-	-	60,000	60,000
Replace Providence Park Pavilion	-	General	-	-	-	300,000	-	-	300,000
Van Dyck Lower Pavilion Replacement	-	General	-	-	60,000	-	-	-	60,000
Paving and Parking Lots									
General Parking Lot Asphalt Resurfacing	-	General	-	-	120,000	60,000	-	-	180,000
General Trail Asphalt Resurfacing	-	General	-	-	20,000	-	-	40,000	60,000
Green Acres Temporary Lot Paving	-	General	-	-	125,000	-	=	-	125,000
Kutner Park	-	General	50,000	-	-	-	-	-	-
Park Asphalt Resurfacing	-	General	-	-	61,000	140,000	321,000	402,000	924,000
Providence Elementary School - Asphalt Common Areas	-	General	-	-	50,000	-	-	-	50,000
Thaiss Park - Asphalt Common Areas	-	General	-	-	25,000	-	-	-	25,000
Planning					400.000				400.000
Feasibility Study for Green Acres Renovation or New Site	-	General	-	-	120,000	-	-	-	120,000
Update of the 2014 Parks Strategic Master Plan/Needs Assessment	-	General	-	-	-	-	-	75,000	75,000
Van Dyck Park Erosion and Storm Water Study	-	General	-	-	100,000	-	-	-	100,000
Westmore School Site Master Plan	-	General	-	-	-	-	-	100,000	100,000
Playgrounds			450.000		400.000				400.000
All Parks - Playground Equipment Maintenance & Replacement		General	150,000	-	100,000	-	=	-	100,000
Kutner Park - Playground Equipment Replacement	G-52	General	-	20,000	40.000	-	-	-	20,000
Playground Equipment Replacement	-	General	-	-	10,000	656,000	-	80,000	746,000
Ranger Road Park - Replace Playground Equipment	G-53	General	-	80,000	-	-	-	-	80,000
Westmore School Playground Relocation and Replacement	-	General	-	-	100,000	-	-	-	100,000

# **Recreation / Community Appearance**

Project Recreation / Community Appearance	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed	FY 2020 Proposed	FY 16 to 20 Total
Restrooms	1	50400	, moptou	, moptou	Поросси	Поросоц	Поросоц	Поросси	1000
Draper Drive Park Restroom Installation	-	General	_	-	250,000	=	-	-	250,000
Green Acres Adult Restroom Additions	-	General	-	-	, -	300,000	-	-	300,000
Park Restroom Installation	-	General	-	-	-	60,000	-	250,000	310,000
Van Dyck Park Restroom Addition	-	General	-	-	250,000	_	_	-	250,000
Tennis Courts					·				
Annual - Tennis Court Resurfacing	-	General	-	-	-	-	42,000	-	42,000
Providence, Kutner & Van Dyck Park Tennis Court Resurfacing	-	General	-	-	27,000	-	-	40,000	67,000
Van Dyck Park - Hard Surface Tennis Court Resurfacing	-	General	55,000	-	-	-	-	-	-
Westmore Park Tennis Court Resurfacing	-	General	-	-	30,000	-	-	-	30,000
Trails									
Dale Lestina Trail Connection Completion	-	General	-	-	20,000	-	-	-	20,000
Future Fitness Trail Development	-	General	-	-	55,000	-	-	-	55,000
George T. Snyder Trail Wilcoxon - Chain Bridge Rd - Bike Trail Project	G-54	C&I,30%	40,000	100,000	-	-	395,000	-	495,000
Trail Repair and Improvements	-	RSTP	-	-	-	166,500	460,000	-	626,500
Van Dyck Fitness Trail Replacement	-	General	-	-	55,000	-	-	-	55,000
Rec. & Community Appearance Summ.			525,295	600,862	3,683,362	3,152,362	4,549,862	1,969,862	13,956,310
C&I			20,000	-	-	-	-	-	-
Federal - RSTP			-	-	-	166,500	460,000	-	626,500
Financing			-	138,567	138,567	138,567	138,567	138,567	692,835
General Fund			485,295	362,295	3,544,795	2,847,295	3,556,295	1,831,295	12,141,975
NVTA 30%			20,000	100,000	-	-	395,000	-	495,000
Total Recreation & Community Summ.			525,295	600,862	3,683,362	3,152,362	4,549,862	1,969,862	13,956,310

**Bolded items represent new CIP projects** 

# **Environment - Stormwater**

Project Environment - Stormwater	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed	FY 2020 Proposed	FY 16 to 20 Total
Annual Maintenance			·	-		•	•		
Driveway Pipe Replacement Project	H-4	Storm	30,000	30,000	40,000	40,000	50,000	50,000	210,000
Replacement Of Failing Galvanized Storm Drainage Systems	H-5	Storm	70,000	70,000	100,000	100,000	110,000	110,000	490,000
Storm Drainage Maintenance	H-6	Storm	80,000	80,000	120,000	120,000	120,000	120,000	560,000
Storm Drainage Outfall Maintenance & Repair	H-7	Storm	30,000	40,000	40,000	50,000	50,000	50,000	230,000
Storm Drainage Repair For Paving Schedule	H-8	Storm	40,000	40,000	60,000	70,000	70,000	70,000	310,000
Storm Pipe Lining Rehabilitation	H-9	Storm	80,000	70,000	100,000	100,000	110,000	110,000	490,000
Storm Water Pipe Deficiencies Identified During 2012 Inspection	H-10	Storm	90,000	80,000	120,000	120,000	120,000	130,000	570,000
Video Inspection of Storm Lines	-	Storm	-	-	125,000	-	125,000	-	250,000
Infrastructure Replacement and Improvements									
Fairfax Blvd. & Oak St. Storm Drain Maintenance	H-11	RevShr,Storm	-	300,000	900,000	-	-	-	1,200,000
Old Town Drainage And Water Main Improvements	H-12	Storm,Waste	435,000	300,000	-	-	-	-	300,000
Neighborhood Drainage Projects									
Cedar Avenue Sidewalk and Drainage Improvements	-	30%,RevShr	-	-	600,000	-	-	-	600,000
Neighborhood Drainage Projects	H-13	Storm	-	50,000	400,000	400,000	400,000	400,000	1,650,000
State/Federal Mandated									
Chesapeake Bay TMDL Action Plan	H-14	Storm	20,000	40,000	450,000	450,000	80,000	500,000	1,520,000
Municipal Separate Storm Sewer System (MS4)	H-15	Storm	85,000	35,000	45,000	75,000	75,000	45,000	275,000
Private BMP/SWM Inspection and Maintenance	H-16	Storm	-	70,000	80,000	95,000	110,000	135,000	490,000
Public BMP/SWM Inspection and Maintenance	H-17	Storm	75,000	30,000	45,000	50,000	55,000	60,000	240,000
Stream Evaluation And Restoration	H-18	Grant,State,St	500,000	400,000	900,000	100,000	650,000	650,000	2,700,000
Subtotal Stormwater			1,535,000	1,635,000	4,125,000	1,770,000	2,125,000	2,430,000	12,085,000
Grant			-	200,000	450,000	-	-	-	650,000
NVTA 30%			-	-	300,000	-	-	-	300,000
State - Other			285,000	-	-	-	-	-	-
State–Revenue Sharing			-	150,000	750,000	-	-	-	900,000
Storm Water - Fund			1,250,000	1,210,000	2,625,000	1,770,000	2,125,000	2,430,000	10,160,000
Wastewater - Fund			-	75,000	_	-	-	-	75,000
Total Stormwater			1,535,000	1,635,000	4,125,000	1,770,000	2,125,000	2,430,000	12,085,000

# **Environment - Wastewater**

Project	Page	Funding	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 16 to 20
Environment - Wastewater	Num	Source	Adopted	Adopted	Proposed	Proposed	Proposed	Proposed	Total
Wastewater									
Geographic Information System (GIS)	G-55	Waste	100,000	120,000	120,000	130,000	130,000	130,000	630,000
Noman M. Cole Plant Upgrade	G-56	Waste	1,567,000	3,370,000	4,019,000	4,336,000	4,741,000	4,707,000	21,173,000
Sanitary Sewer Evaluation	G-57	Waste	200,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Sanitary Sewer Line Repair and Replacement	G-58	Waste	100,000	100,000	50,000	50,000	50,000	50,000	300,000
Sanitary Sewer Lining - 10" And Under	G-59	Waste	450,000	450,000	460,000	460,000	470,000	470,000	2,310,000
Sanitary Sewer Manhole Rehabilitation	G-60	Waste	90,000	90,000	100,000	100,000	100,000	110,000	500,000
Sanitary Sewer Trunk Lining - Over 10"	G-61	Waste	-	250,000	250,000	300,000	300,000	350,000	1,450,000
Sewage Pumping Stations R&R	G-62	Waste	50,000	40,000	30,000	40,000	30,000	30,000	170,000
Vehicle & Equipment Replacement	-	Waste	-	-	-	-	317,000	-	317,000
Subtotal Wastewater			2,557,000	4,720,000	5,329,000	5,716,000	6,438,000	6,147,000	28,350,000

Environment Summary								
Grant		-	200,000	450,000	1	1	-	650,000
NVTA 30%		-	-	300,000	-	-	-	300,000
State - Other		285,000	-	-	-	-	-	-
State–Revenue Sharing		-	150,000	750,000	-	-	-	900,000
Storm Water - Fund		1,250,000	1,210,000	2,625,000	1,770,000	2,125,000	2,430,000	10,160,000
Wastewater - Fund		2,557,000	4,795,000	5,329,000	5,716,000	6,438,000	6,147,000	28,425,000
Total Environment		4,092,000	6,355,000	9,454,000	7,486,000	8,563,000	8,577,000	40,435,000

# **Transportation**

Project Transportation	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed	FY 2020 Proposed	FY 16 to 20 Total
Projects	Itain	Course	Adopted	Adopted	Tioposcu	Поросси	Поросси	Порозси	Total
Bridge Deck Evaluation	_	RSTP	_	-	-	_	_	150,000	150,000
Bridge Maintenance	G-63	General	50,000	50,000	50,000	50.000	50,000	50,000	250,000
Chain Bridge Road Sidewalk Project	G-64	C&I,30%,RevShr	-	1,100,000	-	-	-	-	1,100,000
City Entrance Signs	-	General	-	· · · · -	31,000	-	-	-	31,000
Fairfax Boulevard Sidewalk Improvements	G-65	30%	-	50,000	200,000	-	-	-	250,000
FHWA Mandated Sign Retroreflectivity Compliance	G-66	General	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Improvements Along Burke Station Road	G-67	C&I,30%,70%,RevShr	525,000	110,000	-	-	-	-	110,000
Jermantown Road II	-	30%,70%,RevShr	2,600,000	-	-	-	-	-	-
Kamp Washington Spot Improvements	-	General,70%,RevShr	1,048,317	-	-	-	-	-	-
Northfax Internal Street and Rights-of-Way Improvements (Northfax II)	G-68	C&I,30%	-	100,000	5,000,000	5,000,000	-	-	10,100,000
Northfax Storm Drainage & Intersection Improvements	G-69	Fed,70%,RevShr	10,000,000	15,000,000	-	-	-	-	15,000,000
Old Lee Highway Multimodal Project	G-70	C&I,30%,RevShr	-	4,000,000	2,000,000	-	-	-	6,000,000
Orchard Street Sidewalk	G-71	C&I,30%	-	50,000	-	-	-	-	50,000
Pedestrian Improvements	-	RSTP	-	-	-	-	-	200,000	200,000
Pedestrian Master Plan	-	Fed,70%,State	300,000	-	-	-	-	-	-
Public Facilities Manual (PFM) Update	G-72	General	50,000	50,000	-	-	-	-	50,000
Railroad Avenue Sidewalk, Curb and Gutter	-	General	-	-	50,000	300,000	-	-	350,000
Roberts Road Sidewalk Improvements	G-73	C&I,Fed,30%,70%,RevShr	200,000	620,000	-	-	-	-	620,000
University Drive Sidewalk Improvements	-	Fed,70%,State	250,000	-	-	-	-	-	-
Road Maintenance									
Asphalt Sidewalk Replacement Program	_	General	30,000	5,000	30,000	30,000	30,000	30,000	125,000
Brick Sidewalk Maintenance		General	80,000	70,000	90,000	100,000	100,000	100,000	460,000
Citywide Crosswalk Recoating		General	32,000	32,000	32,000	32,000	32,000	32,000	160,000
Curb, Gutter And Sidewalk Maintenance		General	750,000	934,000	1,700,000	1,400,000	1,400,000	1,400,000	6,834,000
Fairfax Blvd Stone Wall Cap Rehabilitation	G-78	General	-	60,000	-	-	-	-	60,000
Independent Roadway Evaluation	-	General	-	-	50,000	50,000	-	-	100,000
Street Crack Sealing		General	30,000	40,000	65,000	65,000	65,000	65,000	300,000
Street Repaving		General	1,800,000	1,901,000	2,100,000	2,100,000	2,200,000	2,200,000	10,501,000
Street Repaving Detail	G-81	N/A	-	-	-	-	-	-	-
Street Lights & Traffic Signal Maintenance									
Advanced Signal Detector	G-82	General,State	100,000	20,000	80,000	50,000	50,000	50,000	250,000
LED Street Name Signs	-	General	-	-	50,000	50,000	-	-	100,000
Refurbishing Existing Traffic Signal Intersections			30,000	310,000	45,000	60,000	55,000	-	470,000
Route 123 Pole Lights	-	General	-	-	25,000	-	-	-	25,000

# **Transportation**

Project Transportation	Page Num	Funding Source	FY 2015 Adopted	FY 2016 Adopted	FY 2017 Proposed	FY 2018 Proposed	FY 2019 Proposed	FY 2020 Proposed	FY 16 to 20 Total
Streetlight Improvements On Fairfax Blvd	-	General	-	-	160,000	-	-	-	160,000
Streetlights Replacement and Improvements	G-84	General	50,000	25,000	105,000	30,000	60,000	50,000	270,000
Vehicles & Equipment			·		·			•	
Automated Flagging Safety Equipment	-	General	-	-	30,000	-	-	-	30,000
Brush/Wood Chipper	-	General	-	-	50,000	-	-	-	50,000
Compact Excavator	-	General	-	-	50,000	-	-	-	50,000
CUE Hybrid Bus Batteries	-	Fed,NVTC,State	200,000	-	-	-	-	-	-
Emergency Power Battery Backup System	G-85	C&I,30%,State	-	110,000	50,000	36,000	-	-	196,000
Hot Asphalt Hauler	-	General	-	-	40,000	-	-	-	40,000
Mobilized Video Camera Equipment	-	General	-	-	50,000	-	-	-	50,000
New Electric Payment Program (NEPP)		NVTC	-	200,000	1,000,000	-	-	-	1,200,000
Preventative Maintenance to Property Yard Salt Storage Facilities	G-87	General	-	45,000	30,000	-	-	-	75,000
Property Yard Salt Storage Conveyor System	-	General	-	-	-	100,000	-	-	100,000
Purchase Six CUE Buses	-	Fed,70%,State	3,000,000	-	-	-	-	-	-
Replacement Of Older Traffic Signal Cabinets	G-88	General	30,000	30,000	30,000	30,000	30,000	30,000	150,000
Salt Storage Facility Expansion	-	General	-	-	100,000	-	-	-	100,000
Snow Blower	-	General	-	-	80,000	-	-	-	80,000
Truck Mounted Salt Brine Application System	-	General	-	-	60,000	-	-	-	60,000
Transportation Summary			21,205,317	24,962,000	13,483,000	9,533,000	4,122,000	4,407,000	56,507,000
C&I			-	1,610,000	525,000	18,000	-	-	2,153,000
Federal - Other			4,659,999	-	-	-	-	-	-
Federal - RSTP			-	-	-	-	-	350,000	350,000
General Fund			3,050,317	3,372,000	5,233,000	4,497,000	4,122,000	4,057,000	21,281,000
NVTA 30%			1,062,500	1,685,000	5,725,000	5,018,000	-	-	12,428,000
NVTA 70%			6,099,584	10,000,000	-	-	-	-	10,000,000
NVTC Trust Fund			66,667	200,000	1,000,000	-	-	-	1,200,000
State - Other			1,350,000	55,000	-	-	-	-	55,000
State–Revenue Sharing			4,916,250	8,040,000	1,000,000	-	-	-	9,040,000
Total Transportation			21,205,317	24,962,000	13,483,000	9,533,000	4,122,000	4,407,000	56,507,000

Bolded items represent new CIP projects

# PROJECT INFORMATION Project Name: Carpet and Tile Elementary Schools

Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84)

# **Comprehensive Plan Element**

$\checkmark$	Public Service and Facilities		Environment
	Economy		Housing
	Community Appearance		Transportation
	Land Use		Other City Plan/Policy

# Statement of Need:

This project provides funding to replace existing carpeted areas and re-tile areas within classrooms at Daniels Run and Providence Elementary schools.

# Picture:



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$	-
2016	20,0	00 Carpet and Tile Replacement
2017	20,0	00 Carpet and Tile Replacement
2018	20,0	00 Carpet and Tile Replacement
2019	20,0	00 Carpet and Tile Replacement
2020	20,0	00 Carpet and Tile Replacement
Total	\$ 100,0	00
>2020		-
Fundin	g Source(s) Op	erating Cost(s) Staffing Levels Revenues Generated

	Funding	g Source(s)	Operating Cost(s)	Starr	ing Leveis	Revenues Generated	
	Ge	eneral	\$ -		-	\$	-
		Origin of Projec	t		Cha	nge from Previous CIP	
		City Council				No Change	
		Board/Commissio	n			Increase in Amount	
Γ		Citizen/Civic Asso	ciation			Decrease in Amount	
Γ	✓	Staff			✓	New Project	
		Other:				Other:	
Ū	Jser/Coordinat	ing Departments:	Schools				

# PROJECT INFORMATION Project Name: HVAC Elementary Schools Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) Comprehensive Plan Element ✓ Public Service and Facilities Environment Economy Housing Community Appearance Transportation Land Use Other City Plan/Policy

### Statement of Need:

This project provides for the replacement of AC and/or heating unit switches as needed. The replacement cycle is for Daniels Run and Providence elementary schools.

## Picture:



Year	Project 0	Cost	T '		Purpose of Ex	xpenditure
Adopted	,				•	•
2015	\$	325,000	HVAC Elem	entary Scho	ools	
2016		78,352	HVAC Elem	entary Scho	ools	
2017		16,613	HVAC Elem	entary Scho	ools	
2018		69,156	HVAC Elem	entary Scho	ools	
2019		15,010	HVAC Elem	entary Scho	ools	
2020		-				
Total	\$	179,131				
>2020		-				
Fundin	ig Source(s)	Operat	ing Cost(s)	Staffi	ing Levels	Revenues Generated
G	Seneral	\$	-		-	\$
	Origin of Pro	ject			Cha	ange from Previous CIP
	City Council					No Change
	Board/Commis	sion				Increase in Amount
	Citizen/Civic As	ssociation			<b>√</b>	Decrease in Amount
<b>√</b>	Staff					New Project
	Other:					Other:
Jser/Coordina	ting Departments	s:	Schools			

User/Coordinating Departments:

# PROJECT INFORMATION Project Name: Orchestra Pit Restoration Fairfax High School Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) **Comprehensive Plan Element Public Service and Facilities Environment** Economy Housing Community Appearance **Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: Several years ago the orchestra pit was covered for reasons that are unclear. In the process of enclosing "the pit" there remained the capacity to open it as needed, but not without significant effort. Therefore, it is desirable to reopen the pit and install a system that will allow for easy opening and closing for a variety of programs and purposes. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 2016 45,000 Orchestra Pit Restoration Fairfax High School 2017 2018 2019 2020 45,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Schools** 

# **PROJECT INFORMATION** Project Name: **Concrete Repairs - Schools** Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: This project provides funding for the replacement of concrete as necessary at the City's four schools. Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 20,000 | Concrete repairs at City schools 2016 20,000 Concrete repairs at City schools 20,000 Concrete repairs at City schools 2017 20,000 Concrete repairs at City schools 2018 20,000 Concrete repairs at City schools 2019 2020 20,000 Concrete repairs at City schools Total 100,000 \$ >2020 Staffing Levels Funding Source(s) Operating Cost(s) **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: Schools

User/Coordinating Departments:

# **PROJECT INFORMATION** Project Name: Paving Repairs - Schools Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: This project provides funding to repair parking areas and bus loops at all four City schools. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 20,000 Paving repairs at all City schools 2016 10,000 Paving repairs at all City schools 25,000 Paving repairs at all City schools 2017 2018 25,000 Paving repairs at all City schools 25,000 Paving repairs at all City schools 2019 2020 25,000 Paving repairs at all City schools Total 110,000 \$ >2020 Staffing Levels Funding Source(s) Operating Cost(s) **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Schools** 

## PROJECT INFORMATION Project Name: **Other Projects - Schools** Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing Community Appearance **Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: This project provides funding for unforeseen projects in our school buildings. These projects are likely repair/replacement of major components in the schools that may fail or require major costly repairs. UNDER Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 25,000 Other projects 2016 35,000 Other projects 2017 35,000 Other projects 2018 35,000 Other projects 2019 35,000 Other projects 2020 35,000 Other projects Total 175,000 \$ >2020 Staffing Levels Funding Source(s) Operating Cost(s) **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: Schools

## **PROJECT INFORMATION** Project Name: **School Capital Contingency** Comprehensive Plan Reference: PFS-1.2 (p.83); PFS-2.2 (p.84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: This account is a contingency fund for all school projects. This provides funding for cost overrun of existing projects. This is not dissimilar to the practices of Fairfax County Public Schools. UNDER Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 41,500 2016 41,835 Annual Contingency Fund 159,161 Annual Contingency Fund 2017 2018 158,326 Annual Contingency Fund 19,001 Annual Contingency Fund 2019 2020 17,500 Annual Contingency Fund Total 395,823 \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: Schools

**City Council** 

Staff

Other:

User/Coordinating Departments:

**Board/Commission** 

Citizen/Civic Association

#### PROJECT INFORMATION **City Property Yard Maintenance** Proiect Name: Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing Transportation **Community Appearance** Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for maintenance items that include replacing 30-year-old air conditioning equipment at the garage, painting the exterior of the garage, installing protective covers over tires and contracting repair of the deterioration asphalt road surface. The road surface repairs consist of excavating the failing asphalt surface and placing a base and surface course of asphalt. The property yard has 5,100 square feet of road surface that handles a large volume of heavy industrial vehicular traffic on a daily basis. Upgrading the training room will include new flooring, HVAC upgrades, installing drop ceiling and removing the garage door and finishing the wall. In addition to a training room, the space will be used as an emergency meeting area. Also, this project provides for upgrading the utilities in the Fleet Maintenance Garage. This upgrade includes purchasing a new service meter to provide power for the new vehicle lift and for future equipment needs. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 2016 100,000 | Yard Resurface (\$100K) 2017 115,000 | Fleet Garage Utilities Upgrade(\$45k); Paint Garage (\$40k); Training Room (\$30k) 2018 2019 2020 Total 215,000 \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Origin of Project Change from Previous CIP

Public Works, Operations

No Change

**New Project** 

Other:

Increase in Amount

**Decrease in Amount** 

#### **PROJECT INFORMATION** Project Name: Green Acres Maintenance Comprehensive Plan Reference: PFS-2.2 (p. 84); PRO-3.1 (p. 94) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture:

This project provides for maintenance of this facility. Work proposed includes replacing the roof and skylights on the gymnasium roof only, roof is 30 years old and the repair cost continues to increase; resurface the asphalt and repair potholes; replace all original 55 year old exterior windows with high energy efficient thermal windows.



Year	Project Cost		Purpose of Expenditure				
Adopted					-		
2015	\$	44,000	Remove tile	iles in gym & replace with sports carpet			
2016		10,000	Gym roof repair				
2017		85,000	Road Resurface (\$32k);Gym roof replacement (\$53k)				
2018	50,000		Window replacements				
2019	50,000		Continue window replacements				
2020		50,000	Continue window replacements				
Total	\$ 245,000						
>2020		-					
Funding Source(s) Operat		ing Cost(s)	Cost(s) Staffing Levels		Revenues Generated		
General \$		-			- \$		
Origin of Project					Change from Previous CIP		
City Council Board/Commission						No Change	
					✓	Increase in Amount	
	Citizen/Civic Association					Decrease in Amount	
<b>√</b>	Staff					New Project	
	Other:					Other:	
	ating Departmen			ks, Operati		<u> </u>	

# PROJECT INFORMATION Project Name: Sign & Signal Building Repairs and Improvements Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities** Environment Economy Housing Community Appearance **Transportation**

#### Statement of Need:

This project provides for upgrades and repairs to the Sign and Signal Building at the Property Yard. The City received \$50K from DOE in grant money funds for the emergency generator replacement at Sign and Signal in 2015.

Land Use

Electrical upgrades are needed to have the electrical system code compliant and to have full use of the new generator. With the generator using single phase wiring it can only be used at 50 KW with upgrading to three phase wiring we can use the full 80 KW to power the entire building. Replace failing 30+ year old HVAC system (\$60k).

# Picture:



Other City Plan/Policy

Year	Project Cost		Purpose of Expenditure					
Adopted					-			
2015	\$ 50,000 New generator and associated upgrades (Grant funds)							
2016		Electrical upgrades						
2017		New HVAC system						
2018		-						
2019		-						
2020		-						
Total	\$ 1	15,000						
>2020		-						
Funding	Funding Source(s) Operat		ing Cost(s) Staffing Levels		ing Levels	Revenues Generated		
Ge	General \$		-		-	- \$		
	Origin of Project			Change from Previous CIP				
	City Council					No Change		
	Board/Commission				Increase in Amount			
	Citizen/Civic Asso			<b>✓</b>	Decrease in Amount			
<b>√</b>	Staff					New Project		
	Other:					Other:		
User/Coordinating Departments: Public Works, Operations								

Other:

User/Coordinating Departments:

# PROJECT INFORMATION **Veterans Amphitheater Renovation** Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-4.2 (p. 106) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for maintenance of this facility. Work proposed includes rehabilitating the amphitheater. The existing structure is in need of constant repairs. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 2016 15,000 Repairs and restoration to the amphitheater 2017 10,000 Repairs and restoration to the amphitheater 2018 2019 2020 25,000 Total \$ >2020 Staffing Levels Funding Source(s) Operating Cost(s) **Revenues Generated** General Change from Previous CIP Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Operations** 

Other:

Other:

User/Coordinating Departments:

#### PROJECT INFORMATION Fire Station 33: Land Acquisition and Initial Design Phase Proiect Name: Comprehensive Plan Reference: PFS - 2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: FY 2015 CIP included approval of a Feasibility Study to be conducted for Station 33. This study will determine the current and future needs to provide services from Station 33. The feasibility study will be completed in late FY 2015 and will determine if the current facility can be upgraded on the same location to meet industry standards, if the existing facility should be demolished and built on the same land, or a new station built on new property within a close proximity to the existing site. The next step in this process will include validation of the Feasibility Study as well as the exploration of land acquisition and initial design. This will be a collaborative effort between the Fire Dept. and Public Works. It is difficult to forecast the design costs of the facility until it is determined if renovation or construction of a new building is the correct course of action. Typically, design costs are estimated at 8-10% of the total construction costs with no contingencies. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 80,000 \$50k Feasibility Study - \$30k Concrete Apron 2016 500,000 Site Acquisition Study and Initial Design Work 2017 2018 2019 2020 Total 500,000 \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** Fin, General Origin of Project Change from Previous CIP City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

Fire/ Dept/Police/Public Works/Planning/Zoning

Other:

#### PROJECT INFORMATION Proiect Name: **Traffic Preemption Improvements & Maintenance** Comprehensive Plan Reference: PFS - 2.4 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: Over the past several years the City of Fairfax has invested funding into 34 intersections protected with Infrared (IR) technology traffic preemption. These devices have increased the safety of citizens and responders by ensuring emergency vehicles have a green light when traveling through an intersection, reduced responses time to emergency incidents improving patient outcomes and reducing property loss and have reduced fuel and maintenance cost on vehicles by limiting the number of stops and starts. Although our current IR devices are still operational they do require regular maintenance which equate to increased costs and staffing hours. The IR technology device, because of their line of site operation, result in a number of unnecessary traffic light trips causing a disruption in the synchronized traffic signals. Therefore, we are requesting funding to begin phasing in new GPS technology devices which are cheaper to maintain and will improve traffic follow throughout the City by eliminating the unnecessary traffic light trips, as well as, funding to repair and maintain the current IR system until the conversion is completed. Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 2016 100,000 Upgrades and annual maintenance to the current system and vehicles 2017 100,000 Upgrades and annual maintenance to the current system and vehicles 2018 100,000 Upgrades and annual maintenance to the current system and vehicles 2019 100,000 Upgrades and annual maintenance to the current system and vehicles 100,000 Upgrades and annual maintenance to the current system and vehicles 2020 Total 500,000 \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** C&I Origin of Project Change from Previous CIP City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

Fire Dept./Police Dept./Transportation/Public Works

#### PROJECT INFORMATION Project Name: Northern Virginia Community College Comprehensive Plan Reference: PFS-1.2 (p. 83) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing Community Appearance **Transportation** Other City Plan/Policy Land Use Statement of Need: Picture: This project provides for the City's share of capital expenditures for the Northern Virginia Community **Project Cost** Year **Purpose of Expenditure Adopted** 2015 \$ 52,886 Northern Virginia Community College capital expenditures 2016 53,861 Northern Virginia Community College capital expenditures 53,000 Northern Virginia Community College capital expenditures 2017 53,000 Northern Virginia Community College capital expenditures 2018 53,000 Northern Virginia Community College capital expenditures 2019 2020 Total 212,861 \$ >2020 \$53,000 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: NVCC Other:

City Manager, Finance

#### PROJECT INFORMATION Project Name: Blenheim House Comprehensive Plan Reference: PFS-2.1 (p. 84); HR-1.1 (p. 113); HR-1.11 (p.114) **Comprehensive Plan Element Public Service and Facilities** Environment Housing **Economy** Community Appearance **Transportation** Land Use Other City Plan/Policy Statement of Need: Picture:

### The Blenheim House was opened for visitation in 2008 but still does not have compliant ADA access. An ADAcompliant ramp will be added to the east side entrance of the Blenheim House to achieve compliant access for

visitors. The project includes building a side porch landing for the original east side door and brick-faced ramp to blend in with the house. The covered basement passageway and exterior stair (leftover after the kitchen addition was removed in 2005) will be removed. The project also includes building code-compliant front entrance steps and replacing the temporary rear entrance steps with more permanent and architecturally compatible wood steps. The estimated budget of \$65,000 for all these elements includes architect's design fees. Completion of interior exhibits will occur in FY 2017.



Year	Project Co	ost			Purpose of Ex	cpenditure					
Adopted	1				•	•					
2015	\$	125,000	HVAC/Electrical/Fire Supp/Lightning Prot (\$25K contributed by HFCI)								
2016		40,000	ADA ramp,	ADA ramp, side porch							
2017		50,000	Exhibits, reb	uild front ar	nd rear steps						
2018		-									
2019		-									
2020		-									
Total	\$	90,000									
>2020		-									
Fundin	g Source(s)	Operat	ing Cost(s)	Staff	ing Levels	Revenues Generated					
Ger	neral,Pvt	\$	-		-	-					
	Origin of Proje	ect			Cha	inge from Previous CIP					
	City Council					No Change					
✓	Board/Commiss	ion			✓	Increase in Amount					
	Citizen/Civic Ass	sociation				Decrease in Amount					
<b>√</b>	Staff					New Project					
	Other:					Other:					
User/Coordina	ting Departments:		Historic Re	sources, P	ublic Works						

			PROJEC	CT INFOI	RMATION		
Project Name:	Voting Mach	nines					_
							_
Comprehensive	Plan Refere	nce.	PFS-3.3				
oomprononorve	71 1411 1401010			hensive Pla	n Floment		_
	la un on i	•		nensive Pia	n Element	Tel	_
<u> </u>	Public Servi	ice and i	racilities			Environment	_
	Economy					Housing	_
	Community	Appeara	ance			Transportation	_
	Land Use			Picture:		Other City Plan/Policy	_
Statement of Ne State mandated		nes					
Year	Project (	Cost		<u> </u>	Purpose of E	xpenditure	-
Adopted							
2015	\$	-	01-1-11	-(-112 -		L. C.	_
2016		130,000	State Mand	ated Upgrad	e of Voting Mac	nines	_
2017		-					_
2018 2019		-					_
2019		-					_
Total	<u>e</u> ,	130,000					_
>2020	\$	130,000					_
FY16 Funding	Sourco(s)	Operat	ing Cost(s)	Ctaff:	ng Levels	Revenues Generated	_
Gene		\$	10,000	Statti	ng Leveis	Revenues Generated	_
	Origin of Pro	,	10,000		Ch	ange from Previous CIP	_
'					CII		-
	City Counci					No Change	_
	Board/Comi					Increase in Amount	_
	Citizen/Civio	c Associ	ation			Decrease in Amount	_
<b>√</b>	Staff				<b>✓</b>	New Project	_
✓	Other:	State of				Other:	
User/Coordinat	ing Departm	ents:	Electoral		Electoral		

User/Coordinating Departments:

#### PROJECT INFORMATION Police Information Technology Program Proiect Name: Comprehensive Plan Reference: PFS - 2.4 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: Projected expenditures are based on industry standards for the replacement of the department's servers, required software applications, desktop computers, printers, switches, mobile data computers (MDC's are the laptops used in cruisers) and other critical components of the department's IT infrastructure. The most significant costs are associated with the 22 servers, 40 MDC's and 66 computers necessary to operate the police department's critical infrastructures. The replacement of major IT components is based on a projected lifecycle to avoid catastrophic failures and minor equipment such as printers, keyboards, cables, scanners, etc. are replaced as needed. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 72,100 Purchase updated mobile and network computers and servers. 2016 74,263 Same. Cost projection includes 3% adjustment for inflation. 2017 76,490 Same. Cost projection includes 3% adjustment for inflation. 78,784 Same. Cost projection includes 3% adjustment for inflation. 2018 81,147 Same. Cost projection includes 3% adjustment for inflation. 2019 Same. Cost projection includes 3% adjustment for inflation. 2020 83,581 Total \$ 394,265 >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Origin of Project Change from Previous CIP City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

Police

## Project Name: Police Vehicle Replacement

Comprehensive Plan Reference: PFS - 2.4 (p. 84)

	Comprehensive Flam Element									
✓	Public Service and Facilities		Environment							
	Economy		Housing							
	Community Appearance		Transportation							
	Land Use		Other City Plan/Policy							

#### Statement of Need:

This funding provides for the replacement of police vehicles that are worn and would require extensive maintenance costs to retain. Police vehicles are generally replaced every five to ten years depending on type of vehicle, use, condition, mileage and department needs. The vehicle cost projections shown include the base price of the vehicle as well as equipment costs for lights, sirens, consoles and racks, prisoner shields, and vehicle markings. Vehicle to be replaced in FY 2016 (current mileage): 2007 Ford Crown Victoria assigned to Patrol (K-9) (147,238). This funding also includes an additional Speed Trailer assigned to SOD. The trailer will increase the department's ability to conduct traffic volume and speed studies, as well as provide the department with the ability to alter unwanted speedrelated driving behavior in residential neighborhoods.

#### Picture:



Year	Project Cos	st			Purpose of Ex	Purpose of Expenditure					
Adopted											
2015	\$ 1	80,000	Actual cost projection.								
2016		57,500	Actual cost	Actual cost projection.							
2017	1	50,000	Cost project	tion based o	n prior years ave	erage.					
2018	1	50,000	Cost project	tion based o	n prior years ave	erage.					
2019	1				n prior years ave						
2020	1	50,000	Cost project	tion based o	n prior years ave	erage.					
Total	\$ 6	57,500	Cost projection has not been adjusted for inflation.								
>2020		-									
Funding	g Source(s)	Operat	ing Cost(s)	Staff	ing Levels	Revenues Generated					
Ge	eneral	\$	-	-   \$							
	Origin of Projec	t			Cha	ange from Previous CIP					
	City Council					No Change					
	Board/Commissio	n				Increase in Amount					
	Citizen/Civic Asso	ciation			✓	Decrease in Amount					
<b>√</b>	Staff					New Project					
	Other:					Other:					
User/Coordinat	ing Departments:		Police								

#### PROJECT INFORMATION Project Name: Records Management System Upgrade Comprehensive Plan Reference: PFS - 2.4 (p. 84) **Comprehensive Plan Element Public Service and Facilities** Environment **Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: In January 2006, the Police Department purchased a new software system (New World Systems) to upgrade existing records management software, computer aided New World Systems dispatch (CAD) software and mobile computing/fieldbased reporting software (Mobile). Each distinct software system is integrated and communicates seamlessly between programs to a central database. The software upgrade will significantly enhance police operations by increasing report writing efficiency through enhanced Graphics User Interface (GUI), integrated mapping, greater import/export of report data, increased database search capabilities, and better integration between existing New World software applications. The CAD software upgrade will increase integrated mapping capabilities and provide a modern mapping solution for both our dispatchers (CAD) and officers (Mobile). **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 2016 65,000 Purchase software upgrade for Mobile/field-based reporting and CAD 2017 2018 2019 2020 Total 65,000 \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project Change from Previous CIP City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: Police

#### PROJECT INFORMATION Project Name: Debt Service of Existing Vehicle & Equipment Leases Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities** Environment Economy Housing Community Appearance

#### Statement of Need:

This project provides for the replacement of City vehicles and equipment that are worn and require extensive maintenance. This project also ensures safe equipment is provided to conduct City operations. Replacement vehicles/equipment will meet new EPA emissions regulations.

Land Use

The City has 353 vehicles and major pieces of equipment, with a replacement value of \$26,625,500. Vehicles and equipment are replaced every 5 to 30 years, depending on type, use, condition, parts, availability and department requirements.

The chart below reflects funding for existing leases.

#### Picture:



**Transportation** 

Other City Plan/Policy

Year	Project Cos	t			Purpose of Ex	penditure						
Adopted												
2015	\$ 6	67,000	Vehicle & ed	Vehicle & equip replace/leases (50) existing vehs & (14) new vehs								
2016	8	58,859	Veh & equip	Veh & equip lease payments on existing leases								
2017	5	63,328	Veh & equip	lease paym	nents on existing	leases						
2018	5	63,328	Veh & equip	lease paym	nents on existing	leases						
2019	4				nents on existing							
2020			Veh & equip	lease paym	nents on existing	leases						
Total	\$ 2,5	90,898										
>2020		-										
Funding	Source(s)	Operat	ing Cost(s)	Staffi	ing Levels	Revenues Generated						
	Fin	\$	-		-	-						
	Origin of Projec	t			Cha	nge from Previous CIP						
	City Council					No Change						
	Board/Commissio	n			✓	Increase in Amount						
	Citizen/Civic Asso	ciation				Decrease in Amount						
✓	Staff					New Project						
	Other:					Other:						
User/Coordinat	ing Departments:		Public Wor	ks, Operation	ons							

	REQUEST FOR EQUIPMENT PURCHASE OR RENTAL								
Project N	Project Name: Detail of FY 16 Leased Vehicles and Equipment								
For Fiscal Year: 2016 Cost									
Form of Acquisition			Per Unit		Total				
	Purchase	Total Estimate Cost	see below	\$	920,000				
Х	Rental/Lease	Plus, Installation or Other Charge		\$	-				
		Less, Trade-in or Other Discount		\$	-				
6	# of Units Requested	Net Cost or Rental		\$	920,000				

**Purpose of Expenditure:** Scheduled replacement; present equipment obsolete; replace worn-out equipment; reduce personnel time; expand service; new operation; increase safety.

Replaced Item(s)											
			Prior Years								
Item	Make	Age	Maintenand	e Costs	Purchase Cost	Lease Amount					
452-2001 Volvo Dump Truck	2001	12	\$	193,683	\$ -	\$ 170,000					
460-2003 GMC Dump Truck	2003	10		113,385	-	140,000					
461-2001 GMC Dump Truck	2001	11		102,583	-	140,000					
<b>469</b> -2005 Chevrolet C7500	2005	8		59,064	-	170,000					
602-2008 GMC Leaf Collector	2008	5		32,362	-	160,000					
<b>604</b> -1997 Chevrolet Dump Truck	1997	15		101,290	-	140,000					
TOTAL			\$	602,367	\$ -	\$ 920,000					
_		<u> </u>									
		d Dispos	ition of Repla	ced Items							
Possible Use by Othe	er Depts.		Trade-In		Sale						
Submitted by: Operations		Date:	•	Public Works							

	FY 2016 Public Works Vehicle Replacement Chart															
Equir	Yr / Make / Model	Assignment	August 2014 Odometer B	Age V	Replacement	Schedule Estimate Replace	Accoment	Phi:	Sellines Oh.	Request	Sec By Dept	Son	Downs	Res.	Parts Ave	, vallability
	FY 2016 Leases															
452	2001 Volvo Dump Truck	Concrete	74,592	15	15	170	Х	Х	Х			Х		Х	Х	l
	2003 GMC Dump Truck	Storm Sewer	48,537	12	12	140				Х	Χ	Х	Х	Х		l
	2001 GMC Dump Truck	Storm Sewer	55,270	13	12	140	Х			Χ	Χ	Х	Х	Х		l
	05 Chevy Bucket Truck	Sign & Signal	76,325	10	15	170		Х		Х	Χ	Х	Х	Х		l
	2008 GMC Leaf Collector	Right of Way	7,900	7	20	160			Х	Х	Χ	Х	Х	Х	Х	l
604	1997 Chevy Dump Truck	Streets	35,970	18	12	140	X		Х	Х	Χ	Х	Х	Х	Х	l
						hases										
	1999 Chevy Lumina	Revenue	60,110		10	27	Х		X		X	Х		Х	Х	l
	2000 GMC Pickup	Inspections	77,316	15	10	23	X	Χ	X	X		Х		X	Х	l
	1996 Chevy Cargo Van	Museum	29,658	19	10	30	X	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	X	X	X	X	X	Х	Х	l
	2003 GMC Pickup	Refuse	73,350	12	10	23	Х	Х	Х	Х		X				l
	2005 Chevy Pick up	Fire Admin	85,257	10	10	50		Х		X		X	X	Х		l
	1996 Wells Cargo Trailer	Sign & Signal	N/A	19	12	15	X		X	X	X	X	X	Х	Х	l
	1995 Massey Ferg tractor	Parks & Rec	2,531hrs	20	12	40	Χ		Х	Х	Х	Х	Х	Х	Х	l
900	2006 Ford Pick up	Facilities	45,223	9	10	40					Χ	Х	Х		Х	j

# PROJECT INFORMATION Project Name: Vehicle & Equipment Replacement Comprehensive Plan Reference: PFS-2.2 (p. 84) Comprehensive Plan Element ✓ Public Service and Facilities Environment Economy Community Appearance Transportation Land Use Other City Plan/Policy

#### Statement of Need:

This project provides for the replacement of City vehicles and equipment that are worn and require extensive maintenance. This project also ensures safe equipment is provided to conduct City operations. Replacement vehicles/equipment will meet new EPA emissions regulations. The City has 353 vehicles and major pieces of equipment, with a replacement value of \$26,625,500. Vehicles and equipment are replaced every 5 to 30 years, depending on type, use, condition, parts, availability and department requirements.

#### Picture:



Year	Project Cos	st			Purpose of Ex	penditure
Adopted						-
2015	\$	-				
2016	2	248,000			replacement	
2017	1,3	379,000	Vehicle and	equipment	replacement	
2018	(	939,000	Vehicle and	equipment	replacement	
2019	(	607,000	Vehicle and	equipment	replacement	
2020	1,	20,000	Vehicle and	equipment	replacement	
Total	\$ 4,2	293,000				
>2020		-				
Fundin	g Source(s)	Operat	ing Cost(s)	Staffi	ing Levels	Revenues Generated
G	Seneral	\$	-		-	-
	Origin of Project	t			Cha	inge from Previous CIP
	City Council					No Change
	Board/Commission	n				Increase in Amount
	Citizen/Civic Asso	ciation			<b>√</b>	Decrease in Amount
<b>√</b>	Staff				New Project	
	Other:					Other:
User/Coordina	ting Departments:	•	Public Wor	ks, Operation	ons	

	REQUEST FOR EQUIPMENT PURCHASE OR RENTAL								
Project N	Project Name: Vehicle and Equipment Replacement FY 2016								
For Fisca	al Year: 2016	Cost							
Forn	n of Acquisition		Per Unit		Total				
Х	Purchase	Total Estimate Cost	see below	\$	248,000				
	Rental/Lease	Plus, Installation or Other Charge		\$	-				
		Less, Trade-in or Other Discount		\$	-				
8	# of Units Requested	Net Cost or Rental		\$	248,000				

**Purpose of Expenditure:** Scheduled replacement; present equipment obsolete; replace worn-out equipment; reduce personnel time; expand service; new operation; increase safety.

	Replaced Item(s)											
				P	rior Years							
Item	Year	Age	Maintenanc	e Costs	Purchase Cost	Lease Payment						
205-1999 Chevrolet Lumina	1999	17	\$	14,171	\$ 27,000	\$ -						
<b>209</b> -2000 GMC Sonoma	2000	16		22,043	23,000	-						
222-1999 Chevrolet Van-1 Ton	1999	17		12,124	30,000	-						
<b>290</b> -2003 GMC Sonoma	2000	16		30,784	23,000	-						
307-2005 Chevrolet Pick-Up	2005	11		20,954	50,000	-						
471-1996 Wells Cargo Trailer	1996	20		7,006	15,000	-						
727-1995 Massey Ferg Tractor	1995	21		18,926	40,000	-						
900-2006 Ford Pick-Up	2006	10		27,753	40,000	-						
TOTAL			\$	248,000	\$ 248,000	\$ -						
Re	commende	d Disposi	tion of Repla	ced Items	3							
Possible Use by Othe	er Depts.		Trade-In Sale									
Submitted by: Operations		Date:			Public Wo	rks						

FY 2016 Adopted Budget – City of Fairfax, Virginia							
REQUEST FOR EQUIPMENT PURCHASE OR RENTAL							
Project Name: Vehicle and Equipment Replacement FY 2017							
•	For Fiscal Year: 2017 Cost						
		///////////////////////////////////////	///////////////////////////////////////	//////////////////////////////////////	De Umit	Total	
	n of Acquisition				Per Unit	Total	
Х	Purchase	Total Estim			see below	\$ 1,379,000	
	Rental/Lease			Other Charge		\$ -	
				her Discount		\$ -	
39	# of Units Requested					\$ 1,379,000	
	of Expenditure: Schedu						
	rsonnel time; expand se nicles that were added to			ncrease safety. Include	d in this list are	the twenty	
Seven ven	ICIES MAL WELE AUGED TO		Replaced	l Itam(s)			
			Kepiassa		rior Years		
	Item	Year	Age	Maintenance Costs	Purchase Cost	Lease Payment	
<b>214</b> -2002	GMC Sonoma Pick-Up	2002	15	\$ -	\$ 21,000	\$ -	
<b>218</b> -2004	Chevy Impala	2004	13		20,000		
	Chevy Impala	2005	12		20,000		
	Chevy Trail Blazer	2007	10	-	28,000	-	
	Chevy Astro Van	2001	16	-	32,000	-	
	Haulmark 1/4 Trailer	2002	15	-	3,000	-	
	Training Trailer	2003	14	-	58,000	-	
	Chevrolet Tahoe	2006	11	-	45,000	-	
	Chevy Pick Up Chevy Pick Up	2007 2007	10 10	-	25,000 25,000	-	
	Chevy Malibu	2007	15		25,000	-	
	Chevy Malibu	2002	14	-	20,000	-	
	Mid-Atlantic Trailer	1999	18	-	5,000		
	Trail-Eze Trailer	2001	18	-	30,000	-	
	Mid-Atlantic Trailer	1999	20	-	5,000	-	
	Wanco Arrow Board	2004	13	-	3,000	-	
<b>432</b> -2006	Bobcat Track Loader	2006	11	-	54,000	-	
	GMC Truck	2007	10	-	72,000	-	
	Sakai Roller	2003	15	-	31,000	-	
	GMC TopKick	2004	13	-	140,000	-	
	Sunray Singboard	1997	20	-	30,000	-	
	Centreville 1022	2001	16	-	13,000	-	
	Kubota Tractor Vibromax Roller	1999	18	-	85,000	-	
<b>514</b> -2001 <b>523</b> -2003		2001 2003	16 14	-	31,000 10,000	-	
	Jetaway Easement	2003	15	-	35,000	-	
	GMC Utility	2002	12	_	55,000	_	
	John Deere Gator	2006	11	-	15,000	_	
	Ford F550	2007	10	-	60,000	-	
	Ford F250 Pick-Up	2008	9	-	40,000	-	
	GMC Top Kick	2005	12	-	75,000	-	
	Ford F350 Pick-Up	2008	9	-	40,000	-	
	Ford F250 Pick-Up	2008	9	-	35,000	-	
	GMC Pick Up	2005	12	-	45,000	-	
	Chevy Van Cargo	2007	10	-	40,000	-	
	Toro Mower	2005	12	-	9,000	-	
201-2001 Chevrolet Impala		2001	16	-	27,000	-	
	Chevrolet Impala	2005	12	-	27,000	-	
927-2004	Chevrolet Tahoe	2004	13	-	50,000	-	
TOTAL				\$ -	\$ 1,379,000	\$ -	
TOTAL	Re	commende	d Disposi	i Ψ tion of Replaced Items		Ψ -	
	T				0-1-		

Date:

Trade-In

Sale

Public Works

Possible Use by Other Depts.

Submitted by: Operations

	REQUEST FOR EQUIPMENT PURCHASE OR RENTAL								
Project	Project Name: Vehicle and Equipment Replacement FY 2018								
For Fisc	al Year: 2018	Cost							
Form of Acquisition			Per Unit		Total				
Х	Purchase	Total Estimate Cost	see below	\$	939,000				
	Rental/Lease	Plus, Installation or Other Charge		\$	-				
		Less, Trade-in or Other Discount		\$	-				
17	# of Units Requested	Net Cost or Rental		\$	939,000				

**Purpose of Expenditure:** Scheduled replacement; present equipment obsolete; replace worn-out equipment; reduce personnel time; expand service; new operation; increase safety. Included in this list are the seventeen vechicles that were added to our leasing program.

		Replace	d Item(s)					
				Prior Years				
ltem	Year	Age	Maintenance	Costs	Purchase Cost	Lease Payment		
<b>207</b> -2004 Chevy Impala	2004	14	\$	-	\$ 16,000	\$ -		
<b>208</b> -2008 GMC Pick-Up	2008	10		-	25,000	-		
<b>212</b> -2001 Ford E-450 TV Van	2001	17		-	115,000	-		
<b>221</b> -2006 GMC 12 Pass Van	2006	12		-	20,000	_		
<b>273</b> -2005 Ford Crown Vic	2005	13		-	25,000	-		
306-1992 Interstate Trailer	1992	26		-	20,000	-		
<b>353</b> -2008 Ford F350	2008	10		-	48,000	-		
4002-NPK Breaker	N/A	N/A		-	80,000	-		
407-2003 John Deere Trailer	2003	15		-	12,000	-		
420-2004 Wanco Arrow Board	2004	14		-	3,000	-		
450-2001 Volvo Dump Truck	2001	17		-	150,000	-		
498-2006 Ver-Mac Mess. Board	2006	12		-	20,000	-		
<b>569</b> -2001 GMC 1Ton Pick-Up	2001	17		-	40,000	-		
<b>575</b> -2007 Chevy Trailblazer	2007	11		-	35,000	-		
671-2005 Expiditor Trash Truck	2005	13		-	200,000	-		
724-2008 Wells Cargo Trailer	2008	10		-	10,000	-		
<b>735</b> -2001 Snowmobile	2001	17		-	120,000	-		
TOTAL			\$	-	\$ 939,000	\$ -		
		d Dispos	ition of Replac	ed Items				
Possible Use by Othe	r Depts.		Trade-In		Sale			
Submitted by: Operations		Date:			Public Wor	ks		

	REQUEST FOR EQUIPMENT PURCHASE OR RENTAL							
Project N	Project Name: Vehicle and Equipment Replacement FY 2019							
For Fisca	al <b>Year:</b> 2019	Cost						
Form of Acquisition			Per Unit		Total			
	Purchase	Total Estimate Cost	see below	\$	607,000			
Х	Rental/Lease	Plus, Installation or Other Charge		\$	1			
		Less, Trade-in or Other Discount		\$	-			
10	# of Units Requested	Net Cost or Rental		\$	607,000			

**Purpose of Expenditure:** Scheduled replacement; present equipment obsolete; replace worn-out equipment; reduce personnel time; expand service; new operation; increase safety. Included in this list are the ten vechicles that were added to our leasing program.

		Replace	d Item(s)			
			Prior Years			
Item	Year	Age	Maintenance	Costs	Purchase Cost	Lease Payment
<b>304</b> -2003 Training Trailer	2003	16	\$	-	\$ 48,000	\$ -
406-2002 Trail-Eze Trailer	2002	17		-	29,000	-
413-2001 GMC Sewer Truck	2001	18		-	200,000	-
<b>418</b> -2003 LeeBoy Paver	2003	16		-	55,000	-
479-2003 Ver-Max Mess. Board	2003	16		-	18,000	-
<b>524</b> -2002 Jetaway Easement	2002	16		-	29,000	-
<b>561</b> -2008 Ford F-350 Pick-Up	2008	10		-	48,000	-
<b>588</b> -2007 GMC Box Truck	2007	11		-	40,000	-
688-2001 GMC Dump Truck	2001	18		-	100,000	-
<b>715</b> -2007 Chevy Van	2007	12		-	40,000	-
-						
TOTAL			\$	_	\$ 607,000	\$ -
			<del>-</del>		, 23.,000	T
Rec	ommende	d Dispos	ition of Replac	ed Items	<u> </u>	
Possible Use by Othe		1	Trade-In	Sale		
Submitted by: Operations	- 1	Date: 9/3			Public Wor	·ks

	REQUEST FOR EQUIPMENT PURCHASE OR RENTAL								
Project N	Project Name: Vehicle and Equipment Replacement FY 2020								
For Fisc	al Year: 2020	Cost							
Forr	n of Acquisition		Per Unit		Total				
X	Purchase	Total Estimate Cost	see below	\$	1,120,000				
	Rental/Lease	Plus, Installation or Other Charge		\$	-				
		Less, Trade-in or Other Discount		\$	-				
16	# of Units Requested	Net Cost or Rental		\$	1,120,000				

**Purpose of Expenditure:** Scheduled replacement; present equipment obsolete; replace worn-out equipment; reduce personnel time; expand service; new operation; increase safety. Included in this list are the sixteen vechicles that were added to our leasing program.

		Replace	d Item(s)				
			Prior Years				
Item	Year	Age	Maintenance	e Costs	Purchase Cost	Lease Payment	
313-2008 Pace Trailer	2008	12	\$	-	\$ 15,000	\$ -	
374-2012 Ford Explorer	2012	8		-	45,000	ı	
402-2004 Centreville Trailer	2004	16		-	6,000	1	
<b>405</b> -2010 Kaeser M57 Air Comp.	2010	10		-	20,000	-	
<b>427</b> -2010 Ford F350 Utility	2010	10		-	60,000	-	
<b>430</b> -2008 Volvo Roller	2008	12		-	60,000	-	
435-2004 John Deere Loader	2004	16		-	125,000	-	
438-2008 Chevy Silverado	2008	12		-	40,000	-	
<b>465</b> -2010 HomeSteader 610cs	2010	10		-	4,000	-	
<b>570</b> -2008 Ford 4x4 Pick-Up	2008	12		-	30,000	-	
<b>590</b> -2009 International/7400	2009	11		-	350,000	1	
672-2008 Mac Rear Loader	2008	12			280,000	-	
<b>707</b> -2005 GMC 2 Ton Truck	2005	15		-	64,000		
<b>725</b> -2008 Big Tow Trailer	2008	12			7,000	-	
<b>741</b> -2005 Toro Mower	2005	15			7,000	-	
<b>742</b> -2006 Toro Mower	2006	14		-	7,000	-	
TOTAL			\$		\$ 1,120,000	\$ -	
Red	commende	d Dispos	ition of Repla	ced Items	s		
Possible Use by Othe	er Depts.	Trade-In			Sale		
Submitted by: Operations		Date:			Public Works		

#### PROJECT INFORMATION

Project Name: Vehicle Lift - Fleet Maintenance

Comprehensive Plan Reference: PFS-2.2 (p.84)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities		Environment
Economy			Housing
Community Appearance			Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This piece of equipment is used to lift various types of heavy trucks and equipment off the ground to perform service and repairs. The current lift that is installed is over 25 years old. The parts are obsolete and the lift is in such poor condition it's no longer serviceable. The lift failed the certification inspection and is currently out of service due to the safety locks being broken and the deteriorating concrete at the base of the floor, which is a safety hazard.

This lift is used in the daily operation of the maintenance shop, which means an estimated 52 preventative maintenance jobs and various unscheduled repairs are not being completed in this bay annually. In addition, with this lift being out of service, downtime for fire trucks, snow equipment, etc., has increased and work has to be scheduled after hours in the fleet shop bays that are being used during normal business hours, causing an increase in overtime service.

#### Picture:



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$ -	
2016	175,000	Vehicle Lift Replacement
2017	-	
2018	-	
2019	-	
2020	-	
Total	\$ 175,000	
>2020	-	

Fundin	g Source(s)	Operating Cost(s)	Staffi	ing Levels	Revenues Generated	
G	eneral	\$ -		-	- \$	
	Origin of Project	t		Change from Previous CIP		
	City Council				No Change	
	Board/Commission				Increase in Amount	
	Citizen/Civic Asso	ciation			Decrease in Amount	
✓	Staff			✓	New Project	
Other:					Other:	
User/Coordina	ting Departments:	Public Wor	ks. Operati	ons		

#### PROJECT INFORMATION Northern Virginia Regional Park Authority-NOVA Parks Project Name: Comprehensive Plan Reference: ENV-6.1, 6.3 (p. 36) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for the City's share, based on population, of the capital expenditures for the NVRPA. Northern Virginia Regional Park Authority **Purpose of Expenditure** Year **Project Cost** Adopted 2015 \$ 60,295 Annual Payment for City's contribution to Capital as member jurisdiction 2016 62,295 Annual Payment for City's contribution to Capital as member jurisdiction 62,295 Annual Payment for City's contribution to Capital as member jurisdiction 2017 2018 62,295 Annual Payment for City's contribution to Capital as member jurisdiction 2019 62,295 Annual Payment for City's contribution to Capital as member jurisdiction 2020 62,295 Annual Payment for City's contribution to Capital as member jurisdiction Total \$ 311,475 >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: **Parks and Recreation**

#### PROJECT INFORMATION **Planting & Beautification** Project Name: Comprehensive Plan Reference: EC-1.2 (p. 49); ENV-1.3 (p. 33); CA-1.5 (p. 103); CA-4.2 (p. 106) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for streetscape improvements and new/replacement trees/shrubs/flowers at public buildings, schools, cemeteries, medians and roadsides. Also includes benches, planters, and tree pit maintenance. Operating Cost(s): Upkeep on trees/shrubs/flowers with fertilizers, mulch and pesticide treatments. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 35,000 Plant Material 35.000 Plant Material 2016 40,000 Plant Material 2017 2018 45,000 Plant Material 2019 45,000 Plant Material 2020 50,000 Plant Material 215,000 Total \$ >2020 50,000 Plant Material Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General 2,000 Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount New Project** Staff Other: Other:

**Public Works, Operations** 

### PROJECT INFORMATION

Project Name: Providence Elementary School Ballfield Refurbishment

Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities		Environment
✓	Economy		Housing
✓	✓ Community Appearance		Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

As identified in the adopted 2014 Strategic Master Plan under strategy 1.4.1 to maintain and improve our existing facilities, amenities and structures, the following refurbishment and repair funding is requested of Providence Elementary Fields One and Two. This has been adopted in the strategic plan and endorsed by the Parks & Recreation Advisory Committee and School Board. Major grading and repair is needed to the turf base, infield and drainage. Safety of players is paramount and this needed repair will ensure a safe and playable surface for all school children and recreational users.

#### Picture:



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$	
2016	100,000	Field One and Two at Providence Elementary School
2017		
2018		
2019		
2020		
Total	\$ 100,000	
>2020		

Funding	g Source(s)	Operating Cost(s)	Staff	ing Levels	Revenues Generated	
Ge	General		-		-	
	Origin of Project			Change from Previous CIP		
	City Council				No Change	
✓	Board/Commission	n			Increase in Amount	
✓	Citizen/Civic Asso	ciation			Decrease in Amount	
✓	Staff			$\checkmark$	New Project	
	Other:				Other:	
User/Coordinat	ing Departments:	Parks and	Recreation			

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Providence Park and Daniels Run Park Bridge Replacements Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: As identified in the adopted 2014 Strategic Master Plan under strategy 1.4.1 to maintain and improve our existing facilities, amenities and structures, the following refurbishment and repair funding is requested for the Providence Park wood bridge on the northwest corner and the St. Andrews Bridge in Daniels Run Park. This has been adopted in the strategic plan and endorsed by the Parks & Recreation Advisory Committee. These bridges have reached their life cycles in their respective year and must be replaced to provide safe passage over these critical connector trails in the park system. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 20,000 Providence Park wood bridge replacement 2016 2017 2018 70,000 St. Andrews Bridge in Daniels Run Park 2019 2020 90,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount**

Parks and Recreation

**New Project** 

Other:

Staff

User/Coordinating Departments:

#### PROJECT INFORMATION Project Name: **Providence Elementary and Kutner Park Bleacher Replacement** Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: As identified in the adopted 2014 Strategic Master Plan under strategy 1.4.1 to maintain and improve our existing facilities, amenities and structures, the following replacement bleachers are necessary to comply with new safety standards at Providence Elementary field 1 and 2 and Kutner Park. This has been adopted in the strategic plan and endorsed by the Parks & Recreation Advisory Committee. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 2016 20,000 Bleachers at Providence Elementary School and Kutner Park 2017 2018 2019 2020 20,000 Total \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount New Project** Staff Other: Other:

Parks and Recreation

#### PROJECT INFORMATION Project Name: Pat Rodio Park and Providence Elementary Replacement of Fencing Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: As identified in the adopted 2014 Strategic Master Plan under strategy 1.4.1 to maintain and improve our existing facilities, amenities and structures, the following replacement fencing is necessary for safety of all users at Pat Rodio Park and Providence Elementary field 1, 2 and 3. Much of the fencing is falling apart, rusted and has sharp barbs. Barbs are also at the top of the fence and bottom and create a safety hazard for catching foul balls or reaching under the fence when balls slip through. This has been adopted in the strategic plan and endorsed by the Parks & Recreation Advisory Committee. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 25,000 Pat Rodio Park and Providence Elementary 2016 2017 2018 2019 2020 25,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: **Parks and Recreation**

#### PROJECT INFORMATION Fairfax High School Synthetic Turf Replacement Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: The synthetic turf and D-areas were replaced and installed at Fairfax High School in the summer of 2014. Existing field was 11 years old at time of replacement. Provides for the cost amortization of the Fairfax High School synthetic turf field replaced in the summer of 2014. **Purpose of Expenditure Project Cost** Year Adopted \$ 2015 138,567 Replace Synthetic Turf at Fairfax High School 2016 138,567 Replace Synthetic Turf at Fairfax High School 2017 2018 138,567 Replace Synthetic Turf at Fairfax High School 2019 138,567 Replace Synthetic Turf at Fairfax High School 2020 138,567 Replace Synthetic Turf at Fairfax High School Total \$ 692,835 >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: PRAB Other:

Parks and Recreation

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Kutner Park - Playground Equipment Replacement Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project will finance the purchase, installation and replacement of the old and damaged playground equipment Kutner Park. This was identified in the adopted 2014 Strategic Plan as action item strategy 1.4.1. The Project is recommended by the Parks and Recreation Advisory Board. Year **Project Cost Purpose of Expenditure** Adopted \$ 2015 20,000 Replace playground equipment removed in 2012 for safety reasons 2016 2017 2018 2019 2020 20,000 Total \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount**

Parks and Recreation

**New Project** 

Other:

Staff

User/Coordinating Departments:

#### FY 2016 Adopted Budget – City of Fairfax, Virginia PROJECT INFORMATION Ranger Road Park - Replace Playground Equipment Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84), PRO-3.1 (p. 94), CA-1.5 (p. 103) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project will finance the purchase and installation and replacement of the playground equipment. This was identified in the adopted 2014 Strategic Plan as action item strategy 1.4.1. Year **Project Cost Purpose of Expenditure** Adopted \$ 2015 80,000 Needs repair and cannot get parts to repair 2016 2017 2018 2019 2020 80,000 Total \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

Parks and Recreation

Other:

Other:

User/Coordinating Departments:

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION George T. Snyder Trail Wilcoxon - Chain Bridge Rd - Bike Trail Project Project Name: ENV-1.6, 6.3 (p. 33, 36), PRO-4.1, 4.2 (p. 94), CA-1.5 (p. 103), T-7.2.3 (p. Comprehensive Plan Reference: 134) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project is for construction of a trail from Wilcoxson Parks Recreation Park to Chain Bridge Road. (AKA George T. Snyder Trial) The trail would go along the stream along Ranger Road Park and the recently acquired Stafford tract and along the south side of the stream. The project is recommended by the Parks and Recreation Advisory Board. This was identified in the adopted 2014 Strategic Plan as action item strategy 1.5.1. The project will be done in three phases. Phase one from Plantation Parkway behind the Blvd Marketplace is underway and funded through proffer funds. Phase two will begin with preliminary design work to continue the trail design west of Blvd Marketplace and funding is split between two years, FY2015 & FY2016 with C&I funding. Phase Three will be in FY2019 with CMAQ funding and finish the engineering west to Chain Bridge Road and the trail connection in Stafford East Park.

Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$ 40,000	Design and Construction-section just west of Blvd Marketplace-Phase Two
2016	100,000	Design and Construction Phase Two
2017	-	
2018	-	
2019	395,000	CMAQ Funds for final engineering and construction-Phase Three
2020	-	
Total	\$ 495,000	
>2020	-	

Fundin	g Source(s) Operating Cost(s)		Staffing Levels		Revenues Generated	
C	C&I,30%		-		-	
	Origin of Project			Change from Previous CIP		
	City Council				No Change	
✓	Board/Commission	n		✓	Increase in Amount	
✓	Citizen/Civic Asso	ciation			Decrease in Amount	
✓	Staff				New Project	
	Other:			<b>√</b>	Other: Change in Year	
User/Coordina	ting Departments:	Parks and	Recreation			

#### PROJECT INFORMATION Project Name: **Geographic Information System (GIS)** Number: CS<sub>6</sub> Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: CS6, GIS captures, stores, analyzes, manages and presents data that is linked to the sanitary sewer collection system. A calibrated hydraulic model will allow customers City staff to make accurate decisions based on existing capacity when approached by new development and/or redevelopment, plan for future capacity needs in growth corridors and assess wet weather impacts on the capacity of the existing system. The project will provide the development of a geodatabase and subsequent collection of inventory elevation data on the existing sanitary sewer system (i.e. pump station, meter vault, manholes, pipe, size, inverts, pipe material, age, etc.) that will be stored in the GIS. The and usage information will be used to support the phased development of an all-pipes hydraulic model over a ten (10) year period. The model will be used to assist in proper planning, capacity assessment and making prioritized rehabilitation and repair decisions. eal world **Purpose of Expenditure** Year **Project Cost** Adopted 100,000 Data Collection 2015 \$ 120,000 Data Collection and Phase I modeling 2016 120,000 Data Collection and Phase II modeling 2017 2018 130,000 Data Collection and Phase III modeling 2019 130,000 Data Collection and Phase IV modeling 2020 130,000 Data Collection and Phase V modeling Total \$ 630,000 >2020 Funding Source(s) Operating Cost(s) Staffing Levels Revenues Generated Waste **Origin of Project Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

Information Technology & Public Works

User/Coordinating Departments:

#### PROJECT INFORMATION Project Name: Noman M. Cole Plant Upgrade Number: CS<sub>5</sub> Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Environment Public Service and Facilities** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: WTP12, the Noman M. Cole Plant Upgrade project, provides funding for the repayment of approximately \$40 million, which is the City's portion of the total plant upgrade costs. Current program activity involves point (treated; end of pipe) and non-point (sheet runoff) discharges as is enforced today under the Clean Water Act. Much of the work therefore at the NMCPCP is mandated and under stringent deadlines. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 1,567,000 Payments to Fairfax County for plant upgrade 3,370,000 Payments to Fairfax County for plant upgrade 2016 4,019,000 Payments to Fairfax County for plant upgrade 2017 2018 4,336,000 Payments to Fairfax County for plant upgrade 2019 4,741,000 Payments to Fairfax County for plant upgrade 2020 4,707,000 Payments to Fairfax County for plant upgrade Total \$ 21,173,000 >2020 6,415,000 Payments to Fairfax County for plant upgrade Funding Source(s) Staffing Levels Operating Cost(s) **Revenues Generated** Waste **Change from Previous CIP** Origin of Project **City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

Other:

Finance, City Manager, Public Works Admin & Engineering

#### PROJECT INFORMATION Project Name: Sanitary Sewer Evaluation Number: CS4 Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: The Sanitary Sewer Evaluation Program is a Capacity Management, Operations and Maintenance (CMOM) program designed to create a City Wastewater program that includes a sewer overflow response plan, a Fats, Oil and Grease (FOG) program, and a preventative maintenance plan that evaluates the existing infrastructure. The majority of the gravity collection system is in excess of 30 to 50+ years old and designed to convey sanitary sewer flow to Fairfax County's Noman Cole Wastewater Treatment Plant. This program will systematically assess the condition of the aging infrastructure city-wide, prioritize repairs and quantify impacts of infiltration and inflow over a ten (10) year period. These efforts will prioritize the rehabilitation and repair work required to provide a sustainable sanitary sewer collection system and reduce the likelihood of Sanitary Sewer Overflows. Year **Project Cost Purpose of Expenditure Adopted** 2015 \$ 200,000 | Sanitary Sewer Evaluation Survey (SSES) 300,000 SSES and CMOM program development 2016 300,000 SSES and CMOM program development 2017 300,000 SSES and CMOM program development 2018 2019 300,000 SSES and CMOM program development 2020 300,000 SSES and CMOM program development Total \$ 1,500,000 >2020 Funding Source(s) Operating Cost(s) Staffing Levels Revenues Generated Waste **Origin of Project Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Administration** 

User/Coordinating Departments:

#### PROJECT INFORMATION Project Name: Sanitary Sewer Line Repair and Replacement Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: Sanitary sewer line repair and replacement program will be utilized to address sanitary sewer lines that have deteriorated and cannot be lined. Priorities will be established based on TV evaluation and structural issues. Staff anticipates the replacement need to decrease with the continued lining program. Reduction in requested amount for out years is to transition to more lining and less replacement. Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 100,000 Replacement 2016 100,000 Repair and/or Replacement 50,000 Repair and/or Replacement 2017 50,000 Repair and/or Replacement 2018 2019 50,000 Repair and/or Replacement 2020 50,000 Repair and/or Replacement Total \$ 300,000 >2020 50,000 Repair and/or Replacement Funding Source(s) Operating Cost(s) Staffing Levels Revenues Generated Waste Change from Previous CIP **Origin of Project** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Street Division** 

User/Coordinating Departments:

#### PROJECT INFORMATION Project Name: Sanitary Sewer Lining - 10" And Under Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: The Sanitary Sewer Lining Program extends the life of existing sanitary sewer lines via the installation of a plastic liner on the inside wall of the pipes. As sanitary sewer lines age, structural deterioration and loss of thickness in the pipe crown occurs because of hydrogen sulfide gas. Settlement and tree root damage can also occur if the system is not well maintained. In some cases, slip lining sanitary sewers is the only method to eliminate root invasion. Selection of specific locations for the program will be prioritized based upon maintenance history, pipe age and structural stability. The objective for the program is to slip line 100 percent of the inventory over a 75 year planning horizon. This equates to relining approximately 6,000 linear feet of sanitary sewer per year. **Purpose of Expenditure** Year **Project Cost Adopted** 2015 450,000 Reline sewer lines \$ 2016 450,000 | Reline sewer line mains ≤10" 460,000 Reline sewer line mains ≤10" 2017 2018 460,000 Reline sewer line mains ≤10" 2019 470,000 Reline sewer line mains ≤10" 2020 470,000 Reline sewer line mains ≤10" Total \$ 2,310,000 >2020 480,000 Reline sewer line mains ≤10" Funding Source(s) Operating Cost(s) Staffing Levels Revenues Generated Waste **Origin of Project Change from Previous CIP** City Council No Change **Board/Commission Increase in Amount** Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Street Division** 

User/Coordinating Departments:

#### PROJECT INFORMATION Sanitary Sewer Manhole Rehabilitation Project Name: Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: The Sanitary Sewer Manhole Rehabilitation Program repairs deteriorated manholes. As sanitary sewer manholes age, they will deteriorate on the inside resulting in structural instability and increased infiltration and inflow which must be treated at the County's Noman Cole Plant, Hydrogen Sulfide (H2S) gas in sewage is a major contributing factor. To extend the life of the manholes, lost concrete must be replaced with an H2S resistant material. This may be accomplished by using either a 10,000-psi concrete coating with a special chemical additive or a plastic liner. Manholes will be rehabilitated in conjunction with the sanitary sewer lining projects. **Project Cost Purpose of Expenditure** Year **Adopted** 2015 \$ 90,000 Rehabilitate/Reinforce Sanitary Manholes 90,000 Rehabilitate/Reinforce Sanitary Manholes 2016 100,000 Rehabilitate/Reinforce Sanitary Manholes 2017 2018 100,000 Rehabilitate/Reinforce Sanitary Manholes 2019 100,000 Rehabilitate/Reinforce Sanitary Manholes 2020 110,000 Rehabilitate/Reinforce Sanitary Manholes Total \$ 500,000 >2020 120,000 Rehabilitate/Reinforce Sanitary Manholes Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** Waste **Origin of Project Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Street Division** 

#### PROJECT INFORMATION Project Name: Sanitary Sewer Trunk Lining - Over 10" Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: CS1, the Sanitary Sewer Lining Program extends the life of existing sanitary sewer lines via the installation of a plastic liner on the inside wall of the pipes. As sanitary sewer lines age, structural deterioration and loss of thickness in the pipe crown occurs because of hydrogen sulfide gas. Settlement and tree root damage can also occur if the system is not well maintained. In some cases, slip lining sanitary sewers is the only method to eliminate root invasion. Selection of specific locations for the program will be prioritized based upon maintenance history, pipe age and structural stability The objective for the program is to slip line 100 percent of the inventory over a 50 year planning horizon. This equates to relining approximately 1,000 linear feet of sanitary sewer per year. **Purpose of Expenditure** Year **Project Cost** Adopted 2015 \$ 250,000 Reline sewer trunk lines >10" 2016 2017 250,000 Reline sewer trunk lines >10" 2018 300,000 Reline sewer trunk lines >10" 2019 300,000 Reline sewer trunk lines >10" 2020 350,000 Reline sewer trunk lines >10" Total \$ 1,450,000 >2020 350,000 Reline sewer trunk lines >10" Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** Waste Change from Previous CIP **Origin of Project** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Street Division** 

# PROJECT INFORMATION Project Name: Sewage Pumping Stations R&R Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84) Comprehensive Plan Element ✓ Public Service and Facilities Economy Community Appearance Land Use PROJECT INFORMATION ENV-2.1 (p. 34); PFS-2.2 (p. 84) Comprehensive Plan Element ✓ Environment Housing Transportation Other City Plan/Policy

#### Statement of Need:

This project is to evaluate the four pump station's infrastructure (FY16 & FY18) and perform preventive maintenance tasks in following years based on evaluation:

- Evaluate/test stations
- · Address deficiencies
- Force main evaluation
- Pipe replacement
- Generator replacement
- Concrete infrastructure repair/replace
- Structure maintenance
- Asphalt replacement

#### Picture:



Year	Project	Cost		Purpose of Expenditure		
Adopted					-	
2015	\$	50,000	Corrosion c	ontrol		
2016		40,000	Pump Statio	on Evaluatio	n	
2017		30,000	Evaluation i	mplementati	ion	
2018		40,000	Pump Station	on Evaluatio	n	
2019		Evaluation i	Evaluation implementation			
2020	30,000 Evaluatio			mplementati	ion	
Total	\$ 170,000					
>2020		30,000 Evaluation implementation				
Funding Source(s) Operat		ing Cost(s)	g Cost(s) Staffing Levels Revenues Ger		Revenues Generated	
Waste \$		-			-   \$	
Origin of Project				C	hange from Previous CIP	
City Council						No Change
	Board/Commis	ssion			✓	Increase in Amount
	Citizen/Civic A	ssociation				Decrease in Amount
<b>√</b>	Staff					New Project
	Other:					Other:

#### PROJECT INFORMATION

Project Name: Bridge Maintenance

Comprehensive Plan Reference: PFS 2.2 (p. 84); CA-1.5 (p. 103) T-7.3.2 (p. 134)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities		Environment
	Economy		Housing
✓	Community Appearance	✓	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project is to address deficiencies identified during the annual bridge inspection.

Examples include:

- Spall repair
- Joint replacement
- Surface repairs
- Crack repairs
- Address exposed rebar
- Remove sediment and debris from abutments
- Remove graffiti

Work would be performed annually to address preventative maintenance issues.

The three locations that will be addressed with FY16 funding are: Route 237 Pickett Bridge, Route 237 Old Lee Highway, Route 50 Lee Highway.

#### Picture:



Year	Project Cost	Purpose of Expenditure				
Adopted						
2015		Replace Expansion Joint Seals & Repair Spalls on Bridges				
2016	50,000	Replace Expansion Joint Seals & Repair Spalls on Bridges				
2017		Replace Expansion Joint Seals & Repair Spalls on Bridges				
2018	50,000	Replace Expansion Joint Seals & Repair Spalls on Bridges				
2019		Replace Expansion Joint Seals & Repair Spalls on Bridges				
2020	50,000	Replace Expansion Joint Seals & Repair Spalls on Bridges				
Total	\$ 250,000					
>2020	-					

Funding	g Source(s)	Operating Cost(s)	Staffi	ing Levels	Revenues Generated	
G	eneral	\$ -		-	\$ -	
	Origin of Project			Change from Previous CIP		
	City Council				No Change	
	Board/Commission			✓	Increase in Amount	
	Citizen/Civic Association				Decrease in Amount	
<b>√</b>	Staff				New Project	
	Other:				Other:	
User/Coordinating Departments: Public Works, Transportation						

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION **Chain Bridge Road Sidewalk Project** Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103); T-7.2.2 (p. 133); T-7.6.1 (p. 135) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project is proposed to improve pedestrian access along the west side of Chain Bridge Road just north of Old Town. This project would include the construction of a retaining wall, sidewalk, curb, gutter and drainage facilities. This project was previously in the CIP but removed in FY 2010. In FY 13, the City Council approved the transfer of RSTP funds from another project to this project to begin the feasibility study. The \$300,000 (RSTP) adopted in FY 14 funded a feasibility study (underway). If City Council approves the concept, the project would be constructed in FY 16 with the remainder of the \$300,000 plus FY 16 Revenue Sharing funding matched by 30% NVTA funding. This project has not yet been reviewed or approved by the City Council. **Project Cost Purpose of Expenditure** Year Adopted \$ 2015 1,100,000 Design, ROW and Construction 2016 2017 2018 2019 2020 1,100,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** C&I,30%,RevShr **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount**

**Public Works, Transportation** 

**New Project** 

Other:

Staff

User/Coordinating Departments:

Other:

User/Coordinating Departments:

## PROJECT INFORMATION Project Name: Fairfax Boulevard Sidewalk Improvements Comprehensive Plan Reference: T-7.2.1 (p. 133); CA-4.1 (p. 106) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance Transportation** Other City Plan/Policy **Land Use** Statement of Need: Picture: This project provides for the design and construction of 900 feet of sidewalk, 300 feet of 2 feet high retaining wall and lowering of several gas utility valves on the south side of Fairfax Boulevard between Fairfax Circle and Pickett Road. **Project Cost** Purpose of Expenditure Year Adopted 2015 \$ 50,000 Engineering design of sidewalk and retaining wall 2016 200,000 Construction of sidewalk and retaining wall 2017 2018 2019 2020 250,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** Origin of Project Change from Previous CIP **City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Transportation** 

#### FY 2016 Adopted Budget – City of Fairfax, Virginia PROJECT INFORMATION **FHWA Mandated Sign Retroreflectivity Compliance** Project Name: Comprehensive Plan Reference: T-7.3.2 (p. 134), T-7.9.2 (p. 136) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: As of June 14, 2014 the City of Fairfax will be required by the FHWA "to use an assessment or management method that is designed to maintain regulatory and warning sign retroreflectivity at or above the minimum levels in Table 2A-3 of the 2009 MUTCD." Regulatory signs include Speed Limit, Stop, Yield, Parking, and a few others. Warning signs include most intersection, signal, and construction signs. The chosen method of complying with this FHWA mandate is the "Blanket Replacement Method." The Sign and Signal Department will divide the City into 10 zones, with first priority given to signs along the main roads. Normal expected sign life is approximately 10 years, and this ongoing program will both improve the legibility of crucial signs and meet the FHWA mandate. **Purpose of Expenditure** Year **Project Cost** Adopted 2015 \$ 50,000 Zone 1 Blanket Replacement Method Sign Replacement 50,000 Zone 2 Blanket Replacement Method Sign Replacement 2016 50,000 Zone 3 Blanket Replacement Method Sign Replacement 2017 50,000 Zone 4 Blanket Replacement Method Sign Replacement 2018 2019 50,000 Zone 5 Blanket Replacement Method Sign Replacement 2020 50,000 Zone 6 Blanket Replacement Method Sign Replacement Total \$ 250,000 >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Origin of Project Change from Previous CIP

No Change

Increase in Amount

**City Council** 

**Board/Commission** 

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Project Name: Il Improvements Along Burke Station Road Comprehensive Plan Reference: CA-4.1 (p. 106); T-7.2.1 (p. 133) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for the design and construction of curb and gutter with storm sewer pipes and also a sidewalk to eliminate the ditch along the west side of Burke Station Road from Main Street to Mosby Road. Phase 1 of this project will include design and construction from Main Street to Stoughton Road and phase 2 will include design and construction from Stoughton Road to Mosby Road. The City has received \$325,000 in Revenue Sharing funds for this project (for a total project of \$650,000). The total project cost is estimated at \$760,000. The difference of \$110,000 is being appropriated in this FY 16 budget. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 525,000 | Construction (\$262,500 City Funds & \$262,500 State) 2016 110.000 2017 2018 2019 2020 110,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** C&I,30%,70%,RevShr Origin of Project **Change from Previous CIP City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount**

Public Works, Administration & Engineering

**New Project** 

Other:

Staff

Other:

User/Coordinating Departments:

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Project Name: Northfax Internal Street and Rights-of-Way Improvements (Northfax II) Comprehensive Plan Reference: T-7.3.1 (p. 134), Appendix D (p. 223) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for the acquisition of rights-of-way and the design and construction of streets and associated infrastructure within the Northfax redevelopment area (properties in the vicinity of the intersection of Chain Bridge Road and Fairfax Boulevard). Currently, access to large parcels within the area is relatively limited and relies almost exclusively on curb cuts directly onto an adjacent arterial street. This project would allow for the construction of internal streets to serve existing and newly planned parcels, allowing for the consolidation of existing curb cuts, which would improve traffic flow and safety along adjacent streets. The internal street system would improve pedestrian and bicycle access within this heavily traveled portion of the City, as well as improve vehicular circulation both through and within the area. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 2016 100,000 | Preliminary Concept Plan Development 5,000,000 ROW and Construction 2017 5,000,000 ROW and Construction 2018 2019 2020 10,100,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** C&I,30% Change from Previous CIP Origin of Project **City Council** No Change **Board/Commission** Increase in Amount

**Public Works, Transportation** 

**Decrease in Amount** 

**New Project** 

Other:

Citizen/Civic Association

Staff

Other:

User/Coordinating Departments:

Project Name: Northfax Storm Drainage & Intersection Improvements

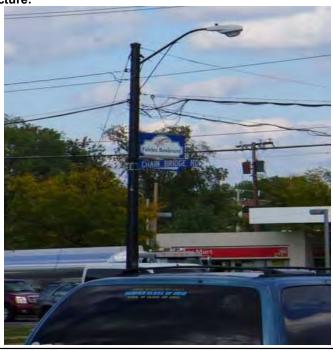
Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84); CA-1.5 (p. 103); T-7.3.2 (p. 134)

#### **Comprehensive Plan Element**

Public Serv	rice and Facilities		Environment
Economy			Housing
Community	Appearance	✓	Transportation
Land Use			Other City Plan/Policy

#### Statement of Need:

This project will make intersection and stormwater improvements to the intersection of Routes 50 and 123. The estimated cost of the project is \$30,171,228. In FY 14 the City received \$5,000,000 funding through the NVTA (70% regional funding). This money was adopted in the FY 15 budget along with \$5,000,000 in Revenue Sharing funds (using the NVTA funding as the local match). The project needs an additional \$10,000,000 and the City has applied for both Revenue Sharing Funds (\$5M) and NVTA 70% funds (\$10M) to fund this deficit. Both funding applications are pending and depending on the final funding allocations, this sheet may need to be modified to reflect the funding received. If the City receives both sources of funding then we can transfer surplus funds to another project.



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$ 10,000,000	ROW Acquisition, Utility Relocation and Construction
2016	15,000,000	Construction and Construction Management
2017	-	
2018	-	
2019	-	
2020	-	
Total	\$ 15,000,000	
>2020	-	

Fundii	ng Source(s)	Operating Cost(s)	Staff	ing Levels	Revenues Generated
Fed,7	70%,RevShr	\$ -		- \$	
	Origin of Proje	ct		С	Change from Previous CIP
$\checkmark$	City Council			✓	No Change
	Board/Commission				Increase in Amount
	Citizen/Civic Association Staff				Decrease in Amount
					New Project
	Other:				Other:
User/Coordina	ating Departments:	Public Wor	ks. Transpo	ortation	

User/Coordinating Departments:

## PROJECT INFORMATION **Old Lee Highway Multimodal Project** Project Name: Comprehensive Plan Reference: CA-1.5 (p. 103), CA-3.5 (p. 106), T-7.2.1 (p. 133), T-7.2.3 (p. 134) **Comprehensive Plan Element Public Service and Facilities Environment Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project will make improvements to Old Lee Highway based on the concept plan and recommendations developed in the TLC Study being conducted in Spring 2015. The plan will incorporate some of the recommendations from the 2005 Transportation Study. This future project has not yet been reviewed or approved by the City Council. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 4,000,000 Design, right of way and construction 2016 2,000,000 Construction 2017 2018 2019 2020 6,000,000 Total \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** C&I,30%,RevShr Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount New Project** Staff Other: Other:

**Public Works, Transportation** 

User/Coordinating Departments:

## PROJECT INFORMATION Project Name: **Orchard Street Sidewalk** Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103); T-7.2.2 (p. 133); T-7.6.1 (p. 135) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project will construct a missing link sidewalk on the west side of Orchard Street between Dwight Avenue and the existing sidewalk on Orchard Street (in front of 2 3 homes). Appropriate outreach with the community will be conducted before the sidewalk is constructed. Year **Project Cost Purpose of Expenditure** Adopted 2015 \$ 50,000 Design, right of way, construction 2016 2017 2018 2019 2020 50,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** C&I,30% Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount New Project** Staff Other: Other:

**Public Works, Transportation** 

Other:

User/Coordinating Departments:

#### PROJECT INFORMATION **Public Facilities Manual (PFM) Update** Project Name: Comprehensive Plan Reference: LU 2.2 (p. 156) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: Throughout the last several years there have been changes needed to the PFM to update and meet the evolving standards of industry. Current changes will include revised water system details, per Fairfax Water requirements; revising the driveway apron details; updating landscaping and plantings in the ROW details; The City of an addition of LED lighting details; coordination with the Fairfax, VA new stormwater ordinance regulations; and any other small details that need to be updated. The PFM was created in 2005 and has not had a significant update **Public Facilities Manual** since then. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 50,000 Updates to PFM (Phase I) 50,000 Updates to PFM (Phase II) 2016 2017 2018 2019 2020 50,000 Total \$ >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff New Project

Public Works, Administration & Engineering; CD&P

Other:

Project Name: Roberts Road Sidewalk Improvements

Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103); T-7.2.2 (p. 133); T-7.6.1 (p. 135)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities		Environment
	Economy		Housing
✓	Community Appearance	✓	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project provides for the design and construction of approximately 1,200 feet of sidewalk, curb and gutter on the west side of Roberts Road between Main Street and Sager Avenue. Residents from this section of Roberts Road have requested the sidewalk for their safety when walking along the street. Currently, vehicles and pedestrians share the street in this section of Roberts Road. Because of the limited right-of-way available, easements from individual property owners may have to be acquired. The City has \$257,444 in RSTP funding for this project, which was appropriated in FYs 14 and 15. The total project cost is estimated at \$877,000. The difference of \$620,000 is being appropriated in FY 16.



Year	Project Cost	Purpose of Expenditure					
Adopted							
2015	\$ 200,00	Preliminary engineering and right of way					
2016	620,00	0 Right of way and construction					
2017		-					
2018		-					
2019		-					
2020		-					
Total	\$ 620,00	0					
>2020		-					
Funding	Source(s) Oper	ating Cost(s) Staffing Levels Revenues Generated					

	rununi	g Source(s)	Operating Cost(s)	Stair	ilig Levels	Revenues Generateu
	C&I,Fed,30	%,70%,RevShr	\$ -		-	-
		Origin of Project	ct		Cha	ange from Previous CIP
		City Council				No Change
		Board/Commission	on		✓	Increase in Amount
	$\checkmark$	Citizen/Civic Asso	ociation			Decrease in Amount
		Staff				New Project
		Other:				Other:
Us	er/Coordinat	ing Departments:	Public Wor	ks, Adminis	stration & Engin	eering

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Project Name: **Asphalt Sidewalk Replacement Program** Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This request is to address the citywide deteriorated asphalt sidewalk used by students walking to school and cyclists. Work would consist of removal of existing asphalt, regrading, installing stone and repaving. The Street Division has received numerous resident requests to address deteriorated sections. The following locations have asphalt sidewalks: Old Lee Hwy Orchard St Cedar Ave Orchard Dr George Mason Blvd Sager Ave Locust Lane Stonewall Ave Chain Bridge Rd (near Cedar Ave) Jermantown Rd **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 30,000 Replace asphalt sidewalks 5,000 Replace asphalt sidewalks 2016 30,000 Replace asphalt sidewalks 2017 2018 30,000 Replace asphalt sidewalks 2019 30,000 Replace asphalt sidewalks 2020 30,000 Replace asphalt sidewalks Total \$ 125,000 >2020 30,000 Replace asphalt sidewalks Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Street Division** 

Other:

Other:

User/Coordinating Departments:

Other:

User/Coordinating Departments:

#### PROJECT INFORMATION **Brick Sidewalk Maintenance** Project Name: EC-1.2 (p. 49); PFS-2.2 (p. 84); CA-1.4 (p. 103); CA-1.5 (p. 103); T-7.2.1 Comprehensive Plan Reference: (p. 133) **Comprehensive Plan Element Environment Public Service and Facilities** Housing Economy **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: This project provides funds to contract the repair of brick sidewalks. There are approximately 134,000 square feet of brick sidewalk in the City. Since the first brick sidewalks were installed in the mid-1970's, this program has been necessary to properly maintain the sidewalks. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 80,000 Brick sidewalk repair 70,000 Brick sidewalk repair 2016 90,000 Brick sidewalk repair 2017 2018 100,000 Brick sidewalk repair 2019 100,000 Brick sidewalk repair 2020 100,000 Brick sidewalk repair Total \$ 460,000 >2020 100,000 Brick sidewalk repair Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Street Division** 

Other:

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Project Name: **Citywide Crosswalk Recoating** Comprehensive Plan Reference: T-7.2.1 (p. 133), T-7.10.2 (p. 136), CA-1.4 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for resurfacing of the 31 brick pattern crosswalks (6 crosswalks per year) throughout the City. Due to the high volume of traffic, this project will ensure that the crosswalks stay visible and safe for pedestrians. **Project Cost** Year **Purpose of Expenditure** Adopted 2015 \$ 32,000 | Recoat crosswalks - various locations 2016 32,000 | Recoat crosswalks - various locations 32,000 Recoat crosswalks - various locations 2017 2018 32,000 Recoat crosswalks - various locations 2019 32,000 Recoat crosswalks - various locations 2020 32,000 Recoat crosswalks - various locations Total \$ 160,000 >2020 32,000 Recoat crosswalks - various locations Funding Source(s) Staffing Levels Operating Cost(s) **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

**Public Works, Transportation** 

Other:

Other:

User/Coordinating Departments:

User/Coordinating Departments:

#### PROJECT INFORMATION **Curb, Gutter And Sidewalk Maintenance** Project Name: EC-1.2 (p. 49); PFS-2.2 (p. 84); CA-1.4 (p. 103); CA-1.5 (p. 103); T-7.2.1 Comprehensive Plan Reference: (p. 133) **Comprehensive Plan Element Environment Public Service and Facilities** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project is for approximately 50% replacement of curb/gutter and driveway aprons for the FY16 proposed street paving list. This project is needed to address the aging concrete infrastructure. During previous CIP years, the concrete infrastructure was in its mid-life and not much had to be replaced. Now, the concrete infrastructure has reached its expected life cycle and additional concrete replacement is needed to provide a functional road system. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 750,000 Curb, gutter, sidewalk repairs 2016 934,000 Curb, gutter, sidewalk repairs 2017 1,700,000 Curb, gutter, sidewalk repairs 2018 1,400,000 Curb, gutter, sidewalk repairs 2019 1,400,000 Curb, gutter, sidewalk repairs 2020 1,400,000 Curb, gutter, sidewalk repairs Total \$ 6,834,000 >2020 1,400,000 Curb, gutter, sidewalk repairs Funding Source(s) Staffing Levels Operating Cost(s) **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Street Division** 

#### PROJECT INFORMATION Project Name: Fairfax Blvd Stone Wall Cap Rehabilitation Comprehensive Plan Reference: PFS-2.2 (p.84) **Comprehensive Plan Element Environment Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project is necessary to prevent the deterioration of the 965 linear feet of stone walls along Fairfax Blvd. Currently, the stone wall facade is falling off due to water infiltration from the open top. Annually, in-house staff perform 560 hours of manual preventive maintenance activities to reset stone and parge joints. Installing top cap pieces will eliminate water damage and preserve the stone walls. Project will include cap installation and remortaring of joints. This will save approximately \$3,000/year in repairs to the wall. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 60,000 Cap stone walls on Fairfax Blvd 2016 2017 2018 2019 2020 60,000 Total \$ >2020 Operating Cost(s) Funding Source(s) Staffing Levels **Revenues Generated** General Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other: User/Coordinating Departments: **Public Works, Street Division**

User/Coordinating Departments:

#### PROJECT INFORMATION **Street Crack Sealing** Project Name: Comprehensive Plan Reference: EC-1.2 (p. 49); CA-1.5 (p. 103) **Comprehensive Plan Element Environment Public Service and Facilities** Housing Economy **Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: These funds are requested to perform pavement surface preventive maintenance. Roads would receive asphalt liquid crack sealant which eliminates water infiltration into the road's sub-base. This process will extend the life of the City's road infrastructure. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 30,000 Street surface preventive maintenance 2016 40,000 Street surface preventive maintenance 2017 65,000 Street surface preventive maintenance 2018 65,000 Street surface preventive maintenance 2019 65,000 Street surface preventive maintenance 2020 65,000 Street surface preventive maintenance Total \$ 300,000 >2020 65,000 Street surface preventive maintenance Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** General **Change from Previous CIP** Origin of Project City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Street Division** 

#### FY 2016 Adopted Budget - City of Fairfax, Virginia **PROJECT INFORMATION** Project Name: **Street Repaving** Comprehensive Plan Reference: EC-1.2 (p. 49); PFS-2.2 (p. 84); CA-1.5 (p. 103) **Comprehensive Plan Element Public Service and Facilities** Environment Economy Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: These funds are necessary to repave City streets.

These funds are necessary to repave City streets.

Periodic overlays are required to maintain the City's road system. Funding also includes the following items that are completed in conjunction with the paving work:

- Line striping
- · Pavement markers and loop detectors
- Manhole adjustment rings
- · Road reinforcement mesh
- Third party inspection oversight



Year	Project (	Cost			Purpose of E	Expenditure
Adopted						
2015	\$	1,800,000	Street repay	ving and ass	ociated work	
2016		1,901,000	Street repay	ving and ass	ociated work	
2017		2,100,000	Street repay	ving and ass	ociated work	
2018		2,100,000	Street repay	ving and ass	ociated work	
2019		2,200,000	Street repay	ving and ass	ociated work	
2020		2,200,000	Street repay	ving and ass	ociated work	
Total	\$	10,501,000				
>2020		2,300,000	Street repay	ving and ass	ociated work	
Fundin	g Source(s)	Operat	ting Cost(s) Staffing Levels		ing Levels	Revenues Generated
G	General	\$	-			-   \$
	Origin of Pro	ject			Ch	ange from Previous CIP
	City Council					No Change
	Board/Commis	sion			✓	Increase in Amount
	Citizen/Civic A	ssociation				Decrease in Amount
<b>√</b>	Staff					New Project
•	Other:	•	_			Other:

## FY 2016 Adopted Street Repaving Detail

<u>Street</u>	<u>From</u>	<u>To</u>	Estimated Cost
CHAIN BRIDGE RD	MAIN ST	ARMSTRONG ST	121,000
CHAIN BRIDGE RD	ARMSTRONG ST	WEST DR	55,000
MAIN ST	CITY LINE	LEE HWY	307,000
MAIN ST	JUDICIAL DR	RAILROAD AVE	28,000
MAIN ST	WEST ST	EAST ST	57,000
MAIN ST	WHITACRE RD	CITY LINE	16,000
MAIN ST-westbound lane	BURKE STATION RD	WHITACRE RD	166,000
OLD LEE HWY	LAYTON HALL DR	NORTH ST	120,000
JUDICIAL DR	MAIN ST	PAGE AVE	72,000
BURROWS AVE	CITY LINE	HOWERTON AVE	32,000
NORMAN AVE	CUL-DE-SAC	SERVICE ROAD	112,000
ORCHARD ST WOODHAVEN DR	CHAIN BRIDGE RD BEVAN DR	DEAD END FAIRCHESTER DR	11,000 99,000
WOODHAVEN CT	WOODHAVEN DR	CUL-DE-SAC	8,000
HILL ST	FAIRCHESTER DR	DEAD END	5,000
MEREDITH DR	WARWICK AVE	LEE HWY	10,000
FAIRCHESTER DR	DEAD END	REN RD	12,000
RT 123 SERVICE RD	EATON PL	CITY LINE	26,000
JONES ST	JOYCE DR	JUDICIAL DR	22,000
RAILROAD AVE	MAIN ST	OLIVER ST	28,000
SPRINGMANN DR	OLIVER ST	CUL-DE-SAC	41,000
SHILOH ST	DEAD END	RANGER RD	68,000
RAIDER LN	RANGER RD	RANGER RD	43,000
SHILOH CIR	SHILOH ST	CUL-DE-SAC	8,000
CAVALRY DR	SCOUT DR	TRAVELER ST	12,000
HAYNSWORTH PL	DUNCAN ST	ASHBY RD	13,000
MODE ST	PERROTT CT	ESTEL RD	19,000
JANCIE RD	WOODHAVEN DR	FAIRCHESTER DR	25,000
WARWICK AVE	BEVAN DR	LEE HWY	161,000
WARWICK AVE	LEE HWY	CHAIN BRIDGE RD	28,000
FARR AVE	WARWICK AVE	DEAD END	15,000
HARVEY DR	MEREDITH AVE	DEAD END	10,000
RATCLIFFE RD	UNIVERSITY DR	DEAD END	21,000
		SubTotal for Milling/Overlay	1,771,000
		Line Striping	100,000
		Manhole adjustment rings	2,000
		Third party inspection oversight	28,000
		TOTAL	1,901,000

Project Name: Advanced Signal Detector

Comprehensive Plan Reference: T-7.3.3 (p. 134); T-7.4.1 (p. 134); T-7.8.1 (p. 136)

## **Comprehensive Plan Element**

Public Service and Facilities		Environment
Economy		Housing
Community Appearance	✓	Transportation
Land Use		Other City Plan/Policy

#### Statement of Need:

As traffic congestion increases and becomes more complex, the monitoring and management task expands. The City intends to remove in-ground inductive detection loops and malfunctioning video detection where possible, and replace them with advanced video and wireless detection units. This project will install advanced detection units at 1 to 3 intersections per year (locations to be determined), at a cost of \$15,000 - \$25,000 per intersection. Targeted locations will be those with recurring detection issues and outdated equipment. Also required annually is \$20K for repair and replacement of existing in-ground detector systems (loops).







Year	Project Cost				Purpose of Ex	kpenditure
Adopted						
2015	\$	100,000	Advanced d	etectors at 6	intersections	
2016		20,000	In-ground re	epair/replace	(\$20K)	
2017		80,000	Advanced d	etectors at 4	l int.(\$60k): In-gr	ound repair/replace(\$20K)
2018		50,000	Advanced d	etectors at 2	2 int.(\$30k): In-gr	ound repair/replace(\$20K)
2019		50,000	Advanced d	etectors at 2	2 int.(\$30k): In-gr	ound repair/replace(\$20K)
2020		50,000	Advanced d	etectors at 2	2 int.(\$30k): In-gr	ound repair/replace(\$20K)
Total	\$ 2	250,000				
>2020		50,000	Advanced d	ed detectors at 2 int.(\$30k): In-ground repair/replace(\$20K)		
Fundin	g Source(s)	Operat	ing Cost(s)	Cost(s) Staffing Levels Revenues Ge		Revenues Generated
Gene	eral,State	\$	-		-	-
	Origin of Project	t			Change from Previous CIP	
	City Council					No Change
	Board/Commission	n			✓	Increase in Amount
	Citizen/Civic Asso	ciation				Decrease in Amount
<b>✓</b>	Staff					New Project
	Other:					Other:
Jser/Coordinat	ting Departments:		Public Wor	ks, Transpo	ortation	

Project Name: Refurbishing Existing Traffic Signal Intersections

Comprehensive Plan Reference: T-7.3.3 (p. 134); T-7.4.1 (p. 134); T-7.8.1 (p. 136)

## **Comprehensive Plan Element**

	Public Service and Facilities		Environment
	Economy		Housing
✓	Community Appearance	✓	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project is to continue to upgrade the City's signalized intersections that have exceeded their life expectancy. Intersections will be upgraded with new signal heads, wiring, span cable (if necessary), controller cabinets, detector loops/video, signs, service disconnect box and pole painting (if necessary). All materials will be purchased by the City, and all civil engineering work will be performed by City staff or an outside contractor. Inhouse staff will be responsible for the termination of all field wires into controller cabinets and programming of all controller units. The City applied for FY 20 RSTP funds but did not receive them. The City will continue to pursue other funding options for this project.



Year	Project Cost			Purpose of Expenditure		
Adopted						
2015	\$	30,000	Refurbish U	niversity Driv	ve and Whitehea	d Street signal
2016	(	310,000	Refurbish Lo	ee Highway	and Jermantown	Road signal
2017		45,000	Refurbish M	lain Street a	nd Burke Station	Road signal
2018		60,000	Refurbish O	ld Lee High	way and Old Pick	ett Road signal
2019		55,000	Refurbish M	lain Street a	nd Fair City Mall:	signal
2020		-				
Total		70,000				
>2020		250,000	Refurbish si	gnals		
	g Source(s)	Operat	ng Cost(s) Staffing Levels Rev		Revenues Generated	
Fed,General,3	30%,70%,RevShr	\$	-	-   \$		-
	Origin of Project	t			Cha	nge from Previous CIP
	City Council					No Change
	Board/Commission	n			✓	Increase in Amount
	Citizen/Civic Asso	ciation				Decrease in Amount
<b>√</b>	Staff					New Project
	Other:	·				Other:
User/Coordinat	ing Departments:		<b>Public Wor</b>	ks, Transpo	ortation	

Project Name: Streetlights Replacement and Improvements

Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.7 (p. 104)

#### **Comprehensive Plan Element**

$\checkmark$	Public Service and Facilities	Environment
	Economy	Housing
$\checkmark$	Community Appearance	Transportation
	Land Use	Other City Plan/Policy

#### Statement of Need:

This project provides for lighting improvements and decorative Carlyle (acorn-style) streetlights to enhance appearance/improve roadway lighting:

FY16 - Requests have been made for lighting improvements on Providence Way, McLean Ave, Old Lee Hwy and Cornell Rd, Rebel Run, and University Dr (\$50K).

FY17 - Install decorative streetlights on Old Pickett Road from Pickett Road west to the commercial area (\$40K) and on Main Street near Fairview, Little River Hills and Lyndhurst (\$40K).

FY18 - Request was made for lighting improvements on Orchard Dr (\$30K).

FY19 - Request was made for lighting improvements Layton Hall Dr (\$60K).

FY20 - Requests were made for lighting improvements at intersection of GMB & School St, and on CBR at the north entrance to Jenny Lynn Lane (\$50K).

FY21 - Request was made for lighting improvements on Armory Court (\$30K).



Year	Project Cos	t			Purpose of Ex	penditure			
Adopted									
2015	\$	50,000	Streetlight improvements						
2016		25,000	Streetlight improvements						
2017	1	05,000	5,000 Streetlight improvements						
2018		30,000 Streetlight improvements							
2019	60,000 Streetlight improvements								
2020		50,000	Streetlight in	nprovements					
Total	\$ 2	70,000							
>2020		30,000	Streetlight improvements						
Funding	Source(s)	Operat	ing Cost(s)	Staffin	g Levels	Revenues Generated			
Ge	eneral		TBD		-	\$ -			

Ge	eneral	TBD		-	- \$
	Origin of Projec	t		Ch	ange from Previous CIP
	City Council			$\checkmark$	No Change
	Board/Commissio	n			Increase in Amount
✓	Citizen/Civic Asso	ciation			Decrease in Amount
	Staff				New Project
	Other:				Other:
User/Coordinat	ing Departments:	Public Wor	ks, Street D	ivision	

#### FY 2016 Adopted Budget - City of Fairfax, Virginia PROJECT INFORMATION Project Name: **Emergency Power Battery Backup System** Comprehensive Plan Reference: PFS-2.2 (p. 84); PFS-2.4 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This system will provide our traffic signals with immediate non-interruptive power transition from normal electrical service to emergency battery backup power when power is lost, and then immediately transition back to normal electrical service once that is restored. These systems will limit the need for police officers to respond to and direct traffic at intersections that have lost electrical power and increase their availability for other functions during power disruption emergencies. Operating Cost(s): Preventative maintenance at approx. \$250/year each. No dedicated staffing. The City has applied for FY 16 Revenue Sharing funds for this project. Project locations include Main/Roberts, University/Whitehead, Chain Bridge/West, Chain Bridge/School, Main/Oak, Main/Woodland, Fairfax/Bevan, Jermantown/Orchard, Main/Fair City Mall, Main/Marketplace, Jermantown/Giant, University/Fire Station 3, Pickett/Barristers Keepe, Jermantown/James Swart, and Old Lee/Fairfax Commons. **Purpose of Expenditure** Year **Project Cost** Adopted 2015 \$ 2016 110,000 Provide and install battery backup system at 8 intersections 2017 50,000 Provide and install battery backup system at 8 intersections 2018 36,000 Provide and install battery backup system at 8 intersections 2019 2020 196,000 Total \$ >2020 175,000 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** C&I,30%,State 1.800 Origin of Project **Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount**

**Public Works, Transportation** 

**New Project** 

Other:

Staff

User/Coordinating Departments:

Other:

#### PROJECT INFORMATION Project Name: **New Electric Payment Program (NEPP)** Comprehensive Plan Reference: T-7.1.4; T-7.5.2 **Comprehensive Plan Element Public Service and Facilities** Environment Housing **Economy Community Appearance Transportation** Land Use Other City Plan/Policy Statement of Need: Picture: WMATA is seeking to modernize and replace the existing SmarTrip fare collection system. The new system will be an open-architecture system where riders will be able to utilize a transit card, contactless bankcards or mobile wallets on their smartphones to ride Metrorail or Metrobus, and to pay for parking at selected locations. The system is expected to be in place regionwide by December, 2020. The City of Fairfax is working in partnership with the other Northern Virginia transit providers and the Northern Virginia Transportation Commission (NVTC) to procure the new system for the CUE buses so that our fare collection system and WMATA's are fully integrated. The jurisdictions (via NVTC) have contracted with a technical consultant who is assisting the Northern Virginia transit agencies during the initial testing and pilot phase of WMATA's program. The funding proposed in FY 16 is for initial program implementation costs. The majority of the implementation costs will occur in FY 17. The final cost is still unknown; the figure shown below is still an estimate. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 200,000 Installation of New Electronic Payment Plan (SmarTrip replacement) 2016 1,000,000 Installation of New Electronic Payment Plan (SmarTrip replacement) 2017 2018 2019 2020 Total \$ 1,200,000 >2020 Funding Source(s) Operating Cost(s) Staffing Levels **Revenues Generated** NVTC TBD **Change from Previous CIP** Origin of Project **City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff New Project Other: Other: Moved to FY16 User/Coordinating Departments: **Public Works, Transportation**

Project Name: Preventative Maintenance to Property Yard Salt Storage Facilities

Comprehensive Plan Reference: PFS-2.2 (p. 84); T7.3.3 (p. 134)

## **Comprehensive Plan Element**

<b>✓</b>	Public Service and Facilities		Environment
	Economy		Housing
	Community Appearance	✓	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project is necessary to maintain a safe storage facility for staff.

FY16 - Make improvements to salt dome structure (\$45,000):

- Replace deteriorating structural members.
- · Coat interior walls with sealant.
- Coat concrete floor with sealant.
- Update electrical service.
- Construct storage area adjacent to building to store calcium chloride.

FY17 - Make improvements to control temperature of the mix shed to better maximize the mixed chemical material (\$30,000). Currently, material will freeze and become unusable:

- Insulate shed.
- · Reinforce walls.
- Eliminate the spillage into the watershed.





Year	Project Cost		Purpose of Expenditure					
Adopted								
2015	\$	-						
2016	-	45,000	Improvements for salt dome/add storage bldg for calcium chloride					
2017		30,000	Improvements for mix shed/add support and insulation					
2018		-						
2019		-						
2020		-						
Total	\$	75,000						
>2020		-						

Fun	ding Source(s)	Operating Cost(s)	Staff	ing Levels	Revenues Generated
	General	\$ -			- \$ -
	Origin of Proje	ect		Cł	nange from Previous CIP
	City Council			✓	No Change
	Board/Commiss	ion			Increase in Amount
	Citizen/Civic Ass	sociation			Decrease in Amount
<b>✓</b>	Staff				New Project
	Other:				Other:
User/Coord	inating Departments:	Public Wor	ks. Operation	ons Division	

User/Coordinating Departments:

#### PROJECT INFORMATION **Replacement Of Older Traffic Signal Cabinets** Project Name: Comprehensive Plan Reference: PFS-2.2 (p. 84) **Comprehensive Plan Element Public Service and Facilities Environment** Housing **Economy Community Appearance** Transportation Land Use Other City Plan/Policy Statement of Need: Picture: This project provides for upgrades several older signal controller cabinets at some of the City's signalized intersections. Many of the City's existing cabinets are a decade beyond their expected service life and maintenance issues are increasing. New TS2 type cabinets will be upgrades from older designs, and will allow for better monitoring and better operation with the newer signal controllers that the City now has. All materials will be purchased by the City, and the installation performed by City staff or an outside contractor. **Purpose of Expenditure** Year **Project Cost** Adopted 2015 \$ 30,000 Replacement of 3 older signal cabinets. 30,000 Replacement of 3 older signal cabinets. 2016 30,000 Replacement of 3 older signal cabinets. 2017 2018 30,000 Replacement of 3 older signal cabinets. 2019 30,000 Replacement of 3 older signal cabinets. 2020 30,000 Replacement of 3 older signal cabinets. Total \$ 150,000 >2020 150,000 Replacement of older signal cabinets Funding Source(s) Staffing Levels Operating Cost(s) **Revenues Generated** General **Change from Previous CIP** Origin of Project **City Council** No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project** Other: Other:

**Public Works, Transportation** 

## **STORMWATER FUND**

FUNCTION: Stormwater Fund

**DEPARTMENT:** 

**DIVISION OR ACTIVITY:** 

#### **Budget Comments:**

The FY 2016 Adopted Budget maintains two cents on the City's real estate tax rate dedicated for the Stormwater Fund, generating approximately \$1,128,000 in revenues in FY 2016. These funds will be used as part of the City's plan to address aging infrastructure and regulations from the federal and state governments regarding stormwater management. A series of projects are scheduled to be funded by these monies and are noted in the accompanying pages of this section.

City of Fairfax, Virginia
FY 2016 Stormwater Fund
Budget Summary

	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Fund Balance - Beginning	\$ 454,784	\$ 177,040	\$ -	\$ 147,079		
Revenues						
Transfer From General Fund	1,074,761	1,109,728	1,112,079	1,128,033	18,305	1.65%
State Funding	-	285,000	285,000	150,000	(135,000)	-47.37%
Permitting Fees	-	-	-	-	-	0.00%
Grant Revenue	-	-	-	200,000	200,000	0.00%
Transfer from Wastewater Fund	32,500	-	-	75,000	75,000	0.00%
Total Revenues	\$1,107,261	\$1,394,728	\$1,397,079	\$ 1,553,033	\$ 158,305	11.35%
Expenses						
Capital Projects	518,180	1,535,000	1,250,000	1,635,000	100,000	6.51%
Total Expenses	\$ 518,180	\$1,535,000	\$1,250,000	\$ 1,635,000	\$ 100,000	6.51%
Less: Committed Fund Balance	1,043,865	-	-	-		
Fund Balance - Ending	\$ -	\$ 36,768	\$ 147,079	\$ 65,111		

Personnel	FY 2014	FY 2015	FY 2015	FY 2016
Classification	<u>Actual</u>	Budget	Estimate	Adopted
Assistant Stormwater Res Engin	0.0	0.7	0.7	0.7

Project Name: Driveway Pipe Replacement Project

Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103)

## **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	7.0	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

Residential galvanized driveway pipe in City right-ofways has deteriorated. This project would allow new pipe installation and right-of-way rehabilitation for 15 to 20 property locations per year.

#### Locations:

Cobbdale subdivision Little River Hills subdivision



Year	Project	Cost			Purpose of	Expenditure
Adopted						
2015	\$	30,000	Driveway st	orm pipe re	placement and	ditch line rehabilitation
2016		30,000	Driveway st	orm pipe re	placement and	ditch line rehabilitation
2017		40,000	Driveway st	orm pipe re	placement and	ditch line rehabilitation
2018		40,000	Driveway st	orm pipe re	placement and	ditch line rehabilitation
2019		Driveway st	orm pipe re	placement and	ditch line rehabilitation	
2020		Driveway st	orm pipe re	placement and	ditch line rehabilitation	
Total	\$	210,000				
>2020		Driveway storm pipe replacement and ditch line rehabilitation				
Fundir	ng Source(s)	Operat	ing Cost(s)	Staffing Levels		Revenues Generated
Š	Storm	\$	-			- \$
	Origin of Pro	oject			Ch	ange from Previous CIP
	City Council				✓	No Change
	Board/Comm	ission				Increase in Amount
	Citizen/Civic	Association	i			Decrease in Amount
✓	Staff					New Project
	Other:					Other:

Project Name: Replacement Of Failing Galvanized Storm Drainage Systems

Comprehensive Plan Reference: PFS-2.2 (p. 84)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	7.0	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project provides for the replacement of the City's galvanized storm drain systems. Failed storm sewer mains create sinkholes and hazards. The failing systems would be replaced with HDPE pipe and new structures.

Locations include: Peterson St Roberts Rd Brookwood Dr



Year	r Project Cost		Purpose of Expenditure
Adopted			
2015	\$	70,000	Replace galvanized storm drain
2016		70,000	Replace galvanized storm drain
2017		100,000	Replace galvanized storm drain
2018		100,000	Replace galvanized storm drain
2019		110,000	Replace galvanized storm drain
2020		110,000	Replace galvanized storm drain
Total	\$	490,000	
>2020		\ <del>-</del>	

Fundir	Funding Source(s) Operating Cost(s)		Staffi	ing Levels	Revenues Generated
	Storm \$ -			-	-
	Origin of Proje	ct		Cha	nge from Previous CIP
	City Council			✓	No Change
	Board/Commissi	on			Increase in Amount
	Citizen/Civic Ass	ociation			Decrease in Amount
✓	Staff				New Project
	Other:				Other:
User/Coordina	ating Departments:	Public Wo	rks, Street	Division	

Project Name: Storm Drainage Maintenance

Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103)

## **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	7.04	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

The City maintains 1,800 structures and 300,000 linear feet of storm pipe. This project provides for contract maintenance and repair of the City's storm drainage system to ensure these facilities function properly. Maintenance consists of flushing storm sewer pipes, cleaning out and re-purging drainage structures, repairing the tops of the drainage structures, blockage removal of trees and debris, and reconstruction of concrete ditch lines.



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$ 80,000	Storm drainage maintenance
2016	80,000	Storm drainage maintenance
2017	120,000	Storm drainage maintenance
2018	120,000	Storm drainage maintenance
2019		Storm drainage maintenance
2020	120,000	Storm drainage maintenance
Total	\$ 560,000	
>2020	-	

Funai	runding Source(s) Operating C		Stam	ing Leveis	Revenues Generated	
	Storm \$				- \$	-
	Origin of Proj	ect		Ch	nange from Previous CIP	
	City Council				No Change	
	Board/Commis	sion		✓	Increase in Amount	
	Citizen/Civic As	ssociation			Decrease in Amount	
✓	Staff				New Project	
	Other:				Other:	
User/Coordin	nating Department	ts: Public Wo	rks. Street	Division	·	

Project Name: Storm Drainage Outfall Maintenance & Repair

Comprehensive Plan Reference: PFS-2.2 (p. 84)

## **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	1967	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project provides for reconstruction of the storm drainage outfalls to ensure these facilities drain properly. Construction typically consists of outfall rebuilding, creek/slope stabilization, blockage removal of trees and debris, and reconstruction of concrete ditch lines. There are 145 outfalls in the city.

#### Outfall Locations:

Cobbdale watershed (1)

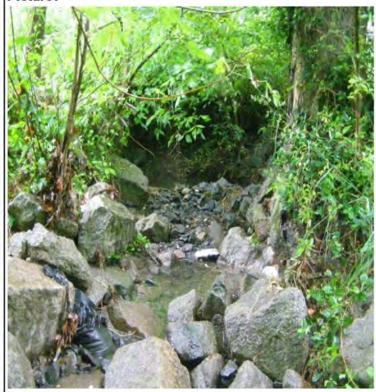
Rustfield watershed (1)

Country Club Hills watershed (3)

Lord Fairfax Estates watershed (10)

Westmore watershed (4)

Mosby Woods watershed (14)



Year	Project Co	st			Purpose of Ex	cpenditure
Adopted						
2015	\$	30,000	Ditch line, o	outfall and tr	ributary system	maintenance
2016		40,000	Ditch line, o	outfall and tr	ibutary system	maintenance
2017		40,000	Ditch line, o	outfall and tr	ibutary system	maintenance
2018		50,000	Ditch line, o	outfall and tr	ibutary system	maintenance
2019		Ditch line, o	outfall and tr	ibutary system	maintenance	
2020		Ditch line, o	outfall and tr	ibutary system	maintenance	
Total	\$	230,000				
>2020		50,000	Ditch line, o	outfall and tr	ibutary system	maintenance
Funding	g Source(s)	Opera	ting Cost(s)	t(s) Staffing Levels Revenues Ge		Revenues Generated
5	Storm	\$	-		0=	\$
	Origin of Proje	ct			Cha	nge from Previous CIP
	City Council				✓	No Change
	Board/Commissi	on				Increase in Amount
	Citizen/Civic Ass	ociation	1			Decrease in Amount
	L1-9765 10-10931					Now Project
✓	Staff					New Project

# PROJECT INFORMATION Project Name: Storm Drainage Repair For Paving Schedule

Comprehensive Plan Reference: PFS-2.2 (p. 84); CA-1.5 (p. 103)

## **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
1	Community Appearance		Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project is to address all storm drainage infrastructure issues prior to road overlay paving construction. Work would include storm pipe replacement and structure reconstruction.



Year	Year Project Cost		Purpose of Expenditure
Adopted			
2015	\$	40,000	Pipe replacement & structure repair/replacement prior to paving
2016		40,000	Pipe replacement & structure repair/replacement prior to paving
2017		60,000	Pipe replacement & structure repair/replacement prior to paving
2018		70,000	Pipe replacement & structure repair/replacement prior to paving
2019		70,000	Pipe replacement & structure repair/replacement prior to paving
2020		70,000	Pipe replacement & structure repair/replacement prior to paving
Total	\$	310,000	
>2020		i=	

Fundir	Funding Source(s) Operating Cos		Staffi	ing Levels	Revenues Generated
	Storm \$ -			-	-
	Origin of Proje	ct		Cha	nge from Previous CIP
	City Council				No Change
	Board/Commission			✓	Increase in Amount
	Citizen/Civic Ass	ociation			Decrease in Amount
✓	Staff				New Project
	Other:				Other:
User/Coordin	ating Departments:	Public Wo	rks, Street	Division	

Project Name: Storm Pipe Lining Rehabilitation

Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	7.4	Transportation
	Land Use		Other City Plan/Policy

#### Statement of Need:

This project is necessary to extend the life of the storm pipe lines. As concrete storm pipe linings age and deteriorate, sections can collapse and lose capacity. To prevent this, a plastic liner is installed on the inside wall of the pipe.

Project includes mobilization, pre TV inspection, heavy cleaning, post TV inspection, and linear installation.

Locations include:

Colony Rd Country Hill Dr Wood Rd

Wood Rd Anne Pl Hallman St



Year	Project Cost	Purpose of Expenditure
Adopted		
2015	\$ 80,000	Reline storm pipes
2016	70,000	Reline storm pipes
2017	100,000	Reline storm pipes
2018	100,000	Reline storm pipes
2019	110,000	Reline storm pipes
2020	110,000	Reline storm pipes
Total	\$ 490,000	
>2020	-	

Fu	nding Source(s)	Operating Cost(s)	Staffing Levels		Revenues Generated	
	Storm \$			-	\$ -	
	Origin of Project			Change from Previous CIP		
	City Council		✓	No Change		
	Board/Commission				Increase in Amount	
	Citizen/Civic Ass			Decrease in Amount		
✓	Staff				New Project	
	Other:				Other:	
User/Coo	rdinating Departments:	Public Wo	rks, Street	Division	_	

Other:

User/Coordinating Departments:

## PROJECT INFORMATION Project Name: Storm Water Pipe Deficiencies Identified During 2012 Inspection Comprehensive Plan Reference: PFS-2.2 (p. 84) Comprehensive Plan Element Environment **Public Service and Facilities Economy** Housing **Community Appearance** Transportation Land Use Other City Plan/Policy Picture: Statement of Need: These funds are requested to address storm water system defects identified in the storm system condition assessment done by Woolpert Engineering. The city has been divided into numerous basins. Basins are collection system zones that drain storm water from a large area and move it to one location. **Project Cost Purpose of Expenditure** Year Adopted 2015 \$ 90,000 Replace pipe on Westmore Dr and on Park Rd (Basin 2) 80,000 Pipe replacements to Basin 2 determined by 2014 video inspection 2016 2017 120,000 Pipe replacements to Basin 2 determined by 2014 video inspection 2018 120,000 Pipe replacements to Basin 3 determined by 2016 video inspection 2019 120,000 Pipe replacements to Basin 3 determined by 2016 video inspection 2020 130,000 Pipe replacements to Basin 4 determined by 2016 video inspection Total \$ 570,000 >2020 Funding Source(s) Operating Cost(s) Staffing Levels Revenues Generated Storm **Origin of Project Change from Previous CIP** City Council No Change **Board/Commission** Increase in Amount Citizen/Civic Association **Decrease in Amount** Staff **New Project**

Other:

Project Name: Fairfax Blvd. & Oak St. Storm Drain Maintenance

Comprehensive Plan Reference: PFS 2.2 (p. 84); CA-1.5 (p. 103); T-7.3.2 (p. 134)

#### **Comprehensive Plan Element**

✓	Public Service and Facilities	<b>✓</b>	Environment Housing	
	Economy			
	Community Appearance	1	Transportation	
	Land Use		Other City Plan/Policy	

#### Statement of Need:

The 78" x 48"corrugated steel storm water pipe, which crosses Fairfax Blvd and ties into a similar pipe that runs between the McDonalds restaurant and Paul VI HS, is offset by about 2 feet. The lower section of the pipe which crosses under Fairfax Blvd. is deteriorated and outfalls at a lower elevation when compared with the pipe section that follows it. This could cause roadway failure or sink holes.

The City is pursuing Revenue Sharing funding to repair the section of pipe that crosses Fairfax Boulevard and for the section of pipe that runs between the McDonalds and Paul VI HS. \$100,000 was allocated in FY14 for Engineering Design. Funding is being requested to provide matching funds for construction in FY16 and FY17.



Year	Projec	ct Cost	Purpose of Expenditure				
Adopted							
2015	\$	-					
2016		300,000	Ph 1 - Fairfa	x Boulevard (\$150K S	torm and \$150K State)		
2017		900,000	Ph 2 - Betwe	en McDonalds & Pau	I VI HS (\$450K Storm/\$450K State)		
2018		-					
2019		-					
2020		-					
Total	\$	1,200,000					
>2020		-					
Fundin	a Source(s)	Operat	ing Cost(s)	Staffing Levels	Revenues Generated		

	unumy Source(s)	Operating cost(s)	Jain	ing Levels	Nevellues Geliefateu	
	RevShr,Storm	\$ -		8	- \$ -	
	Origin of Project			Cha	nange from Previous CIP	
	City Council	City Council			No Change	
	Board/Commiss	Board/Commission			Increase in Amount	
	Citizen/Civic As	Citizen/Civic Association			Decrease in Amount	
~	Staff Staff				New Project	
	Other:				Other:	
User/Co	ordinating Departments	: Public Wo	rks. Transp	ortation	<del></del>	

Project Name: Old Town Drainage And Water Main Improvements

Comprehensive Plan Reference: PFS 2.2 (p. 84); CA-1.5 (p. 103)

### Comprehensive Plan Element

✓	Public Service and Facilities	<b>✓</b>	Environment
	Economy		Housing
✓	Community Appearance		Transportation
	Land Use		Other City Plan/Policy

### Statement of Need:

This project provides for the design and construction of storm drainage improvements on Main Street and University Drive. The existing corrugated metal pipe storm drainage system is severely deteriorated and in need of replacement. The current system is causing businesses downtown to flood during minor rainstorms. This project will be done simultaneously with water main replacement work previously funded by the Utilities Department.

It will produce savings by taking advantage of economies of scale. The storm drainage work will be funded from the Stormwater Fund and the water main work will be paid for by Fairfax Water.



Year	11.1	Project Cost	1111	Purpose of Expenditure
Adopted				
2015	\$	435,000	Phase 1	Construction of Storm Drainage Improvements - Storm Fund
2016		300,000	Phase 2	Construction of Water Main Improvements - Fairfax Water
2017		-		
2018		-		
2019		-		
2020		-		
Total	\$	300,000		
>2020		-		

Fundi	ing Source(s)	Operating Cost(s)	Staffi	ing Levels	Revenues Generated	
Sto	Storm,Waste \$ -			- \$		
	Origin of Pro	ject		Change from Previous CIP		
✓	City Council			No Change		
	Board/Commission		✓	1	Increase in Amount	
✓	✓ Citizen/Civic Association Staff				Decrease in Amount	
					New Project	
	Other:				Other:	
User/Coordin	nating Departmen	its: Public Wo	rks, Admin	istration & En	ngineering	

Project Name: Neighborhood Drainage Projects

Comprehensive Plan Reference: PFS 2.2 (p. 84); CA-1.5 (p. 103); T-7.3.2 (p. 134)

# Comprehensive Plan Element

<b>✓</b>	Public Service and Facilities	✓	Environment
	Economy		Housing
<b>✓</b>	Community Appearance		Transportation
	Land Use		Other City Plan/Policy

### Statement of Need:

These projects provide for stormwater improvements in residential neighborhoods to alleviate existing drainage problems. The projects have been requested by residents and City staff, and represent the projects needing design and construction. Please see attached supporting schedule for detail.



Year	Project	Cost			Purpose of I	Expenditure
Adopted						
2015	\$	-				
2016		50,000	Estimated I	Design and	Construction C	costs
2017		400,000	Estimated I	Design and	Construction C	costs
2018		400,000	Estimated I	Design and	Construction C	costs
2019		400,000	Estimated I	Design and	Construction C	costs
2020		400,000	Estimated I	Design and	Construction C	costs
Total	\$	1,650,000				
>2020	415,000 Estimated			Design and	Construction C	costs
Fundir	ng Source(s)	Opera	ting Cost(s)	Cost(s) Staffing Levels		Revenues Generated
4	Storm	\$	-		:	- \$
	Origin of Pr	oject			Ch	ange from Previous CIP
	City Council				✓	No Change
	Board/Comm	ission				Increase in Amount
✓	Citizen/Civic	Associatio	n			Decrease in Amount
	Staff	Staff				New Project
	Other:					Other:

Project Name: Chesapeake Bay TMDL Action Plan

Comprehensive Plan Reference:

ENV-4.1(pg35); PFS-2.2(pg84)

Comprehe	nsive	Plan	Element

Public Service and Facilities	✓	Environment
Economy		Housing
Community Appearance		Transportation
Land Use		Other City Plan/Policy

### Statement of Need:

This project is needed to comply with the 24 month milestone requirement of the new 5 year Municipal Separate Storm Sewer System (MS4) permit. A Chesapeake Bay Total Maximum Daily Load (TMDL) action plan is required to be completed before July 1,2015. This action plan outlines what the Chesapeake Bay TMDL 5% pollutant of concern (POC) loads and required reductions are for the City necessary to meet the permit requirements, and how the City will achieve them by 2018. The Chesapeake Bay TMDL requires that the City hit a 5% pollutant reduction goal necessary to meet the permit requirements by 2018, 40% pollutant reduction goal necessary to meet the permit requirements by 2023, and 100% pollutant reduction goal necessary to meet the permit requirements 2028. All grant opportunities will be explored.



Year	Year Project Cost		Purpose of Expenditure		
Adopted					
2015	\$	20,000	Preliminary 5% milestone Action Plan		
2016	j	40,000	Final 5% milestone Action Plan		
2017		450,000	Design and Construction project for 5% requirement		
2018		450,000	Design and Construction project for 5% requirement		
2019		80,000	Milestone Action Plan for 40%		
2020		500,000	Design and Construction project for 40% requirement		
Total	\$	1,520,000			
>2020		-			

Fundi	ng Source(s)	Operating Cost(s)	Staffing Levels		Revenues Generated			
	Storm \$ -			- \$				
	Origin of Project	et		Change from Previous CIP				
	City Council				No Change			
	Board/Commission			✓	Increase in Amount			
	Citizen/Civic Association				Decrease in Amount			
✓	✓ Staff				New Project			
	Other:				Other:			
User/Coordin	ser/Coordinating Departments: Public Works, Administration & Engineering							

Project Name: Municipal Separate Storm Sewer System (MS4)

Comprehensive Plan Reference: ENV 2.1 (p. 34), ENV 4.1 (p. 35), PFS 2.2 (p. 84)

### Comprehensive Plan Element

	Public Service and Facilities	✓	Environment
	Economy		Housing
1	Community Appearance	7.4	Transportation
	Land Use		Other City Plan/Policy

### Statement of Need:

This project is required to comply with the new MS4 permit requirements. The new permit has new significant milestones the City has to meet each year of the 5 year permit term. • 12&24 Month Milestones: Other TMDL action plans, Public Outreach, Illicit discharge procedures, SWPPP locations, Nutrient Management Plan locations, training programs, MS4 annual permit • 36 Month: Additional TMDLs and MS4 annual permit • 48 Month: Outfall Map and MS4 annual permit • 60 month: Nutrient Management Plan implementation, SWPPP implementation and MS4 annual permit

### Picture:



Year	Projec	t Cost		Purpose of Ex	cpenditure			
Adopted								
2015	\$	85,000	12 and 24 month milestones requirements					
2016		35,000	36 month milestones					
2017		45,000	48 month milestones					
2018		75,000	60 month milestones					
2019		75,000 12 and 24 month milestones requirements						
2020		45,000	00 36 month milestones					
Total	\$	275,000						
>2020		i=						
Fundin	g Source(s)	Operat	ing Cost(s)	Staffing Levels	Revenues Generated			

	unumg source(s)	Operating Cost(s)	Statility Levels		Revenues Generateu	
	Storm	\$ -		-	\$ -	
	Origin of Proje	ct		Change from Previous CIP		
	City Council				No Change	
	Board/Commission Citizen/Civic Association			✓	Increase in Amount	
					Decrease in Amount	
✓	✓ Staff				New Project	
	Other:				Other:	
User/Co	ordinating Departments	Public Wo	rks Admin	istration & Fng	ineering	

Project Name: Private BMP/SWM Inspection and Maintenance

Comprehensive Plan Reference:

ENV-2.1 (p. 34); PFS-2.2 (p. 84)

### **Comprehensive Plan Element**

Public Service and Facilities	1	Environment
Economy		Housing
Community Appearance		Transportation
Land Use		Other City Plan/Policy

### Statement of Need:

This project provides for the annual inspection and maintenance of all the public Best Management Practice/Storm Water Management (BMP/SWM) systems throughout the city. Currently there are 19 City facilities inspected annually. The State requires annual inspection of these facilities under the Virginia Pollution Discharge Elimination System (VPDES) and Phase Il-Municipal Separate Storm Sewer System (MS4) annually. The City currently owns and maintains 19 BMPs throughout the City. We expect these numbers to increase in the future as new BMPs come online.



Year	Project Cost		Purpose of Expenditure
Adopted			
2015	\$	-	
2016		70,000	Inspection and Maintenance of public facilities
2017		80,000	Inspection of all private BMP/SWM facilities
2018		95,000	Inspection of all private BMP/SWM facilities
2019		110,000	Inspection of all private BMP/SWM facilities
2020		135,000	Inspection of all private BMP/SWM facilities
Total	\$	490,000	
>2020		150	

Fund	Funding Source(s) Operating		Staffi	ing Levels	Revenues Generated	
	Storm					
	Origin of Proje	ct		Ch	nange from Previous CIP	
✓	City Council	City Council			No Change	
	Board/Commission			<b>✓</b>	Increase in Amount	
	Citizen/Civic Association				Decrease in Amount	
✓	Staff				New Project	
	Other:				Other:	
r/Coordi	nating Departments	Public Wor	rke Admin	Public Work	s - Stormwater	

Project Name: Public BMP/SWM Inspection and Maintenance

Comprehensive Plan Reference:

ENV-2.1 (p. 34); PFS-2.2 (p. 84)

### Comprehensive Plan Element

Public Service and Facilities	✓ Environment
Economy	Housing
Community Appearance	Transportation
Land Use	Other City Plan/Policy

### Statement of Need:

This project provides for the annual inspection and maintenance of all the public Best Management Practice/Storm Water Management (BMP/SWM) systems throughout the city. Currently there are 19 City facilities inspected annually. The State requires annual inspection of these facilities under the Virginia Pollution Discharge Elimination System (VPDES) and Phase Il-Municipal Separate Storm Sewer System (MS4) annually. The City currently owns and maintains 19 BMPs throughout the City. We expect these numbers to increase in the future as new BMPs come online.



Year	1	Project Cost	Purpose of Expenditure
Adopted			
2015	\$	75,000	Inspection of 125 BMP facilities
2016		30,000	Inspection and Maintenance of public facilities
2017		45,000	Inspection and Maintenance of public facilities
2018		50,000	Inspection and Maintenance of public facilities
2019		55,000	Inspection and Maintenance of public facilities
2020		60,000	Inspection and Maintenance of public facilities
Total	\$	240,000	
>2020		-	

Fund	nding Source(s) Operating Cost(s)		Staffing Levels		Revenues Generated
	Storm				5 E
	Origin of Project	ct		Cha	nge from Previous CIP
✓	City Council			No Change	
	Board/Commission		✓	Increase in Amount	
	Citizen/Civic Ass			Decrease in Amount	
✓	Staff				New Project
	Other:				Other:
User/Coordi	nating Departments:	Public Wo	rks Admin	Public Works -	Stormwater

Project Name: Stream Evaluation And Restoration

Comprehensive Plan Reference: ENV-2.1 (p. 34); PFS-2.2 (p. 84); T-7.3.3 (p. 134)

### Comprehensive Plan Element

✓	Public Service and Facilities	✓	Environment
	Economy		Housing
	Community Appearance	<b>✓</b>	Transportation
	Land Use		Other City Plan/Policy

### Statement of Need:

This project provides for the design and phased construction of approximately 1,900 LF of full stream restoration of Accotink Creek, located along Keith Street east to Chain Bridge Rd. This stretch has been identified as having high Bank Erosion Hazard Index's (BEHI) in the Accotink Creek Stream Stability Assessment and Prioritization Plan. This project is downstream from the Oak St. drainage improvement project, and may be impacted after the project is complete due to relieving of flooding upstream. Additionally approximately 130 pounds of phosphorus removal will be credited to the City's Chesapeake Bay Total Maximum Load (TMDL) compliance requirements. Future stream restoration will be assessed based on need. The current proposed Stream Restoration List based on need includes: additional sections of Daniels Run downstream from Farrcroft Pond and beyond Daniels Run Elem. to Army Naw Country Club, Dale Lestina Park and Spring Lake

\*\* The City is pursuing an SLAF grant in the total amount of \$1.3 Mil for this phased project, with \$650,000 of matching funds.



Year	Project Cost Purpose of Expenditure			cpenditure	
Adopted					
2015	\$	500,000	Stream Res	toration Daniels Run Eleme	entary
2016		400,000 Project design and construction Ph I (\$200,000 SLAF Grant)			
2017		900,000 Project design and construction Ph II (\$450,000 SLAF Grant)			
2018		100,000 Feasibility and Design of Stream Restoration			
2019		650,000 Construction Phase III			
2020		650,000	Constructio	n Phase IV	
Total	\$	\$ 2,700,000			
>2020					
Fundin	a Source(s)	Operat	ing Cost(s)	Staffing Levels	Revenues Generated

	uning Cource(s)	- Cuii	ne venues cenerated		
Gra	Grant,State,Storm \$ -				- \$ -
	Origin of Pro	ject		Cha	ange from Previous CIP
	City Council				No Change
	Board/Commis		<b>✓</b>	Increase in Amount	
	Citizen/Civic Association				Decrease in Amount
<b>✓</b>	✓ Staff				New Project
	Other:				Other:
Liser/Coord	inating Departmen	te: Public Wo	rke Admin	istration & Enc	ineering

# **CABLE GRANT FUND**

	City of Fairfax, Virginia					
FY 2016 Cable Fund						
		Budget S	ummary			
	FY 2014 <u>Actual</u>	FY 2015 <u>Budget</u>	FY 2015 Estimate	FY 2016 Proposed	Variance to Budget \$	Variance to Budget %
Revenues						
Cable TV	\$ 128,021	\$ 235,000	\$ 225,000	\$ 200,000	\$ (35,000)	-14.89%
Total Revenues	\$ 128,021	\$ 235,000	\$ 225,000	\$ 200,000	\$ (35,000)	-14.89%
<b>Expenses</b> Cable TV Equipment	\$612,155	\$225,000	\$225,000	\$200,000	(\$25,000)	-11.11%
Total Expenses	\$ 612,155	\$ 225,000	\$ 225,000	\$ 200,000	\$ (25,000)	-11.11%
Fund Balance - 6/30	\$ 250,499	\$ 229,016	\$ 250,499	\$ 250,499		

Project Name: Cable TV Equipment

Comprehensive Plan Reference: PFS-1.6 (p.84); HR-1.2 (p. 113); CR-1.5 (p. 121); T-7.11.2 (p. 137)

### **Comprehensive Plan Element**

✓	Public Service and Facilities	Environment
	Economy	Housing
	Community Appearance	Transportation
	Land Use	Other City Plan/Policy

### Statement of Need:

As part of the franchise agreements with Cox Communications and Verizon, the City receives approximately \$240,000 annually in the form of grant monies for the purchase of cable-related equipment and facilities. In the current year, funds were used to enhance PEG and INet fiber sites (Fire Training Center, Civil War Interpretive Center, Fairfax Museum and Visitor Center and Fairfax High School). Future funds will be used to upgrade current Edit Station and provide an additional Edit Station; Upgrade equipment in TV Truck; and Upgrade equipment in City Hall (TV Control Room, Council Chambers and Work Session Room). These funds may also be used to purchase emergency replacements of essential equipment.



Year	+	Project Cost	Purpose of Expenditure
Adopted			
2015	\$	225,000	Cellular Uplink for ENG cameras; PEG and INet Fiber extensions
2016		200,000	Upgrade current Edit Station and add a Second Station
2017		350,000	Upgrades to TV Truck
2018		200,000	Upgrade Audio System in City Hall
2019		225,000	Upgrade Character Generator in TV Control Room
2020		225,000	Upgrades to TV Control Room, Council Chambers, Work Session Room
Total	\$	1,200,000	
>2020		-	

Funding Source(s) Operating Cost(s)		Staffing Levels		Revenues Generated	
Cable \$ -				-	
	Origin of Project	et		Chai	nge from Previous CIP
	City Council				No Change
Board/Commission				✓	Increase in Amount
Citizen/Civic Association					Decrease in Amount
✓	Staff				New Project
	Other:				Other:
User/Coordin	ating Departments:	Cable TV			_

FY 2016 Adopted Budget - City of Fai	irfax. Virginia
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# **OLD TOWN SERVICE DISTRICT**

FUNCTION: Old Town Service District

DEPARTMENT:

**DIVISION OR ACTIVITY:** 

#### **BUDGET COMMENTS:**

The City Council established the Old Town Service District in 2000 which levies special assessment taxes against properties located in Old Town Fairfax; the sunset date for the Old Town Service District is June 30, 2020. The special district tax rate is 6 cents per \$100 of assessed value of real property and improvements. Taxes collected pursuant to this ordinance are levied for and used to provide additional government services not being offered uniformly throughout the entire City including, but not limited to, economic and business development and promotional activities intended to foster business retention; business recruitment and developer recruitment; physical improvements to public facilities which are unique to the downtown area; and planning for the acquisition and development of public spaces needed for the downtown area. Past facility improvements in the Old Town Service District include, but are not limited to, the construction of a new library, the undergrounding of overhead utility lines and road improvements throughout the Old Town Service District.

Annual debt service (principal debt of approximately \$23 million) relating to the financing of the library, which opened in January 2008, is offset by reallocating payments due for library operating costs (due to the County of Fairfax) from the County of Fairfax to the financing institution. The library is owned and operated by the County of Fairfax; however, because of the library's location in the heart of the City of Fairfax, the City is a major beneficiary.

Financing of the Old Town Service District's undergrounding of overhead utility lines and road improvements (totaling approximately \$16 million) is supported in part by revenue generated from the Old Town District special assessment and increased revenues realized and anticipated from the redevelopment of the downtown area.

City of Fairfax, Virginia  FY 2016 Old Town Service District											
Budget Summary											
budget summary											
		FY 2014		FY 2015		FY 2015		FY 2016	Varia	nce to	Variance to
		<u>Actual</u>		<u>Budget</u>		<u>Estimate</u>	ļ	Proposed	<u>Bud</u>	get\$	Budget %
Fund Balance - Beginning	\$	122,027	\$	272,838	\$	4,349,934	\$	182,039			
Revenues											
Misc Revenue		4,000		-		2,600		-		-	0.00%
Bond Proceeds		4,570,000		-		-		-		-	0.00%
Transfer from General Fund		186,970		195,976		186,514		187,931		(8,045)	-4.11%
Total Revenues	\$	4,760,970	\$	195,976	\$	189,114	\$	187,931	\$	(8,045)	-4.11%
Expenses											
Old Town Redevelopment	\$	73,857	\$	256,758	\$	59,701	\$	_	\$ (25	6,758)	-100.00%
Old Town Square		459,206		-		4,110,794		_		_	0.00%
Transfer to General Fund		-		195,976		186,514		369,970	17	'3,994	88.78%
Total Expenses	\$	533,063	\$	452,734	\$	4,357,009	\$	369,970	\$ (8	32,764)	-18.28%
Available Fund Balance - Ending	\$	4,349,934	\$	16,080	\$	182,039	\$	-			

FY 2016 Adopted Budget	- City of	Fairfax	. Virginia
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# TRANSPORTATION TAX FUND

FUNCTION: Transportation Tax Fund

DEPARTMENT:

**DIVISION OR ACTIVITY:** 

### **Budget Comments:**

The City Council established the Commercial Property Tax/Transportation Fund (renamed "Transportation Tax Fund") as part of the FY 2010 Adopted Budget, which levied an additional 8 cents per \$100 of assessed value on all commercial and industrial properties, located in the City of Fairfax. As part of the FY 2011 Adopted Budget, this levy was reduced from 8 cents to 5.5 cents per \$100 of assessed value. One penny on the commercial property tax rate is equivalent to approximately \$182,800, and the FY 2016 Adopted rate of 7.5 cents per \$100 of assessed value generates approximately \$1,350,000 annually. All residential properties including apartment buildings are excluded from this tax.

By approving HB 3202 and HB 2479 the General Assembly authorized Northern Virginia Transportation Authority (NVTA) members to raise revenue, by enacting a local ordinance imposing the additional commercial tax. This fund also accounts for "30%" monies received from NVTA pursuant to HB2331. In order to maximize the amount of 30% monies in both FY 2015 and FY 2016, the budget proposes to transfer a portion of the excess proceeds, from the sale of the City's Water Utility assets, into the Transportation Tax Fund. The revenue collected from these sources is to be used solely for transportation and transit purposes, as follows:

- New road construction and associated planning, design, and right-of-way acquisition, including new additions to, expansions, or extensions of existing roads that add new capacity, service, or access;
- New public transit construction and associated planning, design, and right-of-way acquisition, including new additions to, expansions, or extensions of existing public transit projects that add new capacity, service, or access;
- Other capital costs related to new transportation projects that add new capacity, service, or access and the operating costs directly related to the foregoing;
- The issuance costs and debt service on bonds that may be issued to support the capital costs permitted in any of the above bullets.

City of Fairfax, Virginia
FY 2016 Transportation Tax Fund
Budget Summary

	FY 2014 <u>Actual</u>	FY 2015 Budget	FY 2015 Estimate	FY 2016 Adopted	Variance to Budget \$	Variance to Budget %
Revenues						
NVTA 30% Revenue	\$ 2,263,205	\$ 2,385,000	\$ 2,385,000	\$ 2,395,000	\$ 10,000	0.42%
Transfer from General Fund	1,052,401	1,005,568	1,179,596	1,350,389	344,821	34.29%
Transfer from Water Fund	1,284,247	1,279,814	1,279,814	900,000	(379,814)	-29.68%
Total Revenues	\$ 4,599,853	\$4,670,382	\$ 4,844,410	\$ 4,645,389	\$ (24,993)	-0.54%
Expenses						
Capital Projects	2,298,594	1,102,500	1,102,500	3,495,000	2,392,500	217.01%
Transfer to Transit Fund	1,275,000	1,352,783	1,373,551	1,749,752	396,969	29.34%
Total Expenses	\$3,573,594	\$ 2,455,283	\$ 2,476,051	\$ 5,244,752	\$ 2,789,469	113.61%

FY 2016 Adopted Budget - City of Fairfax, Virginia	FΥ	2016	Adopted	<b>Budget</b>	- City of	Fairfax.	Virginia
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# **PAY PLAN INFORMATION**

Expenditure Object Classification

Position Classification Plan – General

Position Classification Plan – Police

Position Classification Plan – Fire

# EXPENDITURE OBJECT CLASSIFICATION CITY OF FAIRFAX, VIRGINIA

The budget detail sheets list individual expenditure objects under each account. The following is a list of expenditure objects and the items usually funded in them:

Expendit	ure Object	Examples of Items Funded
<u>Salaries</u>		
511105	Salaries, Full-time	Salaries for all full-time City employees.
511110	Salaries, Part-time/Seasonal	Salaries for all part-time/seasonal personnel, and officials.
511115	Salaries, Overtime	Salaries for authorized overtime.
511116	Salaries, Overtime – OP Red	Salaries for authorized overtime.
511130	On-Call Pay	Salaries for authorized overtime.
511135	Additional Holiday Pay	Salaried for working on a holiday.
	<u>F</u> 1	ringe Benefits
512110	Benefits Contribution	The City's contribution to employee fringe benefits program.
512985	Employee Education	Funds for defraying approved, job-related education of City employees.
	<u>Pur</u>	chased Services
530110	Legal Services	Legal work done for the City.
530111	Audit Services	Audit work done for the City.
530113	Contract Services	Court-appointed attorney fees, physical exams, fiscal agent fees.
530350	Building Maintenance	Heating and cooling contracts, fire extinguisher service, and electrical service.
530351	Equipment Maintenance	Radio maintenance, instrument maintenance, contracted maintenance.
530620	Advertising	Legal advertising and recruitment advertising.
530835	City-County Contract	Charges for service under the General Services Agreement or the School Tuition Contract.

Expenditure Object		Examples of Items Funded
Recover	red Costs	
540010	Wastewater and Transit Allocation	Reimbursement to the General Fund from the Wastewater and Transit Funds for services rendered such as accounting, personnel services, data processing, etc.
540020	Distributed to Other	Reimbursement to the Motor Pool cost center from other cost centers for vehicle usage.
Internal	Services	
540060	Management Fee	Charges for services rendered by the City of Fairfax Government to the Utility and Transit Funds.
540102	Vehicle Operations	Cost to operate vehicles assigned to account.
Other S	ervices and Charges	
550110	Public Utilities	Charges for Dominion Virginia Power, Washington Gas.
550314	Insurance	Premiums paid on various insurance policies of
550430	Equipment Rental	Xerox rental, teletype rental, temporary heavy equipment rental.
550501	Travel	Transportation and conference registration costs, authorized per diem.
550601	Subsidies/Contributions	Virginia Municipal League dues, contributions to regional agencies for non-capital operating expenses.
550740	Fee Classes/Trips	Payments to instructors for classes/trips.
550760	Rent/Property Tax Relief	Payments for qualified elderly and permanently and totally disabled residents to partially defray rent and taxes.
550807	Other Expenses	Miscellaneous special events such as Halloween, summer concerts, etc.
550806	Other Services	Laundry and dry cleaning costs, postage.
550813	Discretionary Fund	Provides funds for the City Council for special events.
550820	Memberships and Subscriptions	Membership dues in professional organizations, subscriptions to professional publications.

Expenditure Object		Examples of Items Funded		
Supplies	s and Materials			
560110	Office Supplies	Drafting supplies, forms, technical books and other office supplies.		
560120	Miscellaneous Equipment	Shop equipment, hand tools.		
560210	Janitorial Supplies	Light bulbs, paper, soap.		
560351	Repair Parts	Ignition parts, brake pads, filters, repair material.		
560352	Fuels and Lubricants	Gas and oil.		
560353	Tires and Accessories	Tire, tubes and valve stems.		
560410	New Water Meters and Parts	Meters and meter boxes.		
560411	Replacement Meters and Parts	Replacement water meters.		
560416	Clothing and Uniforms	Clothing allowances, uniforms.		
560420	Operating Supplies	Safety equipment, hardware, flares, signal supplies.		
560421	Pipe and Accessories	Drain pipe, fittings and copper tubing.		
560422	Construction Material	Stone, lumber, bricks.		
560423	Asphalt	Hot and liquid asphalt.		
560424	Concrete	Concrete and cement.		
560430	Operating Material	Manhole castings, steel, hydrants and valves, brass goods.		
560435	Soil and Mulch	Nursery material.		
560441	Traffic Sign Material	Sign blanks, line material, sign faces.		
560501	Chemicals	Sand, fluoride, alum, carbon.		

Expenditure Object		Examples of Items Funded
Capital	Outlay	
580103	Office Equipment Replacement	Secretarial chairs, calculators, typewriters, etc.
580105	Vehicular Equip. Replacement	Automobiles, dump trucks, pick-up trucks, street sweepers.
580108	Other Capital Equipment	Mobile radios, leaf collectors, lawn mowers, etc.
580203	New Office Equipment	File cabinets, typewriters, desks, calculators.
580205	New Vehicular Equipment	Automobiles, dump trucks, backhoe loaders.
580208	Other Capital Outlay	Items of long duration not otherwise classified.
Capital C	onstruction	
580310	Design & Engineering	Design and engineering for capital construction.
580330	Construction	Construction for capital projects.
580620	Uses from Capital Leases	Principal payments on leases.
Other U	ses of Funds	
590105	Bond Principal	Payments toward contracted debt service.
590110	Bond Interest	Payments toward the interest charges on contracted debt.
590125	Interest Expense - Capital Leases	Interest payments on leases

# **DEPARTMENT HEADS**

Assistant City Manager/Director of Finance
Chief of Fire & Rescue Services
Chief of Police
Director of Community Development & Planning
Director of Information Technology
Director of Parks and Recreation
Director of Public Works

DEPARTMENT HEAD PAY BAND

92,033-188,668

PROFESSIONAL AND ADMINISTRATIVE	GRADE	SALARY RANGE
Assistant Director of Finance	28	87,651-135,975
Director of Historic Resources	28	,
Personnel Director	28	
Real Estate Assessment Director	28	
Assistant Director of IT	27	83,477-129,500
Division Chief (Planning & Zoning)	27	
Transportation Director	27	
City Engineer	26	79,502-123,333
Economic Development Director	26	
Budget Manager	25	75,716-117,460
Division Superintendent, Streets	25	
Superintendent of Operations	25	
Telecommunications Manager	25	
Division Superintendent, Cue Bus	24	72,110-111,867
Emergency Management Specialist	24	
Systems Analyst/Application Developer III	24	
Web Architect	24	
Benefits & Risk Manager	23	68,676-106,540
City Clerk	23	
Cultural Arts & Marketing Manager	23	
GIS Manager	23	
Planner III	23	
Planner III/Deputy Zoning Administrator	23	
Traffic Engineer	23	
Deputy Commissioner of Revenue	22	65,406-101,467
Deputy Treasurer	22	
Engineering Plans Examiner – Code Administration	21	62,291-96,635
Business Revenue Auditor	20	59,325-92,033
Plans Review Engineer	20	
Historic Resource Specialist III	20	
Planner II	20	
Real Estate Appraiser II	20	
Registrar	20	
Special Events Manager	20	
Assistant Recreation Manager	19	56,500-87,651
Community Relations Specialist	19	
Operations Manager – Parks & Recreation	19	
Recreation Manager	19	
Planner I	17	51,247-79,502

TECHNICAL		
Automotive Service Manager	22	65,406-101,467
Network Administrator	22	05,100 101,107
Police Information Technology Specialist	21	62,291-96,635
Telecommunications Technician	21	
Sign & Signal Supervisor	20	59,325-92,033
Buyer	20	, ,
Senior Inspector	19	56,500-87,651
Stormwater Program Specialist	19	
Automotive Night Supervisor	18	53,810-83,477
Automotive Parts Supervisor	18	
Computer Technician II	18	
Crew Supervisor	18	
Engineering Inspector	18	
Information Technology Support Specialist (PD)	18	
Combination Inspector	17	51,247-79,502
Facilities Inspector	17	
Property Maintenance Inspector	17	
Real Estate Appraiser I	17	
Mechanic III	16	48,807-75,716
Personnel/Safety Technician	16	
Traffic Signal & Computer Tech. III	16	
Accounting Specialist	15	46,483-72,110
Accounting Technician	15	
Community Program Coordinator	15	
Dispatcher III	15	
Facility Coordinator	15	
Payroll & Accounting Technician	15	
Revenue Inspector	15	
Zoning Inspector	15	
Dispatcher II	14	44,269-68,676
Mechanic II	14	
Personnel Technician II	14	
Real Estate Appraiser Trainee	14	
Traffic Services Technician	14	
Traffic Signal & Computer Tech. II	14	
Dispatcher I	13	42,161-65,406
Engineering Technician	13	
Inspector	13	
Mechanic I	13	
Operations Technician	13	
Tax Technician	13	
Zoning Technician	13	40.450.50.003
Collections Specialist	12	40,153-62,291
Signal Technician I	12	

<u>CLERICAL</u>		
Historic Resource Specialist II	17	51,247-79,502
Deputy City Clerk	15	46,483-72,110
Management & Billing Analyst	15	
Management & Project Analyst	15	
Special Events Assistant Manager	15	
Administrative Assistant IV	14	44,269-68,676
Historic Resource Specialist I	14	
Finance Technician	13	42,161-65,406
Permit Technician	13	
Real Estate Appraisal Technician	13	
Treasury Technician II	13	
Treasury Technician/Real Estate	13	
Assistant to the Superintendent	13	
Administrative Assistant III	12	40,153-62,291
Deputy Registrar	12	
Mail/Duplication Services Admin.	12	
Administrative Assistant II	11	38,241-59,325
Police Records Specialist II	11	
Treasury Technician I	11	
Administrative Assistant I	10	36,420-56,500
Police Records Specialist I	10	,
1		
PUBLIC SAFETY		
Animal Warden	14	44,269-68,676
Parking Enforcement Official	7	31,461-48,807
-		
SERVICE MAINTENANCE		
Bus Driver Supervisor	18	53,810-83,477
Automotive Parts Assistant	13	42,161-65,406
Line Locator	13	
Utility Worker III	13	
Equipment Operator	12	40,153-62,291
Sign Fabrication Technician	11	38,241-59,325
Utility Technician	11	
Bus Driver	10	36,420-56,500
Sanitation Driver	10	
Truck Driver II	10	
Utility Worker II	10	
Signal Tech Helper	9	34,686-53,810
Truck Driver I	9	
Utility Worker I	9	
Sanitation Worker III	8	33,034-51,247
Transit Technician	8	
Utility Maintenance Worker	7	31,461-48,807
Custodian II	6	29,963-46,483
Laborer II	6	
Sanitation Worker II	6	
Custodian I	5	28,536-44,269
Laborer I	5	
Sanitation Worker I	5	
	Supporting Detail I- 8	
	0	

# **CONSTITUTIONAL OFFICERS**

\*\*\*\*Commissioner of the Revenue 28 87,651-135,975

\*\*\*\*Treasurer 28

NON-CLASSIFIED PERSONNEL

\*\* City Manager \$211,763 \*\*\* School Superintendent \$118,122 Assistant to the School Superintendent \$51,380

# **COUNCIL, BOARDS & COMMISSIONS**

Mayor: \$6,500/year
City Council: \$4,500/year
Planning Commission: \$40/meeting
Board of Zoning Appeals: \$40/meeting

School Board: \$1,800/year (\$150.00/month) Chair: \$2,300/year (\$191.67/month)

Board of Architectural Review: \$40/meeting

Board of Equalization of

Real Estate Assessments: \$40/meeting Industrial Development Authority: \$40/meeting

(paid for by IDA funds)

Electoral Board Secretary: \$3,756.00/yr. (funded by state)
Chairman and Vice Chairman: \$1,878.00/yr. (funded by state)

\*\* The salaries of these positions are set by City Council and/or the Commonwealth of Virginia

\*\*\* The salary of this position is set by the School Board and is a .5 FTE equivalent.

\*\*\*\* Constitutional Officers are also eligible for an annual bonus based on certifications and performance measures.

TITLE	<b>GRADE</b>	SALARY RANGE
Major-Deputy Chief of Police	P21	92,195-143,025
Police Captain	P19	83,624-129,728
Police Lieutenant	P16	72,237-112,064
Police Sergeant	P14	65,521-101,645
Master Police Officer	P12	59,430-92,195
Police Officer First Class	P11	56,600-87,805
Police Officer	P10	53,904-83,624
Police Officer – Training	P08	48,893-75,849

<b>TITLE</b>	<b>GRADE</b>	<b>SALARY RANGE</b>
Assistant Chief, Code Administration	F22	93,807-145,526
Assistant Chief, Fire & Rescue	F22	
Battalion Chief	F20	85,086-131,996
Fire Captain	F17	73,500-114,023
Lieutenant, Fire & Rescue	F15	66,667-103,422
Master Fire Medic	F13	60,469-93,807
Master Technician	F13	
Fire Medic	F12	57,589-89,340
Fire Technician	F12	
Master Firefighter	F11	54,847-85,086
Firefighter	F10	52,235-81,034

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# **DEBT SERVICE**

**Debt Service Overview** 

**Debt Ratios** 

**Debt Service Amortization Schedules** 

**Capital Lease Amortization Schedules** 

### **Debt Service Overview**

As part of the annual budget process, the City Council adopts a comprehensive set of Financial Policies. These policies serve to establish and document a policy framework for fiscal decision-making and to strengthen the financial management of the City. One of these policies specifically addresses Debt Service, and incorporates two subcomponents. First, debt service targets have been identified for the following: annual debt service expenditures shall be less than nine percent of annual expenditures and outstanding debt shall be less than three percent of assessed valuation. Second, the term of any bond issue shall not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

The City of Fairfax must adhere to debt limitations as outlined by the Virginia State Constitution, which notes the City may not issue bonds in excess of 10% of assessed valuation. Per the City's FY 2014 Comprehensive Annual Financial Report (CAFR), approximately \$150.8 million of outstanding debt is applicable to the limit of 10% of assessed value (approximately \$563.7 million). Thus, the City's total net debt applicable to the limit as a percentage of the debt limit is 26.77%.

The City consults with its financial advisors and bond counsel to explore the most cost effective financing options for all debt issuances. This adherence to prudent fiscal management has allowed the City to make several long term infrastructure improvements for its residents. The City currently receives the highest bond ratings from two of the national bond rating organizations - Standard & Poor's and Moody's Investors Service.

Standard and Poor's Rating Services rated the City AAA, the highest credit rating attainable, citing "...a city economic base that has remained strong throughout the current recession; the city's demonstrated ability to manage its budget effectively translating to a history of strong reserves...strong financial performance and position, aided by financial and debt policies and conservative management..." Of the 39 cities in Virginia, only four currently carry AAA ratings: the cities of Alexandria, Charlottesville, Virginia Beach, and the City of Fairfax. In addition, Moody's has affirmed the Aaa rating for the City, that the City's underlying General Obligation credit is the highest possible. Per Moody's this rating reflects "a favorably-located tax base experiencing recessionary value declines, above-average wealth indices, stable financial operations with satisfactory reserves and a favorable debt profile."

The City is currently repaying bonds for projects to improve City schools, the Blenheim property, George Mason Square, streets, municipal buildings, underground utilities, construct a library, purchase and develop open space, improve storm drainage, and develop ball fields and a park. The following chart provides a summary highlight of total debt service and capital lease payments due from the General Fund. Debt service for the Wastewater Fund is noted in section E of this book (Utility Fund).

	FY 2015	FY 2016
Category	Budget	Adopted
General Obligation (G/O)		
General Government	\$ 849,501	\$ 1,598,937
Schools	6,975,400	6,145,440
<b>Total General Obligation</b>	\$ 7,824,901	\$ 7,744,377
Capital Lease		
General Government	\$ 5,249,847	\$ 4,762,442
Schools	64,379	582,482
Total Capital Lease	\$ 5,314,226	\$ 5,344,924
Total Payments	\$13,139,127	\$13,089,301

De	bt	Rati	ios
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	Net		Assessed	Debt	% of Debt to	Direct	Debt Service as %
CY	Bonded Debt (1)	Population	Value	Per Capita	Assessed Value (2)	Debt Service	Gen. Fund Expen.
2003	25,180,000	22,251	3,104,766,831	1,132	0.81%	3,279,876	5.20%
2004	43,004,995	21,160	3,852,108,402	2,032	1.12%	3,918,709	5.40%
2005	40,755,000	20,860	4,445,241,300	1,954	0.92%	4,441,388	4.60%
2006	38,390,418	21,407	5,443,890,600	1,793	0.71%	4,093,000	6.50%
2007	77,882,596	21,682	5,608,301,700	3,592	1.39%	6,385,700	9.20%
2008	119,124,230	22,112	5,637,792,000	5,387	2.11%	9,271,124	9.00%
2009	114,767,655	22,418	5,359,097,100	5,119	2.14%	9,644,801	8.70%
2010	110,300,000	22,565	5,359,610,100	4,888	2.06%	9,568,519	7.90%
2011	106,490,000	22,671	4,972,880,538	4,697	2.14%	8,778,887	7.80%
2012	102,605,000	22,671	5,093,200,975	4,526	2.01%	8,578,460	7.30%
2013	101,361,000	23,900	5,221,856,263	4,241	1.94%	8,517,882	6.90%
2014	100,382,000	24,730	5,334,283,205	4,059	1.88%	7,884,006	6.28%
2015	95,983,000	24,730	5,633,974,261	3,881	1.70%	7,824,902	6.00%
2016	91,455,000	24,730	5,633,974,261	3,698	1.62%	7,744,376	5.94%

<sup>(1)</sup> Excludes debt of self-supporting projects and non-bonded debt financing.

 $Per City \ Debt \ Policy, Outstanding \ Debt \ shall \ be \ less \ than \ 3\% \ of \ Assessed \ Value, \ which \ equates \ to \ \$169,019,228.$ 

<sup>(2)</sup> State Limit is 10.0% of real estate assessed value which equates to \$563,937,426.

# General Fund General Obligation Debt Services Consolidated Debt Service Requirements

# **Payments During Year**

YEAR ENDING	DDINCIDAL		INTERFECT	П	TOTAL
JUNE 30	PRINCIPAL		INTEREST	K	<u>EQUIREMENT</u>
2016	\$ 4,691,000 \$	6	3,053,376	\$	7,744,376
2017	4,826,000		2,874,066		7,700,066
2018	4,920,000		2,714,680		7,634,680
2019	3,714,000		2,549,199		6,263,199
2020	4,293,000		2,430,850		6,723,850
2021	4,492,000		2,234,511		6,726,511
2022	4,172,000		2,056,089		6,228,089
2023	4,322,000		1,906,115		6,228,115
2024	2,999,000		1,752,322		4,751,322
2025	3,123,000		1,636,831		4,759,831
2026	3,242,000		1,542,930		4,784,930
2027	3,357,000		1,419,078		4,776,078
2028	3,584,000		1,330,996		4,914,996
2029	3,676,000		1,233,153		4,909,153
2030	3,779,000		1,132,798		4,911,798
2031	4,515,000		1,029,631		5,544,631
2032	4,700,000		849,031		5,549,031
2033	4,845,000		708,031		5,553,031
2034	4,980,000		562,681		5,542,681
2035	5,140,000		413,281		5,553,281
2036	5,295,000		252,656		5,547,656
2037	2,790,000		87,188		2,877,188
				_	
Total	\$ 91,455,000 \$	5	33,769,493	\$	125,224,493

**Note** – This schedule consolidates the debt issuances found on pages J-6 through J-11.

## 2005 General Obligation Refunding Bonds (1998 School Bonds) Principal and Interest, 4-1; Interest, 10-1

### **Payments During Year**

YEAR ENDING JUNE 30	<u>F</u>	PRINCIPAL	INTEREST	<u>R</u>	TOTAL EQUIREMENT
2016	\$	1,295,000	\$ 194,250	\$	,,
2017		1,295,000	129,500		1,424,500
2018		1,295,000	64,750		1,359,750
Total	\$	3,885,000	\$ 388,500	\$	4,273,500

Purpose: Renovation and construction of Daniels Run and Providence Elementary Schools.

**Principal Amount:** Original - \$25,600,000; Refunding - \$11,975,000

**Date of Issue:** Original - April 1998; Refunding – March 2005

## General Obligation Refunding Bonds, Series 2010 (2002 General Obligation Bonds) Principal and Interest, 7-15; Interest, 1-15

### **Payments During Year**

YEAR ENDING				T	OTAL
<b>JUNE 30</b>	<b>PRINCIPAL</b>		<b>INTEREST</b>	REC	UIREMENT
2016	\$ 1,189,550	\$	409,386	\$	1,598,936
2017	1,237,650		368,756		1,606,406
2018	1,270,950		335,548		1,606,498
2019	1,302,400		300,126		1,602,526
2020	895,400		258,205		1,153,605
2021	941,650		212,278		1,153,928
2022	978,650		174,057		1,152,707
2023	1,017,500		133,940		1,151,440
2024	510,600		95,738		606,338
2025	538,350		69,514		607,864
2026	547,600		42,365		589,965
2027	 573,500		14,338		587,838
		_		_	
Total	\$ 11,003,800	\$	2.414.251	\$	13.418.051

Purpose: Renovation and construction of City Hall and Police Headquarters on Old Lee Hwy.

**Principal Amount:** Original - \$20,000,000; Refunding - \$12,017,600

Date of Issue: Original – July 2002; Refunding – March 2010

## General Obligation Refunding Bonds, Series 2010 (2004 & 2005 School Bonds) Principal and Interest, 7-15; Interest, 1-15

#### **Payments During Year**

YEAR ENDING			•	TOTAL
<u>JUNE 30</u>	<b>PRINCIPAL</b>	<u>INTEREST</u>	REC	QUIREMENT
2016	\$ 2,025,450	\$ 697,063	\$	2,722,513
2017	2,107,350	627,882		2,735,232
2018	2,164,050	571,339		2,735,389
2019	2,217,600	511,025		2,728,625
2020	1,524,600	439,646		1,964,246
2021	1,603,350	361,447		1,964,797
2022	1,666,350	296,368		1,962,718
2023	1,732,500	228,060		1,960,560
2024	869,400	163,013		1,032,413
2025	916,650	118,361		1,035,011
2026	932,400	72,135		1,004,535
2027	976,500	24,413		1,000,913
Total	\$ 18,736,200	\$ 4,110,752	\$	22,846,952

**Purpose:** Renovation and construction of Fairfax High School and Lanier Middle School.

**Principal Amount:** Original - \$42,000,000 & \$44,800,000; Refunding - \$20,462,400

**Date of Issue:** Original – December 2004 & November 2005; Refunding – March 2010

## General Obligation Refunding Bonds, Series 2011 (2004 & 2005 School Bonds) Principal and Interest, 7-15; Interest, 1-15

### **Payments During Year**

YEAR ENDING JUNE 30		PRINCIPAL		INTEREST	RI	TOTAL EQUIREMENT
	_		_		_	
2016	\$	35,000	\$	71,504	\$	106,504
2017		35,000		70,741		105,741
2018		35,000		69,978		104,978
2019		35,000		69,215		104,215
2020		35,000		68,507		103,507
2021		35,000		67,744		102,744
2022		35,000		66,981		101,981
2023		40,000		66,163		106,163
2024		1,480,000		57,443		1,537,443
2025		1,525,000		16,623		1,541,623
Total	\$	3,290,000	\$	624,897	\$	3,914,897

**Purpose:** Advanced refunding of a portion of the 2004 and 2005 school bonds for the renovation and construction of Fairfax High School and Lanier Middle School.

Principal Amount: \$3,415,000

Date of Issue: November 2011

## General Obligation Refunding Bonds, Series 2012A (2004 & 2005 School Bonds) Principal and Interest, 7-15; Interest, 1-15

### **Payments During Year**

YEAR ENDING			TOTAL
<b>JUNE 30</b>	<b>PRINCIPAL</b>	INTEREST	<b>REQUIREMENT</b>
2016	\$ 146,000 \$	514,742	\$ 660,742
2017	151,000	510,756	661,756
2018	155,000	506,633	661,633
2019	159,000	502,402	661,402
2020	163,000	498,061	661,061
2021	167,000	493,611	660,611
2022	1,492,000	489,052	1,981,052
2023	1,532,000	448,321	1,980,321
2024	139,000	406,497	545,497
2025	143,000	402,702	545,702
2026	1,762,000	398,798	2,160,798
2027	1,807,000	350,696	2,157,696
2028	3,584,000	301,365	3,885,365
2029	3,676,000	203,522	3,879,522
2030	3,779,000	103,167	3,882,167
Total	\$ 18,855,000 \$	6,130,324	\$ 24,985,324

**Purpose:** Advanced refunding of a portion of the 2004 and 2005 school bonds for the renovation and construction of Fairfax High School and Lanier Middle School.

**Principal Amount:** \$19,346,000

Date of Issue: June 2012

## General Obligation Refunding Bonds, Series 2012B (2004 & 2005 School Bonds) Principal and Interest, 7-15; Interest, 1-15

### **Payments During Year**

YEAR ENDING				7	ΓΟΤΑL
<b>JUNE 30</b>		<b>PRINCIPAL</b>	<b>INTEREST</b>	REC	QUIREMENT
			·		
2016	\$	-	\$ 1,166,431	\$	1,166,431
2017		-	1,166,431		1,166,431
2018		-	1,166,431		1,166,431
2019		-	1,166,431		1,166,431
2020		1,675,000	1,166,431		2,841,431
2021		1,745,000	1,099,431		2,844,431
2022		-	1,029,631		1,029,631
2023		-	1,029,631		1,029,631
2024		-	1,029,631		1,029,631
2025		-	1,029,631		1,029,631
2026		-	1,029,631		1,029,631
2027		-	1,029,631		1,029,631
2028		-	1,029,631		1,029,631
2029		-	1,029,631		1,029,631
2030		-	1,029,631		1,029,631
2031		4,515,000	1,029,631		5,544,631
2032		4,700,000	849,031		5,549,031
2033		4,845,000	708,031		5,553,031
2034		4,980,000	562,681		5,542,681
2035		5,140,000	413,281		5,553,281
2036		5,295,000	252,656		5,547,656
2037		2,790,000	87,188		2,877,188
	_				
Total	\$	35,685,000	\$ 20,100,769	\$	55,785,769

**Purpose:** Advanced refunding of a portion of the 2004 and 2005 school bonds for the renovation and construction of Fairfax High School and Lanier Middle School.

Principal Amount: \$35,685,000

Date of Issue: September 2012

### General Fund Capital Lease Schedule Consolidated Capital Lease Payment Requirements

### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL REQUIREMENT
2016	\$ 3,315,433	\$ 2,029,490	\$ 5,344,923
2017	3,298,589	1,949,281	5,247,871
2018	3,401,110	1,848,219	5,249,329
2019	6,270,354	1,779,856	8,050,210
2020	7,061,776	1,473,438	8,535,214
2021	2,120,839	1,314,372	3,435,211
2022	2,006,750	1,235,081	3,241,831
2023	2,093,380	1,157,575	3,250,955
2024	2,175,280	1,070,362	3,245,642
2025	2,282,470	976,823	3,259,293
2026	2,079,960	881,817	2,961,777
2027	2,177,760	790,495	2,968,255
2028	2,275,870	699,981	2,975,851
2029	2,369,320	605,488	2,974,808
2030	2,305,000	501,930	2,806,930
2031	2,050,000	395,113	2,445,113
2032	2,160,000	287,231	2,447,231
2033	2,275,000	173,584	2,448,584
2034	 2,390,000	57,644	2,447,644
Total	\$ 54,108,892	\$ 19,227,782	\$ 73,336,674

**Note** – This schedule consolidates schedules found on pages J-13 through J-20.

### Advanced Refunding of EDA Bond 2012 (2005 Public Facility Bond - Library Project) Principal and Interest, 10-1; Interest, 4-1

#### **Payments During Year**

YEAR ENDING				TOTAL
JUNE 30		PRINCIPAL	<u>INTEREST</u>	REQUIREMENT
2016	\$	513,172 \$	753,805 \$	1,266,977
2017	Ψ	539,089	729,251	1,268,340
2018		565,007	703,369	1,268,376
2019		593,517	674,576	1,268,093
2020		622,026	644,322	1,266,348
2021		655,719	611,580	1,267,299
2022		686,821	580,248	1,267,069
2023		720,514	548,345	1,268,859
2024		754,207	511,644	1,265,851
2025		795,675	471,928	1,267,603
2026		837,143	430,087	1,267,231
2027		878,612	388,739	1,267,351
2028		920,080	348,038	1,268,119
2029		961,549	305,472	1,267,020
2030		1,008,201	257,874	1,266,074
2031		1,062,628	204,809	1,267,437
2032		1,119,647	148,888	1,268,535
2033		1,179,258	89,978	1,269,236
2034		1,238,869	29,880	1,268,749
				_
Total	\$	15,651,732 \$	8,432,832 \$	24,084,565

Purpose: Advanced refunding of the 2005 Public Facility Lease (EDA) – Library Project

**Principal Amount:** Library Project - \$17,160,146

Total Refunding Principal - \$33,105,000

Date of Issue: June 2012

Collateral / Property Interest: City Hall & Property Yard

### Advanced Refunding of EDA Bond 2012 (2005 Public Facility Bond - Downtown Projects) Principal and Interest, 10-1; Interest, 4-1

#### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL REQUIREMENT
2016	\$ 476,828 \$	700,420 \$	1,177,248
2017	500,911	677,605	1,178,516
2018	524,993	653,556	1,178,549
2019	551,483	626,802	1,178,286
2020	577,974	598,691	1,176,664
2021	609,281	568,267	1,177,548
2022	638,179	539,155	1,177,334
2023	669,486	509,511	1,178,997
2024	700,793	475,409	1,176,202
2025	739,325	438,506	1,177,831
2026	777,857	399,628	1,177,485
2027	816,388	361,208	1,177,596
2028	854,920	323,390	1,178,310
2029	893,451	283,838	1,177,289
2030	936,799	239,611	1,176,410
2031	987,372	190,304	1,177,676
2032	1,040,353	138,343	1,178,696
2033	1,095,742	83,606	1,179,348
2034	 1,151,131	27,764	1,178,895
Total	\$ 14,543,268 \$	7,835,614 \$	22,378,882

Purpose: Advanced refunding of the 2005 Public Facility Lease (EDA) – Downtown Projects

**Principal Amount:** Downtown Projects - \$15,944,854

Total Refunding Principal - \$33,105,000

Date of Issue: June 2012

Collateral / Property Interest: City Hall & Property Yard

## COPS Refunding Series B 2011 Ball Fields Principal and Interest, 7-15 & 1-15

#### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	J	INTEREST	TOTAL REQUIREMENT
2016	\$ 288,000	\$	125,234	\$ 413,234
2017	297,100		116,236	413,336
2018	306,400		106,953	413,353
2019	3,220,300		137,101	3,357,401
Total	\$ 4,111,800	\$	485,524	\$ 4,597,324

**Purpose:** Development of ball fields and other amenities at the Stafford Property, Draper Drive Park, Providence Park and Providence Elementary School.

Principal Amount: \$5,164,800

Date of Issue: April 2011

**Collateral / Property Interest:** Stafford Property, Jester Property, Ted Greffe Park, Ashby Pond Conservatory site (Conard Property), Blenheim Property, and the former Weight Watchers building site.

### COPS Refunding Series C 2011 Schools/Transportation

### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL REQUIREMENT
2016	\$ 503,000	\$ 207,344	\$ 710,344
2017	519,000	191,611	710,611
2018	535,000	175,414	710,414
2019	552,000	158,689	710,689
2020	 4,705,000	72,928	4,777,928
Total	\$ 6,814,000	\$ 805,985	\$ 7,619,985

**Purpose:** Additional financing to cover the estimated funding shortfall associated with the renovation and construction of Lanier Middle School.

Principal Amount: \$8,574,000

Date of Issue: May 2011

**Collateral / Property Interest:** Westmore Park.

### Energy Services Financing 2014 Principal and Interest, 7-15 & 1-15

### **Payments During Year**

YEAR ENDING JUNE 30		PRINCIPAL		INTEREST		TOTAL <u>REQUIREMENT</u>
2016	\$	77 220	φ	20.027	φ	446.057
2016	Ф	77,320	\$	38,937	\$	116,257
2017		82,470		37,051		119,521
2018		87,840		35,039		122,879
2019		93,460		32,898		126,358
2020		99,310		30,620		129,930
2021		105,400		28,200		133,600
2022		111,750		25,632		137,382
2023		118,380		22,911		141,291
2024		125,280		20,029		145,309
2025		132,470		16,979		149,449
2026		139,960		13,755		153,715
2027		147,760		10,353		158,113
2028		155,870		6,755		162,625
2029		164,320		2,964		167,284
Total	\$	1,641,590	\$	322,121	\$	1,963,711

**Purpose:** Finance the purchase and installation of energy saving equipment at various City buildings. Energy cost savings should cover debt service.

Principal Amount: \$1,708,450

Date of Issue: November 2013

Collateral / Property Interest: Equipment purchased with lease proceeds

### Old Town Square Lease Financing 2014 Principal and Interest, 8-1; Interest, 2-1

### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL REQUIREMENT
2016	\$ 255,000 \$	109,730 \$	364,730
2017	260,000	103,370	363,370
2018	265,000	96,886	361,886
2019	275,000	90,217	365,217
2020	280,000	83,363	363,363
2021	290,000	76,323	366,323
2022	295,000	69,098	364,098
2023	305,000	61,688	366,688
2024	310,000	54,093	364,093
2025	320,000	46,313	366,313
2026	325,000	38,347	363,347
2027	335,000	30,196	365,196
2028	345,000	21,798	366,798
2029	350,000	13,215	363,215
2030	 360,000	4,446	364,446
Total	\$ 4,570,000 \$	899,080 \$	5,469,080

**Purpose:** Finance the construction of a public park at North Street & University Drive, erect a pedestrian barrier at North Street and Route 123, and renovate a parking lot at East Street.

Principal Amount: \$4,570,000

Date of Issue: May 2014

Collateral / Property Interest: Park property, Old Town Hall, and East Street parking lot

### Police Firing Range Lease Financing 2014 Principal and Interest, 8-1; Interest, 2-1

### **Payments During Year**

YEAR ENDING			TOTAL
<b>JUNE 30</b>	<b>PRINCIPAL</b>	INTEREST	<b>REQUIREMENT</b>
2016	\$ 245,000 \$	53,708	\$ 298,708
2017	250,000	48,510	298,510
2018	255,000	43,208	298,208
2019	260,000	37,800	297,800
2020	265,000	32,288	297,288
2021	270,000	26,670	296,670
2022	275,000	20,948	295,948
2023	280,000	15,120	295,120
2024	285,000	9,188	294,188
2025	295,000	3,098	298,098
	 _		
Total	\$ 2,680,000 \$	290,535	\$ 2,970,535

**Purpose:** Renovate the police firing range located at the City's Property Yard

Principal Amount: \$2,680,000

Date of Issue: May 2014

Collateral / Property Interest: Park property, Old Town Hall, and East Street parking lot

### <u>Various Vehicle & Equipment Leases</u> Principal and Interest, 7-15

### **Payments During Year**

YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL REQUIREMENT
2016	\$ 957,113	\$ 40,314	\$ 997,427
2017	850,019	45,648	895,667
2018	861,870	33,795	895,665
2019	724,594	21,773	746,367
2020	512,466	11,228	523,694
2021	 190,439	3,333	193,772
Total	\$ 4,096,502	\$ 156,090	\$ 4,252,592

Purpose: Various capital lease/purchase agreements to finance the replacement of vehicles and equipment.

**Principal Amount:** Various; payments beginning in 2017 contain projections a potential lease in FY16 to finance the purchase of vehicles/equipment >\$100k each.

Date of Issue: Various

Collateral / Property Interest: Vehicles / Equipment / Synthetic Turf at FHS

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Account #	Account Name	FY 2016 <u>Adopted Rate</u> <u>Unit</u>	<u>Notes</u>
<u>311110</u>	Real Estate Tax	\$1.052 per \$ 100 assessed value	2015 Tax Year - Includes \$0.02 dedicated to the Stormwater Fund.
<u>311112</u>	Old Town Service District Tax	\$0.06 per \$ 100 assessed value	All properties located in the Old Town Service District
<u>311121</u>	Commercial and Industrial Real Estate Tax	\$0.075 per \$ 100 assessed value	Taxable Commercial & Industrial real estate in the City
<u>311210</u>	Personal Property Tax	\$4.13 per \$ 100 market value	For members of volunteer fire departments or volunteer rescue
		\$0.01 per \$ 100 market value	squads qualifying under Section 8-3.01 of the City Code
<u>311120</u>	Stormwater Tax	\$0.02 per \$ 100 assessed value	2015 Tax Year
<u>312010</u>	Local Sales Tax	1.00% Sales and Use	
<u>312011</u>	Utility Tax Gas		
	Residential	\$1.05 Monthly	plus \$0.05709 on each CCF delivered monthly/\$2.25
	Commercial	\$1.27 Monthly	plus \$0.05295 on each CCF delivered monthly/\$75.00
	Cellular Phone Service Residential Commercial	\$30.00 Monthly \$30.00 Monthly	or 10% or 10%
	Power Residential	\$1.05 Monthly	plus \$0.01136 on each kWh delivered monthly/\$2.25 plus \$0.010112 on each kWh delivered
	Commercial	\$1.72 Monthly	monthly/\$75.00
	Telephone Residential Commercial	\$15.00 Monthly \$500.00 Monthly	or 15% or 15%
	Water Residential Commercial	\$15.00 Monthly \$500.00 Monthly	or 15% or 15%
<u>312012</u>	Business Privilege License Tax Rate Schedule		
	Contractors, and persons constructing on their own behalf for sale	\$0.16 per \$100 gross receipts	\$30 minimum
	Non-Resident	\$0.16 per \$100 gross receipts	\$30 minimum
	Retail Sales all types	\$0.20 per \$100 gross receipts	\$30 minimum
	Peddlers, Solicitors & Itinerant Merchants	\$30.00 Flat Fee	per Calendar Year or part thereof
	Financial and Professional Services	\$0.40 per \$100 gross receipts	\$30 minimum
	Real Estate Rentals (Commercial)	\$0.23 per \$100 gross receipts	\$30 minimum
	Residential Leasing except Apartments	\$0.50 per \$100 gross receipts	\$30 minimum
	Repair, personal, business and other services	\$0.27 per \$100 gross receipts	\$30 minimum
	Buses, Taxis and Transportation Services	\$30.00 Flat Fee	per Calendar Year or part thereof
	Advertising by Loudspeakers on Vehicles	\$12.50 per diem per vehicle	

Account #	Account Name	FY 2016 Adopted Rate <u>Unit</u>	<u>Notes</u>
<u>312012</u>	Business Privilege License Tax Rate Schedule (conti Alcoholic Beverages	nued)	
	Distillery, other than fruit distillery Fruit distillery Winery Brewery Bottler Wholesale Beer License Wholesale Druggist	\$1,000.00 Flat Fee \$1,500.00 Flat Fee \$1,000.00 Flat Fee \$1,000.00 Flat Fee \$500.00 Flat Fee \$125.00 Flat Fee \$10.00 Flat Fee	per Calendar Year or part thereof per Calendar Year or part thereof
	Hotel, Restaurant or Club Retail "On" and "Off" Premises beer & wine license	\$75.00 Flat Fee	per Calendar Year or part thereof
	Hotel, Restaurant or Club Retail "On" Premises only Beer & wine license	\$50.00 Flat Fee	per Calendar Year or part thereof
	Hotel, Restaurant or Club Retail "Off" Premises only Beer & wine license Retail Druggist Banquet license Hospital license	\$50.00 Flat Fee \$50.00 Flat Fee \$5.00 per Occurrence \$10.00 Flat Fee	per Calendar Year or part thereof per Calendar Year or part thereof per Calendar Year or part thereof
	Mixed Beverages Restaurants – 50 through 100 seats	\$200.00 Flat Fee	per Calendar Year or part thereof
	101 through 150 seats Over 150 seats Caterer Private, non-profit club operating restaurant on club premises	\$500.00 Flat Fee \$350.00 Flat Fee	per Calendar Year or part thereof per Calendar Year or part thereof
	Canvassers and Soliciting Agents	\$5.00 per Diem	or \$30 annually
	Carnivals, Circuses, Shows, etc.	\$150.00 Per Diem	
	Massage Establishments	\$150.00 Two Years	
	Massage Therapist	\$100.00 Two Years	
	Sale of Drug-related Objects	\$5,000.00 Flat Fee	per Calendar Year or part thereof
	Fortunetellers	\$1,000.00 Flat Fee	per Calendar Year or part thereof
	Health Clubs	\$0.27 per \$100 gross receipts	
	Junk Dealers	\$125.00 Flat Fee	per Calendar Year or part thereof plus \$125 Flat Fee for each canvasser or agent canvassing the City
	Public Utilities & Public Service Companies involving Telephone, Telegraph, Heat Light, Power and Gas	0.5% Gross Receipts	Derived from within City Corporate Limits
	Itinerant Dealers in Precious Metals and Jewels	\$30.00 Flat Fee	
	Wall signs Wholesale Sales	\$50.00 Flat Fee \$0.05 per \$100 gross receipts	per Calendar Year or part thereof per sign \$30 minimum
	Going Out-of-Business Permit	\$65.00 Flat Fee	Good for 60 Days Good for 60 Days (maximum two
	Each extension (after 60 days)	\$65.00 Flat Fee	additional permits)

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>312013</u>	Motor Vehicle Licenses  Motorcycle License  Duplicate License  Transfer of License	\$33.00 per Vehicle \$18.00 per Vehicle \$5.00 per Vehicle \$1.00 per Vehicle	
<u>312014</u>	Recordation Tax	per \$100 of deed consideration \$0.0833 value	
<u>312015</u>	Bank Franchise Tax	\$0.80 per \$100 of net capital	
312016	Cigarette Tax	\$0.85 per package of 20 cigarettes	
312017	Transient Occupancy Tax	4.00% All rooms	Not over 30 consecutive days
312018	Meals Tax	4.00% All meals	
313202	Building Permit Fees		
	New building and additions - Commercial and Industrial	\$0.15 Inspectable Square Footage	Adjusted for construction factor. See attachment on last page – Construction Factors (page 32). Inspectable square footage is defined as total of all floor, basement, and roof square footage.
	New single-family residential (detached) and residential townhouse	\$0.10 Inspectable Square Footage	Inspectable square footage is defined as total of all floor, basement, and roof square footage.
	New decks, garages, porches, etc.	\$0.10 Inspectable Square Footage	Inspectable square footage is defined as total of all floor, basement, and roof square footage.
	Light Poles, Flag Poles, etc.	\$85.00 First Unit \$10.00 Add'l Units	
	Pre-construction meeting	\$75.00 Hourly	Credit towards permit fee
	Plan submittal Code Modification request	\$85.00 per submittal \$100.00 per request	or 25% of estimated fee, whichever is greater
	Appeal Hearing	\$400.00 per Appeal	Refunded if appeal upheld
	Modular houses and trailers (Permanent) Temporary trailer (less than six months)	\$200.00 per unit \$100.00 per unit	
	Repairs and Alterations or change of use	\$85.00 per occurrence	plus 1% of cost over \$1,000 plus \$10 per 1,000 square foot and
	Demolition of building or structure Relocation of a building or structure from one lot to	\$85.00 per occurrence	post \$1,000 bond
	another	\$85.00 per occurrence	plus 1% of cost over \$1,000
	Solar systems Install modular furniture Replace roof Asbestos removal Mount antenna Chimney liner Residential sheds Work Performed using weatherization grants Swimming Pools	\$85.00 per installation \$85.00 per installation \$85.00 per installation \$85.00 per occurrence \$85.00 per installation \$85.00 per installation \$10.00 per occurrence	plus .5% of cost over \$1,000 plus .5% of cost over \$1,000 plus .5% of cost over \$1,000 plus .5% of cost over \$1,000
	Residential pools (above-ground) Residential & commercial pools (in-ground)	\$85.00 per installation \$85.00 per installation	plus \$.05 per square foot

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
313202	Building Permit Fees (continued)		
	Installation of Elevator, Dumbwaiter or Man-Lift Passenger or freight elevator Escalator Dumbwaiter (power driven) Man-lift (power driven)	\$289.00 per installation \$500.00 per installation \$150.00 per installation \$150.00 per installation	plus 1% of cost over \$1,000
	Repairs to Elevators, Escalators, Dumbwaiters or Man-Lifts Up to \$500 \$500 -\$1,000 Estimated cost over \$1,000 Signs	\$75.00 per repair \$150.00 per repair \$225.00 per repair	plus 1% of cost
	Footings – included in inspection Footings – none or existing Administrative fee for issuance of Stop Work Order	\$100.00 per installation \$85.00 per installation	
	due to failure to obtain required permit Minimum permit fee	200.00% Permit Fee \$85.00 per permit	maximum \$ 250
	Amendments involving additional work	\$85.00 per occurrence	or fee as listed for work involved on amendment, whichever is higher
	Amendments not including additional work (homeowners are exempt)	\$85.00 per occurrence	plus hourly review fee
<u>313203</u>	Electrical Permit Fees		
	Services and Sub-Panels 400 amperes or under 401 to 600 amperes 601 to 800 amperes 801 to 1200 amperes Over 1200 amperes	\$85.00 per installation \$85.00 per installation \$100.00 per installation \$150.00 per installation \$200.00 per installation	
	Temporary Service Temporary service on pole, shed or building not over 200 amps Over 200 amperes Reconnect existing electric service Wiring of New Construction Residential, including additions	\$85.00 per installation \$100.00 per installation \$85.00 per installation \$85.00 per 1,000 square foot	plus service and electric heat
	Commercial and industrial, including complete remodel of tenant space  Installation of Additional Circuits and Equipment General-purpose outlet and lighting circuits,	\$100.00 per 1,000 square foot	plus service
	including modular furniture  First circuit  Each additional	\$85.00 per installation \$15.00 per installation	
	Electrical Heating First KW Each additional KW or fraction	\$15.00 per installation \$5.00 per installation	
	Permanently Wired Fixed Appliances and Equipment requiring separately fused circuits, including circuits		
	Single Phase First circuit or added equipment or unit Each additional	\$85.00 per installation \$15.00 per installation	
	Three Phase First circuit or added equipment or unit Each additional	\$85.00 per installation \$20.00 per installation	

Account #	Account Name	FY 2016 Adopted Rate	<u>Unit</u>	<u>Notes</u>
<u>313203</u>	Electrical Permit Fees (continued)  Motors & Generators (including circuit)	\$10.00 per	installation	plus \$10 per HP rating
	Outdoor Electrical Signs Single unit signs Multiple unit signs:	\$85.00 per	installation	
	First wired unit Each additional wired unit	\$85.00 per \$5.00 per	installation installation	
	Transformers & Vaults Transformers Annual electrical inspection for public swimming	\$2.00 per	KVA	\$50 minimum
	pools	\$85.00 eac	h inspection	
	Disconnect Circuits for Interior Demolition First circuit Each additional circuit		occurrence occurrence	
	Car Wash Units (Automatic)	\$100.00 per	installation	
	Modular Houses and Industrialized Buildings Residential, non-electric heat Residential, with electric heater All others, non-electric heat All others, with electric heat Administrative fee for issuance of Stop Work order	\$125.00 per \$175.00 per \$185.00 per \$200.00 per	installation installation	
	due to failure to obtain required permit	200.00% per	mit fee	maximum \$250
	Minimum permit fee	\$85.00 per	permit	or fee as listed for work involved on
	Amendments involving additional work	\$85.00 per	amendment	amendment, whichever is higher
	Amendments not including additional work	\$85.00 per	amendment	Plus hourly review; Homeowners are exempt
<u>313204</u>	Plumbing Permit Fees Plumbing fee 1- & 2-family dwelling	\$85.00 per	unit	plus \$3 per fixture
	Plumbing fees commercial and apartment building	\$85.00 per	unit	plus \$7 per fixture
	Water service, new with tap	\$150.00		
	Water service, replacement or repair or new lateral only (no tap)	\$100.00		
	Building sewer, new with tap	\$150.00		
	Building sewer, replacement, repair or cap	\$100.00		
	Sewer or water tap only	\$85.00 per	permit	
	Cross connection inspection	\$85.00 per	permit	plus \$3 for each backflow device installed
	Medical Gas Storage Tank and Distribution System			
	First floor or zone Additional Floor or zone Minimum permit fee	\$100.00 \$60.00 \$85.00		
	Amendments involving additional work	\$85.00 per	amendment	or fee as listed for work involved on amendment, whichever is higher
	Amendments not including additional work	\$85.00 per	amendment	Plus hourly review fee; Homeowners are exempt

Account #	# Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>313205</u>	Gas Inspection Fees Gas fitting per tenant space or dwelling unit	\$85.00 per unit	Plus \$3.00 for each appliance outlet
		φου.σο μοι απι	r las polos for saun appliance sailet
	Administrative fee for issuance of Stop Work Order due to failure to obtain required permit	200.00% per occurrence	Maximum \$250
	Minimum permit fee	\$85.00	
	Amendments involving additional work	\$85.00 per amendment	or fee as listed for work involved on amendment, whichever is higher
	Amendments not including additional work	\$85.00 per amendment	Plus hourly review fee; Homeowners are exempt
313205	Mechanical Permit Fees		
313203	Central heating furnace or boiler		
	Residential, per unit	\$85.00 per unit	
	Commercial, per unit	\$85.00 per unit	
	Refrigeration and Air Conditioning Systems - Including heat pumps (condensing and evaporation units)		
	Residential, per unit Commercial, per unit	\$85.00 per unit	
	First 5 tons	\$85.00 per ton	
	Each additional ton up to 10 tons	\$10.00 per ton	
	Each additional ton over 10 tons	\$1.00 per ton	
	Incinerator – per cubic foot of combustion space,		
	including settling chamber and/or secondary combustion chamber	\$1.50 Cubic Ft	
	Fee for conversion to or replacement of oil burner	\$85.00 per Unit	
	Installation, Repair or Replacement of Mechanical		
	Equipment & Duct Work Ventilation, exhaust or duct system	\$85.00 per occurrence	Plus 1% of cost above \$1,000
			Plus electrical and fire suppression
	Paint spray booth	\$250.00 per occurrence	system fee
	Gas fireplace inserts	\$85.00 each	5,5.5
	In-ground exhaust systems	\$85.00 each	
	Exhaust and make-up air fans	\$10.00 per unit	
	Electronic air cleaners	\$10.00 per unit	
	Humidifiers	\$10.00 per unit	
	Attic fans	\$10.00 per unit	
		Ψ10.00 po. u.m.	
		\$125.00 per unit	
	Conveyors	\$125.00 per unit	
	Conveyors Commercial kitchen equipment	\$125.00 per unit \$10.00 per unit	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm	\$10.00 per unit	
	Conveyors Commercial kitchen equipment	\$10.00 per unit \$100.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices	\$10.00 per unit	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices	\$10.00 per unit \$100.00 per occurrence \$5.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices	\$10.00 per unit \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum	\$10.00 per unit \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence \$85.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank Each additional tank	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence \$85.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank Each additional tank Permit to Install or Remove Any Oil, Gasoline or	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence \$85.00 per occurrence	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank Each additional tank Permit to Install or Remove Any Oil, Gasoline or Other Fuel Pump	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence  \$85.00 per unit \$50.00 per unit	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank Each additional tank Permit to Install or Remove Any Oil, Gasoline or Other Fuel Pump First pump or dispenser	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence  \$85.00 per unit \$50.00 per unit	
	Conveyors Commercial kitchen equipment Leak Detection, High Level Alarm 0 – 10 devices Each additional 10 devices Add detection devices Minimum Propane Storage Tank First tank Each additional tank Permit to Install or Remove Any Oil, Gasoline or Other Fuel Pump First pump or dispenser Each additional pump or dispenser	\$10.00 per unit  \$100.00 per occurrence \$5.00 per occurrence \$5.00 per occurrence \$85.00 per occurrence  \$85.00 per unit \$50.00 per unit \$50.00 per unit \$15.00 per unit	maximum \$250

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>313205</u>	Mechanical Permit Fees (continued)		
	Amendments involving additional work	\$85.00 per amendment	or fee as listed for work involved on amendment, whichever is higher plus hourly review fee (homeowners are
	Amendments not including additional work	\$85.00 per amendment	exempt)
	Under and above ground petroleum distribution, piping and equipment. Installation or demolition shall be charged separately. Up to 100 linear feet Up to 500 linear feet Each additional 100 linear feet over 500 Specialized petroleum and recovery equipment Monitoring wells	\$100.00 per occurrence \$400.00 per occurrence \$5.00 per occurrence \$120.00 per occurrence \$85.00 per occurrence	
<u>313206</u>	Elevator Inspection Fees Duplicate Certificate	\$25.00 per occurrence	
	Elevators:		
	Freight or Passenger	\$266.00 per occurrence	plus floor charge
	Floor charge	\$47.00 per floor	For each floor in the building where a passenger or freight elevator is located. The fee shall be computed and added to the cost of the first piece of equipment only.
	Sidewalk elevator, power driven Sidewalk elevator, hand driven	\$150.00 per unit \$113.00 per unit	
	Tests for freight and passenger elevators which are not performed in conjunction with regularly scheduled periodic inspections:  Temporary inspection Temporary inspection (extension) Governor test Load test Speed test Static pressure test/hydraulic	\$246.00 per inspection \$115.00 per inspection \$296.00 per test \$445.00 per test \$296.00 per test \$296.00 per test	
	Fire and smoke test Dumbwaiters: Power-driven Hand-operated Escalators, per floor Porch lift Man lift, power-driven	\$213.00 per unit \$134.00 per unit \$122.00 per unit \$146.00 per floor \$146.00 per unit \$146.00 per unit	
<u>313225</u>	Rental Housing Occupancy Certificate		
	Required inspection and all re-inspections after first re-inspection Install smoke detector in rental unit where none are	\$50.00 per unit	Required inspections are: 1. Following application; 2. Every five years, if there has been no intervening inspection; and 3. Inspection resulting from valid complaints.
	present, or at owner's request.	\$65.00 per detector	

Account #	Account Name	Adopted Rate Un	<u>it</u> <u>Notes</u>
313226	Fire Prevention Fees		
	Bonfires and other outdoor burning	\$100.00 per occurre	ence or \$250 annual at one location
	Non-profit organization	\$10.00 per occurre	ence or \$100 annual at one location
	Permits required by the Fire Prevention Code	\$150.00 each	unless otherwise specified
	Fumigation and thermal insecticidal fogging	\$100.00 per occurre	ence or \$250 annual permit
	Operation of Places of Assembly or Education		
	Restaurants, nightclubs, fitness centers and theatres		
	Occupancy less than 50 persons	\$85.00 per location	
	Occupancy 50-100 persons	\$150.00 per location	
	Occupancy over 100 persons	\$250.00 per location	
	All others	\$125.00 per locatio	n
	Religious and tax-exempt organizations	\$0.00 per locatio	n
	Welding or cutting, acetylene generators, storage of		
	calcium carbide	\$150.00 per occurre	ence Or \$250 annual permit
	Explosives, ammunition and blasting agents:		
	storage and transportation	\$150.00 each site	
	Use (each site)	\$150.00 each site	
	Fireworks: Retailer and/or wholesaler Bulk storage handling or use of flammable liquids	\$750.00	
	Up to and including 49,000 gallons	\$150.00 per unit	
	49,001-425,000 gallons	\$250.00 per unit	
	over 425,000 gallons	\$0.0007 per gallon	
	Service station and garages (vehicle repair)	\$150.00 per repair	
	Administrative fee for issuance of Stop Work	200.00% permit fee	\$250 Maximum
	Order due to failure to obtain required permit		
	Underground Storage Tanks:		
	Installation Residential and Commercial		
	First tank	\$150.00 per tank	
	Each additional tank	\$75.00 per tank	
	Above Ground Storage Tanks:		
	Residential & Commercial less than 660 gals each	\$85.00 each	
	Up to 10,000 gallon tank	\$150.00 each	
	10,001 – 30,000 gallon tank	\$250.00 each	
	30,001 – 100,000 gallon tank	\$300.00 each	
	Greater than 100,000 gallon tank	\$0.003 per gallon	
	Above Ground Bulk Storage Tanks:		
	Add or replace roof/floating roof/replace floor Removal or abandonment	\$85.00 each	plus \$2.00 per foot of tank diameter
	First tank	\$150.00 each	
	Each additional tank	\$75.00 each	
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Account #	Account Name	FY 2016 Adopted Rate	<u>Unit</u>	<u>Notes</u>
<u>313227</u>	Fire Protection Systems			
	Fire Alarm Systems  Main Panel including branch circuit	\$85.00 each		
	First five initiating, detecting or indicating devices Each indicating or initiating device over five Dialers and expansion panels Sprinkler or Other Fixed Fire Suppression Systems- New or Expanded Sprinkler System	\$85.00 first five \$3.00 each \$85.00 each	9	
	Dry-pipe, alarm or deluge valve Piping and sprinkler heads Fire Service Line, each 100 feet or fraction Fire Service Line, repair	\$85.00 each \$2.50 per hea \$85.00 each 1 \$85.00 each		minimum \$85
	Standpipe Systems Not part of a sprinkler system Fire Pump Halon, Carbon Dioxide and Fixed Chemical Agent Systems Minimum permit fee	\$85.00 each \$150.00 each \$100.00 each \$85.00		
	Amendments involving additional work Amendments not including additional work (homeowners are exempt)	\$85.00 each \$85.00 each		or fee as listed for work involved on amendment, whichever is higher plus hourly review fee
<u>313231</u>	Fire Marshal Development Fees  Non-Residential Use Permit Inspections  Business – Tenant			
	Gross Floor Area  New building, shell only 0 – 500 sq. ft. 501 – 5,000 sq. ft. 5001 – 15,000 sq. ft. 15,001 – 50,000 sq. ft. 50,001 + sq. ft. Major Home Occupation	\$85.00 each \$85.00 each \$100.00 each \$125.00 each \$150.00 each \$200.00 each \$85.00 each		
<u>313233</u>	Public Safety Fee			
<u>313234</u>	Bulk storage handling or use of flammable liquids over 425,000 gallons  Inspections	\$0.0007 gallon		
	For more than one inspection after a Stop Work Order or deficiency Inspections outside regular hours	\$85.00 each \$85.00 hour		4 hour minimum
<u>313308</u>	Sign Permits Sign: Level 1-1 to 50 sq. ft. Level 2-51 to 100 sq. ft. Level 3-101 and above Temporary signs Construction Signs Special Events Signs Business Openings and Sales Real Estate/Leasing Signs Political sign less than 5 sq. ft. in area Political sign 5 sq. ft. or larger Signs Removed from Public R-O-W	\$2.90 square \$4.35 square \$7.25 square \$25.00 each \$25.00 each \$25.00 each \$25.00 per 100 \$25.00 each	foot foot	
	10 days or less greater than 10 days	\$5.00 each \$10.00 each		
<u>313309</u>	Residential/Non-Residential Use Permits Businesses Residences Minor Home Occupation Temporary Seasonal Certificate of Occupancy	\$110.00 each \$55.00 each \$55.00 each \$200.00 each		

Account #	<u>Account Name</u>	FY 2016 <u>Adopted Rate</u>	<u>Unit</u>	<u>Notes</u>
<u>313310</u>	Erosion and Sediment Control Up to 1/2 acre of disturbed land	\$550.00 each		Plus \$100 per disturbed acre over 1/2
	Over 1/2 acre of disturbed land. Additional inspection Flood Plain Permit – Not requiring an SUP	\$550.00 each \$100.00 each		acre
	Residential All Others RPA delineation/determination	\$550.00 each \$2,500.00 each \$275.00 each		
<u>313323</u>	Zoning Fees			
	Zoning Map/Land Use Plan Amendment	\$10,000.00 each		plus \$500 per acre or fraction thereof
	Proffer/Proffered Plan or Required Plan Amendment Zoning Compliance Letter Newspaper Re-advertisement Property Owner Re-notification Proffer Amendment	\$4,800.00 each \$500.00 each \$385.00 each \$275.00 each \$5,000.00 each		or actual cost if greater
<u>313328</u>	Special Use Permits			
	Special Use Application (City Council)  Residential	\$500.00 each		plus \$200.00 for each additional special use requested for the subject property on the same application
	Other Renewal/Condition Amendment (Other) Renewal (Residential)	\$4,800.00 each \$1,000.00 each \$400.00		plus \$475.00 for each additional special exception requested for the subject property on the same application Filing Fee
	Special Use Application (BZA) Other Renewal	\$4,800.00 each \$1,000.00 each		plus \$475.00 for each additional special use permit request
313328	Special Exceptions			
	Individual Residential Property	\$500.00 each		plus \$55.00 for each additional special exception requested for the subject property on the same application
	Other	\$4,800.00 each		plus \$1,000 for each additional special exception requested for the subject property on the same application
	Signs Newspaper Re-advertisement Property Owner Re-notification	\$3,000.00 each \$385.00 each \$170.00 each		plus \$100.00 for each additional special exception requested for the subject property on the same application. or actual cost, whichever is greater
313329	Variances and Appeals			
	Variance Application Individual Residential Property Other Appeals	\$500.00 each \$4,800.00 each \$1,000.00 each		

Account :	# <u>Account Name</u>	FY 2016 <u>Adopted Rate</u> <u>Unit</u>	<u>Notes</u>
<u>313411</u>	Cemetery Interments Grave Opening, Interment Adult, single depth Adult, single depth (non-City resident) Adult, double depth Adult, double depth (non-City resident) Child Child (non-City resident) Cremation remains  Destitute City residents Grave Opening, / Closing Weekday After 2pm (flat rate*) Weekend (flat rate*)	\$1,440.00 each \$2,016.00 each \$2,016.00 each \$2,592.00 each \$878.00 each \$1,440.00 each \$756.00 each \$0.00 each each \$500.00 each	Free / reduced burial at discretion of City Manager
	* flat rate includes length of service plus an add	·	
<u>313420</u>	Street Opening Permits Right of Way Permit 60-Day Extension Working in ROW w/o Permit Pavement Repairs	\$150.00 1st 100 linear feet \$150.00 each \$50.00 each \$350.00 each	additional \$50.00 for each 100 LF thereafter \$500 minimum plus TME
<u>313430</u>	Precious Metals Permit	\$200.00 each	
<u>313440</u>	Public Right of Way Use		As provided in Section 56-468.1 in the Code of VA
<u>313510</u>	Animal Licenses Fertile Dogs Infertile Dogs	\$10.00 per year \$5.00 per year	
<u>313512</u>	Peddler's License Firearms Dealers Permit Charitable Solicitation Permit	\$75.00 per year \$25.00 per year \$10.00 per year	Based on regional survey. State code 58.1-3717 permits up to \$500 per year.
<u>313610</u>	Cable TV PEG Fees	3.00% gross receipts	
<u>313611</u>	Cable TV Franchise Fees	5.00% gross receipts	
<u>313620</u>	Transfer Fees	\$1.50 per \$ 500 of value	transfer fee \$1.00 on all deeds
<u>314019</u>	Vehicle Rental Tax	2.50% gross receipts	

Account #	Account Name	FY 2016 <u>Adopted Rate</u> <u>Unit</u>	<u>Notes</u>
<u>315202</u>	Old Town Hall Rental		
	Additional Rental Fees/A La Carte Items		City residents receive \$200.00 off the total for Friday through Sunday rentals
	Piano Piano	\$225.00 per use \$75.00 per use	includes tuning does not include tuning including guard rails, skirting &
	Stage Rental Table cloth rental Tablecloth rentals Coffee Urns Portable Projector Portable Screen Projector & Screen Amplified Podium Amplified Microphone (Main Floor Only) Easel Caterer's Corner Early Drop off/Late pickup Fee Portable Sound System Flat Screen Monitor	\$40.00 per section \$12.00 per cloth \$16.00 per cloth \$25.00 per urn \$175.00 each \$50.00 each \$200.00 each \$75.00 each \$25.00 each \$10.00 each \$50.00 each \$100.00 each	installation white or gold floor length ivory
	Processing Fee for Cancellations  Processing Fee for Cancellations	\$100.00 each	\$100.00 (60+ days prior to rental date) No Refund with the exception of security deposit but will allow for the date to be rescheduled. (between 30 to 60 days prior to the rental date)
	Processing Fee for Cancellations		No Refund with the exception of security deposit but will allow for the date to be rescheduled with a \$500 date change fee (inside 30 days prior to the rental date)
	Use of Second Floor in Conjunction with Main Floor	\$75.00 per hour	
	Rental of the Upper Patio of Old Town Square in conjunction with Old Town Square	\$75.00 per hour	
	Customer Rental Rates for the Main Floor (including setup and cleanup time)	\$140.00 per hour	Minimum two hours - Monday to Thursday (except Memorial Day, Labor Day, Thanksgiving Day, New Year's Eve, New Year's Day, Christmas Eve and Christmas Day)
	Customer Rental Rates for the Main Floor Friday & Sunday	\$245.00 per hour	Minimum five hours
	Saturday & City observed holidays (peak rental rate)	\$360.00 per hour	Minimum five hours
	Seasonal Discounts (January & February, Friday & Saturday)	\$220.50 per hour	minimum five hours - 10% off the hourly rate
	Seasonal Discounts (January & February, Saturdays)	\$315.00 per hour	minimum five hours - 10% off the hourly rate
	Security Deposit	\$450.00 each	
	ALL FEES ARE DUE IN FULL – 60 DAYS PRIOR TO THE SCHEDULED EVENT		

Account #	Account Name	Adopted Rate	<u>Unit</u>	<u>Notes</u>
<u>315202</u>	Old Town Hall Rental (continued) Business Rate for the Main Floor			
	Mandanta Thursday and Friday, with 0.000 m	0.405.00		minimum two hours (except Memorial Day, Labor Day, Thanksgiving Day, New Year's Eve, New Year's Day,
	Monday to Thursday and Fridays until 3:00pm Business Rate is to be defined as businesses, organizations, and schools using the venue for meetings, trainings, seminars and networking events free of alcohol.	\$105.00 per h	our	Christmas Eve and Christmas Day)
	Business Rate for the Upper Level			minimum one hour (except Memorial Day, Labor Day, Thanksgiving Day, New Year's Eve, New Year's Day, Christmas Eve and Christmas Day). Fridays, Saturdays, Sundays, Thanksgiving Day, New Year's Eve, New Year's Day, Christmas Eve, and Christmas Day – must pay peak rental
	Monday to Thursday	\$75.00 per h	our	rate
	Business Meeting Security Deposit	\$250.00 each		
	Certified Non-Profit 501(c)(3) Organization Monday - Thursday	\$60.00 per h	our, per floor	Minimum two hours cost does not include setup or
	Sunday Morning Non-Profit Fee	\$150.00 \$150	.00 per floor	breakdown
	Recognized City of Fairfax Community Based Non- Business Groups Category I and II	\$25.00 per h	our	Minimum two hours - Three (3) non- peak (Monday to Thursday) uses and one (1) peak (Friday, Saturday, or Sunday) use. Must pay for all A la Carte menu items.
	Civic Associations & Service Groups			minimum two (2) nours. All other rentals will be at full business rate. These are per calendar year and can only be booked six (6) weeks in advance. Must pay for all A la Carte menu items. The City will reserve the right to adjust pricing depending on promotional offerings on a seasonal basis.
315203	Green Acres Rental			
	Stage Sections	\$40.00 per s	~	
	Coffee Urns Portable projector	\$25.00 per u \$175.00 each		
	Portable Screen	\$50.00 each		
	Projector & Screen	\$200.00 each		
	Single Classroom Monday – Friday	#20.00 per b	our	
	Saturday & Sunday	\$30.00 per h \$45.00 per h		
	City observed holidays	\$60.00 per h		
	Gym and Cafeteria Monday – Friday	\$50.00 per h	Our	
	Saturday & Sunday	\$75.00 per h		
	City observed holidays Recognized City of Fairfax Community Based Non- Business Groups-Category I,II,III,IV	\$100.00 per h		
	Monday – Friday Security Deposit	\$0.00 per h \$50.00 each		for classroom use
	The City will reserve the right to a	•		gs on a seasonal basis.

Account #	Account Name	FY 2016 <u>Adopted Rate</u> <u>Unit</u>	<u>Notes</u>
<u>315208</u> \$	Stacy C. Sherwood Community Center		
ty Residents	s receive \$200 discount off the total balance for the	full or half Performance Space during po	eak rental (Fri, Sat, or Sun)
	Entire Center Saturday ONLY (5 hr min)	\$850.00 per hour	5 Hour minimum
	Full Performance Space Mon – Thurs (2 hr min)	\$300.00 per hour	2 Hour Minimum
	Full Performance Space Fri & Sun (5 hr min)	\$525.00 per hour	5 Hour minimum
	Full Performance Space Saturday (5 hr min)	\$750.00 per hour	5 Hour minimum
	Half Performance Space Mon – Thurs	\$160.00 per hour	2 Hour Minimum
	Half Performance Space Fri & Sun	\$280.00 per hour	5 Hour minimum
	Half Performance Space Saturday	\$400.00 per hour	5 Hour minimum
	Business Rates		
	Full Performance Space Mon – Thurs and Friday		
	until 3pm	\$225.00 per hour	2 Hour Minimum
	Half Performance Space Mon – Thurs and Friday		
	until 3pm	\$120.00 per hour	2 Hour Minimum
	Art Room Mon - Fri	\$45.00 per hour	1 Hour Minimum
	Art Room Sat & Sun	\$55.00 per hour	2 Hour Minimum
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	Rehearsal Room Mon - Fri (1 hr min)	\$60.00 per hour	
	Rehearsal Room Sat & Sun (2 hr min)	\$75.00 per hour	2 Hour Minimum
	Seasonal Discounts (January & February)		
	, , , , , , , , , , , , , , , , ,		5 Hour minimum - 10% off regula
	Friday & Sunday Full Performance Space	\$472.50 per hour	hourly rate

\$675.00 per hour

\$252.00 per hour

\$360.00 per hour

Saturdays Full Performance Space

Saturdays) Half Performance Space

City Functions and Community Groups

Business Groups Category I and II (Civic

Associations & Service Groups)

Friday & Sunday Half Performance Space

Recognized City of Fairfax Community Based Non-

5 Hour minimum - 10% off regular

5 Hour minimum - 10% off regular

5 Hour minimum - 10% off regular

hourly rate

hourly rate

hourly rate

Processing Fee for Cancellations

Early drop off/Late pickup fee

FY 2016 Account # **Adopted Rate Account Name** <u>Unit</u> **Notes** 315208 Stacy C. Sherwood Community Center (continued) Additional Rental Fees/A La Carte Items Piano \$225.00 per use includes tuning Piano \$75.00 per use not tuned including guard rails, skirting & Stage Rental \$40.00 per section installation Specialized lighting standard setup \$100.00 each Ceiling Projector Screen 1(Performance A) \$50.00 each Ceiling Projector Screen 2 (Performance B) \$50.00 each Ceiling Projector Screen 3 (Rehearsal) \$50.00 each Ceiling Projector 1 (Performance A) \$175.00 each Ceiling Projector 2 (Performance B) \$175.00 each Ceiling Projector 3 (Rehearsal) \$175.00 each Ceiling Projector & Screen (All Rooms) \$200.00 each Portable Projector \$175.00 each Portable Screen \$50.00 each Portable Screen & Projector \$200.00 each Handheld Wireless Microphone (2) \$25.00 each Lapel Microphone (2) \$25.00 each iPod Hook-up 1(Performance) \$50.00 each iPod Hook-up 2(Rehearsal) \$50.00 each Overflow A/V \$100.00 each Laptop \$25.00 each Flat-screen TV in Foyer \$50.00 each **Amplified Podium** \$75.00 each Table Top Podium with Microphone \$45.00 each **Executive Podium** \$60.00 each Fasels \$10.00 each Whiteboard Easels \$10.00 each Tablecloth Rental (Gold & White) \$12.00 per cloth Tablecloth Rental (Ivory floor length) \$16.00 per cloth Coffee Urns \$25.00 per urn Stanchions - Chrome w/8" red rope \$10.00 per section **Red Carpet** \$30.00 each Flat Screen Monitor \$50.00 each Caterer's Corner \$50.00 each Security Deposit Mon-Thurs rentals (Performance Space) \$250.00 per use Fri, Sat, & Sun rentals (Performance Space) \$450.00 per use \$50.00 per use Weekday and weekend classroom rentals Processing Fee for Cancellations \$100.00 per occurrence 60+ days prior to rental date No Refund with the exception of security deposit but will allow for the date to be rescheduled. (between 30 to Processing Fee for Cancellations per occurrence 60 days prior to the rental date) No Refund with the exception of security deposit but will allow for the

Rates & Levies K - 15

The City will reserve the right to adjust pricing depending on promotional offerings on a seasonal basis.

\$500.00 per occurrence

\$50.00 per occurrence

date to be rescheduled (inside 30 days

prior to the rental date)

Account #	Account Name	FY 2016 Adopted Rate	<u>Unit</u>	<u>Notes</u>	
<u>315211</u>	Blenheim Interpretive Center				
	Indoor Package Mon-Thurs	\$60.00 per		Multipurpose Room & Atrium/Lobby	
	Outdoor Package Mon-Thurs	\$90.00 per	hour	Lawn, Pergola, Porch/Deck	
	Separates Mon-Thurs	\$50.00 per	hour	Lawn	
	Separates Mon-Thurs	\$25.00 per	space	Pergola and Porch/Deck	
	Indoor Package Friday and Sunday	\$80.00 per	hour	Multipurpose Room & Atrium/Lobby	
	Outdoor Package Friday and Sunday	\$120.00 per	hour	Lawn, Pergola, Porch/Deck	
	Separates Friday and Sunday	\$65.00 per	hour	Lawn	
	Separates Friday and Sunday	•	hour per space	Pergola and Porch/Deck	
	Indoor Package Saturday	\$100.00 per	hour	Multipurpose Room & Atrium/Lobby	
	Outdoor Package Saturday	\$150.00 per		Lawn, Pergola, Porch/Deck	
	Separates Saturday	\$80.00 per	hour	Lawn	
	Separates Saturday	\$60.00 per	noui	Lawii	
	Separates Saturday	\$40.00 per	hour per space	Pergola and Porch/Deck	
	Indoor Only Seasonal Discount				
	(January & February, Friday & Sunday)	\$72.00 per	hour	10% off the hourly rate	
	Indoor Only Seasonal Discount				
	(January & February, Saturday)	\$90.00 per	hour	10% off the hourly rate	
	Business Rate Mon – Friday until 3:00pm	\$50.00 per	hour	Multipurpose Room ONLY	
	Civic Associations & City Service Groups			20% discount on hourly rental rate of indoor areas ONLY 10% discount on hourly rental rate of indoor areas ONLY (Discounts Do Not	
	City Residents and City Businesses			Apply To A La Carte Items)	
	Security Deposit	\$200.00 each	h		
	ALL FEES ARE DUE IN FULL - 60 DAYS PRIOR TO THE SCHEDULED EVENT				
	Additional Rental Fees/A La Carte Items				
	Staff for Setup	\$15.00 each	h		
	Staff for Breakdown	\$15.00 eacl	h		
	Staff for Setup and Breakdown	\$25.00 each	h		
	Portable Projector	\$175.00 eacl	h		
	Portable Screen	\$50.00 eacl	h		
	Projector and Screen	\$200.00 eacl	h		
	DVD Player	\$45.00 eacl	h		
	60" Plasma Monitor	\$50.00 eacl	h		
	Amplified Podium	\$75.00 each			
	Laptop	\$20.00 each			
	Easels	\$10.00 each			
	Tablecloth Rental (White or Gold)	\$12.00 per			
	Tablecloth Rental (Ivory floor length)	\$16.00 per			
	Coffee Urns	\$25.00 per			
	Caterer's Corner				
		\$50.00 each			
	Early Drop-off/Late pickup Fee (Pre-approved)	\$50.00 eacl			
	Cancellation Fee	\$100.00 each	n		
	The City will reserve the right to	adjust pricing dependin	g on promotional offe	rings on a seasonal basis.	

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>316110</u>	Court (Processing Fee) Criminal	\$20.00 each occurrence \$20.00 each occurrence	Add \$25.00 blood test fee in DWI cases if blood test is taken * per state code 18.2-268.8  Added in Class I & Class II
	Criminal Injuries Compensation Capital and Maintenance Fee Courthouse Security Fee Sheriff's Processing Fee	\$15.00 each occurrence \$2.00 each occurrence \$10.00 each occurrence \$25.00 each occurrence	Misdemeanor Cases and all Felony Cases
	Verification of Police Reports	\$10.00 each occurrence	Victims of domestic violence are entitled to a free verification report
<u>316220</u>	Record Copies (Police Department)		
	Accident Report to Other Agents Driver/Owner or Other Involved Party Accident Report Local Conviction Request by Individual Local Conviction Req. by Criminal Justice Agency	\$5.00 per copy \$0.00 per copy \$10.00 per record check \$0.00 per record check	\$5.00 for each successive card (Must be a City resident or work within the
	Fingerprinting and Photographs	\$10.00 first card	City of Fairfax.) Photographs are not done separately
<u>316221</u>	Security Alarm Systems (Business only) Permit (one-time fee) Fine (Failure to obtain permit)  Service Charge for False Alarms	\$25.00 per permit \$50.00 per occurrence	
	(Each calendar year) Third false alarm Fourth false alarm Fifth false alarm Sixth false alarm Seventh false alarm Eighth false alarm Ninth and each thereafter	\$100.00 per occurrence \$150.00 per occurrence \$200.00 per occurrence \$250.00 per occurrence \$300.00 per occurrence \$350.00 per occurrence \$500.00 per occurrence	
316223	Ambulance Transport Rates BLS ALS Level 1 ALS Level 2 Mileage BLS= Ambulance staffed with an Emergency Medical Technician practicing patient care in accordance with state laws ALS 1=Ambulance staffed with certified Paramedic	\$572.22 per occurrence \$676.26 per occurrence \$780.30 per occurrence \$10.40 per mile	incident scene to hospital only
	providers performing a medically necessary ALS assessment ALS 2=Ambulance staffed with certified Advanced Life Support providers treating a patient with three or more administrations of IV medications and/or defibrillation, advanced airway, cardiac pacing.		
<u>316230</u>	Dog Pound  Redemption of Impounded Dogs (within 7 days)	\$25.00 each occurrence	plus boarding fee of \$25.00 per day or portion thereof
<u>316240</u>	City Parking Lot Hourly Rate Monthly Permit	\$0.25 per hour \$10.00 per month	

Account #	<u>Account Name</u>	FY 2016 <u>Adopted Rate</u> <u>Unit</u>	<u>Notes</u>
<u>316349</u>	Senior Programs		Price varies per program to cover 100% of Direct Expenses
	Senior Center Non-City/Non-County		
	Membership Fee	\$50.00	
	Daily Guest Pass	\$5.00	
<u>316350</u>	Recreation Fees		
	Decreation along and tring		Price varies per program to cover
	Recreation classes and trips GA Fitness Pass:		100% of Direct Expenses
	Yearly Pass Fee	\$96.00	
	Monthly Fee	\$15.00	
	Daily Drop in Fee	\$5.00	
<u>316351</u>	Day Camps		100% of direct expenses
	Traditional Summer Camp Program Pre-school		
	Seven weeks	\$845.00 per participant	
	Two weeks One week	\$300.00 per participant \$145.00 per participant	
	Elementary	The second per permaperature	
	Seven weeks	\$795.00 per participant	
	Two weeks One week	\$285.00 per participant \$130.00 per participant	
	Middle School	\$130.00 per participant	
	Seven weeks	\$850.00 per participant	
	Two weeks	\$300.00 per participant	
	One week Teen	\$140.00 per participant	
	Seven weeks	\$995.00 per participant	or \$30 per day
	Two weeks	\$375.00 per participant	
	One week Traditional Summer Camp Extended Hours	\$180.00 per participant	
	One week	\$140.00 per participant	or \$30 per day
	Morning extended care	\$65.00 per participant	,
	Afternoon extended care	\$85.00 per participant	Prices vary per program to cover 100%
	Specialty and Sports Camps		direct expenses
<u>316352</u>	Pavilion Rentals Small	\$60.00 per 4 hours	\$10.00 each additional hour
	Large	\$80.00 per 4 hours	\$15.00 each additional hour
	Equipment Rental & Services	, , , , , , , , , , , , , , , , , , , ,	·
	Bleacher rental	\$1,150.00 three day rental	
	Movie Screen Sound equipment rental w/tech	\$1,500.00 per day \$50.00 per hour	
	Sound equipment rental w/o tech	\$25.00 per hour	
	Staging (12'x16')	\$870.00 per day	
	Ice Cream Truck Park Vendors Indoor Athletic League Use	\$300.00 per truck per season	Gym Fee
	Adult and non-City sponsored indoor/outdoor athletic leagues	\$5.00 per season \$5.50 per season	Field Fee
	CATEGORY A  Category A includes games, practices, and scrimmages not associated with any tournament, clinic or camp. Fairfax Police Youth Club and Fairfax Little League would be considered Category "A" organizations.		
	LEVEL I: Less than three (3) uses per season	\$50.00 per hour	no lights
	LEVEL II: Over three (3) uses per season	\$75.00 per hour \$5.50 per participant	with lights Plus field fee
	Field Fee I: Less than 500 users	\$200.00 Field Fee	
	Field Fee II: 500 – 1,000 users	\$100.00 Field Fee	
	Field Fee III: Over 1,000 users	\$0.00	No Field Fee

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>316352</u>	Pavilion Rentals (continued)		
	Category B Category B includes camps, clinics and tournaments by any group.		
	LEVEL I: Less than 3 uses per season	\$75.00 per hour \$100.00 per hour	no lights with lights
	LEVEL II: Over 3 uses per season	\$1,500.00 per riedr \$1,500.00 per season \$2,000.00 per season	no lights with lights
	Park Use Fee	\$4 500 00 par park	plus \$1,000.00 security deposit, payment for all other amenities in park and city reimbursement
	Parks (exclusion Old Town Square) Old Town Square	\$1,500.00 per park	\$1,000 security deposit, payment for use of Old Town Hall (minimum four
	Non-Profit Organization	\$3,000.00	hour rental) and city reimbursement
	Profit Organization Athletic Venue Fee	\$5,000.00	plus \$1,000 security deposit, payment for use of Old Town Hall (minimum four hour rental) and city reimbursement
	Basketball Court Skate Park Tennis Court	\$30.00 per hour per court \$50.00 per hour \$30.00 per hour per court	Hour Minimum     Hour Minimum     Hour Minimum (lighting additional)
	Volleyball Court	\$30.00 per hour per court	4 Hour Minimum  Any invoiced cost to the City for permitting your use in the schools will be invoiced and the responsibility of the
	School Gym Use		permit holder to reimburse the city.
<u>316354</u>	Special Events		
	Special Event Permit Application Certified Non-Profit Groups Community Based Non-Business Groups All other groups	\$50.00 per application per year \$50.00 per application per year \$100.00 per application per year	
	Fall Festival Application Fee	\$15.00 per application per year	
	Crafter Downtown Coalition	\$160.00 10 x 10 Space \$39.00 10 x 10 Space	1 free space (10x10) - \$80 each
	City Historic District Business Non-Profit Organization Community Based Non-Business Groups	\$0.00 10 x 10 Space \$80.00 10 x 10 Space \$80.00 10 x 10 Space	additional space
	Business Expo Vendors	\$1,000.00 10 x 10 Space	Food vendors bid for space
	Holiday Craft Show Application Fee	\$15.00 each \$195.00 10x6 hallway \$245.00 11x9 cafeteria \$270.00 10x10 gym	with electricity with electricity
	Gate Admission Fee	\$500.00 10x10	Business Expo Vendor
	One day admission fee for show Two day admission fee for show Downtown Coalition	\$5.00 \$8.00 \$39.00 per space	Food vendors bid for space Food vendors bid for space
	Independence Day Beer, BBQ and Bourbon Fest		Food vendors bid for space
	Admission Food Vendors Beer & Bourbon Vendors Lunch with Santa	\$200.00 per space 25.00% Sales \$8.00 per person	Varies based on cost recovery of event
	Mother/Son Campout Father Daughter Dance	\$30.00 per person \$30.00 per person	

Account #	Account Name	FY 2016 Adopted Rate Unit	<u>Notes</u>
<u>316355</u>	Historic Walking Tours		
	Adults Students	\$5.00 per person \$3.00 per person	
			Chaperones free (No charge for City
	School Tours	\$3.00 per student	Schools)
	Off-Site Student & Adult Programs	\$50.00 per staff person	No Charge for City Schools Min of 6 People; No charge for chaperones, fee due in advance of your \$3.00 each scout and participating
316357	Guided Site Tours Show Mobile Rental Fees	\$25.00 per group	sibling
<u> </u>	Group A-City of Fairfax non-profit groups and civic groups with functions within the City limits		
	With Help	\$300.00	8 hour minimum - \$30 each additional hour 8 hour minimum - \$75 each additional
	Without Help	\$600.00	hour
	Group B-All individuals, businesses and organizations who do meet Group A criteria		
	With Help	\$600.00	8 hour minimum - \$30 each additional hour
	Without Help	\$750.00	8 hour minimum - \$75 each additional hour
	Group C-Any individual or organization with an event outside the City of Fairfax		
	With Help	\$1,200.00	8 hour minimum - \$125 each additional hour 8 hour minimum - \$175 each additional
	Without Help	\$1,400.00	hour
<u>316460</u>	Sale of Publications City Code (with supplement) City Code Supplement Comprehensive Plan – CD only Comprehensive Plan – Photocopy Zoning Ordinance	\$5.00 per copy \$45.00 per copy \$30.00 per copy	Purchased through Municode Purchased through Municode
	Photocopy City Flags DVD of City programs Blu-ray Disc of City programs Excerpt of City program on DVD or electronic file Excerpt of City program on Blu-ray Disc Historic District Guidelines	\$0.15 per copy \$59.00 each \$15.00 each \$20.00 each \$30.00 each \$35.00 each \$7.00 each	Additional Labor Charge on large jobs
<u>316461</u>	Subdivision Fees	\$2,750.00 flat fee	plus \$150 per lot
	Plus: Bituminous surface Sidewalk Curb and Gutter Header curb Storm drainage Sanitary Sewer Water Required screening	\$0.44 per sq yard \$0.77 per linear foot \$0.77 per linear foot \$0.77 per linear foot \$3.85 per linear foot \$2.00 per linear foot \$2.00 per linear foot	
	Tree management	\$100.00 division of land or disturbed area	or fraction thereof whichever is greater
	Overlot grading	\$220.00 division of land or disturbed area	or fraction thereof whichever is greater
	Additional Inspection	\$100.00 division of land or disturbed area	or fraction thereof whichever is greater

Account #	Account Name	Adopted Rate Unit	<u>Notes</u>
<u>316462</u>	Site Plan Fees		
	Minor Site Plan Review Major Site Plan Review Site Plan Amendment Bituminous surface Sidewalk Curb and Gutter Header curb Storm drainage Sanitary Sewer Water Required screening	\$2,750.00 each \$6,600.00 each \$1,100.00 each \$0.44 per sq yard \$0.77 per linear foot \$0.77 per linear foot \$0.77 per linear foot \$2.00 per linear foot \$2.00 per linear foot \$2.00 per linear foot	
	Tree management	\$110.00 division of land or disturb	ped area or fraction thereof whichever is greater
	Overlot grading	\$220.00 division of land or disturb	ped area or fraction thereof whichever is greater
	Additional Inspection Second and Subsequent Revision Fees Water Quality Impact Assessment review	\$100.00 division of land or disturb \$550.00 each additional \$110.00 per residential lot	or fraction thereof whichever is greater \$330 for all others
	As-Built Plan Review	\$550.00 each	plus \$110 for each acre or fraction thereof
	Administrative Parking Approvals	\$250.00 less than 5 space deviation	on \$550 for all others portion of which may be waived for
	Administrative Plan of Development	\$500.00 each	minor actions
	Administrative approval for changes to Non-Conforming Use	\$500.00 each	portion of which may be waived for minor actions
	Testing	\$100.00 each	
	Inspections not included in other fees	\$100.00 each	
	Site Reinspection fee (rescheduling fee)	\$45.00 each	
<u>316463</u>	Board of Architectural Review Administrative Review Signs (non-administrative) Amendments to previous approvals Other Appeal to City Council	\$35.00 each \$55.00 each \$60.00 each \$125.00 each \$300.00 each	
<u>316464</u>	Tree Removal Permit Individual Residential Lot Residential Development Project Other	\$10.00 each \$100.00 each \$50.00 each	
<u>316466</u>	Surety Review Performance bond, letter of credit, cash escrow: Less than \$100,000 \$100,001-300,000 More than \$300,000 Request for reduction Request for replacement/release	\$275.00 each \$550.00 each \$800.00 each \$275.00 each \$275.00 each	

Account #	# Account Name	Adopted Rate Unit	<u>Notes</u>
<u>316467</u>	Information Technology GIS Data  Hardcopy Data 8.5" x 11" map 11" x 17" map 24" x 36" map Digital Data  Distribution of Data: License agreement must be signed first before receiving digital data Data available in shape file or personal geodatabase format  Data can be burned to CD or emailed in a .zip file Hardcopy maps printed on demand	\$5.00 each \$7.00 each \$20.00 each \$50.00 per data layer \$5.00 per CD	If data is burned to CD
<u>316580</u>	Returned Check Charges	\$25.00 per check	
<u>316682</u>	CUE Bus  Base Fare Elementary, intermediate and high school students with valid ID, senior citizens; and persons with	\$1.75 per trip	with use of Smartrip Card
	disabilities  GMU students, faculty and staff Children age three (3) and under	\$0.85 per trip \$0.00 per trip \$0.00	with use of Smartrip Card with valid ID
	Transfers	\$0.50 per transfer	discount for Rail to CUE bus transfers with use of Smartrip Card Good for 2 hours with use of Smartrip
	CUE bus to CUE bus transfers City Wheels Charter	\$0.00 per transfer \$3.20 per trip \$105.00 per hour	card
<u>316811</u>	Erosion & Sediment Control Inspection Fees Inspection report or Notice to Comply Stop Work Order Overtime Related to Inspections Scheduled Overtime Unscheduled Overtime Site Reinspection fee (rescheduling fee)	\$250.00 each \$350.00 each \$65.00 Hourly \$150.00 Hourly \$45.00	Minimum 4 Hours Minimum 4 Hours
<u>318104</u>	Sale of Cemetery Lots Grave Site: 3' x 9' Grave Site: 3' x 3' (cremations) Grave Site: 3' x 9' (non-City resident)	\$2,592.00 \$1,080.00 \$4,320.00	plus \$300.00 perpetual care plus \$95.00 perpetual care plus \$330.00 perpetual care
<u>318105</u>	Perpetual Care Fund Perpetual care Perpetual care (for grave sites purchased prior to	\$300.00	
	04/20/62) Cremation Site	\$165.00 \$95.00	

Account #	Account Name	Adopted Rate Unit	<u>Notes</u>
<u>318201</u>	Miscellaneous Revenue		
	FOIA Responses		
	Research and preparation Photocopies – less than 10 11 – 25 Over 25 Note: documents that do not require a research or preparation fee can be emailed at no charge.	hourly \$0.00 Less Than 10 \$0.25 each \$0.15 each	Hourly rate of employee handling request
	Beekeeping Permit Hauling or Moving Permits	\$20.00	
	Single Trip-Mobile Homes, Pre-fabricated house sections	\$5.00	
	Over length, overweight, over-height or over-width vehicles or any combination thereof	\$20.00 each way	
	Hauling or Moving Permits (continued) Building movements (width in excess of 12 feet requiring an engineering study)	\$15.00	
	Blanket Permit (30 days) Mobile Homes – 12 feet in width	\$6.00 per month	plus \$1 for each trip made the previous
	Renewal fee for each month thereafter  Mobile Homes, pre-fabricated house sections and	\$5.00 flat fee	month
	boats on trailers not more than 10'4" in width	\$5.00 flat fee	plus \$1 for each trip made
	Blanket Permit (1 year) Over width, over-length, over-weight, or over-height vehicles or any combination thereof	\$20.00 flat fee	plus \$1.00 for each trip made
	Street Banner Installation Chain Bridge Road location Main Street location	\$120.00 each \$80.00 each	

Account #	Account Name	FY 2016 Adopted Rate	<u>Unit</u>	<u>Notes</u>
	STORMWATER RATES AND LEVIES			
	Fees for Permit Issuance:			
	Chesapeake Bay Preservation Act Land-Disturbing Activity (not subject to General Permit coverage; sites within designated areas of Chesapeake Bay Act localities with land-disturbance acreage equal to or greater than 2,500 square feet and less than 1 acre).	\$290.00		
	General/Stormwater Management: Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance acreage less than 1 acre)	\$290.00		
	Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 1 acre and less than 5 acres)	\$2,700.00		
	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 5 acres and less than 10 acres)	\$3,400.00		
	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 10 acres and less than 50 acres).	\$4,500.00		
	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 50 acres and less than 100 acres)	\$6,100.00		
	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 100 acres)	\$9,600.00		
	Fees for the Modification or Transfer of Registration Statements for the General Permit for Discharges of Stormwater from Construction activities			
	Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance acreage less than 1 acre)	\$20.00		
	Fees for the Modification or Transfer of Registration Statements for the General Permit for discharges of Stormwater from construction activites (continued):			
	Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 1 acre and less than 5 acres).	\$200.00		
	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 5 acres and less than 10 acres).	\$250.00		

Account #	Account Name	Adopted Rate	<u>Unit</u>	<u>Notes</u>
[	R RATES AND LEVIES (continued) Large Construction Activity/Land Clearing Areas within common plans of development or sale with land disturbance equal to or greater than 10 acres and less than 50 acres).	\$300.00		
(	arge Construction Activity/Land Clearing Areas within common plans of development or sale with land disturbance equal to or greater than 50 acres and less than 100 acres).	\$450.00		
(	Large Construction Activity/Land Clearing Areas within common plans of development or sale with land disturbance equal to or greater than 100 acres)	\$700.00		
I	Permit Maintenance Fees:			
/ \ 	Chesapeake Bay Preservation Act Land-Disturbing Activity (not subject to General Permit coverage; sites within designated areas of Chesapeake Bay Act ocalities with land-disturbance acreage equal to or greater than 2,500 square feet and less than 1 acre).	\$50.00		
	General/Stormwater Management: Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance acreage less than 1 acre).	\$50.00		
(	Small Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 1 acre and less han 5 acres).	\$400.00		
(	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 5 acres and less han 10 acres).	\$500.00		
(	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 10 acres and less han 50 acres).	\$650.00		
(	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 50 acres and less han 100 acres).	\$900.00		
(	Large Construction Activity/Land Clearing (Areas within common plans of development or sale with land disturbance equal to or greater than 100 acres).	\$1,400.00		

Account #	Account Name	Adopted Rate Unit	<u>Notes</u>
	WASTEWATER RATES AND LEVIES		
	Residential per Quarter First 5,000 gallons or less All over 5,000 gallons	\$32.31 \$6.17 per thousand	
	Commercial per Month First 5,000 gallons or less All over 5,000 gallons	\$38.01 \$6.17 per thousand	
	\$22.91 minimum monthly charge for each apartment dwelling unit	\$25.20 per unit	\$25.20 minimum monthly charge for each apartment dwelling unit
	Frontage Charge		
	Single family residence in residential zones	\$6.00 per linear foot of frontage	Minimum \$300.00; Maximum \$600.00
	Other	\$6.00 per linear foot of frontage	Minimum \$600.00; no maximum
	Sanitary sewer television inspection	\$200.00 Two Hours	Paid in advance. Each additional hour or fraction thereof will be charged at a rate of \$100.00
	Availability Charge:		
	Type of Premise		
	Single family dwellings, whether detached, semi-detached, duplex or townhouses	\$7,972.00 per unit	
	Apartments and condominium apartments	\$6,377.00 per unit	
	Hotels, motels and rooming houses	\$1,993.00 per occupancy unit	
	All other uses except those premises specifically set forth above	\$7,972.00 20 Units	Minimum \$7,972.00 for the first 20 units
	Additional Units For fixtures or equipment discnarging continuously or semi-continuously to the sanitary system, the number of fixture units for such premises shall be increased by a factor of two to reflect the higher discharge. Continuous or semi-continuous discharge may be such as certified by the manufacturer of the fixture or equipment involved, or as shall be estimated or otherwise established by the Director of Utilities.	\$298.00 per unit	over 20

## FY 2016 Adopted Budget - City of Fairfax, Virginia

Table from page	e 4										
	Construction Factors									·	
Use Group	Description		1A	1B	2A	2B	3A	3B	4	5A	5B
A-1	Assembly, theaters		1.80	1.78	1.72	1.68	1.51	1.50	1.56	1.40	1.36
A-2	Assembly, nightclubs		1.28	1.26	1.22	1.19	1.04	1.04	1.08	0.95	0.92
A-2& A-3	Assembly, restaurants & churches		1.26	1.24	1.20	1.16	1.01	1.02	1.07	0.92	0.90
В	Business		1.20	1.17	1.12	1.08	0.90	0.90	0.98	0.79	0.77
E	Educational		1.29	1.27	1.22	1.18	1.02	0.99	1.06	0.90	0.86
F-1	Factory and industrial, moderate hazard		0.78	0.75	0.72	0.67	0.55	0.56	0.61	0.46	0.44
F-2	Factory and Industrial, low hazard		0.77	0.74	0.70	0.67	0.55	0.55	0.60	0.46	0.43
Н	High Hazard		0.76	0.73	0.69	0.66	0.54	0.53	0.59	0.45	0.42
I-1 & R-4	Institutional, supervised environment		1.17	1.15	1.10	1.07	0.92	0.92	0.99	0.83	0.80
I-2	Institutional, incapacitated		1.74	1.71	1.66	1.62	1.44	N.P.	1.52	1.33	N.P.
I-3	Institutional, restrained		1.46	1.43	1.39	1.36	1.22	1.21	1.26	1.14	N.P.
M	Mercantile		0.98	0.96	0.92	0.88	0.74	0.75	0.79	0.64	0.63
R-1	Residential, hotels		1.25	1.23	1.18	1.15	1.00	1.00	1.08	0.91	0.88
R-2	Residential, multiple family		1.12	1.10	1.05	1.02	0.88	0.88	0.95	0.79	0.75
R-3 & R-5	Residential, one- and two-family		0.92	0.90	0.87	0.84	0.76	0.76	0.77	0.71	0.66
S-1	Storage, moderate hazard		0.74	0.71	0.68	0.63	0.51	0.52	0.57	0.42	0.40
S-2	Storage, high hazard		0.73	0.70	0.66	0.63	0.51	0.50	0.56	0.42	0.39

**Accrual Basis of Accounting** – a method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.

**Adopted Budget** – the final operating and capital budget approved by the City Council after public hearings and amendments to the proposed budget, if applicable; becomes legal guidance to City management and departments for spending levels.

**Advisory Referendum** – a measure voted on by the general public in an election; refers to a specific question posed on a ballot which is non-binding and used to provide guidance to the elected representatives.

ALS - Advanced Life Support.

**Amortization** – the paying off of debt in regular installments over a period of time.

**Appropriation** – an authorization made by the City Council that permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are granted for a one-year period.

**Assessed Value** – the fair market value placed upon real and personal property by the City as the basis for levying property taxes.

**Assessment/Sales Ratio** – assessed value for each sale of real property divided by its selling price; used to determine if real property is assessed within a reasonable range of fair market value. The Commonwealth of Virginia requires that real property be assessed at 100% of fair market value. An acceptable assessment/sales ratio percentage is 70% or higher.

**Balanced Budget** – by law, local government budgets must be balanced; i.e., expenditures may not exceed revenues.

**Basis of Accounting** – the timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes.

**Blenheim** – generally refers to the 12-acre property and house purchased by the City for historic preservation and development of a museum/interpretive center; Blenheim (c. 1858) is listed on the National Register of Historic Places and significant because it contains the nation's largest and best-preserved collection of Civil War soldier graffiti.

**BLS** – Basic Life Support.

**Bond Debt Instrument** – a written promise to pay a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal. Bonds are typically used for long-term debt to pay for specific capital expenditures.

**Bond Ratings** – a rating of quality given on any given bond offering as determined by an independent agency in the business of rating such offerings.

**BPOL Tax** – business license or gross receipts tax, this item taxes the total revenues of a business.

**Budget** – a plan of financial operation including an estimate of proposed means of financing them (revenue estimates). The term also sometimes is used to denote the officially approved expenditure ceilings under which the City and its departments operate.

**Budget Calendar** – the schedule of key dates or milestones the City follows in the preparation and adoption of the budget.

**BZA** – Board of Zoning Appeals.

**Cable Grant Fund** — this fund receives its revenue from a 3 percent cable television fee. The revenue can only be used for cable television equipment. This is a separate Capital Fund.

**Capital Fund** — each year, the City adopts a five-year Capital Improvement Program (CIP) that serves as a blueprint for the long-term physical improvements the City wishes to make. The Capital Fund is funded through a transfer from the general and wastewater funds, State aid and bond issues. The current year CIP is included as part of the annual budget.

**Capital Improvement Plan (CIP)** – a five-year plan of proposed capital expenditures for long-term improvements to City facilities including wastewater, transit and schools; identifies each project and source of funding.

**Capital Outlay** – an appropriation or expenditure category for government assets with a value of \$5,000 or more and a useful economic life of one year or more.

**Cityscene** – A monthly report to the Citizens of the City of Fairfax written and mailed (by request) by the City Community Relations Department; the *Cityscene* includes articles of interest, notices of public meetings, minutes of public meetings and other information pertinent to the citizens of the City of Fairfax.

Coefficient of Dispersion – represents the mean percentage deviation from a median.

Comprehensive Annual Financial Report (CAFR) – the annual report that represents a locality's financial activities and contains the independent auditor's reports on compliance with laws, regulations and internal controls over financial reporting based on an audit of financial statements performed in accordance with "Government Auditing Standards."

**COG** – Washington Metropolitan Council of Governments – an independent, nonprofit association of 17 member governments located in the Washington metropolitan region.

**Constitutional Officers** – officials elected to four-year terms of office who are authorized by the Constitution of Virginia to head City departments, the Treasurer, and Commissioner of Revenue in the City.

**Consumer Price Index (CPI)** – a measure, calculated by the United States Department of Labor, commonly used to indicate the rate of inflation.

**Contingency** – a budgetary reserve set aside for emergencies or unforeseen expenditures for which no other budget exists.

**CPR** – Cardio-pulmonary Resuscitation.

**CSA** – Comprehensive Services Act.

**CUE Bus** – City/University/Energy Saver bus system – provides bus service to City residents and George Mason University (GMU) students.

CY - Calendar year.

**Debt Per Capita** – total outstanding debt divided by the population of the City.

**Debt Ratio** – a measure used that determines the annual debt service or outstanding debt as a percentage of some other item which is generally an indication of the ability of the City to repay the debt; examples include annual debt service as a percentage of total annual expenditures and total outstanding debt as a percentage of total assessed value.

**Debt Service** – the payment of interest and principal to holders of the City's debt instruments.

**Depreciation** – a method of allocating the cost of a tangible asset over its useful life.

**E-911 Tax** – this is a tax on telephone usage to pay for fire and police emergency dispatch operations.

**Economic Development Authority (EDA)** – responsible for encouraging industrial and commercial development in the City.

**EMS** – Emergency Medical Services.

**EMT** – Emergency Medical Technician.

**Encumbrance** – a reservation of funds that represents a legal commitment, often established through contract, to pay for future goods or services.

**Enterprise Funds** – account for the financing of services to the general public whereby all or most of the operating expenses involved are recorded in the form of charges to users of such services. The enterprise funds consist of the Wastewater Utility Fund and the Transit Fund (although transit is not formally recognized as an enterprise fund).

**Expenditure** – actual outlay of monies for goods or services.

**Expenses** – expenditures and encumbrances for goods and services.

**Fair Market Sales** – defined as an "arm's length" transaction where there is a willing buyer and a willing seller, neither of which is under pressure to sell or buy. This excludes transfers such as sales within a family, foreclosures, or sales to a governmental unit.

**Fastran** – name of paratransit service.

FHS - Fairfax High School.

**Fringe Benefits** – the employer contributions paid by the City as part of the conditions of employment. Examples include health insurance, state public employees' retirement system and the City retirement system.

**Full-Time Equivalent (FTE)** – a measure for determining personnel staffing, computed by equating 2,080 hours of work per year (2,912 for firefighters) with one full-time equivalent position.

**Fund** – an independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

**Fund Balance** – the excess of an entity's assets over its liabilities also known as excess revenues over expenditures. A negative fund balance is sometimes called a deficit. *Reserved* fund balance consists of portions of fund balance that are either legally restricted to a specific future use or are not available for appropriation or expenditure. Legally restricted portions of fund balance include "reserve for encumbrances". *Unreserved* fund balance is categorized as either designated or undesignated. The former refers to portions held for future financial resources and the latter represents expendable available financial resources.

**GASB** – Governmental Accounting Standards Board – an organization that provides the ultimate authoritative accounting and financial reporting standards for state and local governments.

**General Fund** — used to account for all general operating expenditures and revenues, this is the City's largest fund. Revenues in the general fund primarily are from property taxes, sales tax, the business license tax and State aid.

**General Obligation Bond** – a bond for which the full faith and credit of the City is pledged for payment.

Governmental Funds – funds generally used to account for tax-supported activities.

**Historic Fairfax City, Inc. (HFCI)** -- a nonprofit in the City whose purpose is to promote and preserve historic properties in the City of Fairfax. They also promote public awareness and appreciation of the history of the City of Fairfax.

**Infrastructure** – public systems and facilities, including water and sewer systems, roads, bridges, public transportation systems, schools and other utility systems.

**Internal Service Charges** – charges to City departments for assigned vehicle repairs and maintenance provided by the fleet maintenance division.

IT – Information Technology.

**Lease Financing Instrument** – financial obligation which is not the general obligation debt of the City for which the full faith and credit of the City is pledged for payment.

**Median Household Income** – median denotes the middle value in a set of values, in this case, household income.

MGD - Million Gallons per Day.

**MIS Services** – management information services generally referring to information technology products and services.

**MISS UTILITY** – an organization that tracks utilities so that, in accordance with the Underground Utility Protection Law, anybody who wants to dig in the ground for any purpose can determine where utilities are located.

**Modified Accrual Basis of Accounting** – basis of accounting according to which revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which are recognized when due.

**Non-Departmental Accounts** – accounts used to record expenditures that cannot or have not been allocated to individual departments.

**NVTA** – Northern Virginia Transportation Authority. NVTA is responsible for long-range transportation planning for regional transportation projects in Northern Virginia.

**NVTC** – Northern Virginia Transportation Commission.

**Object** – as used in expenditure classification, this term applies to the type of item purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personnel services, contractual services and materials and supplies.

**Old Town Service District** – the area defined as Old Town Fairfax; the service district was established to provide revenues, through a special assessment, to help fund costs related to the Old Town Fairfax development projects.

**Old Town Service District Fund** – this fund was established to fund the costs of the proposed Old Town development projects. Old Town Service District special assessment taxes are transferred into this fund in accordance with City Council Ordinance. This is a separate Capital Fund.

**Performance Measure** – an indicator of the attainment of an objective; it is a specific quantitative measure of work performed or services provided within an activity or program, or it may be a quantitative measure of results obtained through a program or activity.

**Personal Property Tax (PP)** – a City tax levied on motor vehicles and boats based on published listings of values, and on machinery and tools based on a percentage of cost.

**Proposed Budget** – the operating and capital budgets submitted to the City Council by the City Manager.

**Proprietary Fund** – a fund that accounts for operations that are financed in a manner similar to private business enterprise; consists of enterprise funds.

**Public Service Corporation (PSC)** – an entity defined by the Commonwealth of Virginia as providing utilities to residents and businesses; includes power companies, phone companies, gas companies, and other similar type organizations.

**Real Estate Tax** (R/E) – a tax levied by the City Council on real property in the City of Fairfax; real property is defined as land and improvements on the land (buildings).

**Reserve** – an account used to indicate that a portion of fund equity is legally restricted.

**Residential Renaissance Program** – a set of programs run by the Renaissance Housing Corporation, a non-profit organization in the City, to assist homeowners in improving and upgrading their houses; currently taking applications for a residential home improvement loan whereby the Renaissance Housing Corporation will buy down the first two years of interest on home improvement loans for those meeting established criteria.

**Revenue** – the income received by the City in support of a program of services to the community; includes such items as property taxes, fees, user charges, grants, fines and forfeitures, interest income and miscellaneous revenue.

**Revenue Estimate** – a formal estimate of how much revenue will be earned from a specific revenue source for some future period – typically a future fiscal year.

**ROW** – Right-of-Way.

**Salaries** – the amounts paid for personal services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime and temporary help.

**Stormwater Fund** — this fund was established to carry out major stormwater projects. It is to be funded by two cents on the real estate rate in FY 2016, and is a separate Capital Fund.

**SUP** – Special Use Permit as in zoning.

**Supplies and Materials** – the expenditure classification used in the budget to cover office and operating supplies, construction materials, chemicals, fuels, and repair parts.

Tax Rate – the amount of tax levied for each \$100 of assessed value.

**Transient Occupancy or Lodging Tax** – tax on stays at hotels and motels of less than 30 days duration.

Transit Fund — the transit fund is used to account for operations of the City's CUE bus system.

UCR based reporting – Uniform Crime Reporting; move is toward incident based reporting (IBR).

**User Fees** – The payment of a fee for direct receipt of a public service by the person benefiting from the service.

**Utility Funds** — Wastewater services are accounted for in the utility funds. The Wastewater fund is an enterprise fund. Enterprise funds are those funds in which the cost of providing goods or services is financed primarily through user charges.

**WMATA** – Washington Metropolitan Area Transit Authority, the regional agency that operates the METRO bus and subway systems expenditures.